



County of Los Alamos

1000 Central Avenue
Los Alamos, NM 87544

Agenda - Final Board of Public Utilities

Robert Gibson, Chair; Matt Heavner, Vice Chair
Eric Stromberg,, Charles Nakhleh and Jennifer Hollingsworth,
Members
Philo Shelton, Ex Officio Member
Anne Laurent, Ex Officio Member
Ryn Herrmann, Council Liaison

Wednesday, February 18, 2026

5:30 PM

Municipal Building, Council Chambers

Public Participation ~ in person or <https://us06web.zoom.us/j/82180323960>

Members of the public may also participate remotely and provide public comment via Zoom:

Link ~ <https://us06web.zoom.us/j/82180323960> | Webinar ID ~ 821 8032 3960

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PUBLIC COMMENT:

Oral comments are accepted during the periods identified on the agenda and after initial board discussion on a business item, prior to accepting a main motion on an item. Public comments are limited to three minutes per person. For those participating over Zoom, please use the raise hand function. If you are participating by phone enter *9 to raise your hand. Please submit written comments to the board at bpu@lacnm.us.

1. CALL TO ORDER

2. PUBLIC COMMENT

3. APPROVAL OF AGENDA**4. CONSENT AGENDA**

MOTION: I move that the Board of Public Utilities approve the items on the Consent Agenda as (PRESENTED -or- AMENDED) and that the motions in the staff reports be included in the minutes for the record.

- 4.a. [20881-26](#) Approval of Board of Public Utilities Meeting Minutes - January 2026

Presenters: Board of Public Utilities

Attachments: [A - Draft BPU Regular Session Minutes - 1/14/26](#)

- 4.b. [21237-26a](#) Approval of Budget Revision No. 2026-41 for Task Order No. 4 with Souder Miller & Associates under AGR22-67b for Potable Water Storage Tank Inspection and Maintenance Services

Presenters: James Alarid, Deputy Utility Manager-Engineering

Attachments: [A - Budget Revision 2026-41](#)
[B - Task Order #4 ARG22-67b SMA](#)

5. PRESENTATIONS**6. PUBLIC HEARINGS****7. DEPARTMENT BUSINESS**

- 7.a. [20885-26](#) Presentation of the DPU FY2027 Budget

Attachments: [A - FY2027-2028 Proposed Budget Packet](#)

- 7.b. [20438-26](#) Approval of Task Order No.3, AGR24-04d for the Purpose of White Rock Substation Transformer Project with Sanbros Corp. in the Amount of \$299,719.24, plus Applicable Gross Receipts Tax for the Term of 120 Days

Presenters: Dennis Astley, Deputy Utility Manager-Power Supply

Attachments: [A - TaskOrderNo3_AGR24-04D_SanbrosCorp](#)

8. BOARD BUSINESS

- 8.a. Chair's Report
- 8.b. Board Member's Reports
- 8.c. Utilities Manager's Report

8.d. County Manager's Report

8.e. Council Liaison's Report

8.f. Environmental Sustainability Board Liaison's Report

8.g. General Board Business

8.g.1. [20880-26](#) Appointment of Board Member to County Audit Committee for 2026

Presenters: Board of Public Utilities

8.h. Board Expenses

9. **STATUS REPORTS**

9.a. [20882-26](#) Status Reports - January

Presenters: Philo Shelton, Utilities Manager

Attachments: [A - Electric Reliability Report](#)
[B - Accounts Receivables Report](#)
[C - Risk & Safety Report](#)

10. **UPCOMING AGENDA ITEMS**

10.a. [20883-25](#) Tickler File: March - June

Presenters: Philo Shelton, Utilities Manager

Attachments: [A - Tickler File Mar-Jun2026](#)

11. **PUBLIC COMMENT**

12. **ADJOURNMENT**

If you are an individual with a disability who is in need of a reader, amplifier, qualified sign language interpreter, or any other form of auxiliary aid or service to attend or participate in the hearing or meeting, please contact Human Resources at 505-662-8040 as soon as possible.

Complete Board of Public Utilities agenda packets, past agendas, videos, legislation and minutes can be found online at <https://losalamos.legistar.com>. Learn more about the Board of Public Utilities at <https://ladpu.com/BPU>.



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.: 4.a.
Index (Council Goals):
Presenters: Board of Public Utilities
Legislative File: 20881-26

Title

Approval of Board of Public Utilities Meeting Minutes - January 2026

Recommended Action

I move that the Board of Public Utilities approve the minutes of the January 14, 2026 Regular Session as presented.

Body

Draft minutes are sent to members after each meeting for their review. Members may then send changes to be incorporated prior to final approval of the minutes at the next regular meeting.

Attachments

A - Draft BPU Regular Session Minutes - 1/14/26



County of Los Alamos

Minutes

Board of Public Utilities

1000 Central Avenue
Los Alamos, NM 87544

Robert Gibson, Chair; Matt Heavner, Vice Chair
Eric Stromberg,, Charles Nakhleh and Jennifer Hollingsworth, Members
Philo Shelton, Ex Officio Member
Anne Laurent, Ex Officio Member
Ryn Herrmann, Council Liaison

Wednesday, January 14, 2026

5:30 PM

Municipal Building, Council Chambers

Public Participation ~ in person or <https://us06web.zoom.us/j/82180323960>

1. CALL TO ORDER

This regular meeting of the Incorporated County of Los Alamos Board of Public Utilities was held on Wednesday, January 14, 2026. Chair Gibson called the meeting to order at 5:30 p.m. Members of the public were notified of the ability to participate and provide public comment in-person, remotely, or via email. The following board members were in attendance:

Present - 6: Members Gibson, Stromberg, Nakhleh, Hollingsworth, Shelton and Laurent

Remote - 0: Member Heavner

Absent - 0:

Others in attendance in Chambers:

Vice Chair Ryn Herrmann, Council Liaison

Mr. Thomas Wymann, Assistant County Attorney

Mr. James Alarid, Deputy Utility Manager - Engineering

Mr. Clay Moseley, Deputy Utility Manager - GWS Services

Mr. Dennis Astley, Acting Deputy Utility Manager - Electrical Distribution

Mr. Ben Olbrich, Deputy Utility Manager - Power Supply

Ms. Joann Gentry, Deputy Utility Manager - Finance & Administration

Mr. James Martinez, Senior Engineer

Ms. Cathy D'Anna, Public Relations Manager

Mr. Richard Valerio, Business Operations Manager

Mr. Perry Rutherford, IM Technical Support Specialist

Zoom participants:

Ms. Sue Barns, ESB Liaison

Mrs. Melissa Dadzie, Chief Financial Officer

2. PUBLIC COMMENT

Chair Gibson provided an opportunity for public comment on the Consent Agenda or those not otherwise included on the agenda. There was none.

No action was taken on this item.

3. APPROVAL OF AGENDA

Chair Gibson asked board members for amendments to the agenda, discussion or a motion. The following individuals spoke:

1. Member Gibson moved that item 8.a.1. be moved up to occur after Approval of the Agenda.
2. Member Nakhleh moved that item 4.e. be moved off of the Consent Agenda. Chair Gibson stated that it would be heard under Business before the AMT presentation.

Member Stromberg moved and Member Nakhleh seconded that the agenda be approved as amended.

The motion passed by the following vote:

YES - 5: Members Hollingsworth, Heavner, Nakhleh, Stromberg, and Gibson

NO - 0:

8.a.1.

Introduction of Council Liaison to the BPU

Chair Gibson introduced Council Vice Chair Ryn Herrmann. Vice Chair Herrmann stated that she began her term as BPU Liaison early so that former BPU Liaison Suzie Havemann could spend time with her new grandchild. Board Members shared a few words of welcome.

4. CONSENT AGENDA

Chair Gibson asked board members for amendments to the consent agenda. He stated that there was a minor change to the minutes from the December 10th meeting which were distributed and are also attached. There were no comments from other board members. He then called for discussion or a motion.

Member Hollingsworth moved and Member Nakhleh seconded that the consent agenda be approved as amended.

The motion passed by the following vote:

YES - 5: Members Hollingsworth, Heavner, Nakhleh, Stromberg, and Gibson

NO - 0:

4.a.

Approval of Board of Public Utilities Meeting Minutes - December 2025

I move that the Board of Public Utilities approve the December 10, 2025 meeting minutes as amended.

4.b.

Approval of Amendment No. 2 to AGR22-68 with Molzen Corbin for Engineering Services for the Water Production Facilities Electric and Mechanical Upgrades Phase I Project.

I move that the Board of Public Utilities approve Amendment No. 2 to AGR22-68 for the Purpose of Additional Engineering Services associated with the final Engineering Design during Construction, Construction & Contract oversight, Closeout Documents, and Commissioning of the Wells. This Amendment is solely for the approval to extend the Services Agreement to December 31, 2026 with no adjustment to the Agreement Amount.

4.c.

Approval of Budget Revision 2026-34 for Task Order No. 3 with Souder Miller & Associates under AGR22-67b for Potable Water Storage Tank

Inspection and Maintenance Services

I move that the Board of Public Utilities recommend approval of Budget Revision No. 2026-34 in the amount of \$70,433.00, for Task Order No. 3 with Souder Miller & Associates under AGR22-67b for required potable water storage tank inspection and maintenance services, and forward to Council for approval.

- 4.d. Award of Bid No. IFB 26-24 for the Purpose of the Guaje Canyon and Bayo Booster Fiber Optic Line Installation with **TSI Tower, Inc. in the Amount of \$559,395.00** plus Contingency and Applicable Gross Receipts Tax

I move that the Board of Public Utilities Recommend Approval of Award of Bid No. IFB 26-24 for the Purpose of the Guaje Canyon and Bayo Booster Fiber Optic Line Installation with TSI Tower, Inc. in the Amount of \$559,395.00 and a contingency in the amount of \$83,910, for a total of \$643,305.00, plus Applicable Gross Receipts Tax and forward to Council for approval.

5. PRESENTATIONS

None scheduled.

No action was taken on this item.

6. PUBLIC HEARINGS

- 6.a. Affirmation of the Incorporated County of Los Alamos Open Meetings Resolution No. 26-01

Chair Gibson summarized the Resolution. He then provided an opportunity for comments and questions from the board and staff; there were none. Chair Gibson also provided an opportunity for public comment; there was none. He then called for further discussion or a motion.

Member Nakhleh moved and Member Hollingsworth seconded that the Board affirm Incorporated County of Los Alamos Resolution No. 26-01; A Resolution Establishing Minimum Standards of Reasonable Notice to the Public for all Meetings of the Council, County Boards, Commissions and Other Public Bodies Created by the State and Those Appointed by the Council (Collectively "Appointed County Committees.")

The motion passed by the following vote:

YES - 5: Members Hollingsworth, Heavner, Nakhleh, Stromberg, and Gibson

NO - 0:

7. DEPARTMENT BUSINESS

- 4.e. Approval of Services Agreement AGR26-15 with Armystick, LLC in the amount of \$1,000,000 for the Water Systems Mechanical Devices Rehabilitation Service and Support

Mr. Philo Shelton presented. A copy of the agreement was included in the meeting packet. Chair Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Nakhleh

2. Member Gibson

Chair Gibson then provided an opportunity for public comment; there was none. He then called for discussion or a motion.

Member Stromberg moved and Member Nakhleh seconded that the Board of Public Utilities recommend approval of Services Agreement No. AGR26-15 with Armystick, LLC in the amount of \$1,000,000, plus applicable gross receipts tax, for the purpose of the Water Systems Mechanical Devices Rehabilitation Service and Support and forward to Council for approval.

The motion passed by the following vote:

YES - 5: Members Hollingsworth, Heavner, Nakhleh, Stromberg, and Gibson

NO - 0:

7.a. Annual Asset Management Teams (AMT) Presentation

Mr. James Martinez, Senior Engineer presented. A copy of his presentation slides was included in the meeting packet. Chair Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Heavner
2. Member Stromberg
3. Mr. Astley
4. Mr. Moseley
5. Member Hollingsworth
6. Member Gibson
7. Mr. Olbrich
8. Mr. Shelton

No action was taken on this item.

8. BOARD BUSINESS

8.a. Chair's Report

Chair Gibson introduced reported on:

1. The funeral for former Utilities Manager Chris Ortega.
2. An upcoming Tour of Combustion Turbine at LANL -asked for interest from other board members. Member Stromberg expressed interest.
3. Official statistics from LANL came out for January. He summarized the report.

No action was taken on this item.

8.b. Board Member's Reports

The following board members reported:

1. Member Heavner mentioned information on Balcony Solar that he previously shared with the board. He asked if there was information in the upcoming NM State Legislative Session. Mr. Shelton stated that he is following the topic and will report back when he has more information.
2. Member Heavner was the BPU representative for the audit committee for Fiscal Year 2025. He summarized his involvement and shared kudos to everyone involved in the audit.
3. Member Hollingsworth asked Mr. Shelton some questions regarding Balcony Solar. Mr. Shelton responded.

No action was taken on this item.

8.c. Utilities Manager's Report

Mr. Philo Shelton reviewed his report which was included in the meeting packet. Chair Gibson provided an opportunity for comments or questions from the board. The following individuals spoke:

1. Member Hollingsworth
2. Member Stromberg
3. Mr. Olbrich
4. Member Gibson

No action was taken on this item.

8.d. County Manager's Report

Ms. Anne Laurent reported that:

1. She was scheduled to presented the County Year in Review at Sala on January 15, 2025.
2. Public Information Officer Julie Williams-Hill extended her retirement date by a month. Mr. Dave Krueger has recently been hired as the new PIO. He is currently with the Valles Caldera. He begins employment on February 2nd so there will be some overlap with Ms. Williams-Hill.
3. Met with Council Leadership and San Ildefonso Pueblo leadership regarding restarting monitoring of the Hexavalent Chromium Plume. This will an ongoing area of concern in terms of federal funding.
4. Los Alamos County State Legislative Dinner scheduled for on Friday, January 16th.
5. NM Counties Legislative Conference next week, LAC Finance will once again receive a Budget Award for Excellence.
6. She reviewed topics from the January 14th Council meeting.

Chair Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Gibson
2. Mr. Shelton

No action was taken on this item.

8.e. Council Liaison's Report

Vice Chair Herrmann provided highlights from the January 14th Council Work Session. Chair Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Hollingsworth
2. Ms. Laurent
3. Member Gibson

No action was taken on this item.

8.f. Environmental Sustainability Board Liaison's Report

Ms. Barns provided highlights from the December ESB meeting. She also noted that there is still one vacancy on the board and asked the board to share this information with anyone that may be interested. Chair Gibson provided an opportunity for comments and questions from the board. There were none.

No action was taken on this item.

8.g. General Board Business

No action was taken on this item.

8.g.1. Election of Board of Public Utilities Chair and Vice Chair for Calendar Year 2026

Chair Gibson explained that the board is required by Ordinance to elect a chair and vice-chair annually in January. He then reviewed the process to be followed which was also outlined in the meeting packet. He provided an opportunity for comments and questions from the board. There were none.

Chair Gibson called for nominations for Chair:

1. Member Hollingsworth nominated Member Gibson; he accepted.

Chair Gibson called for other nominations; there were none. He then called for a motion.

Member Nakhleh moved and Member Hollingsworth seconded that the Board close nominations and elect Member Gibson as Chair.

The motion passed by the following vote:

YES - 5: Members Hollingsworth, Heavner, Nakhleh, Stromberg, and Gibson

NO - 0:

Chair Gibson then called for nominations for Vice Chair:

1. Member Nakhleh nominated Member Stromberg; he accepted.

2. Member Gibson nominated Member Heavner; he accepted.

Chair Gibson called for other nominations; there were none. He then called for further discussion; there was none. Chair Gibson then called for a vote.

Roll call vote for Vice Chair:

Member Hollingsworth voted for Member Heavner

Member Heavner voted for Member Heavner

Member Nakhleh voted for Member Stromberg

Member Stromberg voted for Member Stromberg

Member Gibson voted for Member Heavner

Member Heavner was elected Vice Chair by a vote of 3 - 2.

8.h. Board Expenses

None scheduled.

No action was taken on this item.

9. STATUS REPORTS

9.a. Monthly Status Reports for November & December 2025

Chair Gibson opened the floor for comments and questions on the status reports. The

following individuals spoke:

- 1. Member Gibson
- 2. Ms. Gentry
- 3. Member Stromberg
- 4. Mr. Shelton

No action was taken on this item.

10. UPCOMING AGENDA ITEMS

Tickler File for January to March 2026

Chair Gibson opened the floor for changes, additional items, comments and questions on the tickler. The following individuals spoke:

- 1. Member Stromberg requested that Balcony Solar be added.
- 2. Mr. Shelton asked the members if they would like another presentation on the Final EV Fleet Plan; members agreed.
- 3. Mr. Shelton asked the members if they would like a presentation on the Mozart Waste to Energy Technology; members agreed.
- 4. Mr. Wyman made a comment.

Chair Gibson requested that he and Vice Chair Heavner meet with the Utilities Manager within the next few days to review the tickler; they were all in agreement.

No action was taken on this item.

11. PUBLIC COMMENT

Chair Gibson provided an opportunity for public comment on any topic. There were none.

No action was taken on this item.

12. ADJOURNMENT

The meeting adjourned at 7:37 p.m.

