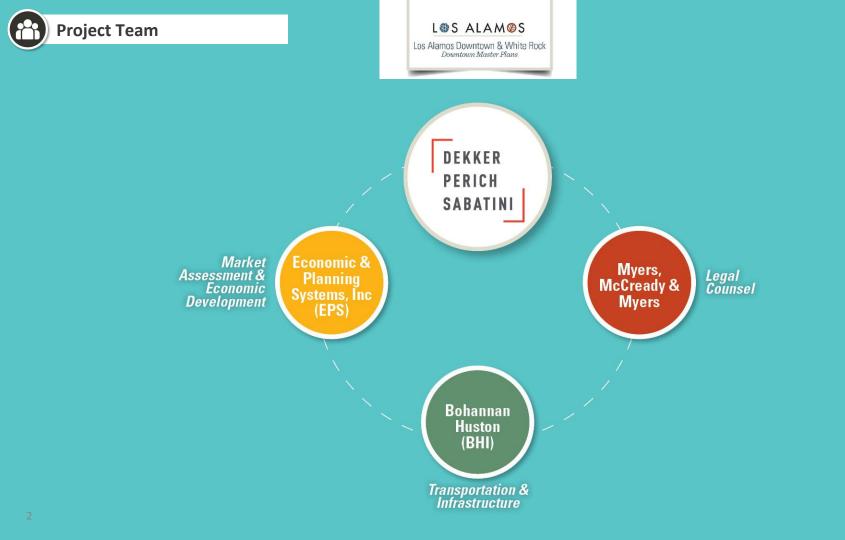


L⇔S ALAM⊗S

Los Alamos Downtown & White Rock Downtown Master Plans

COUNCIL WORK SESSION







Meeting Purpose & Goal

- → Summarize process to date & feedback received
- → Check-in opportunity before starting to draft draft master plan
- → Opportunity for Council to give comments, thoughts & direction
- → Additional comments to be received within the next 2 weeks





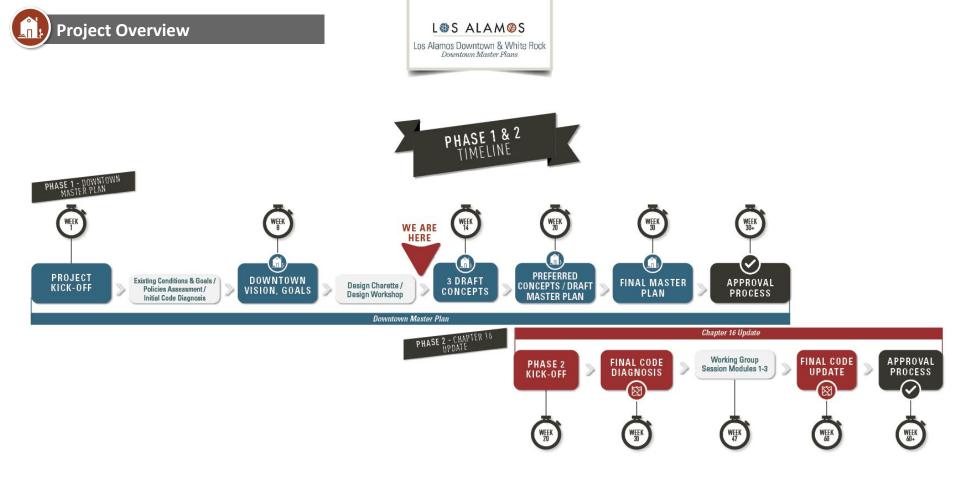


WHAT THE PROJECT IS

- Phase 1 creates two district master plans for White Rock and Downtown Los Alamos
- Creates a long-term vision for future growth
 - Will be adopted as part of the Comprehensive Plan
- Phase 2 is a comprehensive update of the Chapter 16 Development Code
 - Addresses existing challenges with Chapter 16
 - Revises standards and procedures
 - Implements National Best Practices
 - Incorporates recommendations from Phase 1
- The project team will coordinate with key stakeholders
- Goals and strategies will be established with the community during the public engagement phase

WHAT THE PROJECT **IS NOT**

- Phase 1 does not address the entire County
 - Only entails downtown areas
 - High-level master planning document,
 - Does not create zoning standards, but provides guidance on how to update the development code (zoning)
 - It is not an engineering report
- Phase 2 does not address other chapters of the Los Alamos Municipal Code such as Chapter 10 or 18





V

September 19 & October 5

2020

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October

2020

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November

2020

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December 2020

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August 2020

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June - August

2020

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August 19 & 21 2020

Plan

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January 2021

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June 2020



LIBRARY

302

White Rock Overview



Visioning Workshop

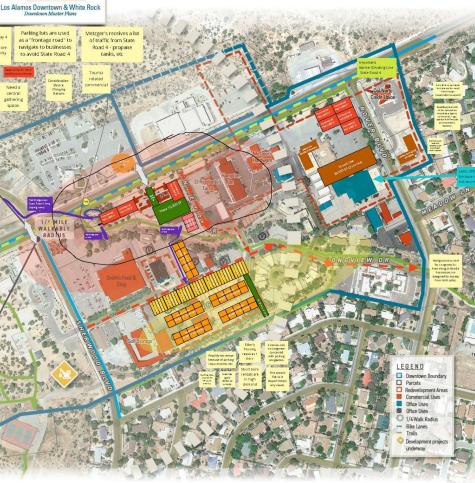
- → 87 participants
- → Over 2,800 survey responses during / after the meeting

