

# Integrated Community Services Master Plan

## Recommendations

PAT O'TOOLE, MANAGER, PROJECT MANAGER



# Los Alamos County Master Planning Process

## 4 Stages of Public Engagement



# Outreach Sessions

- 13 Focus Groups
- 5 Board Presentations (Library, Parks and Recreation, Art in Public Places, Community Health, and Transportation)
- 1 Summary Webinar with 15 Participants
- Los Alamos Middle School- Leadership
- 200 Total Participants in all focus groups
- 1,098 Returned Surveys
- 4 Findings Presentations
- Visioning Workshop
- 3 Draft Recommendation Meetings



| 2022 Data Source                                                                                                                                                                                                                                                                            | Qualitative Data         |           |                                |                             |                                       |                            |                                  |                 |             |              |                   |            | Quantitative Data |          |                         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------|--------------------------------|-----------------------------|---------------------------------------|----------------------------|----------------------------------|-----------------|-------------|--------------|-------------------|------------|-------------------|----------|-------------------------|
|  <p>LOS ALAMOS</p> <p><b>Key Issue - Rating Scale</b></p> <p>a - priority<br/>b - opportunity to improve<br/>c - minor or future issue</p> <p>blank means the issue didn't come up or wasn't addressed</p> | 2022 ADA Transition Plan | Comp Plan | 2021 Strategic Leadership Plan | 2018 Tourism Strategic Plan | 2019 Economic Vitality Strategic Plan | Open space management Plan | 2017 Bicycle Transportation Plan | Consultant Team | Staff Input | Public Input | Stakeholder Input | Leadership | Community Survey  | LAC Data | Facility Assessment/LOS |
| <b>Organizational</b>                                                                                                                                                                                                                                                                       |                          |           |                                |                             |                                       |                            |                                  |                 |             |              |                   |            |                   |          |                         |
| Improve and increase partner agency relationships                                                                                                                                                                                                                                           |                          | a         | a                              | a                           | a                                     |                            | a                                | a               | a           | a            | a                 | a          | a                 | a        |                         |
| Need better marketing and communication of activities                                                                                                                                                                                                                                       |                          |           | a                              | a                           | a                                     |                            |                                  | a               | a           | a            | a                 | a          | a                 | a        |                         |
| Attract tourism & outdoor recreational opportunities                                                                                                                                                                                                                                        |                          |           |                                | a                           | a                                     | a                          |                                  | a               | a           | a            | a                 | a          | a                 | a        |                         |
| Increase community-wide inclusivity                                                                                                                                                                                                                                                         |                          |           |                                | a                           |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                 | a        |                         |
| Website is not current or usable for patrons                                                                                                                                                                                                                                                |                          |           |                                |                             |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                 | a        |                         |
| WiFi in all parks and facilities                                                                                                                                                                                                                                                            |                          |           |                                |                             |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Pursue grant opportunities                                                                                                                                                                                                                                                                  |                          |           |                                |                             |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                 | a        |                         |
| Need better wayfinding signage and maps                                                                                                                                                                                                                                                     |                          |           |                                | a                           |                                       |                            |                                  | a               |             | a            | a                 | b          | b                 | b        | a                       |
| Upgrade an increase volunteer program                                                                                                                                                                                                                                                       |                          |           |                                |                             |                                       |                            |                                  | a               | b           | a            | a                 |            |                   | b        |                         |



## Key Issues and Sources

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| 2022 Data Source                                                                                                                                                                                                                                                                                                   | Qualitative Data         |           |                                |                             |                                       |                            |                                  |                 |             |              |                   |            |                  | Quantitative Data |                         |  |
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| Programs and Service Delivery / Integration                                                                                                                                                                                                                                                                        |                          |           |                                |                             |                                       |                            |                                  |                 |             |              |                   |            |                  |                   |                         |  |
| Attract tourism, outdoor recreational, nature education, and stewardship opportunities                                                                                                                                                                                                                             |                          | a         | a                              | a                           | a                                     | a                          |                                  | a               | a           | a            | a                 | a          | a                | a                 |                         |  |
| Increase Cultural programs and services                                                                                                                                                                                                                                                                            |                          |           | a                              | a                           | a                                     |                            |                                  | a               | a           | a            | a                 | a          | a                | a                 |                         |  |
| Need more programming for families, youth, middle schoolers, teens                                                                                                                                                                                                                                                 |                          |           |                                | a                           | a                                     |                            |                                  | a               | a           | a            | a                 | a          | a                | a                 |                         |  |
| Integration of Health, Wellness, and Social Services programs for all ages                                                                                                                                                                                                                                         |                          |           | a                              |                             |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                | a                 |                         |  |
| Increase mental and physical health services for youth, middle schoolers, teens, families                                                                                                                                                                                                                          |                          |           | a                              |                             |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                | a                 |                         |  |
| Increase programs in wellness/fitness, cultural, special needs                                                                                                                                                                                                                                                     |                          |           |                                | a                           |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                | a                 |                         |  |
| Increase number of special events                                                                                                                                                                                                                                                                                  |                          |           |                                | a                           | a                                     |                            |                                  | a               |             | a            | a                 | a          | a                | b                 |                         |  |
| Expand operational hours for working public                                                                                                                                                                                                                                                                        |                          |           |                                | a                           |                                       |                            |                                  | b               | b           | b            | b                 |            | b                | a                 |                         |  |
| Increase number of child care opportunities                                                                                                                                                                                                                                                                        |                          |           |                                |                             |                                       |                            |                                  | b               | b           | a            | a                 | b          |                  |                   |                         |  |