APPROVAL

Board of Public Utilities Chair

Date Approved by the Board

Minutes transcribed by: Kathy Casados, Executive Assistant

ATTACHMENTS

(in agenda order):

- 4.a. Draft #2 - BPU Regular Session Minutes 12/10/25
- 8.c. Utilities Manager Report 01/14/26

BOARD OF PUBLIC UTILITIES
ADDITIONAL MEETING DOCUMENTS

Additional or revised information or documents are often distributed to members at the meetings. Whenever possible, this informational cover page will accompany those documents.

MEETING DATE	January 14, 2026 - Regular Meeting
AGENDA ITEM	8.a. Chair's Report
ATTACHMENTS	B - Draft BPU Regular Session Minutes – 12/10/25
NEW OR REVISED? Is this a revision that is different from what was in the agenda packet, or is it something entirely new?	REVISED (Changes are in blue font)
RECOMMENDED ACTION If you have a new or revised recommended motion for the Board, enter it here.	NONE
ADDITIONAL INFORMATION Please VERY BRIEFLY explain the purpose of this information or document.	Corrected document attached.

7. DEPARTMENT BUSINESS (continued)

7.a. DPU Conservation Program Update

Ms. Abbey Hayward, DPU Water & Energy Conservation Coordinator presented. Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Hollingsworth

No action was taken on this item.

7.d. DPU Quarter 1 Report for Fiscal Year 2026 (Jul-Sep)

Ms. Cathy D'Anna, Public Relations Manager was absent. So, Mr. Philo Shelton, Utilities Manager reviewed the report, which was included in the meeting packet.

Chair Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Gibson
2. Mr. Moseley

No action was taken on this item.

8. BOARD BUSINESS

8.a. Chair's Report

Chair Gibson reported the following:

1. He was able to preview the New Mexico Climate Action Plan which will be released soon.
2. A draft of the ECA should be available soon. [Chair Gibson formed a working group to review the ECA that will consist of Member Gibson and Member Nakhleh.](#)

The following individuals also spoke:

1. Member Stromberg
2. [Member Nakhleh](#)

No action was taken on this item.

8.b. Board Member's Reports

There were none.

No action was taken on this item.

8.c. Utilities Manager's Report

Mr. Shelton reviewed his written report and a copy is attached to the minutes. Chair Gibson provided an opportunity for comments and questions from the board. The following individuals spoke:

1. Member Stromberg
2. Member Gibson
3. Member Hollingsworth

No action was taken on this item.

[Correction from Chair Gibson 1/14/26 ----->](#)

Utilities Manager's Report
January 14, 2026

1. T&D completed the design for the installation of the new transformer. ED staff with procurement staff are finalizing the bid documents for the steel cased caisson foundation for the transformer. Once this foundation is constructed, we can finalize the schedule to complete this transformer installation. The new transformer's containment vessel and the transformer are ready to ship. For the tie line with LANL, we placed the transformer and LANL has cleared the environmental requirements. LANL is adding two more poles to their side of the project, and they are surveying in these locations this week and obtaining locates to dig in the poles. Hopefully next week LANL will begin construction on their half of the project. On the County's side, the basalt excavations for the new poles are complete except for one spot that needs more excavation. Finally, DPU has received a signed and recorded copy of the mutual aid agreement with PNM.
2. For Elk Ridge, CID's Mobile Home section has issued 60 green tags, and they are now scheduling 20 per week. The challenge right now is having the homeowner present to make the final connections to the new system. We discussed with Elk Ridge having Cartwright available after work hours or on Saturdays when homeowners are present to make these final connections. Elk Ridge has submitted as built and easement drawings for DPU's review.
3. Recruitment status: DPU hired a Customer Care Specialist last month and she quit within two weeks of hire, so we are starting over with this recruitment. Sam Martinez accepted the Electric Distribution Superintendent position, and we are currently recruiting for his replacement. The Deputy Utility Manager for Electric Distribution, and Engineering Project Manager for Electric Distribution are still being handled by an outside employment recruiter. Held initial interviews for a Senior Management Analyst. Other openings are for an Electrician, Water Operator, and Engineering Aid for utility locates. Finally, James Alarid submitted his retirement notice and his last day will be in the middle of March.
4. NNSA Albuquerque procurement office did deliver a draft final ECA with terms and conditions on December 19, 2025. The ECA working group consisting of Chair Gibson, Member Nakhleh, Thomas, Ben, Joann, Nick, Richard, and I have held two meetings to review the document and staff meet once with NNSA on some revisions and staff is still working on additional comments and revisions to the document such as a contract amount and methods to reduce risk to LAC rate payers. Barring another government shutdown, hopefully we can wrap up the agreement in final form by early February to present to BPU at their regular meeting.
5. The Jemez Fire Protection Project phase II segment is nearing completion and if we have warm weather next week, then the last segment will be paved over. We issued a change order to add electric pull boxes to the project, so we are ready to pull wire this spring. When snow and weather changes do occur this portion of the project will have to go into a winter suspension. Pajarito LLC reimbursed DPU \$1 million in compliance with the development agreement.

6. For Foxtail Flats the final COD has again moved back to June 18, 2027. This leaves 12 calendar days of float remaining in their contracted schedule. Partial mobilization has begun with construction of the access road, site preparation and obtaining final geotechnical tests. Full site mobilization is scheduled for April 30, 2026.
7. For UAMPS, I got reelected as chair of the CFPP since the DOE close out work is yet to be completed. It is anticipated it could take six more months. The Geothermal projects are still on hold because both projects need transmission access from Pacific Corp.
8. For Chromium Plume, James Alarid and I have attended several Working Group meetings. As part of the adaptive site management process, NNSA is looking to restart the interim measure with one extraction well at 60 GPM and use land application. While this is allowed under our water rights there are some steps that N3B will need to take before this option is exercised. A second phase may be consider using PM-3 well as a reinjection site. This will require more discussion and a work plan before this option is considered and build a replacement well. NMED is still scheduled to present on March 3rd.
9. The 18-inch water production line in Two Mile Canyon where there is a leak at the bottom of this canyon, staff is finalizing a work plan with LANL for access and repair of this line. This will be a difficult project to repair because of access to the canyon bottom. Staff are working with our on-call contractor to cost the project, and a task order and budget revision will be forthcoming.
10. DPU has completed 18 out of the 36 items identified for correction in the once every 5-years sanitary survey on our drinking water system. Our on-call contractor is doing further tank diving assessments before we can scope the tank cleanings.



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.:	4.b.
Index (Council Goals):	Quality Excellence - Effective, Efficient, and Reliable Services; Quality Governance - Fiscal Stewardship; DPU FY26 - 1.0 Provide Safe and Reliable Utility Services; DPU FY26 - 2.0 Achieve and Maintain Excellence in Financial Performance
Presenters:	James Alarid, Deputy Utility Manager-Engineering
Legislative File:	21237-26a

Title

Approval of Budget Revision No. 2026-41 for Task Order No. 4 with Souder Miller & Associates under AGR22-67b for Potable Water Storage Tank Inspection and Maintenance Services

Recommended Action

I move that the Board of Public Utilities approve Task Order No. 4 with Souder Miller & Associates under AGR22-67b for Potable Water Storage Tank Inspection and Maintenance Services in the amount of \$149,212 plus applicable GRT and including a 15% project contingency, and recommend Budget Revision 2026-41 in the amount of \$185,441.00, and forward to Council for approval.

Utilities Manager's Recommendation

Utilities Manager recommends that the Board approve the motion as presented.

Body

On October 7th & 8th, 2025, the New Mexico Environment Department (NMED) conducted a sanitary survey of the water production system. On December 8, 2025, the DPU received the inspection report that identified 36 corrective actions. The DPU submitted a corrective action plan on January 7, 2026 to NMED with 18 of the 36 items already addressed. All deficiencies must be addressed by April 7, 2026.

The remaining deficiencies will require contractor support to seal access hatches, repair tank level indicators, grout annular space below tank bottoms and remove sediment and debris from tank floors. The tank level indicator repair and sediment and debris removal will require a diver to enter the tanks. In late January 2026, the Souder Miller & Associates team performed exploratory dive inspections to quantify the amount of sediment needing removal and to sample the debris to ensure the materials do not need any special handling or disposal. The work performed in Task Order No. 4 will include the tank cleaning, tank level equipment repairs, seal access hatches and tank floor grouting. Given the magnitude of the specialized work that must be completed in the short time allotted, we have received approval from procurement to proceed with the work as an emergency procurement.

Alternatives

If the budget revision is not approved, DPU may not meet the compliance deadline of April 7, 2026.

Fiscal and Staff Impact

This work is unplanned and Budget Revision 2026-41 is needed to allocate the funds to perform the work. A 15% contingency is included if unforeseen conditions are encountered.

Attachments

A - Budget Revision 2026-41

B - Task Order No. 4, AGR22-67b

Budget Revision 2026 - 41

BPU Meeting Date: February 18, 2026

Council Meeting Date: March 3, 2026

	Fund & Department	Org	Object	Revenue (decrease)	Expenditures (decrease)	Transfers In(Out)	Fund Balance (decrease)
1	Joint Utilities Fund - Water Production	54285635	8369		\$ 185,441		\$ (185,441)
2							\$ -
3							\$ -
4							\$ -
5							\$ -
6							\$ -
7							\$ -
8							\$ -
9							\$ -
10							\$ -

Description: The purpose of this budget revision is to fund the completion of corrective actions identified by the New Mexico Environment Department during the sanitary survey inspection in 2025. There are 18 remaining corrective actions that will require the services of a specialty contractor. The corrective action must be complete by April 7, 2026. Procurement has authorized this work as an emergency due to the large amount of specialized work required in a short time. The budget revision amount includes a 19% contingency.

Fiscal Impact: The net fiscal impact to the Joint Utilities Fund is an increase in expenditures and decrease in fund balance by \$185,441.

Joann Gentry

2/10/2026

Preparer

Date

County Manager Approval if Required

Philo Shelton

Department Director Signature

[Signature]

Budget Manager/Analyst Signature

**Task Order
Souder, Miller & Associates
AGR22-67b**

Task Order No.: 4

Date Prepared: February 10, 2026

Project Title: LAC Water Storage Tank Facilities Investigation/ Repairs

Job Cost #: _____

Task Order Project Manager: Michelle Martinez

Phone: (505) 709-5085

Department: Department of Public Utilities

Vendor Contact: **Jim Chiasson, P.E.**
jim.chiasson@soudermiller.com

Scope of Work: Souder, Miller & Associates (SMA), in coordination with subconsultant Mountain West Tank Resources (MWTR), will perform tank repair and maintenance services to resolve issues identified during the tank investigation conducted under Task Order No. 3. Based on the findings of that investigation, services will include foundation repairs on multiple tanks, sediment removal and cleaning, and repair or replacement of tank hatches, targets, railing, and associated hardware.

These services are intended to address deficiencies documented during the Task Order No. 3 investigation, restore tank functionality, and complete investigation of the remaining tanks to meet the requirements of the Sanitary Survey Corrective Action Plan.

See Exhibit A Proposal and Fee Schedule dated 02/10/2025

Start Work Date: February 11, 2026

Complete Work By: April 7, 2026

Estimated Total Cost: (not to exceed amount): \$ 149,217.00
GRT: \$ 10,538.45
Final Estimate: \$ 159,755.45

Current Task Order Value	\$149,217.00	Less GRT
Estimated Value of all task orders to date, including this task order:	\$ 526,083.70	Less GRT
Remaining Contract Value:	\$ 973,916.30	Less GRT



February 10, 2026

James Alarid – Deputy Utilities Manager
Los Alamos Department of Public Utilities
1000 Central Ave., Suite 130
Los Alamos, NM 87544

RE: Task Order for Los Alamos County Water Storage Tank Facilities Investigation

Dear Mr. Alarid,

On behalf of Souder, Miller & Associates (SMA), I would like to thank you for the opportunity to provide this task order proposal to complete tank maintenance efforts based on the Corrective Action Plan for the Los Alamos County Department of Public Utilities (DPU).

Our understanding is that Los Alamos County received its 2025 Sanitary Survey from the New Mexico Environment Department which identified several deficiencies at the following tanks identified below, that need to be resolved. In teaming with Mountain West Tank Resources (MWTR), SMA prepared this proposal letter to complete tank maintenance efforts at each of the following sites and the following task items:

- Arizona Tank
- Twin Tank
- Pajarito Booster Station 2 Tank No. 2
- Western Area Tank
- Sycamore Tank
- Community Storage Tank
- Guaje Booster Station 1 Tank
- Guaje Booster Station 2 Tank No. 1
- Guaje Booster Station 3 Tank No. 1
- Guaje Booster Station 3 Tank No. 2
- Otowi Booster Station 1 Tank No. 2
- Otowi Booster Station 2 Tank
- Quemazon Storage Tank
- Barranca Mesa Storage Tank #1

Work to be completed at the respective tanks will include the following:

Foundation/Floor Plate Sealing:

1. **Western Area Tank (0.25MG):** Seal the gap between the concrete foundation and the tank floor plate.

Water Level Indicator Repairs:

2. **Sycamore Storage Tank (7.75MG):** Restore and repair the Water Level Indicator to be functional.
3. **Community Storage Tank (1MG):** Restore and repair the Water Level Indicator to be functional.
4. **Guaje Booster Station 1 Tank (0.15MG):** Restore and repair the Water Level Indicator to be functional.

Leak Repair:

5. **Guaje Booster Station 3 Tank #1 (1MG):** Inspect and seal potential leak in the tank floor.

Tank Cleaning:

6. **Arizona Storage Tank (7.75 MG):** Vacuum pump and clear debris and sediment from the floor.
7. **Twin Storage Tank (7.75 MG):** Vacuum pump and clear debris and sediment from the floor. This includes the installation of 30"x30" hatch (\$4,900) and fall protection rail (\$2,500).

8. **Pajarito Booster Station 2 Tank #2 (0.25 MG):** Vacuum pump and clear debris and sediment from the floor.
9. **Western Area Storage Tank (0.25MG):** Vacuum pump and clear debris and sediment from the floor. – Dry Tank Cleaning
10. **Guaje Booster Station 1 Tank (0.15MG):** Vacuum pump and clear debris and sediment from the floor. – Dry Tank Cleaning
11. **Guaje Booster Station 2 Tank #1 (0.1MG):** Vacuum pump and clear debris and sediment from the floor. – Dry Tank Cleaning
12. **Guaje Booster Station 3 Tank #1 (1MG):** Vacuum pump and clear debris and sediment from the floor.
13. **Otowi Booster Station 1 Tank #2 (0.2MG):** Vacuum pump and clear debris and sediment from the floor. – Dry Tank Cleaning

Hatch Seal Repair:

14. **Sycamore Storage Tank (7.75MG):** Restore tank hatch seal to be watertight.
15. **Quemazon Storage Tank (0.75MG):** Restore tank hatch seal to be watertight.

Tank Inspections:

16. **Guaje Booster Station 3 Tank #2 (0.06MG):** Complete full tank inspection, including interior and exterior with report.
17. **Barranca Mesa Storage Tank #1(0.1MG):** Complete full tank inspection, including interior and exterior with report.
18. **Otowi Booster Station 2 Tank (0.06MG):** Complete full tank inspection, including interior and exterior with report.

With the goal of assisting Los Alamos County in taking corrective action, Souder Miller and Associates (SMA) proposes the following as Task Order No. 4 under AGR22-67b Service Agreement:

Scope of Work

1. **Tank Floor Plate/Foundation Sealing:** Under SMA, MWTR will utilize Five Start High Strength Grout to seal the gap between the concrete foundation and the tank floor plate around the perimeter of one (1) tank. The high slump material will be pumped into the gaps to refusal utilizing a pump to fill gaps completely.
2. **Water Level Indicator Repairs:** Under SMA, MWTR will perform repairs on the float level assemblies for the three (3) water storage tanks identified above. Repair activities may include cable repairs, replacement of fasteners, float replacement, or re-wiring, as necessary, to restore full operational functionality. It is our understanding that the existing level gauge targets and other associated components may be reutilized as part of the restoration efforts.
3. **Leak Repairs:** Under SMA, MWTR will inspect and seal potential leak in the tank floor for the one (1) tank noted above. The tank floor will be cleaned, followed by dye testing, and the repairs, as necessary. The repair will be completed utilizing an NSF epoxy, or if needed, underwater welding.
4. **Tank Cleaning by Commercial Dive Team:** Under SMA MWTR will complete tank cleanings utilizing vacuum pump to clear debris and sediment from the floor. MWTR will utilize a vacuum pump through the roof access hatch, and will vacuum pump at approximately 100 gallons per

minute to clear sediment from the bottom of the water storage tank. Due to the unknown nature of the sediment and debris, sediment will be captured in sediment bags for disposal. SMA and MWTR notes that the Owner will be responsible for collecting and disposing of the bags.

5. **Tank Cleanings via Dry-Tank Cleanout:** Under SMA, MWTR will perform dry-tank cleanout with sump-pump and squeegee to clean several inches of sediment and inspect the floors of the tanks noted above. Upon removal of all sediment and debris, MWTR will utilize AWWA C652 Method 2, utilizing 200ppm chlorinated solution to spray, wet, and disinfect the floors and wall of the water storage tank. The solution will be diluted with the filling of the water storage tank.
6. **Hatch Seal Repair:** Under SMA, MWTR will restore the tank hatch seal to be watertight. The hatch seal repair will include the gasket on the roof hatch door and edging around the receiving hatch perimeter.
7. **Tank Inspections:** Under SMA, MWTR will complete a full tank inspection for three (3) water storage tanks utilizing a Remote Operated Vehicle (ROV). The tank inspections will include the interior and exterior. Upon completion of the tank inspections, MWTR will provide detailed tank inspection reports.