Follow-Up Survey

- → 140 participants
- → Over 5,000 survey responses

Design Workshop

→ 0ver 40 attendees



LSS ALAMOS



LOS ALAMOS Los Alamos Downtown & White Rock Downtown Master Plans

15%

Age distribution of survey participants

Under 18 years

18 to 24 years

4%

25 to 44 years

45 to 64 years

65 years and over

37%

DEKKER/PERICH/SABATINI

LOS Alamos Downtown & White Rock Downtown Master Plans

Goals & Actions

- → The following pages present a draft of the goals & actions obtained during the Visioning Workshop and follow-up survey.
- → Goals & actions are organized into 7 categories
- → Goals & actions are listed in the order they were ranked during the follow-up survey
- → Goals & actions are a work in progress and will be refined over the duration of this project
- → Goals & actions provide guidance for the development framework





1. Urban Form / Identity Goal 1.A Revitalize downtown to become a pedestrian-friendly mixed-use area Action 1.A-1 Encourage businesses, restaurants/ bars, entertainment, and higher density residential uses Action 1.A-4 Set building heights within downtown White Rock between 3 and 4 stories and reduce setbacks along 'Main Street' Action 1.A-2 Reduce the amount of pavement and surface parking areas NFW Create a Main Street Corridor in White Rock NEW Encourage businesses on the ground floor Goal 1.B Upgrade infrastructure, including streetscapes, green spaces and entrances to the County, to reflect civic pride in the community Action 1.B-1 Create a gateway along State Hwy 4 NFW Revitalize vacant or abandoned buildings and tear down abandoned buildings that are not safe Enhance State Route 4 with landscaping, particularly in areas between the ROW and subdivision walls. NEW Goal 1.C Enrich the vibrancy of downtown through the integration of design, public art, public space, historic preservation and cultural spaces and programming Action 1.C-2 Create a central family-centric gathering place Action 1.C-1 Continue to implement streetscape improvements Action 1.C-3 Create an attractive and unique resort town vibe Goal1.D Keep small town suburban character of White Rock. Action 1.D-1 Ensure Downtown White Rock is family friendly Goal 1.E Promote Los Alamos County as an "Outdoor Community"

DEKKER/PERICH/SABATINI





2. Housing	
Goal 2.D	Protect existing White Rock neighborhoods
Goal 2.A	Promote attainable housing for seniors, students, and the workforce to support retention of spending and
	tax generation in the community
Action 2.A-1	Allow apartments/condos, live/work and missing middle housing options
Action 2.A-2	Promote a variety of senior housing options for those looking to age in place
NEW	Ensure housing affordability in White Rock
Goal 2.B	Promote maintenance and enhancement of housing stock quality
Goal 2.C	Promote increased residential densities particularly in downtown
Action 2.C-1	Promote / encourage infill development





3. Transpo	ortation
Goal3.A	Create an accessible, user-friendly, efficient, multi-modal system that connects LANL and downtown White Rock
Action 3.A-3	Develop and expand trails connecting downtown, surrounding open space and the Los Alamos townsite
Action 3.A-5	Ensure evacuation routes are provided within White Rock
Action 3.A-2	Provide links between community assets such as the library, fire station, teen center and restaurants
Action 3.A-1	Support a "complete streets" policy for all new and rebuilt roadways
Action 3.A-4	Accommodate equestrian users in White Rock
Goal3.B	Create convenient transit options to travel to and from downtown
Action 3.B-1	Provide free bus transport to LANL
Action 3.B-2	Add a transit route from the Townsite to Bandelier National Monument and the Valles Caldera National Preserve
Goal3.C	Maintain and improve transportation and mobility for pedestrians and cyclists
Action 3.C-2	Provide safe routes for kids within downtown White Rock
Action 3.C-1	Prioritize walking and biking options within downtown White Rock
Action 3.C-3	Provide buffered bike and pedestrian paths along State Road 4
Action 3.C-4	Examine approaches for safe pedestrian crossings on State Road 4, including HAWK and pedestrian/ bike-activated flashing lights
Action 3.C-5	Encourage bike share program within downtown White Rock
NEW	Provide safe bike route between White Rock and Los Alamos
Goal3.D	Study current and anticipated parking demand and develop alternative approaches to meet that demand
Action 3.D-5	Provide RV parking
Action 3.D-2	Integrate parking with transit
Action 3.D-3	Consider parking structures for high density housing downtown
Action 3.D-1	Minimize surface parking lots in downtown White Rock
Action 3.D-4	Provide additional parking for tourists
Goal 3.E	Develop strategies to address vehicular traffic along State Road 4
Action 3.D-3	Improve the intersection of State Route 4 and Truck Route
Action 3.D-2	Add an additional traffic lane northbound on State Route 4 from White Rock to E Jemez traffic light to reduce rush hour congestion
Action 3.D-5	Consider the creation of alterative routes to LANL
Action 3.D-4	Add a traffic light at Sherwood Blvd and La Vida with State Route 4
Action 3.D-1	Provide a park and ride lot(s) for LANL workers
Goal (NEW)	Maintain existing transportation infrastructure
NEW	Improve the intersection of Longview and Bonnie View and State Route 4 and Truck Route
NEW/	Panair and rangue readiusus that require renairs