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| 2022 Data Source                                                                                                                                                                                                                                                                            | Qualitative Data         |           |                                |                             |                                       |                            |                                  |                 |             |              |                   |            | Quantitative Data |          |                         |
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| <b>Facilities and Amenities</b>                                                                                                                                                                                                                                                             |                          |           |                                |                             |                                       |                            |                                  |                 |             |              |                   |            |                   |          |                         |
| Improve low scoring amenities                                                                                                                                                                                                                                                               | a                        | a         | a                              | a                           | a                                     |                            | a                                | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Maintain and improve existing facilities                                                                                                                                                                                                                                                    | a                        | a         | a                              | a                           | a                                     |                            | a                                | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Upgrade outdated amenities that do not function well                                                                                                                                                                                                                                        | a                        | a         | a                              | a                           | a                                     |                            | a                                | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Additional trails / bike paths / connectivity                                                                                                                                                                                                                                               | a                        | a         |                                | a                           | a                                     | a                          | a                                | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Continue to add/improve current projects and future facilities                                                                                                                                                                                                                              | a                        | a         | a                              | a                           | a                                     |                            | a                                | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Preserve open space, historical, cultural resources                                                                                                                                                                                                                                         | a                        | a         | a                              | a                           | a                                     | a                          |                                  | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Deferred maintenance                                                                                                                                                                                                                                                                        | a                        |           | a                              | a                           |                                       |                            |                                  | a               | a           | a            | a                 | a          | b                 | a        | a                       |
| Trail signage and maps                                                                                                                                                                                                                                                                      | a                        |           |                                | a                           |                                       | a                          | a                                | a               | a           | a            | a                 | b          |                   | a        | a                       |
| Increase ADA accessibility at all facilities                                                                                                                                                                                                                                                | a                        |           |                                |                             |                                       |                            |                                  | a               | a           | a            | a                 | a          | a                 | a        | a                       |
| Improve restroom availability & maintenance in parks and trailheads                                                                                                                                                                                                                         | a                        |           |                                | a                           |                                       |                            |                                  | b               | b           | a            | a                 | b          | a                 | a        | b                       |



## Key Issues and Sources

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# Recommendations

## Goals, Objectives, Action Steps

- Focus on maintaining, sustaining, and improving Los Alamos County parks, facilities, activities, services, open space, and trails.
- All cost estimates are in 2023 figures where applicable. Most costs are dependent on the extent of the enhancements and improvements determined or known at this time.
- Labeled TBD (To Be Determined) as there is no way to list a cost without knowing a lot more specific information about what is being built.
- The timeframe to complete is designated as:
  - Short-term (up to 3 years)
  - Mid-term (4-6 years)
  - Long-term (7-10 years)
  - Ongoing (length of the plan and beyond)



# Goals

## Goal 1

- Improve Organizational Reach and Impact

## Goal 2

- Improve Programs and Service Delivery

## Goal 3

- Improve Facilities and Amenities (including ADA)



# Objectives for Goal 1 - Improve Organizational Reach and Impact

## **THERE ARE RECOMMENDED ACTIONS LISTED UNDER EACH OBJECTIVE**

- 1.1 Improve and increase partner agency relationships
- 1.2 Enhance marketing and communication of activities
- 1.3 Attract tourism and outdoor recreational opportunities
- 1.4 Increase community-wide inclusivity
- 1.5 Keep technology up to date
- 1.6 Pursue grant opportunities
- 1.7 Improve wayfinding signage and maps
- 1.8 Upgrade and increase volunteer program



# Objectives for Goal 2 - Improve Programs and Service Delivery

## **THERE ARE RECOMMENDED ACTIONS LISTED UNDER EACH OBJECTIVE**

- 2.1 Attract tourism, outdoor recreation, nature education, and stewardship opportunities
- 2.2 Increase cultural programs and services
- 2.3 Add more programming for families, youth, middle schoolers, and teens
- 2.4 Integration of health, wellness, and social services programs for all ages
- 2.5 Integration of mental/physical health services for youth, middle schoolers, teens, and families
- 2.6 Increase programs in wellness/fitness, cultural, and special needs
- 2.7 Increase the number of special events
- 2.8 Expand operational hours for working public – 5-8 pm
- 2.9 Increase the number of childcare opportunities



# Objectives for Goal 3 - Improve Facilities and Amenities (including ADA)

## **THERE ARE RECOMMENDED ACTIONS LISTED UNDER EACH OBJECTIVE**

3.1 Comprehensively assess playlots

3.2 Improve low scoring amenities

3.3 Maintain and improve existing facilities

Continue to add and improve current projects and future facilities

3.4 Upgrade outdated amenities that do not function well

3.5 Improve bicycle and pedestrian connectivity

3.6 Preserve open space, historical, cultural resources

3.7 Improve restroom availability and maintenance in parks and trailheads



# Next Steps

Los Alamos County Community Services Integrated Master Plan  
Approval



# Thank you for your involvement!

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