SMA proposes to complete the above scope of work as outlined in the schedule below:

- Mobilization of Crews: 14 calendar days from Notice to Proceed
- Rehabilitation Work: 21 calendar days from mobilization ****Continuous****
- Inspection Reports: 30 calendar days after completion of all repairs.

SMA proposes to complete the above Scope of Services as Time and Materials (T&M), not to exceed \$149,217.00, excluding NMGRT. As such, invoices for T&M items will include an itemized breakdown of charges. Subconsultant invoices will be charged at cost plus \$250 invoicing fee in accordance with Exhibit A of the Incorporated County of Los Alamos Service Agreement dated March 31, 2022.

Note: SMA made the following assumptions to develop the fee for the above scope of services:

- SMA assumes that the Owner will provide operations staff to open or otherwise provide access to the existing facilities that need to be accessed for the site and dive investigations, and will provide access to the inside of the tank.
- Pricing, noted above, does not include any permits or applicable State or local taxes.
- SMA and MWTR assumes the removal of sediment from the tank floor can be discharged within 50' of tank, unless directed to collect. (additional fees will apply – See next assumption).
- SMA and MWTR assumes that 10 sediment bags will be utilized for the cleaning through dive cleanings. SMA budgeted \$7,500.00 for the use of sediment bags, if needed, dependent on the sample results from Eurofins. If additional bags are needed, additional bags will be charged at \$750/sediment bag.
- Inspect and photograph tank interior conditions and note areas of concern or non-compliance. Note remaining life-expectancy of interior coating.
- Inspect and photograph the tanks exterior conditions, coatings and tank appurtenances for compliance with State Primacy or EPA standards.
- Provide a diver/technician dive video of tank recommendations.

- Note any floor corrosion, measure pit depth and repair as needed with 100% solids NSF grade epoxy. (This may be an extra cost, depending upon extent of repairs)
- MWTR assumes that work can be completed 7 days per week and weekend work will be permitted.
- If significant amounts of pitting is observed, MWTR will notify SMA and the Owner to advise if ultrasonic thickness readings is needed to determine the floor/wall thickness if repair or floor replacement is imminent. SMA and MWTR excluded ultrasonic thickness, and can be negotiated if requested by the County.

Please review and feel free to contact me if you have any questions or concerns. I can be reached by email at keaton.chancellor@soudermiller.com or by phone at 575-420-3872.

Respectfully,
Souder Miller and Associates



Keaton P. Chancellor, P.E.
Senior Engineer
Water Resources Tech Sector Manager

Approval of above proposal:

Review and Recommend Approval – James Alarid, Deputy Utility Manager

Date

Summary of Cost Proposal

Souder, Miller & Associates Professional Services and Expenses Task/Hours/Fee Breakdown Related To

Project Description: Los Alamos Tank Maintenance Project
Project Number: 6235001
Owner: Incorporated County of Los Alamos
Date of Submittal: February 10, 2026
Tax Rate on Services: 7.0625%

TOTALS

PHASE/ CATEGORY OF WORK	Subtotal	NMGRT	Total
Design Phase - Basic Engineering Services	\$ 149,217.00	\$ 10,538.45	\$ 159,755.45
TOTALS	\$ 149,217.00	\$ 10,538.45	\$ 159,755.45

EXHIBIT B.2 - COST PROPOSAL

Souder, Miller & Associates

Professional Services and Expenses Task/Hours/Fee Breakdown Related To

DESIGN PHASE - BASIC ENGINEERING SERVICES

Project Description: Los Alamos Tank Maintenance Proje
Project Number: 6235001
Owner: Incorporated County of Los Alamos
Date of Submittal: February 10, 2026
Tax Rate on Services: 7.0625%
 Note: Figures in this table do not include tax.

Job Description	Principal	Senior Manager III	Senior Manager II	Senior Manager I	Senior Eng./Sci./Surv III	Senior Eng./Sci./Surv II	Staff EIT/LSIT Sci. I	Eng/CAD Surv/Field Tech VIII	Project Fin./Mgr. Asst. II	Expenses	Per Diem (Full Day)	Per Diem (Part Day)	Total SMA	Sub Contracts	Total Task
Billing Rate per Unit	\$ 275	\$ 250	\$ 235	\$ 220	\$ 205	\$ 198	\$ 110	\$ 190	\$ 110	\$ 1.00	\$ 220	\$ 60			
Unit	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Actual	Per Day	Per Day	\$	\$	\$
Task															
Project Administration															
Ongoing Project Management	4					24	12		5	500			\$ 8,222	\$ 28,650	\$ 36,872
Subtotal Hours:	4	0	0	0	0	24	12	0	5	500	0	0	\$ 8,222	\$ 28,650	\$ 36,872
Subtotal Cost:	\$ 1,100	\$ -	\$ -	\$ -	\$ -	\$ 4,752	\$ 1,320	\$ -	\$ 550	\$ 500	\$ -	\$ -	\$ 8,222		
Tank Maintenance Coordination															
Tank Floor Plate/Foundation Sealing	1					2	2						\$ 891	\$ 5,000	\$ 5,891
Water Level Indicator Repairs	1					2	2						\$ 891	\$ 6,600	\$ 7,491
Leak Repairs	1					2	2						\$ 891	\$ 5,000	\$ 5,891
Tank Cleaning by Commercial Dive Team	1					3	3			7500			\$ 8,699	\$ 49,400	\$ 58,099
Tank Cleaning via Dry-Tank Cleanout	1					2	2						\$ 891	\$ 23,000	\$ 23,891
Hatch Seal Repair	1					2	2						\$ 891	\$ 1,800	\$ 2,691
Tank Inspections	1					2	2						\$ 891	\$ 7,500	\$ 8,391
Subtotal Hours:	7	0	0	0	0	15	15	0	0	7500	0	0	\$ 14,045	\$ 98,300	\$ 112,345
Subtotal Cost:	\$ 1,925	\$ -	\$ -	\$ -	\$ -	\$ 2,970	\$ 1,650	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 14,045		

Total Cost of Design Phase Services: \$ 149,217



February 3, 2026

Mr. Keaton Chancellor, PE
SMA
Albuquerque, NM
Keaton.chancellor@soudermiller.com

Subject: Los Alamos County Water Tank Cleaning, Inspection and Tank Servicing Price Quote; 18 Steel Water Tanks located in Los Alamos County, NM

Dear Keaton,

Thank you for selecting Mountain West Tank Resources, Inc. (formerly CW Divers) for your water storage tank cleaning, inspection and light maintenance needs. We have been performing potable water tank cleaning, inspection, and repairs since 1997. We perform wet and dry inspections in steel and concrete storage reservoirs.

All tank inspections will be conducted by a NACE trained technician, with a 3-person commercial certified dive team, with confined space and fall protection certs. The technician will clean and inspect the tank interior, the tank floor (after cleaning) by dive method and inspect each tank's exterior by areas accessible from the ground, ladder and roof. Each tank's interior and exterior coating system will be assessed for its performance and projected remaining life cycle. The diver and equipment will be disinfected per AWWA C652 prior to entry into the tank. The tank deliverable will consist of a summary report, authored by an AMPP Level II CIP and a recommendation dive video. All documents and videos will be submitted via Google drive.

We anticipate multiple weeks to complete the work. Mobilization fees cover all "tank to tank" transport costs, in addition to the initial mobilization. MWTR will make every attempt to complete each tank in a timely manner and in the event of work stoppage due to no fault of our own, charge a stand-by rate of \$2,900.00/day. (weather stand down does not apply)

SCOPE OF WORK:

Foundation/Floor Plate Seal:

Western Area Tank (0.25MG): Seal the gap between the concrete foundation and the tank floor plate. Time and Materials: \$400.00/hour, plus cementitious materials (5 Star Grout – PDS attached) Est., \$5,000.00

Water Level Indicator Repairs: by Commercial Dive Team

Sycamore Storage Tank (7.75MG): Restore and repair the Water Level Indicator to be functional.

Community Storage Tank (1MG): Restore and repair the Water Level Indicator to be functional.

Guaje Booster Station 1 Tank (0.15MG): Restore and repair the Water Level Indicator to be functional.

All level indicator repairs will be on a time and material basis, \$400.00/hour plus materials. (wire, fasteners, float replacement, re-wiring)

Leak Repairs by Commercial Dive Team

Guaje Booster Station 3 Tank #1 (1MG): Inspect and seal potential leak in the tank floor. Time and Materials: \$500.00/dive hour – plus NSF epoxy repair or if needed, underwater welding. Tank floor must be cleaned first – followed by dye testing & repair. We anticipate dive cleaning rate of \$4,000.00, plus 2 hours of repair: \$5,000.00

**Mountain West
Tank Resources**

Licensed contractor
with service locations
in AZ, CO and NM.

505-330-2531
OFFICE

602-816-0600
MOBILE

Tom@mwtankresources.com
EMAIL

www.mwtankresources.com
WEB



Tank Floor Cleaning by Commercial Dive Team

Arizona Storage Tank (7.75MG): Vacuum pump and clear debris and sediment from the floor. 4-days of cleaning due to tank size and ½" sediment: \$16,000.00

Twin Storage Tank (7.75MG): Vacuum pump and clear debris and sediment from the floor. 4-days of cleaning due to tank size and ¼" plus sediment: \$16,000.00

Pajarito Booster Station 2, Tank #2 (0.25MG): Vacuum pump and clear debris and sediment from the floor. 1-day of cleaning due to tank size and >3" of sediment \$4,000.00

Guaje Booster Station 3 Tank #1 (1MG) : Vacuum pump and clear debris and sediment from the floor. 1.5-days of cleaning due to 4-6" of sediment. \$6,000.00

Tank Cleanings Dry-Tank Clean-out.

Western Area Storage Tank: (0.250 MG) Perform dry-tank clean out with sump-pump and squeegee to clean several inches of sediment and inspect floor. \$5,000.00

Guaje Booster Station 1 Tank: (0.15 MG) Perform dry-tank clean out with trash-pump and squeegee to clean and inspect floor. 1 day of cleaning due to 9" of sediment. \$4,000.00

Guaje Booster Station 2, Tank 1: (0.10 MG) Perform dry-tank clean out with trash-pump and squeegee to clean and inspect floor.

2 days of cleaning to remove 2.5' (feet, cinder block) of sediment. \$8,000.00

Otowi Booster Station 1, Tank #2: (0.20 MG) Perform dry-tank clean out with trash-pump and squeegee to clean and inspect floor. We estimate 1 day to perform – we were unable to view sediment level - \$4,000.00-\$6,000.00.

Hatch Seal Repair:

Sycamore Storage Tank #1 (7.75MG): Restore tank hatch seal to be watertight.

Quemazon Storage Tank (0.75MG): Restore tank hatch seal to be watertight Drive time/mileage to tanks at time and material. \$400.00/hour. (gasket material \$100.00/hatch) We anticipate ½ working day: \$1,800.00

Tank Inspections:

Guaje Booster Station 3 Tank #2 (0.06MG): Complete full tank inspection, including interior and exterior with report. ROV Inspection: \$2500.00

Barranca Mesa Storage Tank #1 (0.1MG): Complete full tank inspection, including interior and exterior with report. (this one is a tower tank.) ROV Inspection: \$2500.00

Otowi Booster Station 2 Tank (0.06MG): Complete full tank inspection, including interior and exterior with report. ROV Inspection: \$2,500.00

Total for all services: \$79,300.00 *(\$84,200.00 with hatches)

*Twin Tank requires new entry for divers. 30"x30" NSF primed to be installed 180 degrees opposite of existing 24" hatch for OSHA compliance. \$4900.00 each, certified welding and prime coated.

Standard Expenses:

Diver Per Diem: \$150.00/day while on duty. (\$450.00/day, 3-person team)

Administrative Fees: \$90.00/hour, anticipate 10 hours/week.

Project Management Fees: \$150.00/hour, anticipate 10 hours/week.

Diver Per Diem and project management fees: 21 working days (\$28,650.00)

NTE \$107,950.00 (\$112,850.00 with hatch)

Pricing does not include any permits or applicable State or local taxes. If tax exempt, please include a copy of the certificate at time of invoicing.

We propose to furnish all necessary insurance,(IM G.L.) labor, materials, and equipment to inspect and document the conditions found. MWTR will provide Google drive access with recommendation video and summary report for each asset cleaned and inspected.

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EMAIL

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WEB



- 1) *Removal of sediment from the tank floor with discharge within 50' of the tank, unless directed to collect and dechlor. (additional fees will apply)
- 2) Inspect and photograph tank interior conditions and note areas of concern or non-compliance. Note remaining life-expectancy of interior coating.
- 3) Inspect and photograph the tanks exterior conditions, coatings and tank appurtenances for compliance with State Primacy or EPA standards.
- 4) Provide a diver/technician dive video of tank recommendations.
- 5) Note any floor corrosion, measure pit depth and repair as needed with 100% solids NSF grade epoxy. (This may be an extra cost, depending upon extent of repairs)

Exclusions: MWTR will make every attempt to enter tank roof hatches, regardless of opening size. The dive supervisor will assess risk to the team and determine remedy depending upon tank size and amount of time needed to clean. Multiple dives increases risk, due to multiple divers with differing experience, whereas single dives are less of a risk.

At present, Twin Tank will require a "guardrail" installed to ensure diver safety for fall protection. (No interior ladders either) MWTR/CROM can install a 42" tall x 5' long, 2-rail guardrail for \$2,500.00 each. (Primed with 91-H20)

Emergency Response: Due to the isolated nature of these tanks, emergency response time is a concern. MWTR will require notice to local emergency outlets of our presence at various tank sites and that our location will be monitored to improve response time.

Discharge Location: MWTR does not provide sedimentation bags or dechlor tabs for discharge water. (But can add if desired) All discharge water will be released max 50' from the tank. Distances of greater distance may incur add'l fees. The Owner or owners' rep will select the discharge location.

We request tank water level to be full, or near full, for diver entry. Please contact Tom Quammen at 913-291-9076 with any questions.

If you find this proposal acceptable, please sign and return via email to allow for timely scheduling. This quote is valid until April 1, 2026.

Owners Rep: _____ Date: _____

If you find this proposal acceptable – please sign and return it via email so we can ASAP.

Owners Representative: _____ Date: _____
SMA

We look forward to serving you.

Sincerely,

Tom Quammen, CDT, AMPP
President
Mountain West Tank Resources, Inc.

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County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.: 7.a.

Index (Council Goals):

Presenters:

Legislative File: 20885-26

Title

Presentation of the DPU FY2027 Budget

Body

Attached are the proposed FY2027 budget and the projected FY2028 budget. This is a two-year budget cycle, with a proposed budget for the first year and a projection for the second. Two years are presented to assist in analysis of trends and spending. Next year, the projected FY2028 budget will be updated and presented for approval.

The proposed FY2027 expenditure budget is \$100,071,991, representing an 8% decrease compared to the FY2026 adopted budget approved by the Board in March 2025 and by Council during the April budget hearings.

Budget revisions and carryovers have been incorporated into the projected FY2026 budget. This adjustment ensures that projected ending cash balances for FY2027 are calculated more conservatively. Excluding these expenses could result in overstating cash balances and underestimating the revenue increases needed.

The specifics for each Utility sub-fund are discussed below. Note: This is a preliminary draft. Some inputs are still being finalized, and certain figures may change before the final presentation to the Board in March. All updates will be clearly noted when the Board reviews the final budget for adoption.

Staffing Changes

DPU has 102 regular-term FTEs and 3.65 FTEs for casual, student, and temporary roles. The overall FTE count remains unchanged from FY2026 to FY2027. Last year's administrative budget included three overfill positions, and one of those was reallocated to Electric Distribution for the ED Superintendent—a change presented to the Board on September 17, 2025.

Per County Budget Office guidance, FY2027 salaries are estimated to increase 4% (1% grade adjustments, 3% performance). FY2028 salary and benefit costs are projected to rise 3%. These salary adjustments apply to employees outside DPU's collective bargaining agreements.

Union Agreements

- IBEW:** 2% increase included for FY2027; no increase for FY2028 (agreement expires

Sept. 30, 2027).

- **Plumbers & Pipefitters:** No increases reflected for FY2027 or FY2028 (agreement expires June 30, 2026). After renewed contract is negotiated then a budget revision to cover any cost increases will be presented to BPU and Council at that time.

Budget Highlights

The ten-year capital plan and detailed project descriptions are included in the agenda packet. The project plan shown by utility is included so will not be discussed further, except to address its financial impact on the budget and any proposed or planned financing for these projects.

The following bullets highlight key points related to the current budget proposal:

All Divisions (reflects net change from FY2026 adopted budget)

- The proposed FY2027 budget increases \$856,750 (11%) in direct labor costs. This reflects planned salary adjustments, longevity and stability pay, retention pay in accordance with union agreements, and additional funds in the administration budget for two overfill positions included in the FY2027 FTE count.
- The proposed FY2027 budget increases \$305,355 (9%) in benefits.
- The proposed FY2027 budget reflects an overall increase of less than 1% in interdepartmental charges (IDCs).