DEKKER/PERICH/SABATINI

NFW Repair and repaye roadways that require repairs



4. Economic Vitality	
Goal4.A	Revitalize downtown White Rock
Action 4.A-1	Develop strategies to fill vacant buildings within downtown White Rock
Action 4.A-2	Redevelop or replace aging buildings in downtown White Rock
Action 4.A-3	Plan for reasonable growth within downtown White Rock
Goal4.B	Significantly improve the quantity and quality of retail business and diversify the community's economic base
Action 4.B-2	Encourage a range of business, restaurant and bars opportunities within downtown White Rock
Action 4.B-1	Protect downtown real estate from becoming LANL office space
Action 4.B-3	Attract businesses geared toward teens and youth
Action 4.B-5	Support construction of new tech facilities to attract new tech businesses
Action 4.B-4	Built on the existing strengths of the community: technology, innovation and information
NEW	Consider opportunities for industrial businesses to support LANL
Goal4.D	Support and retain LANL as the best wealth-producing employer
Goal4.C	Attract new tourism-related business
Action 4.C-1	Create a resort town atmosphere within downtown White Rock that entices tourists to stay in the area
Action 4.C-2	Leverage tourism within downtown White Rock
Action 4.C-3	Provide lodging within downtown White Rock to support nearby tourism
Goal4.C	Attract new tourism-related business



5 Public S	5 Public Space / Streets	
Goal5.A	Create a vibrant, pedestrian-friendly downtown that includes a central gathering space, nighttime entertainment and more retai stores and restaurants	
Action 5.A-1	Provide food truck hook up spaces within the central gathering space	
Action 5.A-2	Consider the inclusion of misters to create a cool public space	
Goal 5.B	Provide a range of public space amenities within downtown White Rock	
Action 5.B-1	Provide a multi-use open air space for live performances, farmers' markets , etc. Similar to Ashley Pond near Rocket Park.	
Action 5.B-4	Provide multi-use public spaces that meet the needs for both permanent residents and seasonal tourists	
Action 5.B-5	Provide outdoor recreation opportunities for people of all ages	
Action 5.B-2	Provide community garden spaces	
Action 5.B-3	Provide pet-friendly spaces, such as a dog park	
NEW	Provide an indoor event center	
Goal 5.C	Provide wayfinding signage within downtown White Rock	



6. Infastru	icture
Goal 6.A	Promote access to broadband and better cellular coverage in downtown White Rock
Goal 6.C	Update existing utilities in White Rock
Action 6.C-1	Upgrade existing, aging water and waste lines
Action 6.C-2	Provide underground utilities during new construction and move existing utilities underground when renovating
Goal 6.B	Minimize construction impacts to small businesses
7. Sustain	ibility
Goal 7.B	Support green infrastructure and native species
Action 7.B-1	Promote Xeriscaping
Goal7.C	Protect and integrate natural habitats within downtown White Rock
Action 7.C-4	Preserve natural open spaces, such as La Senda and Pajarito Acres
Action 7.C-1	Promote pollinator habitats
Action 7.C-2	Preserve habitats for local migratory bats
Action 7.C-3	Mitigate development impacts on bear habitats
Goal 7.A	Foster and promote sustainability practices
Action 7.A-5	Promote and encourage recycling and reuse within downtown White Rock
Action 7.A-1	Create development regulations for outdoor lighting fixtures that mitigate light pollution to maintain dark skies
Action 7.A-4	Ensure good stewardship of water resources
Action 7.A-3	Encourage renewable energy integration in new development and County facilities
Action 7.A-2	Incentivize sustainability resources, credits, zero-net carbon and stricter energy-efficient building code etc.



L S ALAM S Los Alamos Downtown & White Rock

Development Concepts

During the Design Workshop, participants created
 2 development concepts for the White Rock
 downtown area



White Rock - Design Workshop

Permanent Changes for COVID-19

LOS ALAMOS Los Alamos Downtown & White Rock Downtown Master Plans

Parking lots are used

as a "frontage road" to

navigate to businesses

to avoid State Road 4

central soace

Ewcoric Charging Stations

WALKABLE RADIUS

Visibility is Important: Highway Rover Blvd

onnie View could lead to mo isible businesses - opportunity Metzger's receives a lot

of traffic from State

Road 4 - propane

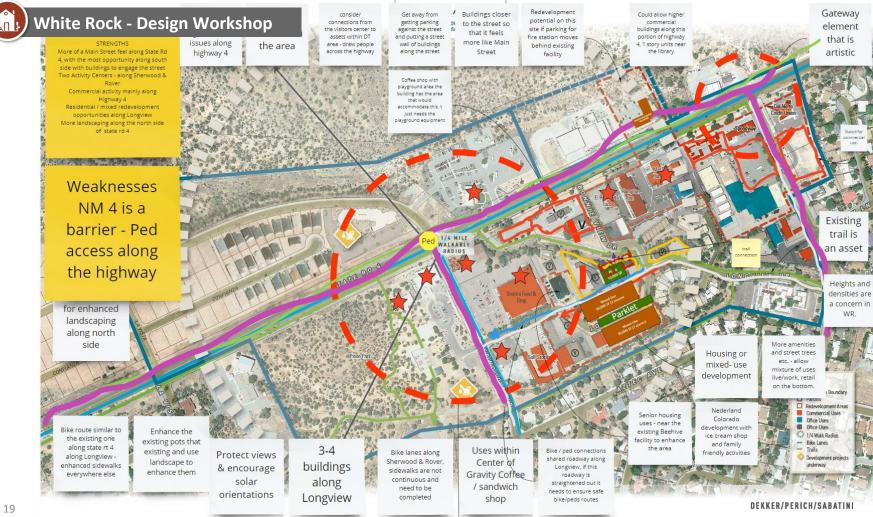
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related

saknesses

Neaknesses

LEGEND Downtown Boundary D Parcels Redevelopment Areas Commercial Uses Office Uses Office Uses 1/4 Walk Radius - Bike Lanes Trails Development projects underway



