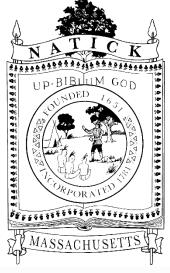
PAYT Best Practices and Success Stories





JULY 26, 2018





PAYT—What's the Point?

TRADITIONAL TRASH COLLECTION

Regardless of how much trash they generate



Or how little...



Residents pay one fixed fee for disposal.

(An "all you can eat" approach)

PAY-As-You-Throw

If residents generate a lot of trash



Or a little...



They only pay for the amount of trash they throw away.

(A variable rate, equitable approach)

How Effective is PAYT? "most effective way to decrease trash and increase recycling"

Nationally, communities see:

- Recycling participation significantly
- Tons recycled by 50% or more*
- Tons disposed by 15 20% from residential sector

But many communities see a much more significant decrease in tons disposed

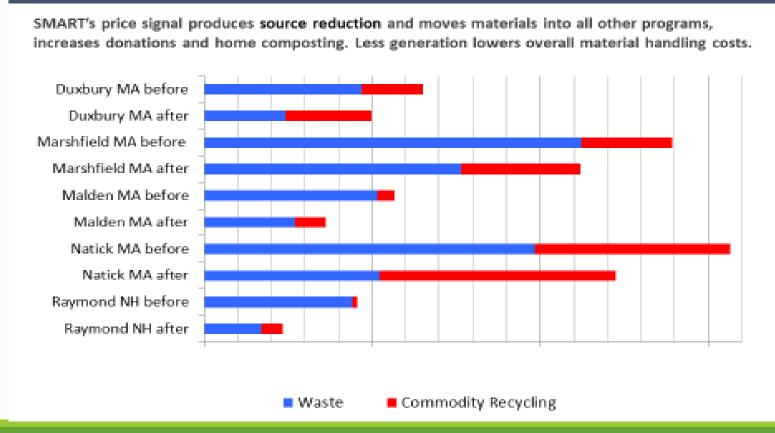
In addition...

- In 2/3 of communities, no budget increase
- 90% of residents prefer, once implemented

Communities usually do not reduce base fee, but with addition of PAYT, that fee increases more slowly

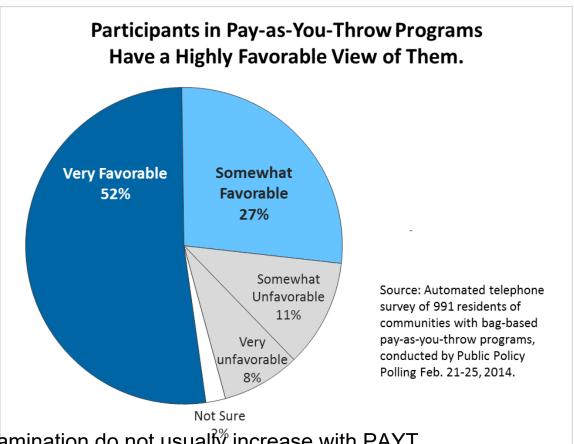
Results in New England Communities

PAYT SMART – Decreases Overall Generation (waste + recycling) by 20+% <<!!!!!!



Citizen Satisfaction Survey Results – 11 Municipalities

- 79% Very or somewhat favorable
- 68% Program is fair
- 74% Participation is not difficult
- 89% Program
 performing better than
 or as well as expected
- 77% More likely to vote for someone supporting, or makes no difference



Illegal dumping and recycling contamination do not usually increase with PAYT

PAYT Best Practices...

- Simple rate structure with some flexibility
- Early, frequent, varied education & outreach clear roles if shared responsibility
- For every 100% increase in volume, price should increase 50 80%* - Most effective closer to 80%
- Bundled services automatic provision of recycling
- If cart system, recycling cart ≥ than trash cart
- Offer mini cart (35 gal)
- Work with haulers, public, local officials
- Anticipate concerns and address in advance
- Tout program successes!