Debt Coverage Ratio

Objective 2.3 from the FY2027 Strategic Focus Areas, Goals & Objectives sets a goal to meet financial reserve targets within our 10- year financial policy, with a debt coverage ratio of 1.3 or greater every fiscal year. The projected debt coverage ratio for FY2027 and FY2028 is 1.15 and 0.85, respectively. The main cause is that actual revenues in FY2026 are projected to be lower than the adopted budget. Gas therm sales in FY2026 are projected to be 19% lower due to warm winter weather conditions. Water Distribution sales are projected to be 5% lower due to consumer use. Potable water sales that include LANL are projected to be 9% lower. Non-potable water sales are projected to be 29% lower. Going forward this year's budget is using 5-year historical averages for projected commodity use. Annual debt service payments of \$1.2 million for the White Rock Wastewater Treatment Plant and the Bayo Lift Station Elimination Pipeline projects commence in FY2027. The capital improvement project budget anticipates increased debt service to fund new projects over 10 years through a combination of bonds, low-interest loans, and grants. The Board packet includes a second option for Electric Distribution which assumes a \$4 million grant for the EA-4 project in FY2028 and delays \$4.5 million in bonding to FY2029. The projected debt coverage ratio for FY2027 and FY2028 is 1.15 and 1.34 respectively.

Administration

The department's administrative budget (which includes Engineering, Public Relations, Finance and Administration, Billing, and Customer Care) will decrease by \$221,963 (3%) in FY2027 compared to FY2026. The Finance and Administration Division allocates \$35,000 for the annual audit, a slight increase from FY2026 costs. Labor costs account for three vacant positions: one in Finance and Administration, one in Customer Care, and one for the Deputy Utility Manager - Engineering following a retirement for FY2026.

Electric Distribution

Capital Plan:

- The proposed FY2027 capital budget allocates \$1,500,000 for the White Rock URD Replacement (Aragon, Ridgecrest, Garver, and Catherine)
- \$450,000 for Overhead Systems Replacement
- \$35,000 for the DP Road Staging Area
- \$500,000 for East Gate Substation Design

We plan to seek a bond for CIP expenditures in FY2028. The total projected cost for FY2027 projects is \$2,485,000.

O&M Costs:

Increase of \$667,535 (8%), excluding In Lieu taxes, includes \$183,750 in contractual services for oil disposal and tree trimming services, \$103,319 for Overhead maintenance to cover overhead switches, \$242,275 in underground maintenance for switch replacement and addition 3-phase or single-phase transformer costs.

Labor and benefits cost include three vacant positions: Deputy Utilities Manager - Electric Distribution, a journeyman lineman, and an Engineering Project Manager (shared with Electric Production at a 60/40 split).

Rates:

The FY2027 budget incorporates an approved 8% rate increase, while FY2028 revenues reflect an anticipated 9% rate increase. This anticipated rate increase is needed to strengthen cash balances and even with these anticipated increases through FY2036 the cash balance for Electric Distribution does not allow fund reserves by FY2036 per Board-adopted financial guidelines (August 17, 2016).

Debt service:

Aligns with the FY2027 and FY2028 current amortization schedule.

Electric Production

Capital Plan:

The proposed budget allocates \$200,000 for the Abiquiu Wicket Gate Hydraulic Servo Motor Replacement.

O&M Costs:

The O&M budget for Electric Production is about \$4million (7%) lower higher than FY2026, due primarily to decreases increases in purchased power costs, and costs associated with the landfill photovoltaic array, and the administrative allocation. LANL system upgrades. The O&M budget for Abiquiu Generation includes \$2.2 million for the vent shaft repair project which has been delayed from FY2026. The purchased power costs in FY2027 include anticipated power purchases for SNL/KAFB of \$6.3 million due to delays in the Foxtail Flats project. SNL/KAFB may not be able to procure a PPA timely. A budget revision to reduce costs will be taken to BPU

and Council in the event a PPA is procured. LANL's load forecast is lower by 44,769 MWh in FY2027 this year as compared to FY2026 last year. Labor and benefits cost include an Engineering Project Manager (shared with Electric Distribution at a 60/40 split).

Gas

The NMMEA agreement provides a guaranteed discount of \$0.586 per MMBTU, which is reflected in the FY2027 budget. Natural gas market prices remain uncertain, and purchases for FY2027 are budgeted at \$4.1690 per MMBTU, based on the five-year average of the San Juan Index.

Capital Plan:

The proposed FY2027 budget allocates \$100,000 for Pipeline Repair & Replacement/Equipment and \$35,000 for the DP Road Staging Area

O&M Costs:

Excluding cost of gas, the O&M budget increased \$184,244 (5%). Contractual services of \$133,777 for uniforms, concrete and asphalt, SCADA services, \$20,000 for pipe to soil cathodic monitoring and utility locating equipment, and remaining costs for Pathway to Zero Natural Gas study. The maintenance and Repair budget of \$58,195 includes on-call assistance with line maintenance, cathodic protection, PRV maintenance, and a line locate contractor. Gas funds IDCs include \$45,000 or 10% of \$450,000 Vactor (Vacuum Excavator) cost.

Sales and Rates:

Sales for gas have decreased from projected 800,000 therms to 760,000 therms in FY2026, therefore decreasing sales revenues.

The FY2027 and FY2028 budgets propose a 9% increase to fixed gas and service charges. Current rates are \$0.34 per therm and \$14.25 for the monthly service charge. Proposed rates are \$0.37 per therm and \$15.53 per month in FY2027, and \$0.40 per therm and \$16.93 per month in FY2028. Variable rate is budgeted at \$0.42 per therm. This anticipated rate increase is also needed to strengthen cash balances and fund reserves by FY2036.

Water Production and Distribution

Capital Plan Water Production:

- \$2,640,000 in grants and low-interest loans from the Water Trust Board for repainting Pajarito Tank 4A and Phase I of the Pajarito Road Transmission Line Replacement.
- \$995,000 in CIP funds:
 - \$320,000 - Repainting Pajarito Tank 4A
 - \$340,000 - Phase I of Pajarito Road Transmission Line Replacement
 - \$300,000 - Pajarito Well No. 3 Replacement Wall Design
 - \$35,000 - DP Staging Area

Non-potable projects funded through Water Trust Board grants/loans will proceed only if funding is secured.

O&M Costs:

Increase of \$420,437 (7%) from FY2026 to FY2027, the increase includes \$49,000 for treatment, which includes disinfection unit upgrades and disinfection tablets. For storage tanks, \$300,000 is budgeted for tank inspection and cleaning services, which is a new cost in FY2027. IDCs increased \$106,070 (24%) in FY2027 from FY2026. Water Distribution funds IDCs include \$45,000 or 10% of \$450,000 Vactor cost.

Rates:

Proposed 8% rate increases are proposed for both potable and non-potable water rates. Additional increases are included in the 10-year forecast to meet reserve targets by FY2036.

Debt Service: Aligns with the FY2027 and FY2028 current amortization schedule.

Capital Plan for Water Distribution:

- \$1.2 million in projects funded with low-interest Drinking Water State Revolving Fund grant/loan for Denver Steel Phase III (with Public Works).
- \$35,000 in CIP funds for DP Staging Area

O&M Costs:

Excluding cost of water, O&M costs increased \$217,764. The water distribution budget includes \$106,887 for PRV replacements, \$100,000 for water line repair kits and couplings, and \$358,955 for contractual services. Water Distribution funds IDCs include \$135,000 or 30% of \$450,000 Vactor cost.

Sales & Rates:

Water sales have declined over the past five years, with projections decreasing from 800,000 Kgal to approximately 760,000 Kgal over the next decade. To strengthen cash balances and meet reserve funding requirements by FY2036 in accordance with Board-adopted financial guidelines, proposed rate increases of 8% are planned for FY2027 and FY2028. Additional rate adjustments are included in the 10-year forecast.

Debt Service: Aligns with the FY2027 and FY2028 current amortization schedule.

The capital budget for water production and distribution continues to leverage low-interest financing.

Wastewater Division

Capital Plan:

Sewer Collection

- \$150,000 - Denver Steels Phase II (Public Works road project)
- \$1,700,000 - Sewer Line Replacement (RIP Loan)
 - \$800,000 - Fairway St
 - \$600,000 - Sycamore St
 - \$300,000 - North Community/Western Area sewer mains and services

Capital expenditure decreased \$510,000 (19%).

O&M:

Increased by \$448,590 (6%) due to additional operations staffing for collections and treatment. This increase is primarily driven by several departmental promotions tied to certification. Wastewater funds IDC's also include \$250,000 or 50% of \$450,000 Vactor cost.

Rates:

FY2027 currently has a 7% increase, and we are anticipating an 8% increase for FY2028. Additional increases are included in the 10-year forecast to meet reserve targets by FY2036.

Profit Transfer/ Budget Options

The budget presented in the Financial Statement Fund Flow excludes projects proposed for funding through Profit Transfer funds. A five-year schedule of projected project recommendations is provided in the 10-Year CIP and Budget Option Plans. For FY2027, one project is proposed to coordinate utility infrastructure replacements with planned road construction on Fairway. Profit Transfer funding from sales for FY2027 totals \$1,203,059, with \$900,000 in projects proposed. The recommended motion for budget approval, when presented, will include a clause for approval of use of profit transfer funds of spending authority for this project as "budget options."

Fiscal and Staff Impact

Explained in "Body" section.

Attachments

A - FY2027-2028 Proposed Budget Packet

Department of Public Utilities

FY2027-2028 Proposed Budget Packet



LADPU.com/DPU



**DEPARTMENT OF PUBLIC UTILITIES
FY2027-2028 PROPOSED BUDGET PACKET
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Financial Statement Fund Flow



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Los Alamos County Utilities Department
 Fiscal Year 2027-2028 Budgets
 Summary Of Expenditure Budget

	FY2024	FY2025	FY2026	FY2026	FY2027	\$ Variance FY2027 vs	% Variance FY2027	FY2028	% Variance
	Actual	Actual	Adopted	Projected	Proposed	FY2026	vs FY2026	Projected	FY2028 vs FY2027
Electric Production	45,607,979	48,745,903	61,010,331	62,261,544	56,351,924	(4,658,407)	-8%	88,927,088	58%
Electric Distribution	16,704,451	20,322,341	21,864,972	26,222,736	22,184,772	319,800	1%	32,865,323	48%
Less Interdivision Electric Sales	(8,966,804)	(11,534,782)	(11,110,992)	(11,110,992)	(10,415,541)	695,451	-6%	(12,527,744)	20%
Total Electric Fund	53,345,626	57,533,462	71,764,311	77,373,288	68,121,155	(3,643,156)	-5%	109,264,666	60%
Gas	\$ 5,553,848	\$ 6,474,613	\$ 7,738,714	\$ 7,936,105	\$ 6,625,735	\$ (1,112,979)	-14%	6,929,243	5%
Water Production	10,992,631	16,338,001	10,199,583	30,864,798	9,796,520	(403,063)	-4%	11,605,122	18%
Water Distribution	7,715,142	8,836,656	12,539,733	13,825,752	9,480,769	(3,058,964)	-24%	10,018,877	6%
Less Interdivision Water Sales	(4,675,871)	(4,553,886)	(4,200,000)	(4,200,000)	(4,588,272)	(388,272)	9%	(4,955,334)	8%
Total Water Fund	14,031,903	20,620,770	18,539,316	40,490,549	14,689,017	(3,850,299)	-21%	16,668,665	13%
Wastewater	\$ 18,003,469	\$ 10,699,221	\$ 10,697,494	\$ 13,978,649	\$ 10,636,084	\$ (61,410)	-1%	12,644,907	19%
Total Expenditure Budget	90,934,845	95,328,065	108,739,835	139,778,591	100,071,991	(8,667,844)	-8%	145,507,481	45%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Department of Public Utilities

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenues									
Wholesale Sales	37,021,956	38,272,301	53,008,007	52,244,849	47,234,508	(5,773,499)	-11%	77,779,056	65%
Retail Sales	35,427,083	36,694,058	42,515,988	39,465,001	43,240,217	724,229	2%	46,669,191	8%
Non Potable Sales	325,360	398,550	214,807	362,580	391,586	176,779	82%	422,913	8%
Bond Federal Subsidy	118,249	104,221	93,298	93,298	75,788	(17,510)	-19%	57,731	-24%
Other Revenues	964,038	252,476	246,000	246,000	266,472	20,472	8%	266,472	0%
Repayment of Intra Subfund Loan	93,784	-	-	-	-	-	0%	-	0%
Interest Income	2,094,317	5,253,944	2,663,795	2,663,795	2,132,949	(530,846)	-20%	2,102,503	-1%
Revenue on Recoverable Work	275,311	480,208	205,000	205,000	205,000	-	0%	205,000	0%
Total Revenues	\$ 76,320,098	\$ 81,455,759	\$ 98,946,895	\$ 95,280,523	\$ 93,546,521	\$ (5,400,374)	-5%	\$ 127,502,866	36%
Operating Expenses by Program									
Electric	51,386,836	55,849,110	68,909,311	69,073,466	65,436,155	(3,473,156)	-5%	98,764,666	51%
Gas	5,271,162	6,268,746	6,913,714	6,911,105	6,490,735	(422,979)	-6%	6,819,243	5%
Water	7,555,821	7,892,150	9,180,816	9,561,549	9,819,017	638,201	7%	10,148,665	3%
Wastewater	5,699,449	5,668,804	8,002,494	8,021,326	8,451,084	448,590	6%	8,494,907	1%
Total Operating Expenses by Program	\$ 69,913,268	\$ 75,678,811	\$ 93,006,335	\$ 93,567,446	\$ 90,196,991	\$ (2,809,344)	-3%	\$ 124,227,481	38%
Operating Income (Loss)	\$ 6,406,830	\$ 5,776,948	\$ 5,940,560	\$ 1,713,077	\$ 3,349,530	\$ (2,591,030)		\$ 3,275,385	
Capital Expenditures									
Capital Expenditures	21,021,577	19,649,255	15,733,500	46,211,145	9,875,000	(5,858,500)	-37%	21,280,000	115%
Other Financing									
Grants/Loan Proceeds	14,778,924	13,733,083	8,000,000	15,326,736	5,840,000	(2,160,000)	-27%	17,336,000	197%
County/External Reimbursement	1,176,296	736,958	-	5,050,000	-	-	0%	-	0%
Transfer from General Fund	394,892	3,050,000	100,000	3,150,000	-	(100,000)	-100%	-	0%
Transfer to Fleet	(48,066)	-	-	-	-	-	0%	-	0%
Revenue Transfer	(490,612)	-	(1,220,084)	(1,220,084)	(1,203,059)	17,025	-1%	(1,298,249)	8%
Revenue Transfer Council Redirect	1,095,598	-	-	-	-	-	0%	-	0%
Other Judgments/Settlements	58,112,113	23,390	-	-	-	-	0%	-	0%
Total Other Financing	75,019,147	17,543,430	6,879,916	22,306,652	4,636,941	(2,242,975)	-33%	16,037,751	246%
Net Income (Loss)	\$ 60,404,400	\$ 3,671,123	\$ (2,913,024)	\$ (22,191,416)	\$ (1,888,529)	\$ 1,024,495		\$ (1,966,864)	
Expenditures by Type:									
Salaries	7,224,254	7,972,740	8,068,128	8,068,128	8,924,878	856,750	11%	9,097,269	2%
Benefits	2,680,591	3,038,760	3,333,968	3,333,968	3,639,323	305,355	9%	3,685,202	1%
Professional/Contractual Services	65,161,098	68,092,232	77,551,550	108,427,820	67,190,495	(10,361,055)	-13%	110,481,013	64%
Materials/Supplies	2,274,793	2,357,002	2,058,914	2,109,002	2,345,073	286,159	14%	2,401,033	2%
Interfund Charges	9,948,833	10,471,979	12,336,946	12,376,946	12,368,954	32,008	0%	13,139,356	6%
Capital Outlay	720,170	397,737	621,796	694,194	950,633	328,837	53%	489,124	-49%
Fiscal Charges	2,925,107	2,997,614	4,768,533	4,768,533	4,652,635	(115,898)	-2%	6,214,484	34%
Total	90,934,845	95,328,065	108,739,835	139,778,591	100,071,991	(8,667,844)	-8%	145,507,481	45%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Electric Production