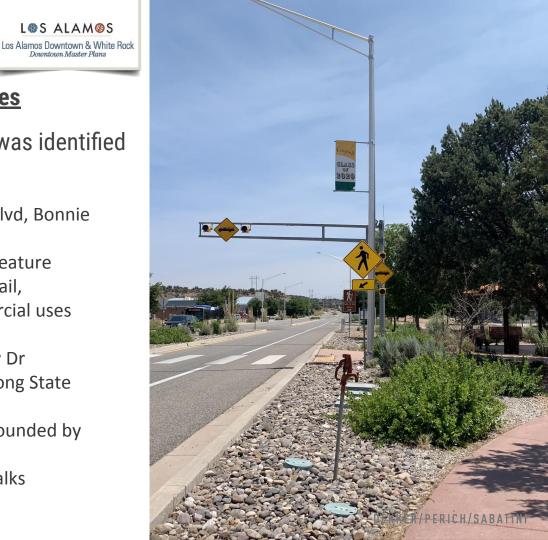


Workshop Summary & Common Themes

The following list of common themes was identified during the workshop:

LOS ALAMOS

- Center of gravity between Sherwood Blvd, Bonnie View Dr and State Road 4
- → Central gathering space as organizing feature
- Gathering feature framed by micro-retail, \rightarrow live-work and tourism focused commercial uses
- Realignment of Longview Dr \rightarrow
- Higher density housing along Longview Dr \rightarrow
- Tourism / community focused retail along State \rightarrow Road 4
- Larger box retail along Rover Blvd surrounded by mixed-use
- Added connections to trails and sidewalks



















L S ALAM S Los Alamos Downtown & White Rock

Los Alamos Overview

DEKKER/PERICH

Los Alamos - Outreach Overview

Visioning Workshop

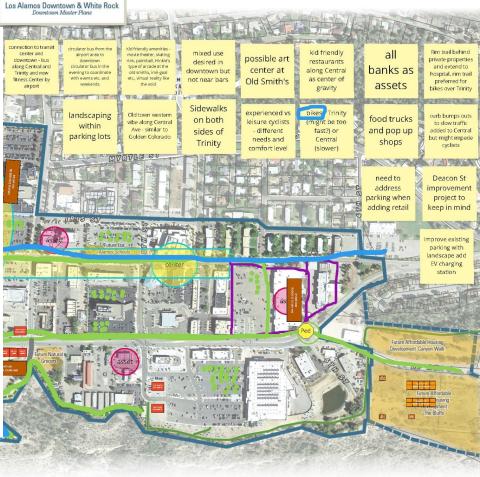
- → 104 participants
- → Over 3,500 survey responses during / after the meeting

Follow-Up Survey

- → 270 participants
- → Over 10,500 survey responses

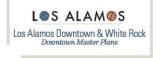
Design Workshop

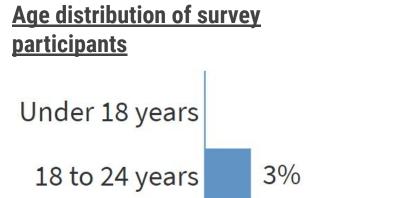
→ Over 50 attendees

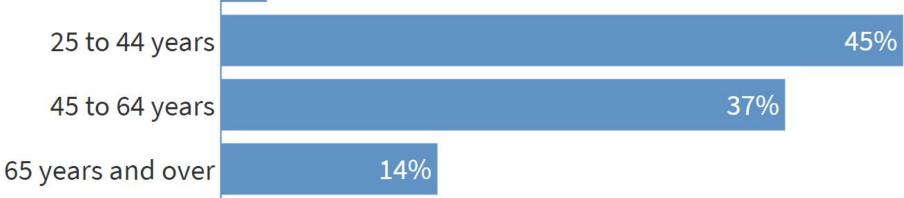


LOS ALAMOS









L S ALAM S Los Alamos Downtown & White Rock

Goals & Actions

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1. Urban Fo	L. Urban Form / Design	
Goal 1.D	Develop Central Ave to serve as a vibrant Main Street	
Action1.D-3	Create protected spaces for outdoor dining	
Action1.D-1	Study Central Ave to serve as a pedestrian mall during specific periods of time	
Action1.D-2	Orient buildings along Central frontage to create a street-wall that enhances the pedestrian experience	
NEW	Ensure access to vital services like the post office	
Goal 1.A	Enrich the vibrancy of downtown through design, public art, public spaces, historic preservation and cultural spaces and programming	
Action1.A-6	Coordinate downtown-related actions with local businesses	
Action1.A-1	Implement cohesive signage, wayfinding, arts and streetscape treatments that visually unify downtown and celebrate the history of Los Alamos	
Action1.A-3	Consider the history of Tewa	
Action1.A-4	Integrate community art into public spaces	
Action1.A-5	Create gateway features	
Action1.A-2	Consider displays to distribute information and art	
NEW	Revisit the Creative District Plan and establish versatile programming for Downton year-round	
Goal 1.C	Revitalize downtown to become a pedestrian-friendly mixed-use area	
Action1.C-1	Integrate accessible mixed-use, live/work spaces into the downtown	
Goal 1.B	Promote Los Alamos County as an "Outdoor Community"	





