2019 Los Alamos County Planning Documents Crosswalk DRAFT 1 22 2018

Goals Impact Areas

Land Resources	Amenities	Community Services and E	Housing	Economic Development
Lan	Am	Con	Ног	Eco

Comprehensive Plan 2016

Housing

Protect the character of existing residential neighborhoods

Provide a variety of existing housing types, sizes and densities

Promote development of housing stock that would accommodate downsizing households

Promote maintenance and enhancement of housing stock quality

Provide programs, regulations, and enforcement to help ensure that all housing is health and safe, and meets basic housing needs

Promote turning vacant housing back into safe and viable homes

Allow and encourage housing for older adults and people with disabilities, including designs that allow for independent living, various degrees of assisted living, and/or skilled nursing care

Neighborhoods

Protect existing residential neighborhoods

Promote the creation of a variety of housing options for all segments of the Los Alamos community

Promote neighborhood stabilization

Growth

Plan for modest growth of an additional 2,000 residents in the next 5-10 years

Diversify the economic base

Maximize our opportunity with respect to the development of the Manhattan Project National Historic Park

Support and retain LANL as the best wealth-producing employer

Capitalize on Los Alamos County's role as gateway to three national parks

Expand focus of tourism to include Valles Caldera and Bandelier

Significantly improve the quantity and quality of retail business

Attract new tourism-related business

Revitalize and eliminate blight in the downtown areas of Los Alamos and White Rock

Promote growth in the downtown

Strive to make housing available to those who work and live in the County and want to live in the county

Enhance community pride

Redevelopment

Keep the focus of development primarily within current development boundaries

Improve the quantity and quality of retail business

Enhance and maintain a vibrant downtown while keeping a small town character and feel

Maintain and protect designated open space

Focus increased residential densities on new development in and near downtown

Promote economic diversification by building on the existing strengths of the community: technology, innovation, and information, as well as natural resource amenities

Promote coordination of economic development and community development among Count departments, as well as with all levels of government, the business community and nonprofits, to strengthen industry clusters

Strengthen the business climate to be more competitive through use of transparent and predictable regulations and efficient approval processes

Redevelopment

Redevelop vacant blighted areas and underutilized properties

Encourage infill development on underused or blighted areas

Enrich the vibrancy of business districts through the integration of design, public art, public space, historic preservation, and cultural spaces and programming

Downtown

Create a vibrant, pedestrian-friendly downtown that includes a central gathering place, nighttime entertainment, and more retail stores and restaurants

Focus development priorities downtown

Focus increased residential densities in new development in and near downtown

Enhance the vibrant, historic, small-town character of the County by focusing commercial density increases in the downtown areas

Protect existing residential neighborhoods in or near downtown from impacts caused by new development or redevelopment

Open Space

Protect all existing County-designated open space

Enhance environmental quality and sustainability balancing costs and benefits, including County services and utilities

Trails

Improve and expand the trails system

Comply with the Bicycle Transportation System Plan Update

Mobility

Support streets designed for the safety and comfort of all users

Maintain and improve transportation and mobility

Make improvements to the transportation system that support economic vitality and housing goals

Improve bicycle and pedestrian safety and convenience

Support long-range regional transportation planning, including regional transit for commuting to work

Support the Hazard Mitigation Plan

LAC Strategic Leadership Plan 2018

Economic Vitality

Build the local tourism economy Promote vitality of our neighborhoods and downtown areas and eliminate blight in Los Alamos and White Rock as part of an overall property maintenance and beautification effort

Promote a strong and diverse economic base by encouraging new business growth

Collaborate with LANL as the area's # 1 employer

Encourage the retention of existing businesses and assist in their opportunities for growth

Support spinoff business opportunities from LANL

Significantly improve the quantity and quality of retail businesses

Quality of Life

Support development of affordable workforce housing Maintain and improve existing outdoor recreation and open space amenities

Promote the creation of a variety of housing options for all segments of the Los Alamos Community, including infill opportunities as appropriate

Support Los Alamos Public Schools' goal of ranking among the top public schools in the nation

Partner with Los Alamos Public Schools and the University of New Mexico - Los Alamos; and support, as appropriate, the delivery of their educational services to community standards