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Mwh Sales - LANL	381,849	365,967	485,207	485,207	440,492	(44,715)	-9%	569,058	29%
Mwh Sales - LAC Distribution	118,952	118,484	123,455	123,455	123,401	(54,29)	0%	124,018	0%
Total Mwh Sales	500,801	484,451	608,662	608,662	563,893	(44,769)	-7%	693,076	23%
LAPP Revenue per Mwh	\$ 75.68	\$ 91.53	\$ 90.00	\$ 90.00	\$ 83.08	(6.92)	-8%	\$ 99.59	20%
Mwh Sales - SNL/KAFB Foxtail Flats	-	-	-	-	27,167	27,167	100%	82,394	203%
Mwh Sales - SNL/KAFB Economy Sales	-	-	-	-	136,911	136,911	100%	178,054	30%
DOE Sales - LANL	28,931,780	32,806,216	43,668,618	43,668,618	36,435,143	(7,233,475)	-17%	56,495,870	55%
Sales to Electric Distribution	8,966,804	11,534,782	11,110,992	11,110,992	\$ 10,415,541	(695,451)	-6%	12,527,744	20%
DOE Sales - SNL/KAFB Foxtail Flats PV	-	-	-	-	1,029,080	1,029,080	100%	3,121,070	203%
SNL/KAFB Foxtail Flats BESS Fixed Charge	-	-	-	-	-	-	0%	3,240,000	100%
Economy Sales	6,557,348	4,757,393	7,500,000	7,500,000	8,660,228	1,160,228.00	15%	13,723,254	58%
Interest Income	1,080,280	3,633,419	2,000,000	2,000,000	2,000,000	-	0%	2,000,000	0%
Bond Federal Subsidy	30,866	27,027	24,080	24,080	19,561	(4,519.00)	-19%	14,900	-24%
Total Revenue	\$ 45,567,079	\$ 52,758,837	\$ 64,303,690	\$ 64,303,690	\$ 58,559,553	\$ (5,744,137)	-9%	\$ 91,122,839	56%
Operating Expenses									
El Vado Generation	743,736	991,272	870,812	871,575	975,162	104,350	12%	994,052	2%
Abiquiu Generation	758,550	686,434	3,131,147	3,131,692	2,979,836	(151,311)	-5%	759,370	-75%
Contract Administration	61,901	11,257	89,755	89,755	68,969	(20,786)	-23%	71,038	3%
Load Control	2,037,401	2,102,113	2,699,178	2,699,178	2,867,688	168,510	6%	2,189,695	-24%
Transmission - PNM	3,444,480	3,106,142	3,577,249	3,577,249	3,761,111	183,862	5%	3,948,917	5%
Transmission - Other	3,094,458	3,236,801	3,700,528	3,700,528	3,885,554	185,026	5%	4,079,832	5%
Purchased Power	30,268,359	33,446,364	39,582,229	39,582,229	36,465,864	(3,116,365)	-8%	57,749,790	58%
Landfill Photovoltaic Array	20,346	979,383	1,450,050	1,450,050	258,500	(1,191,550)	-82%	8,500	-97%
Debt Service	441,377	432,136	577,462	577,462	416,362	(161,100)	-28%	413,957	-1%
Energy Storage Agreement	-	-	-	-	-	-	0%	12,960,000	100%
Laramie River Operations	2,445,121	2,028,682	2,067,858	2,067,858	2,100,000	32,142	2%	2,205,000	5%
SMR Project	321,127	-	-	-	-	-	0%	-	0%
Interdepartmental Charges	600,732	601,991	637,973	637,973	676,312	38,339	6%	743,946	10%
Administrative Allocation	730,941	858,209	1,846,090	1,846,090	1,696,566	(149,524)	-8%	1,752,991	3%
Total Operating Expenses	\$ 44,968,529	\$ 48,480,784	\$ 60,230,331	\$ 60,231,640	\$ 56,151,924	\$ (4,078,407)	-7%	\$ 87,877,088	56%
Operating Income (Loss)	\$ 598,550	\$ 4,278,053	\$ 4,073,359	\$ 4,072,050	\$ 2,407,629	\$ (1,665,730)		\$ 3,245,751	
Capital Expenditures									
Capital Expenditures	639,450	265,119	780,000	2,029,904	200,000	(580,000)	-74%	1,050,000	425%
Other Financing									
Other Judgments/Settlements	58,112,113	23,390	-	-	-	-	0%	-	0%
Transfer to ED for Capital Plan	-	-	(2,000,000)	(2,000,000)	(2,000,000)	-	0%	(2,000,000)	0%
Net Income (Loss)	\$ 58,071,213	\$ 4,036,324	\$ 1,293,359	\$ 42,146	\$ 207,629	\$ (1,085,730)		\$ 195,751	
Expenditures by Type:									
Salaries	1,720,337	1,816,713	1,781,619	1,781,619	1,658,342	(123,277)	-7%	1,722,485.00	4%
Benefits	655,986	697,458	707,228	707,228	663,246	(43,982)	-6%	681,713.00	3%
Professional/Contractual Services	41,269,738	43,981,933	55,169,646	56,420,859	50,866,052	(4,303,594)	-8%	83,239,713	64%
Materials/Supplies	123,759	221,257	225,952	225,952	248,944	22,992	10%	242,853	-2%
Interfund Charges	1,331,673	1,460,200	2,484,063	2,484,063	2,372,878	(111,185)	-4%	2,496,937	5%
Capital Outlay	65,108	136,205	64,361	64,361	126,100	61,739	96%	129,430	3%
Fiscal Charges	441,377	432,136	577,462	577,462	416,362	(161,100)	-28%	413,957	-1%
Total	\$ 45,607,979	\$ 48,745,903	\$ 61,010,331	\$ 62,261,544	\$ 56,351,924	\$ (4,658,407)	-8%	\$ 88,927,088	58%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Electric Distribution

	FY2024	FY2025	FY2026	FY2026	FY2027	\$ Variance	% Variance	FY2028	% Variance
	Actual	Actual	Adopted	Projected	Proposed	FY2027 vs FY2026	FY2027 vs FY2026	Projected	FY2028 vs FY2027
Revenue									
kWh Sales	118,952,361	118,484,231	123,455,462	120,815,751	123,401,169	(54,293)	0%	124,018,175	0%
Revenue per kWh	\$ 0.1241	\$ 0.1430	\$ 0.1562	\$ 0.1559	\$ 0.1683	\$ 0.0121	8%	\$ 0.1801	7%
Sales Revenue	14,758,522	16,942,566	19,288,456	18,830,797	20,772,471	1,484,015	8%	22,337,677	8%
Interest Income	264,540	819,599	166,894	166,894	-	(166,894)	-100%	-	0%
Bond Federal Subsidy	66,045	62,533	58,759	58,759	47,731	(11,028)	-19%	36,359	-24%
Miscellaneous/Pole Rentals	586,206	143,476	186,000	186,000	186,000	-	0%	186,000	0%
Revenue on Recoverable Work	164,445	480,231	150,000	150,000	150,000	-	0%	150,000	0%
EV Charge Stations	16	17,387	-	-	20,472	20,472	100%	20,472	0%
Total Revenue	\$ 15,839,774	\$ 18,465,792	\$ 19,850,109	\$ 19,392,450	\$ 21,176,674	\$ 1,326,565	7%	\$ 22,730,508	7%
Operating Expenses									
Operations Staffing Related	2,391,398	2,769,648	3,016,111	3,016,111	3,560,650	544,539	18%	3,630,939	2%
Substation Maintenance	1,715	1,608	95,300	95,300	91,350	(3,950)	-4%	94,133	3%
Switching Station Maintenance	10,661	16,314	90,760	90,760	88,300	(2,460)	-3%	90,950	3%
Overhead Maintenance	196,223	246,365	329,820	375,795	499,634	169,814	51%	514,624	3%
Underground Maintenance	144,082	208,390	333,788	341,345	357,396	23,608	7%	368,119	3%
Meter Maintenance	718	9,304	23,950	23,950	24,269	319	1%	25,015	3%
EV Charge Stations	-	17,041	-	39,313	33,780	33,780	100%	33,780	0%
Interdepartmental Charges	1,198,599	1,182,446	1,355,469	1,425,469	1,352,784	(2,685)	0%	1,488,066	10%
Eng. Cust Svc. MR and Admin	940,908	1,304,006	1,554,403	1,554,403	1,475,313	(79,090)	-5%	1,526,295	3%
In Lieu Taxes & Franchise fee	558,695	605,457	701,068	701,068	638,784	(62,284)	-9%	656,632	3%
Debt Service	975,308	1,007,749	1,178,311	1,178,311	1,161,971	(16,340)	-1%	2,459,026	112%
Cost of Power	8,966,804	11,534,782	11,110,992	11,110,992	10,415,541	(695,451)	-6%	12,527,744	20%
Total Operating Expenses	\$ 15,385,111	\$ 18,903,108	\$ 19,789,972	\$ 19,952,818	\$ 19,699,772	\$ (90,200)		\$ 23,415,323	19%
Operating Income (Loss)	\$ 454,663	\$ (437,316)	\$ 60,137	\$ (560,368)	\$ 1,476,902	\$ 1,416,765		\$ (684,815)	
Capital Expenditures									
Capital Expenditures	1,319,340	1,419,233	2,075,000	6,269,918	2,485,000	410,000	20%	9,450,000	280%
Other Financing									
Grants/Loan/Bond Proceeds	-	-	-	-	-	-	0%	8,500,000	100%
Transfer from Electric Production	-	-	2,000,000	2,000,000	2,000,000	-	0%	2,000,000	0%
Transfer from General Fund	80,416	-	-	-	-	-	0%	-	0%
Transfer to Fleet	(48,066)	-	-	-	-	-	0%	-	0%
Revenue Transfer	-	-	(829,404)	(829,404)	(893,217)	(63,813.00)	8%	(960,521)	8%
Revenue Transfer Council Redirect	(563,200)	(615,309)	-	-	-	0	0%	-	0%
Net Income (Loss)	\$ (1,395,528)	\$ (2,471,858)	\$ (844,267)	\$ (5,659,690)	\$ 98,685	\$ 942,952		\$ (595,336)	
Expenditures by Type:									
Salaries	1,744,103	1,951,435	1,913,867	1,913,867	2,333,844	419,977	22%	2,383,669	2%
Benefits	636,624	745,643	836,414	836,414	956,662	120,248	14%	970,353	1%
Professional/Contractual Services	1,077,740	1,767,851	3,079,568	7,288,714	3,468,500	388,932	13%	10,460,696	202%
Materials/Supplies	1,046,321	743,018	582,886	619,105	723,278	140,392	24%	744,141	3%
Interfund Charges	2,139,982	2,504,210	2,920,034	2,960,034	2,842,388	(77,646)	-3%	3,028,682	7%
Capital Outlay	64,585	67,653	242,900	315,298	282,588	39,688	16%	291,012	3%
Fiscal Charges	1,028,292	1,007,749	1,178,311	1,178,311	1,161,971	(16,340)	-1%	2,459,026	112%
Total	\$ 7,737,647	\$ 8,787,559	\$ 10,753,980	\$ 15,111,744	\$ 11,769,231	\$ 1,015,251	9%	\$ 20,337,579	73%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Gas Distribution

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Therm Sales	7,533,515	7,378,988	8,400,000	6,600,000	6,800,000	(1,600,000)	-19%	6,800,000	0%
Revenue per Therm	\$ 1.0243	\$ 0.8485	\$ 0.9959	\$ 0.8951	\$ 0.9757	\$ (0.0202)	-2%	\$ 1.0635	9%
Sales Revenue	7,716,412	6,260,836	8,365,728	5,907,883	6,634,731	(1,730,997)	-21%	7,231,857	9%
Interest on Utility Reserves	3,281	45,076	37,825	37,825	-	(37,825)	-100%	-	0%
Revenue on Recoverable Work	35,199	42,248	20,000	20,000	20,000	-	0%	20,000	0%
Misc. Service Revenues	162,425	-	-	-	-	-	0%	-	0%
Total Revenue	\$ 7,917,318	\$ 6,348,159	\$ 8,423,553	\$ 5,965,708	\$ 6,654,731	\$ (1,768,822)	-21%	\$ 7,251,857	9%
Operating Expenses									
Operations Staffing Related	1,049,979	1,390,430	1,463,390	1,433,504	1,606,451	143,061	10%	1,625,709	1%
Gas Distribution	173,801	205,954	214,343	214,343	284,829	70,486	33%	293,415	3%
Gas Meters	55,876	272,095	64,476	64,476	66,411	1,935	3%	68,404	3%
Interdepartmental Charges	530,496	493,791	485,494	485,494	602,062	116,568	24%	612,771	2%
Eng. Cust Svc. MR and Admin	599,932	836,900	927,190	927,190	916,376	(10,814)	-1%	948,366	3%
In Lieu Taxes & Franchise fee	291,007	274,588	314,821	314,821	177,829	(136,992)	-44%	179,085	1%
Cost of Gas	2,570,071	2,794,989	3,444,000	3,471,278	2,836,777	(607,223)	-18%	3,091,493	9%
Total Operating Expenses	\$ 5,271,162	\$ 6,268,746	\$ 6,913,714	\$ 6,911,105	\$ 6,490,735	\$ (422,979)	-6%	\$ 6,819,243	5%
Operating Income (Loss)	\$ 2,646,156	\$ 79,413	\$ 1,509,839	\$ (945,398)	\$ 163,997	\$ (1,345,842)		\$ 432,614	
Capital Expenditures									
Capital Expenditures	282,686	205,866	825,000	1,025,000	135,000	(690,000)	-84%	110,000	-19%
Other Financing									
Revenue Transfer	(490,612)	-	(390,680)	(390,680)	(309,842)	80,838	-21%	(337,728)	9%
Revenue Transfer Council Redirect	178,235	(362,814)	-	-	-	-	0%	-	0%
Net Income (Loss)	\$ 2,051,093	\$ (489,267)	\$ 294,159	\$ (2,361,078)	\$ (280,845)	\$ (575,004)		\$ (15,114)	
Expenditures by Type:									
Salaries	648,632	912,919	918,856	918,856	1,050,318	131,462	14%	1,063,039	1%
Benefits	264,774	335,365	377,184	377,184	423,290	46,106	12%	425,962	1%
Professional/Contractual Services	3,252,352	3,421,649	4,831,633	5,029,024	3,385,342	(1,446,291)	-30%	3,623,320	7%
Materials/Supplies	197,036	442,194	198,357	198,357	224,424	26,067	13%	231,158	3%
Interfund Charges	1,127,577	1,332,690	1,412,684	1,412,684	1,475,536	62,852	4%	1,563,339	6%
Capital Outlay	63,476	29,796	-	-	66,825	66,825	100%	22,425	-66%
Fiscal Charges	-	-	-	-	-	-	0%	-	0%
Total	\$ 5,553,848	\$ 6,474,613	\$ 7,738,714	\$ 7,936,105	\$ 6,625,735	\$ (1,112,979)	-14%	\$ 6,929,243	5%

Water Distribution

	FY2024	FY2025	FY2026	FY2026	FY2027	\$ Variance	% Variance	FY2028	% Variance
	Actual	Actual	Adopted	Projected	Proposed	FY2027 vs	FY2027 vs	Projected	FY2028 vs
						FY2026	FY2026		FY2027
Revenue									
Sales in Thousand of Gallons	790,698	723,981	800,000	760,000	760,000	(40,000)	-5%	760,000	0%
Revenue per thousand gallons	\$ 8.2596	\$ 9.4154	\$ 9.5145	\$ 9.9803	\$ 10.7787	\$ 1.2642	13%	\$ 11.6410	8%
	1,092,326								
Sales Revenue	6,530,852	6,816,567	7,611,636	7,585,044	8,191,848	580,212	8%	8,847,196	8%
Interest on Utility Reserves	5,280	58,175	-	-	-	-	0%	-	0%
Revenue on Recoverable Work	56,053	(24,876)	25,000	25,000	25,000	-	0%	25,000	0%
Misc Service Revenues	80,203	91,612	60,000	60,000	60,000	-	0%	60,000	0%
Total Revenue	\$ 6,672,387	\$ 6,941,479	\$ 7,696,636	\$ 7,670,044	\$ 8,276,848	\$ 580,212	8%	\$ 8,932,196	8%
Operating Expenses									
Operations Staffing Related	1,116,772	1,220,438	1,269,796	1,269,910	1,243,681	(26,115)	-2%	1,259,379	1%
Water Distribution	235,519	408,006	501,278	716,320	706,980	205,702	41%	728,191	3%
Water Meters	210,631	57,102	283,250	286,253	74,311	(208,939)	-74%	76,540	3%
Interdepartmental Charges	417,792	372,567	354,361	354,361	596,902	242,541	68%	508,094	-15%
Eng. Cust Svc. MR and Admin	567,837	761,105	1,031,048	1,031,048	1,035,623	4,575	0%	1,072,674	4%
Debt Service	-	-	-	-	-	-	0%	118,665	100%
Cost of Water	4,675,871	4,553,886	4,200,000	4,200,000	4,588,272	388,272.00	9%	4,955,334	8%
Total Operating Expenses	\$ 7,224,421	\$ 7,373,104	\$ 7,639,733	\$ 7,857,892	\$ 8,245,769	\$ 606,036	8%	\$ 8,718,877	6%
Operating Income (Loss)	\$ (552,033)	\$ (431,625)	\$ 56,903	\$ (187,847)	\$ 31,079	\$ (25,824)		\$ 213,319	
Capital Expenditures									
Capital Expenditures	490,721	1,463,551	4,900,000	5,967,860	1,235,000	(3,665,000)	-75%	1,300,000	5%
Other Financing									
Grants/Loan Proceeds	-	-	3,500,000	3,500,000	1,200,000	(2,300,000)	-66%	1,000,000	-17%
Revenue Transfer Council Redirect	879,411	978,123	-	-	-	-	0%	-	0%
Net Income (Loss)	\$ (163,343)	\$ (917,054)	\$ (1,343,097)	\$ (2,655,707)	\$ (3,921)	\$ 1,339,176		\$ (86,681)	
Expenditures by Type:									
Salaries	798,303	816,942	790,528	790,528	828,214	37,686	5%	838,968	1%
Benefits	254,717	316,576	320,606	320,606	317,468	(3,138)	-1%	319,472	1%
Professional/Contractual Services	645,233	1,645,194	5,474,447	6,750,464	1,731,132	(3,743,315)	-68%	1,811,017	5%
Materials/Supplies	313,320	343,916	368,743	378,745	382,908	14,165	4%	394,395	3%
Interfund Charges	983,589	1,133,815	1,385,409	1,385,409	1,497,775	112,366	8%	1,581,026	6%
Capital Outlay	44,108	26,328	-	-	135,000	135,000	0%	-	-100%
Fiscal Charges	-	-	-	-	-	-	0%	118,665	100%
Total	\$ 3,039,271	\$ 4,282,770	\$ 8,339,733	\$ 9,625,752	\$ 4,892,497	\$ (3,447,236)	-41%	\$ 5,063,543	3%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Water Production