2. Housing	
Goal 2.A	Increase density downtown and promote accessible/attainable housing for seniors, students, and the workforce in close
Action2.A-5	Encourage a mix of housing types including live / work, residential micro-units and multi-family housing
Action2.A-1	Analyze existing height requirements to accommodate increased density where appropriate
Action2.A-2	Develop strategies for more short-term and/or temporary housing options
Action2.A-6	Explore strategies within the zoning code to increase the supply of attainable housing downtown
Action2.A-4	Increase residential density downtown
Action2.A-3	Analyze existing accessory dwelling unit regulations
NEW	Consider remodeling the Hilltop House near the new roundabout for temporary student housing
NEW	Consider developing housing on the south side of Trinity
NEW	Consider redeveloping the old Motel, the Mari-Mac shopping center and western parking lot of Smith to developed higher density housing.
NEW	In collaboration with LANL, consider developing student housing with easy access to transit and downtown
Goal 2.B	Promote maintenance, redevelopment and enhancement of housing stock quality
Action2.B1	Develop standards to ensure newly constructed housing is of high quality, visually appealing and appropriate for Los Alamos
NEW	Consider exploring incentives to encourage the redevelopment of older buildings into higher density housing



3. Transpor	tation
Goal 3.B	Create safe, efficient and convenient pedestrian and bicycle infrastructure
Action3.B-2	Examine approaches for safe pedestrian crossings on arterials, including HAWK and pedestrian/ bike-activated flashing
	lights specifically along Trinity Dr
Action3.B-3	Create wider sidewalks that integrate rest areas and shade
Action3.B-1	Implement a mode share program and coordinate with LANL (e.g. bike share, scooter share)
NEW	Analyze existing bike and pedestrian infrastructure and implement measure to make them safe and convenient
NEW	Connect existing bike and pedestrian infrastructure and link trails to downtown activity centers
NEW	Consider traffic calming measure in order for the speed limit to be maintained
Goal3.A	Create an accessible, user-friendly and efficient multi-modal system that connects LANL, neighborhoods and downtown Los
Action3.A-1	Create a "complete streets" policy for all new and rebuilt roadways
Goal 3.C	Create convenient transit options to travel to and from downtown
Action3.C-1	Extend public transit schedule, specifically on Thursday, Friday, during the evening and on the weekend
Action3.C-4	Develop efficient routes to bring LANL employees to downtown
Action3.C-2	Create a downtown circulator bus
Action3.C-3	Enhance transit stops
Goal 3.D	Create sustainable, accessible, efficient and convenient parking options that support a pedestrian-friendly environment
Action3.D-1	Create centralized parking to promote a 'park once' strategy downtown
Action3.D-5	Provide bicycle parking
NEW	Consider locating parking structure along Deacon St
Action3.D-4	Add shade through covered parking and/or trees and appropriate landscape to parking areas
Action3.D-6	Provide electric vehicle parking stations
Action3.D-3	Locate parking behind buildings
Action3.D-2	Consider parking reductions and revised parking requirements as appropriate
NEW	Provide accessible and convenient parking for tourists that in close proximity to tourist destinations

DEKKER/PERICH/SABATINI





4. Public Sp	4. Public Space / Streets	
Goal 4.A	Create a vibrant, pedestrian-friendly downtown that includes a central gathering space, nighttime entertainment and more retail and restaurants	
Action4.A-3	Create a plaza with designated spaces for food trucks and pop-up businesses	
Action4.A-1	Enhance and maintain existing public spaces	
Action4.A-2	Integrate coordinated street furnishings throughout downtown	
NEW	Require new development in Downtown to provide public spaces	
NEW	Create a pavilion on the footprint of the old County Building at Ashley Pond to provide a venue for eating, drinking, and incidental retail activities	
NEW	Locate a destination beer garden along the Canyon Rim Trail and promote it as a unique destination in LA	
Goal 4.C	Provide inclusive public spaces that are geared toward all age groups	
Action4.C-5	Add amenities such as restrooms, drinking water fountains and water features	
Action4.C-1	Provide a series of well-lit multi-use outdoor gathering spaces with seating, landscape, shade and recreation/entertainment options	
Action4.C-6	Add a shaded gathering space to the Ashley Pond area	
Action4.C-3	Add community gardens	
Action4.C-4	Create more outdoor performance spaces and add events that are geared towards all age groups	
Action4.C-2	Add parklets and mini-plazas	
Goal 4.C	Increase tree coverage and enhance streetscapes	
Action4.C-1	Add more trees to public spaces and streets, specifically along Trinity	
Goal 4.B	Improve access to public open space and recreational facilities	





5. Infrastructure		
Goal 5.A	Promote access to broadband communication throughout the County	
Action 5.A-1	Provide higher speed internet	
Goal 5.B	Minimize construction impacts to small businesses	
Goal 5.D	Support public spaces with utilities and infrastructure	
Action 5.D-2	Provide WIFI in public spaces	
Action 5.D-1	Provide utility access in public spaces for pop-ups businesses	
Goal 5.C	Make electric vehicle charging stations more broadly available	
Action 5.C-1	Consider new locations for charging stations	