Pay As You Throw

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Why PAYT - Increased Importance

- Reduce Landfill Waste
- Adopted Sustainability Plan
 - Goals:
 - Increase opportunities for waste diversion, education, and reuse
 - Objectives:
 - Decrease residential trash-less than 2 lbs per capita per day
 - Increase community-wide waste diversion- 50% by 2025
 - Increase waste diversion for City Operations
- Equity in Rates
 - Higher use, higher rate- similar to water and electric rates





Process to PAYT

It started with the desire to landfill less

- Council direction to implement PAYT and curbside
 compost = yard trimmings + food waste + BPI certified compostables
- Resident feedback and Surveys
- Consultant review and rate strategy
- Implemented PAYT and curbside compost April 2017





Results on Customer Subscriptions

Trash Collection	Before PAYT	May 2018
96 gal	79%	65%
48 gal	21%	28%
48 gal EOW*	N/A	7%
Compost 96 gal	N/A	14%



\$24/mo

\$12.90/mo

\$6.50/mo

\$6.50/mo

*collected every other week



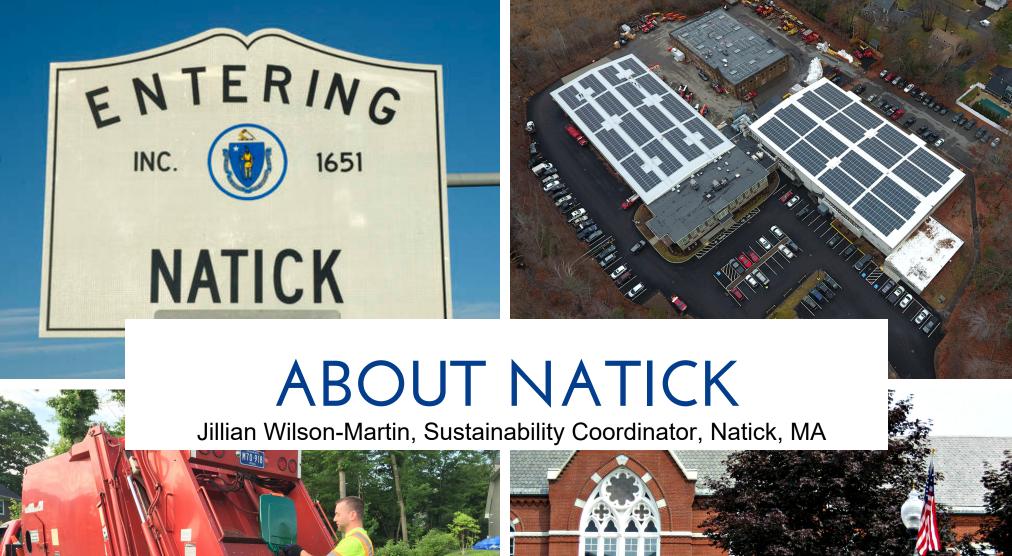


Learning Points

- Concurrent launch of PAYT and composting provided best solution to reducing landfill waste
- Complaints about rates were minimal
- Required strong marketing effort and marketing budget
- 14% residents reduced their trash service level with PAYT
- Anticipated high labor need for cart exchanges at program launch
- Price increase for trash was a small motivator for reducing trash cart size
- PAYT change-outs going slower than anticipated





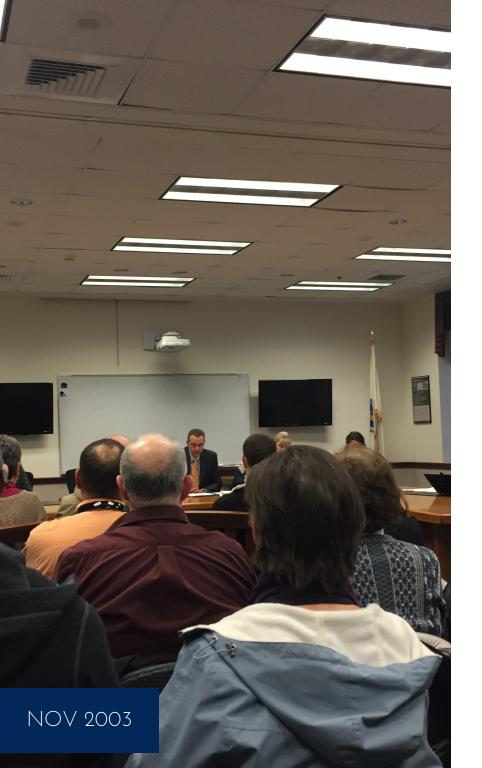








TODAY



POLITICAL BACKLASH

Isolated resistance

Attempts to disrupt meetings

Referendum process with 1000+

signatures

Special Election in Dec. 2003

72% voted to keep PAYT



BENEFITS

Resolved budget issue Reduced waste **by 40%**

Reduced collection costs

- Switched to four day collection
- Cut overtime costs for bulk pickup

Increased recycling by 20%

Greater equity

84% recycling/diversion rate!

LESSONS LEARNED

- + No one size fits all solution
- + Wide stakeholder engagement
- + Real savings! \$4M savings in disposal fees since 2004
- Political will for raising bag price
- Help for low-income & seniors (free bags)
- Equity for businesses and multi-families