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Potable 1000-gallon production	1,240,726	1,099,647	1,150,000	1,050,000	1,050,000	(100,000)	-9%	1,050,000	0%
Non-potable 1000-gallon production	99,521	112,300	136,500	97,300	97,300	(39,200)	-29%	97,300	0%
Revenue per 1000 gallons	\$ 4.88	\$ 4.67	\$ 4.86	\$ 4.91	\$ 5.31	0.45	9%	5.73	8%
Potable Sales to Water Distribution	4,675,871	4,553,886	4,200,000	4,200,000	4,588,272	388,272	9%	4,955,334	8%
Potable Sales Wholesale	1,532,828	708,692	1,839,389	1,076,231	1,110,057	(729,332)	-40%	1,198,861	8%
Repayment of InterUtility Loan	93,784	-	-	-	-	-	0%	-	0%
Interest on Utility Reserves	566,466	501,684	284,076	284,076	125,811	(158,265)	-56%	102,503	-19%
Bond Federal Subsidy	21,338	14,661	10,459	10,459	8,496	(1,963)	-19%	6,472	-24%
Non Potable	325,360	398,550	214,807	362,580	391,586	176,779	82%	422,913	8%
Miscellaneous	135,187	-	-	-	-	-	0%	-	0%
Total Revenue	\$ 7,350,834	\$ 6,177,473	\$ 6,548,731	\$ 5,933,346	\$ 6,224,222	(324,509)	-5%	\$ 6,686,084	7%
Operating Expenses									
Operations Staffing Related	1,989,299	1,978,357	1,803,108	1,803,108	1,900,337	97,229	5%	1,923,024	1%
Pumping Power	726,082	866,918	885,800	885,800	936,272	50,472	6%	1,001,811	7%
Wells	117,853	121,458	180,667	213,623	145,350	(35,317)	-20%	149,711	3%
Booster Pump Stations	148,110	94,239	382,246	499,665	231,364	(150,882)	-39%	238,305	3%
Treatment	15,038	59,110	8,863	12,730	58,288	49,425	558%	59,287	2%
Storage Tanks	11,461	17,617	21,218	21,218	326,855	305,637	1440%	336,661	3%
Transmission Lines	103,151	74,372	144,587	144,587	169,939	25,352	18%	175,038	3%
Non Potable System	175,656	98,873	204,830	213,163	128,105	(76,725)	-37%	135,996	6%
Interdepartmental Charges	413,058	469,276	441,292	441,292	547,362	106,070	24%	552,600	1%
Eng. Cust Svc. MR and Admin	1,070,774	733,448	731,944	731,944	742,645	10,701	1%	770,902	4%
State Water Tax	37,222	32,989	48,410	48,410	48,410	-	0%	49,863	3%
Debt Service	199,569	526,275	888,118	888,118	926,593	38,475	4%	991,924	7%
Total Operating Expenses	\$ 5,007,271	\$ 5,072,932	\$ 5,741,083	\$ 5,903,658	\$ 6,161,520	420,437	7%	\$ 6,385,122	4%
Operating Income (Loss)	\$ 2,343,563	\$ 1,104,540	\$ 807,648	\$ 29,688	\$ 62,702	(744,946)		\$ 300,962	
Capital Expenditures									
Capital Expenditures	5,985,360	11,265,069	4,458,500	24,961,140	3,635,000	(823,500)	-18%	5,220,000	44%
Other Financing									
Grants/Loan Proceeds	4,323,029	8,513,506	2,500,000	9,826,736	2,640,000	140,000	6%	4,116,000	56%
County/External Reimbursement	1,176,296	736,958	-	5,050,000	-	-	0%	-	0%
Transfer from General Fund/Econ Dev	314,477	3,050,000	100,000	3,150,000	-	(100,000)	-100%	-	0%
Revenue Transfer Council Redirect	339,234	-	-	-	-	-	0%	-	0%
Net Income (Loss)	\$ 2,511,238	\$ 2,139,936	\$ (1,050,852)	\$ (6,904,716)	\$ (932,298)	118,554		\$ (803,038)	
Expenditures by Type:									
Salaries	1,061,841	1,089,726	1,136,438	1,136,438	1,175,368	38,930	3%	1,188,227	1%
Benefits	393,888	406,865	474,938	474,938	515,163	40,225	8%	518,697	1%
Professional/Contractual Services	6,293,257	11,632,688	5,432,939	26,094,287	4,568,182	(864,757)	-16%	6,180,429	35%
Materials/Supplies	241,915	280,177	186,790	190,657	272,091	85,301	46%	280,255	3%
Interfund Charges	2,264,260	2,143,331	2,045,825	2,045,825	2,262,228	216,403	11%	2,412,738	7%
Capital Outlay	152,854	-	34,535	34,535	76,895	42,360	123%	32,852	-57%
Fiscal Charges	584,617	785,213	888,118	888,118	926,593	38,475	4%	991,924	7%
Total	\$ 10,992,631	\$ 16,338,001	\$ 10,199,583	\$ 30,864,798	\$ 9,796,520	(403,063)	-4%	\$ 11,605,122	18%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Wastewater Treatment - Collection

	FY2024	FY2025	FY2026	FY2026	FY2027	\$ Variance	% Variance	FY2028	% Variance
	Actual	Actual	Adopted	Projected	Proposed	FY2027 vs	FY2027 vs	Projected	FY2028 vs
						FY2026	FY2026		FY2027
REVENUE									
Thousands of Gallons Processed	369,475	368,333	400,000	368,333	368,333	(31,667)	-8%	368,333	0%
Sales Revenue	6,421,297	6,674,090	7,250,168	7,141,277	7,641,167	390,999	5%	8,252,461	8%
Interest on Utility Reserves	174,469	195,992	175,000	175,000	7,138	(167,861.51)	-96%	-	-100%
Revenue on Recoverable Work	19,615	(17,395)	10,000	10,000	10,000	-	0%	10,000	0%
TOTAL REVENUE	\$ 6,615,381	\$ 6,852,687	\$ 7,435,168	\$ 7,326,277	\$ 7,658,305	\$ 223,137	3%	\$ 8,262,461	8%
OPERATING EXPENSES									
Operations Staffing Related - Collections	781,795	815,380	1,005,493	1,005,639	1,182,079	176,586	18%	1,195,929	1%
Operations Staffing Related - Treatments	1,018,345	1,192,106	1,209,498	1,209,498	1,559,045	349,547	29%	1,575,761	1%
Wastewater Collection	97,409	431,629	270,684	270,684	290,455	19,771	7%	273,164	-6%
Lift Stations	117,120	62,753	175,769	189,488	190,235	14,466	8%	197,022	4%
Wastewater Treatment	629,921	598,872	1,069,347	1,074,313	1,123,440	54,093	5%	1,165,316	4%
Interdepartmental Charges	1,094,160	1,190,890	1,367,223	1,367,223	1,177,897	(189,326)	-14%	1,048,189	-11%
Eng. Cust Svc. MR and Admin	1,090,454	604,657	779,838	779,838	780,224	386	0%	808,614	4%
Debt Service	870,247	772,517	2,124,642	2,124,642	2,147,709	23,067	1%	2,230,912	4%
TOTAL OPERATING EXPENSES	\$ 5,699,449	\$ 5,668,804	\$ 8,002,494	\$ 8,021,326	\$ 8,451,084	\$ 448,590	6%	\$ 8,494,907	1%
OPERATING INCOME (LOSS)	\$ 915,932	\$ 1,183,883	\$ (567,326)	\$ (695,049)	\$ (792,779)	\$ (225,453)		\$ (232,446)	
CAPITAL EXPENDITURES									
Capital Expenditures	12,304,019	5,030,417	2,695,000	5,957,323	2,185,000	(510,000)	-19%	4,150,000	90%
OTHER FINANCING									
Grant/Loan Proceeds	10,455,896	5,219,576	2,000,000	2,000,000	2,000,000	-	0%	3,720,000	86%
Revenue Transfer Council Redirect	261,918	-	-	-	-	-	0%	0	0%
NET INCOME (LOSS)	\$ (670,274)	\$ 1,373,042	\$ (1,262,326)	\$ (4,652,372)	\$ (977,779)	284,547		\$ (662,446)	
Expenditures by Type:									
Salaries	1,251,037	1,385,005	1,526,820	1,526,820	1,878,792	351,972	23%	1,900,881	1%
Benefits	474,601	536,853	617,598	617,598	763,493	145,895	24%	769,005	1%
Professional/Contractual Services	12,622,779	5,642,917	3,563,317	6,844,472	3,171,288	(392,029)	-11%	5,165,839	63%
Materials/Supplies	352,442	326,440	496,186	496,186	493,428	(2,758)	-1%	508,231	3%
Interfund Charges	2,101,751	1,897,734	2,088,931	2,088,931	1,918,149	(170,782)	-8%	2,056,634	7%
Capital Outlay	330,039	137,755	280,000	280,000	263,225	(16,775)	-6%	13,405	-95%
Fiscal Charges	870,820	772,517	2,124,642	2,124,642	2,147,709	23,067	1%	2,230,912	4%
Total	\$ 18,003,469	\$ 10,699,221	\$ 10,697,494	\$ 13,978,649	\$ 10,636,084	\$ (61,410)	-1%	\$ 12,644,907	19%

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Meter Reading	\$ 281,258	\$ 282,286	\$ 309,670	309,670	322,225	\$ 12,555	4%	331,303	3%
Salaries	164,690	\$ 171,078	167,867	167,867	179,404	11,537	7%	183,306	2%
Benefits	67,923	\$ 70,064	74,851	74,851	77,737	2,886	4%	78,810	1%
Professional/Contractual Services	4,694	\$ 3,282	42,210	42,210	39,358	(2,852)	-7%	41,326	5%
Materials/Supplies	23,384	\$ 17,053	6,825	6,825	8,756	1,931	28%	9,194	5%
Interfund Charges	20,568	\$ 20,809	17,917	17,917	16,970	(947)	-5%	18,667	10%
Capital Outlay	-	\$ -	-	-	-	-	0%	-	0%
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%
Customer Service	\$ 883,049	\$ 920,665	\$ 1,053,628	1,057,153	1,073,941	\$ 20,313	2%	1,108,137	3%
Salaries	433,770	\$ 456,162	525,632	525,632	518,640	(6,992)	-1%	536,704	3%
Benefits	186,103	\$ 207,924	245,263	245,263	240,152	(5,111)	-2%	245,527	2%
Professional/Contractual Services	256,555	\$ 252,105	266,983	270,508	294,149	27,166	10%	308,856	5%
Materials/Supplies	6,620	\$ 4,474	15,750	15,750	21,000	5,250	33%	17,050	-19%
Interfund Charges	-	\$ -	-	-	-	-	0%	-	0%
Capital Outlay	-	\$ -	-	-	-	-	0%	-	0%
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%
Engineering	\$ 1,835,280	\$ 1,984,334	\$ 2,019,917	2,019,917	2,146,891	\$ 126,974	6%	2,228,735	4%
Salaries	1,234,419	\$ 1,321,766	1,367,152	1,367,152	1,433,634	66,482	5%	1,489,550	4%
Benefits	490,793	\$ 514,089	543,732	543,732	553,001	9,269	2%	570,253	3%
Professional/Contractual Services	54,466	\$ 60,749	47,322	47,322	87,500	40,178	85%	91,875	5%
Materials/Supplies	22,371	\$ 76,687	53,000	53,000	54,900	1,900	4%	57,415	5%
Interfund Charges	13,643	\$ 11,043	8,711	8,711	17,856	9,145	105%	19,642	10%
Capital Outlay	19,588	\$ -	-	-	-	-	0%	-	0%
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%
Administration	\$ 747,817	\$ 807,234	\$ 1,713,169	1,713,169	1,554,720	\$ (158,449)	-9%	1,601,989	3%
Salaries	413,187	\$ 429,314	1,092,921	1,092,921	749,622	(343,299)	-31%	764,816	2%
Benefits	185,823	\$ 192,749	194,440	194,440	326,288	131,848	68%	331,490	2%
Professional/Contractual Services	102,070	\$ 130,703	348,448	348,448	393,966	45,518	13%	413,665	5%
Materials/Supplies	9,021	\$ 5,578	25,200	25,200	25,725	525	2%	27,012	5%
Interfund Charges	37,716	\$ 48,431	52,160	52,160	58,619	6,459	12%	64,481	10%
Capital Outlay	-	\$ 459	-	-	500	500	0%	525	5%
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%
Finance	\$ 874,036	\$ 721,134	\$ 1,284,679	1,288,204	1,078,511	\$ (206,168)	-16%	1,114,918	3%
Salaries	502,615	\$ 490,376	528,863	528,863	578,088	49,225	9%	596,076	3%
Benefits	193,865	\$ 184,758	221,275	221,275	233,652	12,377	6%	239,057	2%
Professional/Contractual Services	167,719	\$ 33,325	510,391	513,916	234,752	(275,639)	-54%	246,408	5%
Materials/Supplies	4,655	\$ 4,590	24,150	24,150	27,133	2,983	12%	28,491	5%
Interfund Charges	-	\$ -	-	-	-	-	0%	-	0%
Capital Outlay	5,184	\$ 4,886	-	-	4,886	4,886	0%	4,886	0%
Fiscal Charges	-	\$ 3,200	-	-	-	-	0%	-	0%
Public Information	\$ 438,248	\$ 440,444	\$ 550,753	573,617	533,565	\$ (17,188)	-3%	555,863	4%
Salaries	220,509	\$ 222,205	245,351	245,351	245,226	(125)	0%	254,789	4%
Benefits	81,455	\$ 90,386	85,844	85,844	91,281	5,437	6%	94,161	3%
Professional/Contractual Services	122,208	\$ 108,739	191,808	214,672	159,508	(32,300)	-17%	167,485	5%
Materials/Supplies	14,075	\$ 18,734	27,750	27,750	36,650	8,900	32%	38,483	5%
Interfund Charges	-	\$ -	-	-	-	-	0%	-	0%
Capital Outlay	-	\$ 380	-	-	900	900	0%	945	5%
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%
Total Administrative Division	5,059,687	5,156,096	6,931,816	6,961,730	6,709,853	(221,963)	-3%	6,940,945	3%
Expenditures by Type:									
Salaries	2,969,190	\$ 3,090,901	3,927,786	3,927,786	3,704,614	(223,172)	-6%	3,825,241	3%
Benefits	1,205,962	\$ 1,259,969	1,365,405	1,365,405	1,522,111	156,706	11%	1,559,298	2%
Professional/Contractual Services	707,712	\$ 588,903	1,407,162	1,437,076	1,209,233	(197,929)	-14%	1,269,615	5%
Materials/Supplies	80,125	\$ 127,115	152,675	152,675	174,164	21,489	14%	177,645	2%
Interfund Charges	71,927	\$ 80,283	78,788	78,788	93,445	14,657	19%	102,790	10%
Capital Outlay	24,772	\$ 5,725	-	-	6,286	6,286	0%	6,356	1%
Fiscal Charges	-	\$ 3,200	-	-	-	-	0%	-	0%
Total	\$ 5,059,687	\$ 5,156,096	\$ 6,931,816	\$ 6,961,730	\$ 6,709,853	\$ (221,963)	-3%	\$ 6,940,945	3%

Full Time Equivalent (FTE) Summary



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Los Alamos County Department of Public Utilities
Fiscal Year 2027-2028 Budgets
FTE Summary

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	FY2028 Projected
FTE Summary:						
Regular (full & part time)	98.00	101.00	101.00	102.00	102.00	102.00
Overfill		3.00	3.00	2.00	2.00	2.00
Limited Term	2.00	0.00	0.00	0.00	0.00	0.00
Casual, student & temp.	3.65	3.65	3.65	3.65	3.65	3.65
	<u>103.65</u>	<u>107.65</u>	<u>107.65</u>	<u>107.65</u>	<u>107.65</u>	<u>107.65</u>
FTE by Division:						
Electric Production	14.00	13.40	13.40	13.40	13.40	13.40
Electric Distribution	13.00	14.60	14.60	15.60	15.60	15.60
Gas/Water/Sewer	23.45	23.45	23.45	23.45	23.45	23.45
Water Production	10.25	10.25	10.25	10.25	10.25	10.25
Wastewater Treatment	10.30	10.30	10.30	10.30	10.30	10.30
Administrative & General	32.65	35.65	35.65	34.65	34.65	34.65
	<u>103.65</u>	<u>107.65</u>	<u>107.65</u>	<u>107.65</u>	<u>107.65</u>	<u>107.65</u>