6. Sustainability		
Goal 6.C	Encourage reuse, recycling and composting	
NEW	Maintain and expand excising recycling programs and consider a community composting program	
Goal 6.B	Maintain dark skies	
Action 6.B-1	Create development regulations for outdoor lighting fixtures that mitigate light pollution to maintain dark skies	
Goal 6.A	Foster and promote sustainability practices	
Action 6.A-2	Encourage water conservation	
Action 6.A-4	Encourage renewable energy integration in new development and County facilities	
Action 6.A-5	Consider covered solar parking areas	
Action 6.A-3	Incentivize sustainability resources, credits, zero-net carbon and stricter energy-efficient building code, including green roofs and in-home battery storage	
Action 6.A-1	Add LID and green infrastructure to capture runoff	
NEW	Revise land landscape requirements to prohibit the routine use of pesticides and herbicides that endanger pollinators and wildlife and require native plants for new developments and in the public right-of-way	
Goal (NEW)	Maintain and increase green spaces and tree coverage	



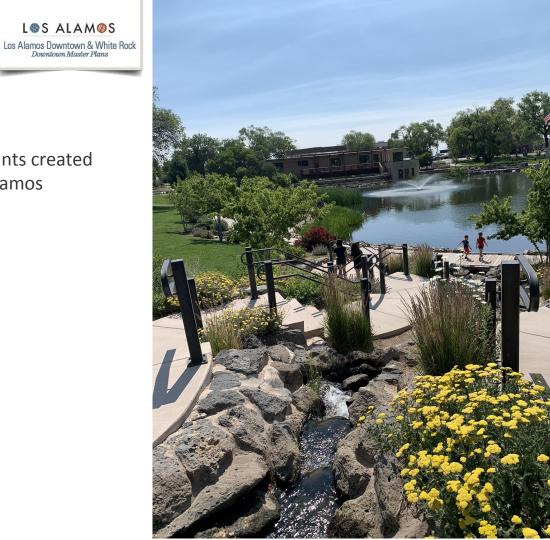
7	
	: Development
	Create a downtown area in which local businesses can thrive
Action 7.D-4	Develop strategies to keep commercial rents affordable
Action 7.D-1	Develop strategies to discourage first floor office uses within downtown
Action 7.D-2	Create a business incubator space such as shared kitchens with pop-up restaurants
Action 7.D-5	Consider restricting big box stores and national chains
Action 7.D-6	Promote economic diversification by building on the existing strengths of the community: technology, innovation and
	information, as well as natural resource amenities
NEW	Clarify development procedures to make them user friendly and transparent
Goal7.A	Revitalize the downtown area of Los Alamos
Action 7.A-1	Develop strategies to fill vacant buildings within downtown Los Alamos
Action 7.A-3	Develop/redevelop restaurants, retail businesses and residential uses along the Canyon Rim Trail
Action 7.A-6	Maximize opportunities with the development of the Manhattan Project National Historical Park
Action 7.A-7	Develop standards to ensure new construction of commercial structures is high quality, visually appealing and appropriate
	for Los Alamos
Action 7.A-5	Covert CB Fox building back into a theater
Action 7.A-2	Build a 500 seat mid-sized performing arts theater to attract people to stay in Los Alamos
Action 7.A-4	Redevelop in or move fraternal organizations/clubs to (e.g. the Elks club) high traffic areas
NEW	Consider redeveloping the teen center to house tourist related uses
Goal7.C	Support and retain LANL as the best wealth-producing employer
Goal7.B	Diversify the community's economic base
Action 7.B-1	Attract new tourism-related business
Action 7.B-2	Support construction of new tech facilities