Implement a comprehensive range of recreational and cultural amenities that enhance the Los Alamos community

Enhance environmental quality and sustainability balancing costs and benefits including County services maintain and improve transportation and mobility

Quality Governance

Continue implementation of the Comprehensive Plan with an emphasis on neighborhoods

Maintain and improve quality essential services and supporting infrastructure including updated enterprise software and permitting

Simplify permit requirements and improve the overall development and building code processes to become easier to work with for all participants

Invest in staff development to create a high performing organization

Manage commercial growth well following an updated, concise, and consistent comprehensive plan

Establish and implement a mechanism for effective Utility policy setting and review Improve transparency in policy setting and implementation

Create a communication process that provides measureable improvement in citizen trust in government

Strengthen coordination and cooperation between County Government, LANL, and regional and national partners Actively pursue land transfer opportunities

Los Alamos Tourism Strategic Plan 2018

Create and Market an Inviting Community

Focus our marketing efforts to reflect our community to targeted visitors

Enhance the opportunity to make a good first impression by providing an easy to navigate and welcoming setting

Increase the Capture of Visitor Dollars

Improve lodging and hospitality infrastructure, products and services

Enhance multi-day events to encourage overnight visitation

Enrich our Attractions and Downtowns and Celebrate the Natural Beauty

Invest in capital improvements that benefit both local community members and visitors

Make downtown Los Alamos and White Rock center aesthetically pleasing and welcoming to visitors

Manage potential impacts of tourism to retain community quality of life

Operate with Intentional Leadership, Public and Private Investment and Partnerships

Cultivate strategic partnerships to ensure operational success

Support the efficient implementation of tourism efforts by modifying institutional structures

Secure and optimize public and private funding based on strategic criteria

DPU Strategic Goals 2019

Provide safe and reliable utility services

Achieve and maintain excellence in financial performance Be a customer service oriented organization that is communicative, efficient, and transparent.

Sustain a capable, satisfied, engaged, ethical and safe workforce focused on customer service.

Achieve environmental sustainability

Develop and strengthen partnerships with stakeholders

State of Health in Los Alamos 2018

Executive Summary

Basic Needs services such as help with housing, transportation, food, utilities, and access to resources remains extremely important for the poor and people with limited incomes, which represent approximately 12%-15% of the county's resident population, and a larger number when residents and those working and going to school in Los Alamos are included.

Behavioral Health needs (mental health and substance abuse) are greater than appear on the surface for families, youth and the elderly as they are often not discussed or disclosed; however, a number of health and social indicators point to problems with increasing levels of severity.

Older adults have many personal and social resources, however, when health begins to fail and mobility is challenged, elders can become more isolated; there are significant needs for in-home care, more access to services, help with transportation, and assistance with many tasks.

Young Children and their Families are often relocated here for work, and have limited extended family support systems, are at the beginning of their careers with modest incomes, and face significant challenges to find affordable housing and child care.

Youth face stresses rooted in a culture with very high expectations for educational achievement and overall performance; many experience bullying and have behavioral health challenges and needs; elementary and middle-school aged youth need more after school programs and activities.

LAC Economic Vitality Strategic Plan 2018 DRAFT

Increase the availability of housing in the County, both affordable and market rate

Produce a variety of quality housing options, to lease or buy, to meet the defined needs of current and prospective homebuyers

Establish and maintain welcoming neighborhoods that support high property values

Define and address quality of life priorities

Identify, prioritize and implement the quality of life priorities defined by the community, using a scientific survey process

Identify, develop and promote programs and services that improve quality of life for residents, with emphasis on children (grades K-12), young adults, entrepreneurs and trailing spouses

Grow a separate, complementary economy to LANL

Assess and capitalize on emerging industries and economies, including healthcare, biotechnology, cybersecurity/internet infrastructure, tourism and housing

Grow Los Alamos' economy outside of the Laboratory by leveraging workforce talent, emerging expertise and tourism focus to diversify the economy that, in turn, lead to quality of life opportunities, such as retail, restaurants and entertainment

Support and retain LANL as the area's best wealth producing employer

Develop amenities to support LANL's recruitment and retention efforts

Develop complementary economies to support LANL's recruitment efforts

Promote Los Alamos as the home of the nation's premier national security and science Laboratory, LANL