10-Year CIP and Budget Option Plans



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

FY27 (1 July 2026 - 30 June 2027)	Budget
ELECTRIC PRODUCTION	200,000
Abiquiu Wicket Gate Hydraulic Servo Motor Replacement	200,000
ELECTRIC DISTRIBUTION	2,485,000
White Rock URD Replacement: Aragon, Ridgecrest, Garver, Catherine	1,500,000
Overhead System Replacement (poles, xarms, transformers)	450,000
DP Road Staging Area	35,000
East Gate Substation Design	500,000
GAS DISTRIBUTION	135,000
Pipeline Repair & Replacement / Equipment	100,000
DP Road Staging Area	35,000
WATER DISTRIBUTION	1,235,000
Denver Steels Phase III (Public Works Road Project) (DWSRF Loan)	1,200,000
DP Road Staging Area	35,000
WATER PRODUCTION	3,635,000
Repaint Pajarito Tank 4A (WTB \$1,280,000 / CIP \$320K)	1,600,000
Pajarito Road Transmission Line Replacement Phase I (WTB \$1,360,000 / CIP \$340K)	1,700,000
Pajarito Well No. 3 Replacement Well Design	300,000
DP Road Staging Area	35,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	2,185,000
SEWER COLLECTION	1,885,000
Denver Steels Phase III (Public Works Road Project)	150,000
Sewer Line Rehabilitation (RIP Loan)	
Fairway Street	800,000
Sycamore Street	600,000
North Community/Western Area Sewer Mains & Services R&R - Phase 2	300,000
DP Road Staging Area	35,000
WASTEWATER TREATMENT	300,000
Convert Effluent Washwater to Gravity System (RIP Loan)	300,000

FY28 (1 July 2027 - 30 June 2028)	Budget
ELECTRIC PRODUCTION	1,050,000
El Vado Shaft Seal Repair	250,000
El Vado Controls Upgrade	650,000
El Vado Synchronizer Replacement	150,000
ELECTRIC DISTRIBUTION	9,450,000
Los Alamos URD Replacement ; Sandia, 41st,thru 47th,Ridgeway Tie (Bond)	1,000,000
White Rock URD Replacement: Grand Canyon, Bryce, Richard CT, Rover (Bond)	2,000,000
Overhead System Replacement (poxes, xarms, transformers)	450,000
Townsite Circuit 16, 1 PHASE	
White Rock Circuit1, Wire 1 PHASE	
EA-4 Power Line Replacement (Bond or State Grant)	4,000,000
La Senda (Bond)	1,500,000
Los Pueblos Phase I	500,000
GAS DISTRIBUTION	110,000
Pipeline Repair & Replacement / Equipment	110,000
WATER DISTRIBUTION	1,300,000
34th & Little Urban Street Waterline Replacement (WTB \$1,000,000 / CIP \$300K)	1,300,000
WATER PRODUCTION	5,220,000
North Mesa Tank Altitude Valve (WTB \$536k / CIP \$134K)	670,000
Pajarito Road Transmission Line Replacement Phase II (WTB \$1,800,000 / CIP \$400K)	2,200,000
Booster Station Mech. and Elec. Upgrades Phase I - Design (WTB \$280k / CIP \$70k)	350,000
Booster Station Building Renovations Phase II	500,000
Pajarito Well No. 3 Replacement Test Well Drilling/Hydrogeology (Federal Allocation)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	4,150,000
SEWER COLLECTION	4,150,000
Old Pueblo Plant Canyon Drop Replacement (WTB \$640 / CIP \$160k)	800,000
Cooper Road Sewer Canyon Drop Repl. (WTB \$1,080,000 /CIP \$270k)	1,350,000
Sewer Line Rehabilitation (RIP Loan)	
Refurbish or Eliminate Pueblo Canyon Pipe Bridge	1,100,000
Aspen School Area Pipeline - Phase 2 (Public Works Project)	200,000
Sandia Drive	700,000
WASTEWATER TREATMENT	0

FY29 (1 July 2028 - 30 June 2029)	Budget
ELECTRIC PRODUCTION	1,100,000
Abiquiu Excitation System Replacement Units 1 & 2	1,100,000
ELECTRIC DISTRIBUTION	2,250,000
Los Alamos URD Replacement: Tewa, Otowi, Nambe Loop, Santa Clara,	1,000,000
Overhead System Replacement (poles, xarms, transformers)	250,000
Townsite Circuit 16, 1 PHASE	
White Rock Circuit1, Wire 1 PHASE	
Los Pueblos Phase II	750,000
SCADA	250,000
GAS DISTRIBUTION	295,000
Pipeline Repair & Replacement / Equipment	120,000
Central Avenue - 9th St to Roundabout (Public Works Road Project)	175,000
WATER DISTRIBUTION	520,000
Central Avenue - 9th St to Roundabout (WTB \$416k / CIP \$104k)	520,000
WATER PRODUCTION	4,075,000
Booster Station Mech. and Elec. Upgrades Phase I (WTB \$1,600,000 / CIP \$400K)	2,000,000
Townsite 14" Pipeline Replacement - Phase 2 (WTB \$1,700,000 / CIP \$375K)	2,075,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,700,000
SEWER COLLECTION	1,700,000
Sewer Line Rehabilitation (RIP Loan)	
Eastern Area Phase 1 Renewal & Replacement	1,000,000
Aspen School Area Pipeline - Phase 3 (Public Works Project)	300,000
Kimberly Sewer Lift Station & Wet Well	400,000
WASTEWATER TREATMENT	0

FY30 (1 July 2029 - 30 June 2030)	Budget
ELECTRIC PRODUCTION	1,305,000
El Vado Excitation System Replacement	600,000
Abiquiu Runner Repair /Replacement	530,000
Abiquiu Propane Storage Tank \$175K	175,000
ELECTRIC DISTRIBUTION	11,700,000
LA URD Replacement: Oakwood Loop, Nugget, Opal , Pinon,Sage,Spruce,Nectar	1,800,000
White Rock URD Replacement : Rover and Ridgecrest (Bond)	1,900,000
East Gate Substation Construction (Bond)	6,000,000
East Gate Substation Feeders (Bond)	2,000,000
GAS DISTRIBUTION	130,000
Pipeline Repair & Replacement / Equipment	130,000
WATER DISTRIBUTION	600,000
Waterline Replacements (WTB \$480k / CIP \$120k)	600,000
WATER PRODUCTION	2,900,000
Repaint Guaje Booster Station 1 Tank 1 (WTB \$440k / CIP \$110k)	550,000
Repaint Guaje Booster Station 2 Tanks 1 & 2 (WTB \$720k / CIP \$180k)	900,000
Repaint Guaje Booster Station 3 Tanks 1 & 2 (WTB \$860k / CIP \$215k)	1,075,000
Booster Station Mech. and Elec Upgrades Phase II - Design (WTB \$300k / CIP \$75k)	375,000
Pajarito Well No. 3 Replacement Well Construction (Federal Allocation)	TBD
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	2,000,000
SEWER COLLECTION	2,000,000
Sewer Line Rehabilitation (RIP Loan)	
Airport Canyon Sewer Drop Replacement	1,000,000
Eastern Area Phase 2 Renewal & Replacement	750,000
Orange and Nickel Streets (Public Works Project)	250,000
WASTEWATER TREATMENT	0

FY31 (1 July 2030 - 30 June 2031)	Budget
ELECTRIC PRODUCTION	350,000
Abiquiu Fiber Optic Line to Substation Replacement	350,000
ELECTRIC DISTRIBUTION	2,000,000
Los Alamos URD Replacement: Sage Loop	1,000,000
White Rock URD Replacement :Kimberly Loop	1,000,000
GAS DISTRIBUTION	130,000
Pipeline Repair & Replacement / Equipment	130,000
WATER DISTRIBUTION	700,000
Waterline Replacements (WTB \$560k / CIP \$140k)	700,000
WATER PRODUCTION	3,500,000
Repaint Otowi Booster 2 Tanks 1 & 2 (WTB \$700,000/CIP \$200,000)	900,000
Repaint Western Area Tank (WTB \$450,000 / CIP \$150,000)	600,000
Booster Station Mechanical and Electrical Upgrades Phase II (WTB \$1,6M / CIP \$400K)	2,000,000
	2,000,000
SEWER COLLECTION	2,000,000
Sewer Line Rehabilitation (RIP Loan)	
Laguna Sewer Canyon Drop Replacement	1,400,000
Range Road Lift Station Refurbishment	350,000
40th, 41st & 42nd South of Urban (Public Works Project)	250,000
WASTEWATER TREATMENT	0

FY32 (1 July 2031 - 30 June 2032)	Budget
ELECTRIC PRODUCTION	0
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ELECTRIC DISTRIBUTION	2,200,000
Los Alamos URD Replacement: Trinity Drive Diamond to Oppenheimer	1,000,000
White Rock URD Replacement: Briston Pl, Brighton, Paul Place, Todd Loop	600,000
Overhead System Replacement (polex, xarms, transformers)	600,000
GAS DISTRIBUTION	175,000
Pipeline Repair & Replacement / Equipment	175,000
WATER DISTRIBUTION	1,515,000
41st, 43rd & 44th Streets North of Urban (WTB \$1,212,000 / CIP \$303k)	1,515,000
WATER PRODUCTION	550,000
Diamond Drive NP Connections (RIP Loan)	550,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	7,235,000
<hr/>	
SEWER COLLECTION	935,000
Sewer Line Rehabilitation (RIP Loan)	
41st, 43rd & 44th Streets North of Urban	450,000
Fairway Lift Station Upgrades	200,000
Eastern Area Phase 3 Sewer Ren. & Rep	285,000
WASTEWATER TREATMENT	6,300,000
LA WWTP - Miscellaneous Upgrades (CWSRF Loan)	6,300,000

FY33 (1 July 2032 - 30 June 2033)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	4,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Guaje Canyon Primary Replacement (Bond)	2,500,000
GAS DISTRIBUTION	175,000
Pipeline Repair & Replacement / Equipment	175,000
WATER DISTRIBUTION	800,000
Waterline Replacements (WTB \$640k / CIP 160k)	800,000
WATER PRODUCTION	1,500,000
Transmission Line Replacements (WTB \$1,200,000 / CIP \$300,000)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	2,000,000
SEWER COLLECTION	2,000,000
Sewer Line Rehabilitation (RIP Loan)	
Vitrified Clay Sewer Replacements	1,000,000
Camino Cereza Sewer Canyon Drop Replacement	1,000,000
WASTEWATER TREATMENT	0

FY34 (1 July 2033 - 30 June 2034)	Budget
ELECTRIC PRODUCTION	0
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ELECTRIC DISTRIBUTION	2,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Overhead System Replacement (polex, xarms, transformers)	500,000
<hr/>	
GAS DISTRIBUTION	175,000
Pipeline Repair & Replacement / Equipment	175,000
<hr/>	
WATER DISTRIBUTION	900,000
Waterline Replacements (WTB \$720k / CIP \$180k)	900,000
<hr/>	
WATER PRODUCTION	2,000,000
Transmission Line Replacements (WTB \$1,600,000 / CIP \$400k)	2,000,000
<hr/>	
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,000,000
<hr/>	
SEWER COLLECTION	1,000,000
Sewer line Rehabilitation (RIP Loan)	1,000,000
<hr/>	
WASTEWATER TREATMENT	0

FY35 (1 July 2034 - 30 June 2035)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	2,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Overhead System Replacement (polest, xarms, transformers)	500,000
GAS DISTRIBUTION	200,000
Pipeline Repair & Replacement / Equipment	200,000
WATER DISTRIBUTION	1,200,000
Waterline Replacements (WTB \$900,000 / CIP \$300k)	1,200,000
WATER PRODUCTION	1,500,000
Transmission Line Replacements (WTB \$1,200,000 / CIP \$300k)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,000,000
SEWER COLLECTION	1,000,000
Sewer line Rehabilitation (RIP Loan)	1,000,000
WASTEWATER TREATMENT	0

FY36 (1 July 2035 - 30 June 2036)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	2,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Overhead System Replacement (poles, xarms, transformers)	500,000
GAS DISTRIBUTION	220,000
Pipeline Repair & Replacement / Equipment	220,000
WATER DISTRIBUTION	1,200,000
Waterline Replacements (WTB \$900,000 / CIP \$300k)	1,200,000
WATER PRODUCTION	1,500,000
Transmission Line Replacements (WTB \$1,200,000 / CIP \$300,000)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,000,000
SEWER COLLECTION	1,000,000
Sewer line Rehabilitation(RIP Loan)	1,000,000
WASTEWATER TREATMENT	0

ELECTRIC PRODUCTION

FY27: Abiquiu Wicket Gate Hydraulic Servo Motor Replacement

Project Scope: The hydroelectric plan in Abiquiu, NM. has two identical 6.9MW turbine/generators that were installed in 1987 and manufactured by ORENCO (Chinese). Each unit has 2 servos per turbine that operate the wicket gates. Los Alamos County had all four servos rehabilitated approximately 10 years ago. The servos are leaking hydraulic oil again and will be replaced. Four new servos will be purchased in FY26'. These funds will be applied to the installation in FY27'.

Budget: \$200,000

Schedule: Winter FY27'



ELECTRIC DISTRIBUTION

FY27: URD (UG Residential Distribution) Replacements

Project Scope: The underground system contains 1970s infrastructure, which was direct-buried and in direct contact with the earth. Portions or segments of the underground system that have experienced 3 or more failures are targeted for replacement because they will fail again. Areas to be included are:

White Rock: Aragon, Ridgecrest, Garver, and Catherine

Budget: \$ 1,500,000

Schedule: Year-round design and construction



ELECTRIC DISTRIBUTION

FY27: Overhead System Replacement

Project Scope: Many components of the utilities' overhead infrastructure operate near or past their useful life, greater than 50 years. The department's Asset Management Program (AMP) prioritizes O&M projects on (a) root cause analysis after power outages, (b) quarterly line patrols, and (c) year-end assessments. The O&M program includes replacement of power poles, cross-arms, and revamps (wire & transformer upgrades).

Townsite & White Rock: \$450,000

Budget: \$ 450,000
Schedule: Year-round design and construction

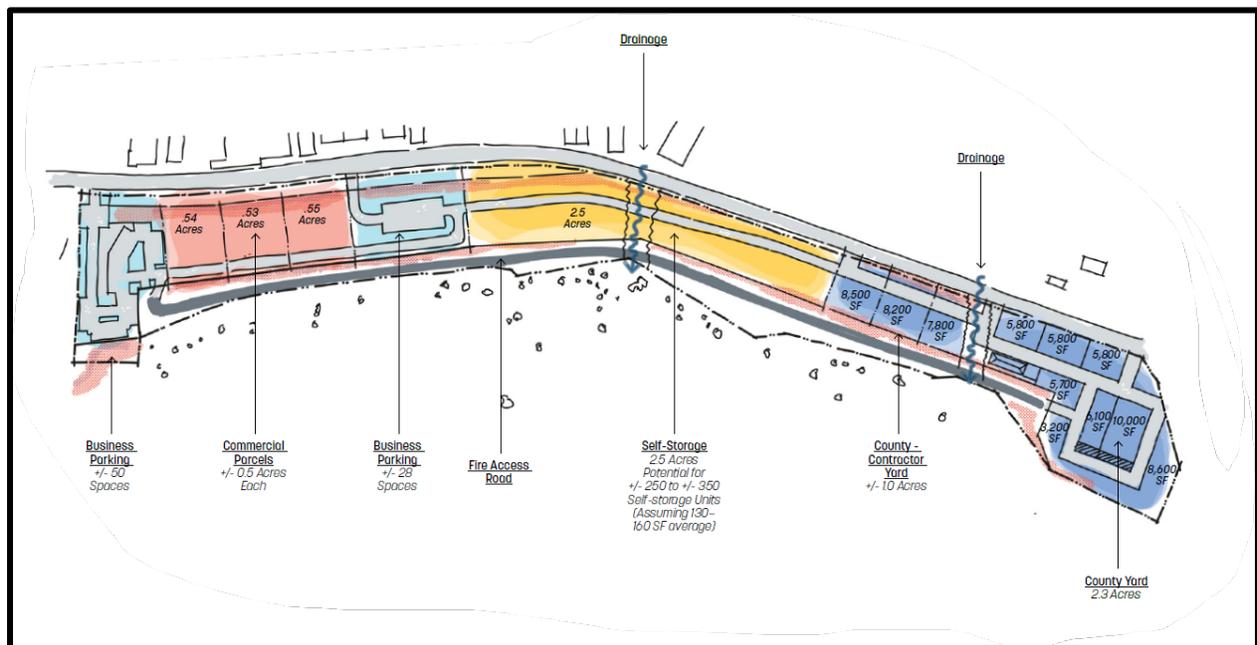


ELECTRIC DISTRIBUTION
 GAS DISTRIBUTION
 WATER DISTRIBUTION
 WATER PRODUCTION
 WASTEWATER COLLECTION

FY27: DP Road Staging Area

Project Scope: Due to limited available space in the Los Alamos townsite during active construction, this project will establish a properly sized staging area primarily for DPU and Public Works field crews. The staging area will also provide contractors with a dedicated, fenced location to safely store equipment and materials while performing work for Los Alamos County. Project costs will be shared between DPU, the participating departments, and Public Works field crews.

Budget: \$ 35,000/EA (\$175,000 Total)
 Schedule: Summer FY27'



ELECTRIC DISTRIBUTION

FY27: East Gate Substation Design

Project Scope: The need for a new electric substation in Los Alamos County was identified in the Los Alamos County Electrification Study (2025). Consultants found that a new "Eastgate Substation" would be needed to serve increased demand from electric vehicles and building electrification over the next 30 years. The U.S. Department of Energy's Electrical Power Capacity Upgrade (EPCU) Environmental Assessment also identified the need for broader electrical infrastructure upgrades by 2027 to meet Los Alamos National Laboratory's operational needs and provide redundancy.