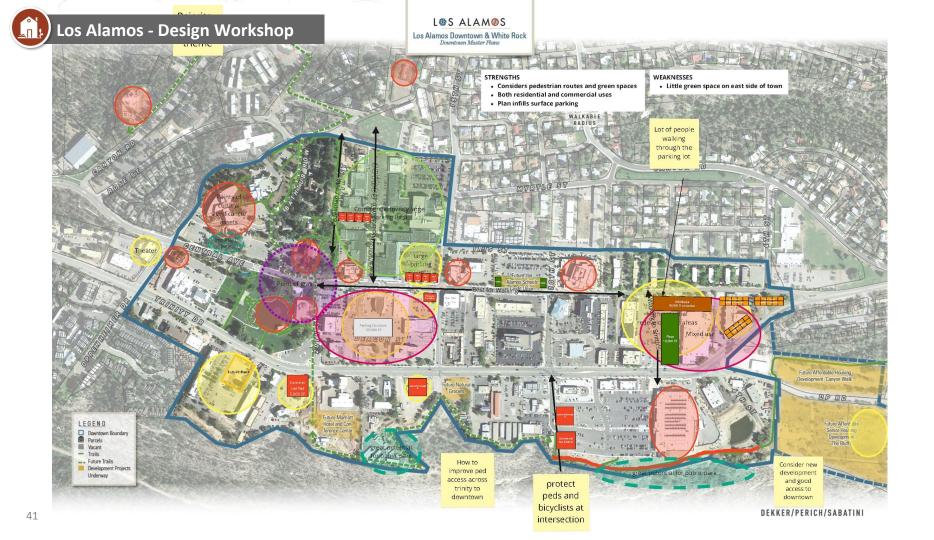


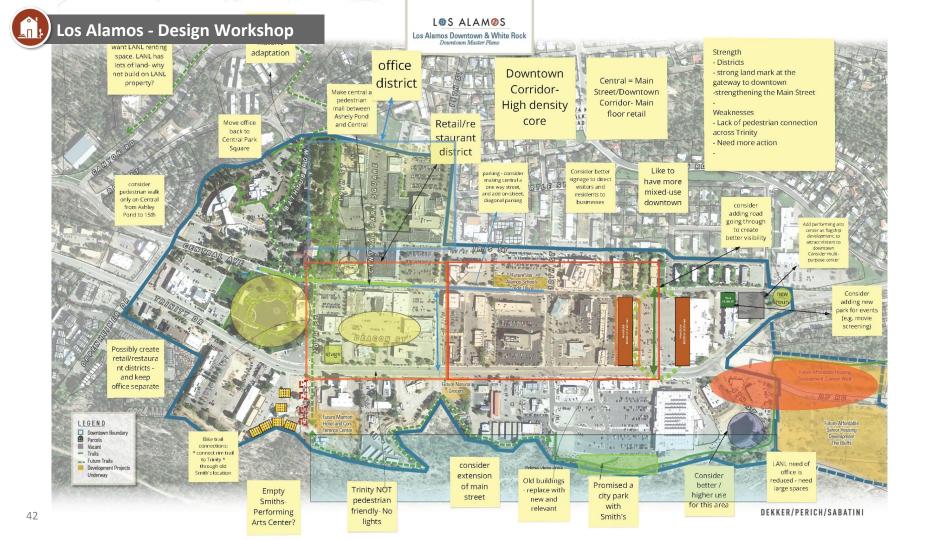
Development Concepts

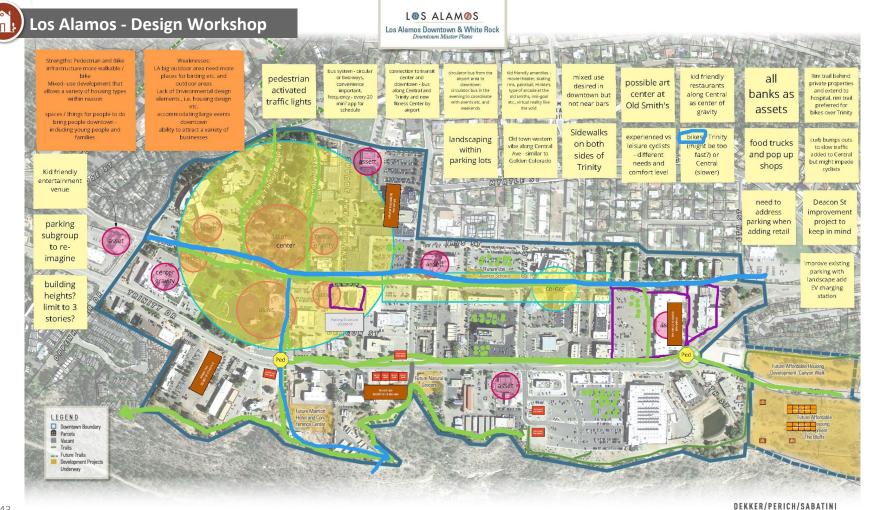
During the Design Workshop, participants created \rightarrow 3 development concepts for the Los Alamos downtown area

LSS ALAMOS









L S ALAM S Los Alamos Downtown & White Rock Downtown Master Plans

Workshop Summary & Common Themes

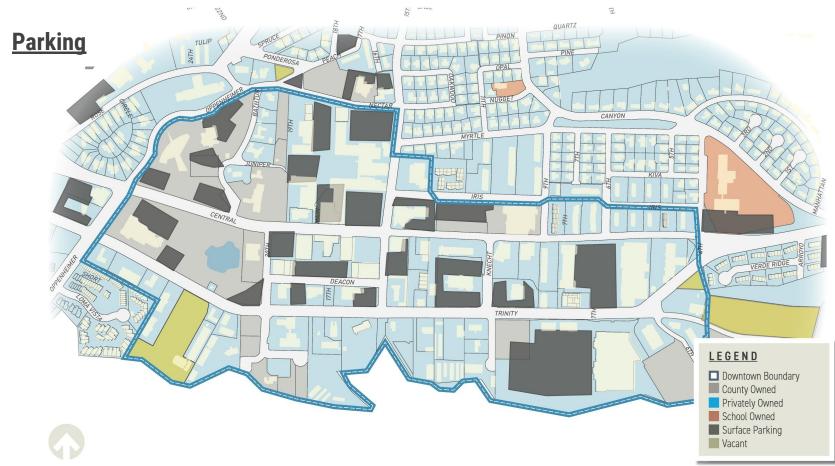
The following list of common themes was identified during the workshop:

- → Center of gravity around Ashley Pond, Central Park Square and Central Ave between 15th St and Oppenheimer Dr
- → Creating districts
 - Higher density mixed-use district from 20th St on the west to the Mari Mac Village Shopping Center
 - Office district
 - Performance art center or multi-family at the gateway to downtown
 - → Improved pedestrian/bike connections
 - → Improved connections to south side of Trinity Dr and DP Rd
 - → Mixed-use and plaza on old Smith's site
 - → Parking structure on Deacon St
 - → Infill commercial throughout
 - → Series of multi-use outdoor gathering spaces throughout
 - downtown

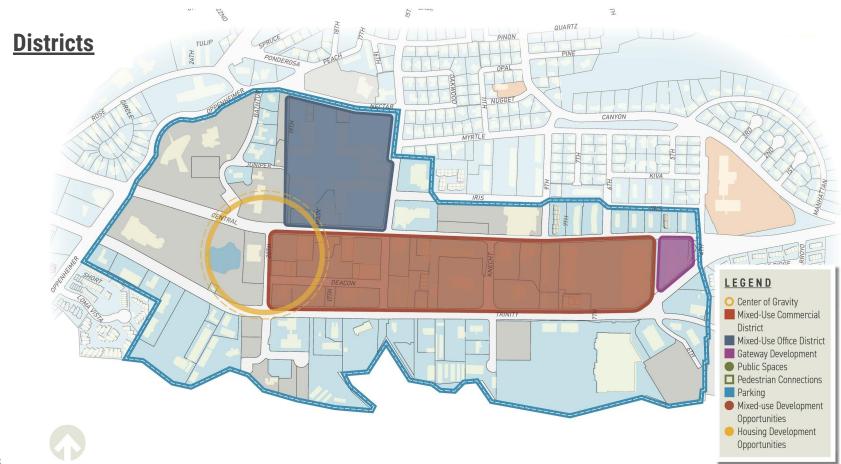


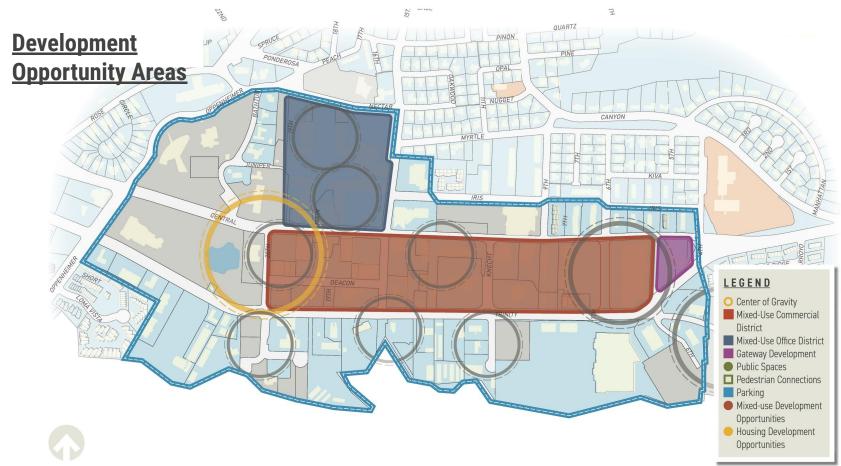












Los Alamos - Design Workshop





Los Alamos - Design Workshop



Los Alamos - Design Workshop







<u>lssues</u>

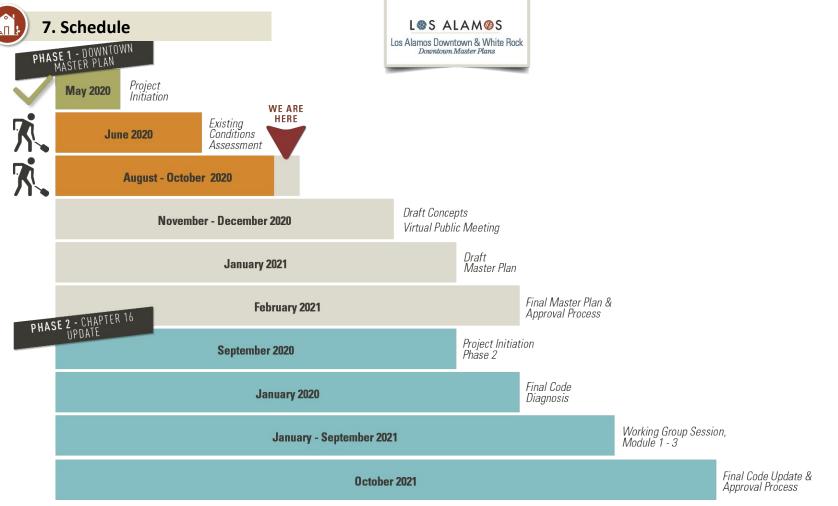
- → The following issues will be addressed with the Code Update, however relevant for this project
 - Parking management
 - Increased density / building heights
 - Office occupation
 - Business mix
 - Local businesses





Strategies

Parking management	 Development Standards Eliminate/reduce parking requirements Offer shared parking and reductions for workforce housing Create parking district, pool resources and built structure/P&R parking lot
Increased density / building heights	 Downtown District Increase building heights within appropriate locations Integrate neighborhood step-down protections when adjacent to single family development
Office occupation	Downtown District • Designate uses within ground floor • Design standards to activate ground floor frontages
Local businesses	 MP Goals / Policies Coordinate with Main Street to create small business support tools Downtown District Integrate commercial uses such as micro-retail and live-work units that support small business. Retail Preservation Strategies Designated retail Priority Zones Required percentage of downtown block-faces to be retail Limitation on certain uses Prohibiting conversion of ground-floor retail to other uses



Comments & Thoughts

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Comments and Thoughts?

→ Additional comments to be received within the next 2 weeks