Budget: \$ 500,000
Schedule: Spring FY27'



GAS DISTRIBUTION

FY27 & FY28: Pipeline Repair & Replacement / Equipment

Project Scope: These funds will be used for miscellaneous system improvements throughout the year. The nature of work includes leak repairs, pressure regulating station improvements, valve replacements, and other unforeseen occurrences that occur throughout the year and require contractor support.

Budget:	FY27'	\$100,000
	FY28'	\$ 110,000

Schedule: All year



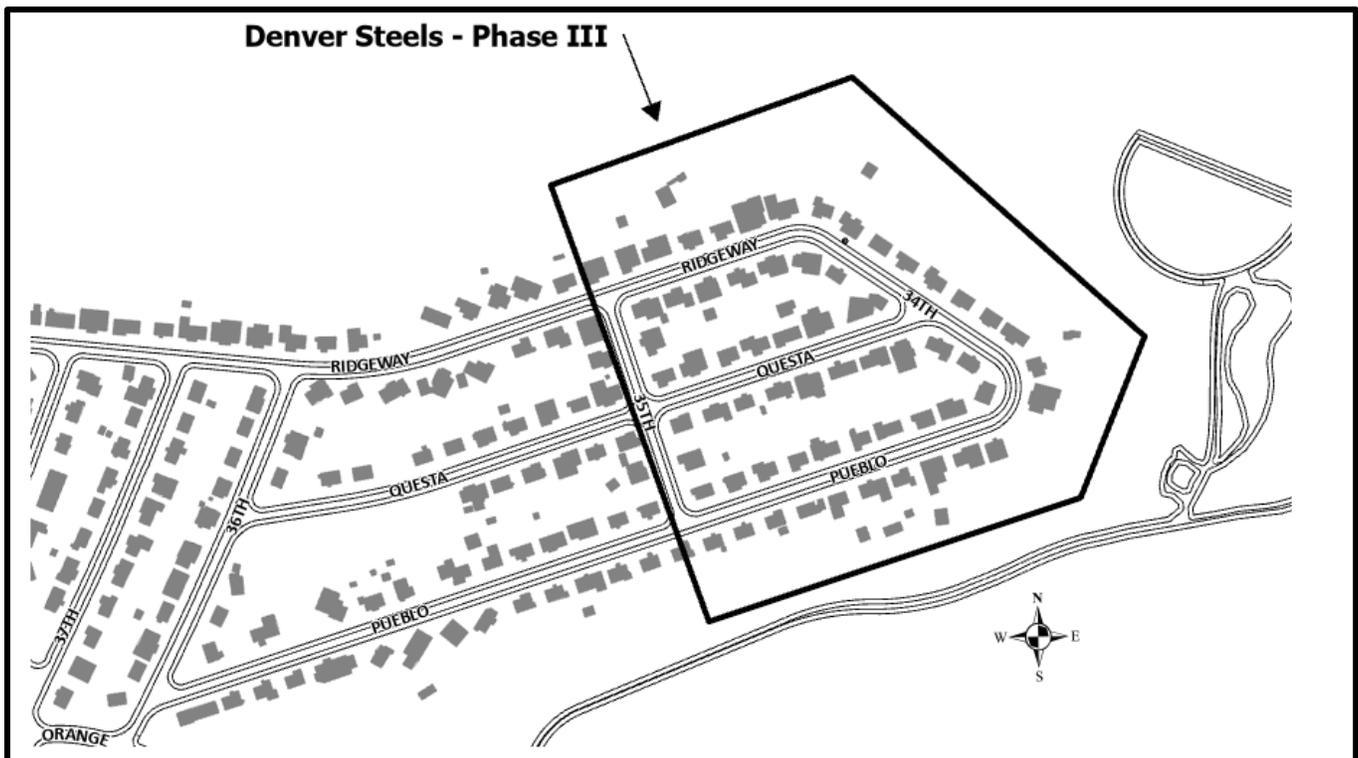
WATER DISTRIBUTION WASTEWATER COLLECTION

FY27: Denver Steels Phase III (Public Works Road Project)

Project Scope: This project will be a joint project between DPU and the Public Works Department to re-pave the roadway and replace utility infrastructure beneath the new road. The project will be in the Denver Steels Neighborhood. The remaining 1950's vintage section of waterlines will be replaced. Clay sewer lines that cross the roads will also be replaced. The water distribution portion of the project will be funded by Drinking Water State Revolving Loan (DWSRL).

Budget:	Phase III FY27' Water Distribution (DWSRL)	\$ 1,200,000
	Phase III FY27' Wastewater Collection	\$ 150,000

Schedule: Phase III Summer FY27'



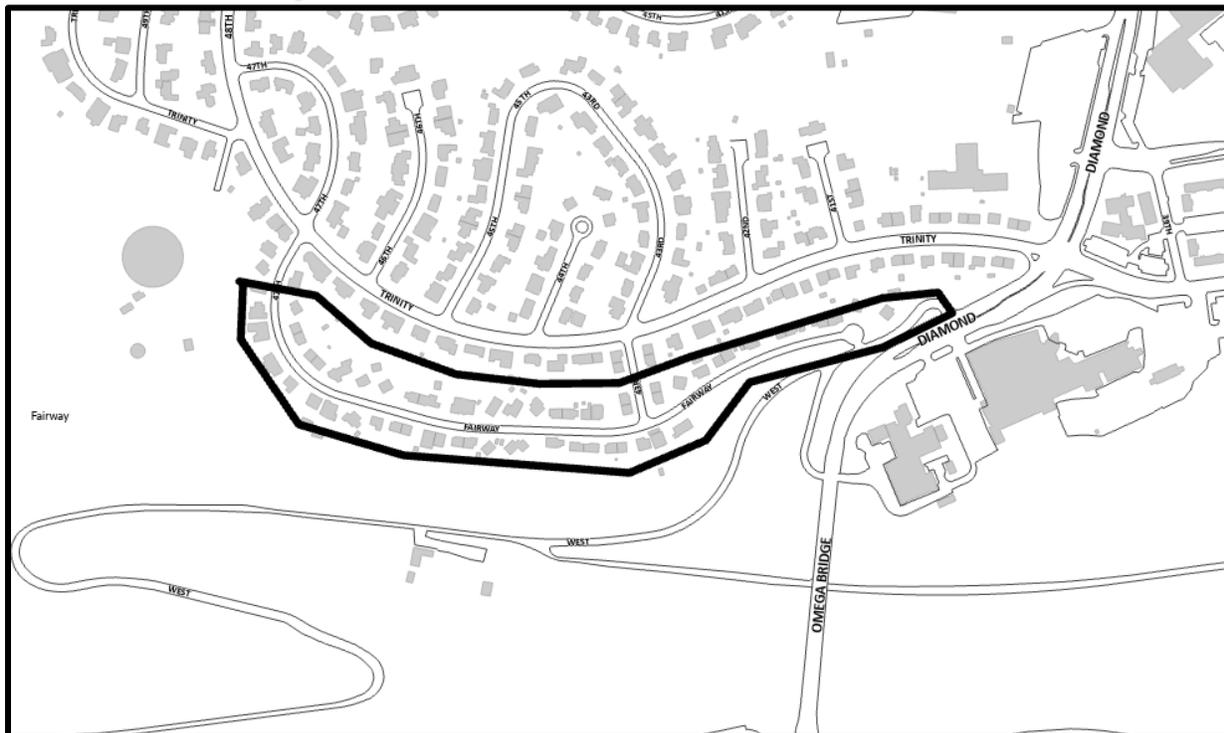
WATER DISTRIBUTION (PROFIT TRANSFER) WASTEWATER COLLECTION FY27: Fairway (Public Works Road Project)

Project Scope: This project will be a joint project between DPU and the Public Works Department to re-pave the roadway and replace utility infrastructure. The project will be on Fairway in the Western Area of Los Alamos that contains vintage sections of waterlines. The aged cast iron waterlines will be replaced with new ductile iron pipes along with replacing segments of vitrified clay sewer lines that have reoccurring problems prior to roadway being paved. The water distribution portion of the project will be funded by profit transfer monies allocated to the DPU by the County Council.

Budget:	Water Distribution (Profit Transfer)	\$ 900,000
	Wastewater Collection	\$ 800,000
		\$1,700,000

Schedule: Summer FY27'

Fairway



WATER PRODUCTION

FY27: Repaint Pajarito Tank 4A

Project Scope: The Pajarito Tank 4A is a 4-million-gallon tank. It was constructed in 1982 and is located on Anchor Ranch Road on LANL Property that serves Los Alamos National Laboratory. The tank coating has deteriorated over the years, and the tank is in need of repainting. The tank interior and exterior will have some repairs and then be re-painted. The new paint will protect the tank for the next thirty years.

Budget: \$1,600,000 (WTB \$1,280 / CIP \$320,000)

Schedule: Fall FY27'



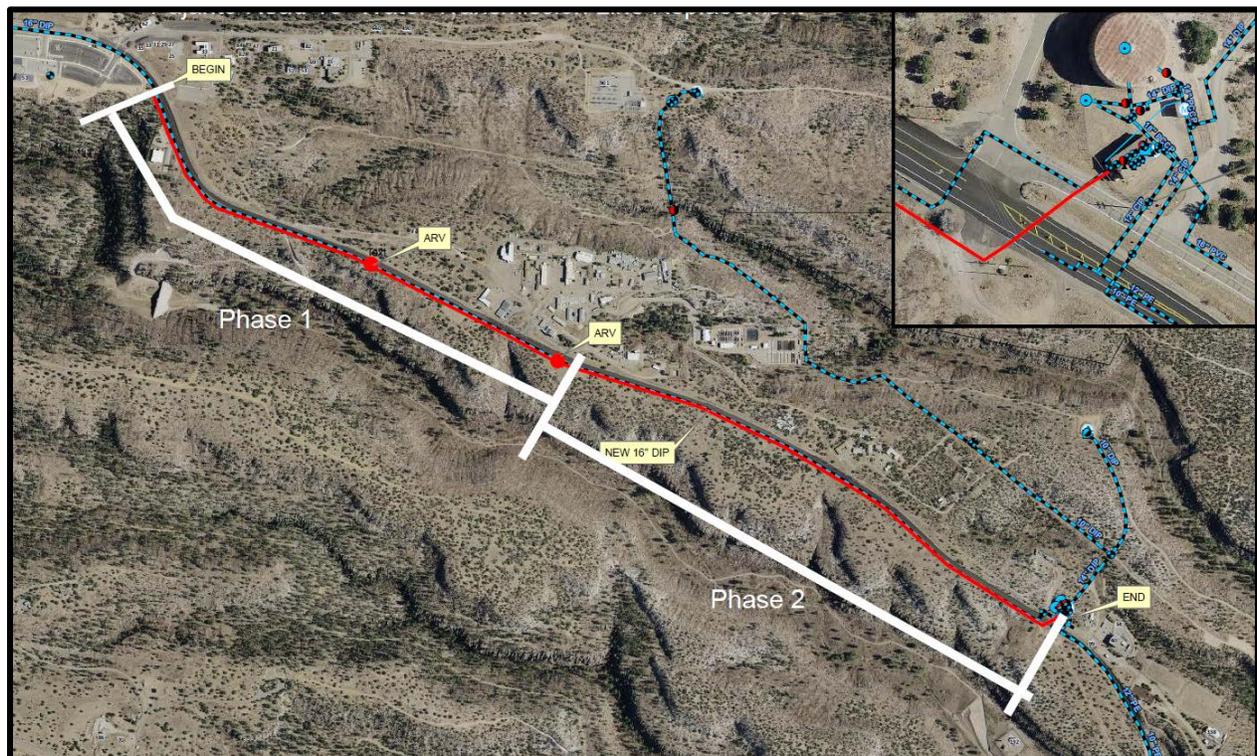
WATER PRODUCTION

FY27: Pajarito Road Transmission Line Replacement Phase I

Project Scope: The Pajarito 16" Transmission line was installed in the early 1960's and is a concrete cylinder (CCP) pipe that is experiencing frequent failures. The root cause of the failures is consistently found to be corrosion of the bottom of the pipe where moisture and road salts deposit, where the trench is in rock or volcanic tuff. The majority of this 2.3-mile corridor is trenched in rock. The asset management team has identified this pipeline segment as one of the highest risk for failure, with a large consequence when it fails. Three water wells are cut off when the line fails, which serve the Los Alamos National Laboratory. This first phase will be to install approximately 4,500 linear feet of new ductile iron pipe along this corridor.

Budget: \$1,700,000 (WTB \$1,360,000 / CIP \$340K)

Schedule: Summer FY27'



WATER PRODUCTION

FY27/28: Pajarito Well No.3 Replacement Well Design

Project Scope: Due to the loss of water supply from Pajarito Well No. 3 which has been taken offline due to groundwater contamination and the need to plan for projected increases in water use by Los Alamos National Laboratory and Los Alamos County, preparation to permit and construct a new water supply well is necessary. This project will fund the engineering and hydrologist services to design a new exploratory well and perform the analysis necessary to harvest the County's San Juan Chama water right from a water supply well located at Overlook Park in White Rock. In 2012, the DPU commissioned an engineering study to evaluate the alternatives to develop the San Juan Chama water allocation of 1,200 acre-feet annually. This is a surface water right and must be drawn from the Rio Grande. The recommended alternative was to drill conventional water wells in close proximity to the Rio Grande to harvest the surface water from the Rio Grande. The Pajarito Well No. 3 replacement will need to drill and test it for capacity at the Overlook Park Area. Hydrogeological studies, modeling, and environmental assessments will be needed to move forward with permitting the well through the Office of the State Engineer.

Budget: FY27 \$300,000 (CIP)
FY28 \$1,500,000 (Federal Allocation)

Schedule: Summer FY27'



WASTEWATER TREATMENT

FY27: Convert Effluent Wash-Water to Gravity

Project Scope: Treated effluent is currently used for wash-water at the Los Alamos Wastewater Treatment Plant to conserve potable water. A booster station pressurizes the effluent and distributes it throughout the plant. The booster station requires a high amount of maintenance and will soon require refurbishment. This project will pipe effluent water to the plant via gravity and eliminate the need for the booster station. This will save energy to pump the water and operate maintenance-free.

Budget: \$300,000 (RIP Loan)

Schedule: Construction FY27'



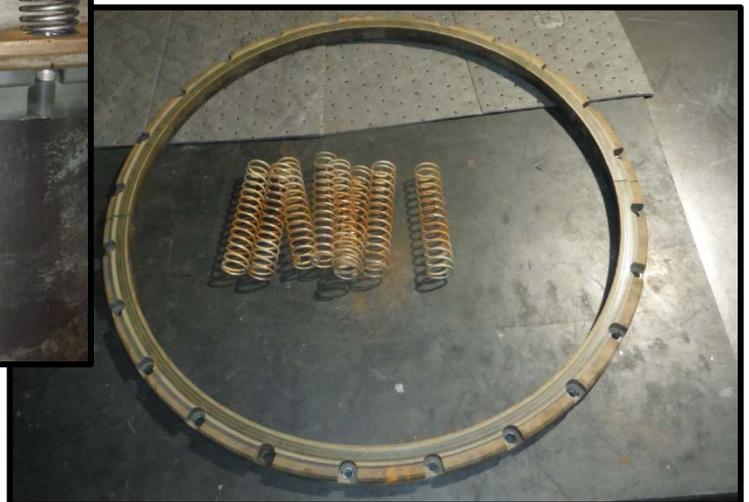
ELECTRIC PRODUCTION

FY28: El Vado Shaft Seal Repair

Project Scope: This is to purchase and install replacement parts to repair the El Vado Shaft Seal, to remove and replace the existing seal ring, O-rings, compression springs, etc., with new ones on the turbine shaft. The new equipment will likely be a new design.

Budget: \$250,0000

Schedule: Winter FY28'



ELECTRIC PRODUCTION

FY28: EI Vado Control Upgrade & EI Vado Synchronizer Replacement

Project Scope: The controls system at the EI Vado hydroelectric plant is now 20 years old and was upgraded in 2006. The software and hardware will be upgraded with new components and programmed with some operational efficiencies. The upgrade will replace hardware and instrumentation that is at the end of its service life to provide continued reliable operation of the plant.

Budget:	EI Vado Controls Upgrade	\$650,000
	EI Vado Synchronizer Replacement	\$150,000

Schedule: Winter FY28'



ELECTRIC DISTRIBUTION

FY28: URD (UG Residential Distribution) Replacements

Project Scope: The underground system contains 1970s infrastructure, which was direct-buried and in direct contact with the earth. Portions or segments of the underground system that have experienced 3 or more failures are targeted for replacement because they will fail again. Areas to be included are:

Los Alamos: Sandia, 41 st – 47 th , Ridgeway Tie	\$1,000,000 (CIP)
White Rock: Grand Canyon, Bryce, Richard CT, Rover	\$2,000,000 (Bond)

Budget: \$1,000,000 (CIP), \$2,000,000 (Bond)
Schedule: Year-round design and construction



ELECTRIC DISTRIBUTION

FY28: Overhead System Replacement

Project Scope: Many components of the utilities' overhead infrastructure operate near or past their useful life, greater than 50 years. The department's Asset Management Program (AMP) prioritizes O&M projects on (a) root cause analysis after power outages, (b) quarterly line patrols, and (c) year-end assessments. The O&M program includes replacement of power poles, cross-arms, and revamps (wire & transformer upgrades).

Townsite Circuit 16, 1 PHASE
White Rock Circuit 1, Wire 1 PHASE

Budget: \$ 450,000
Schedule: Year-round design and construction

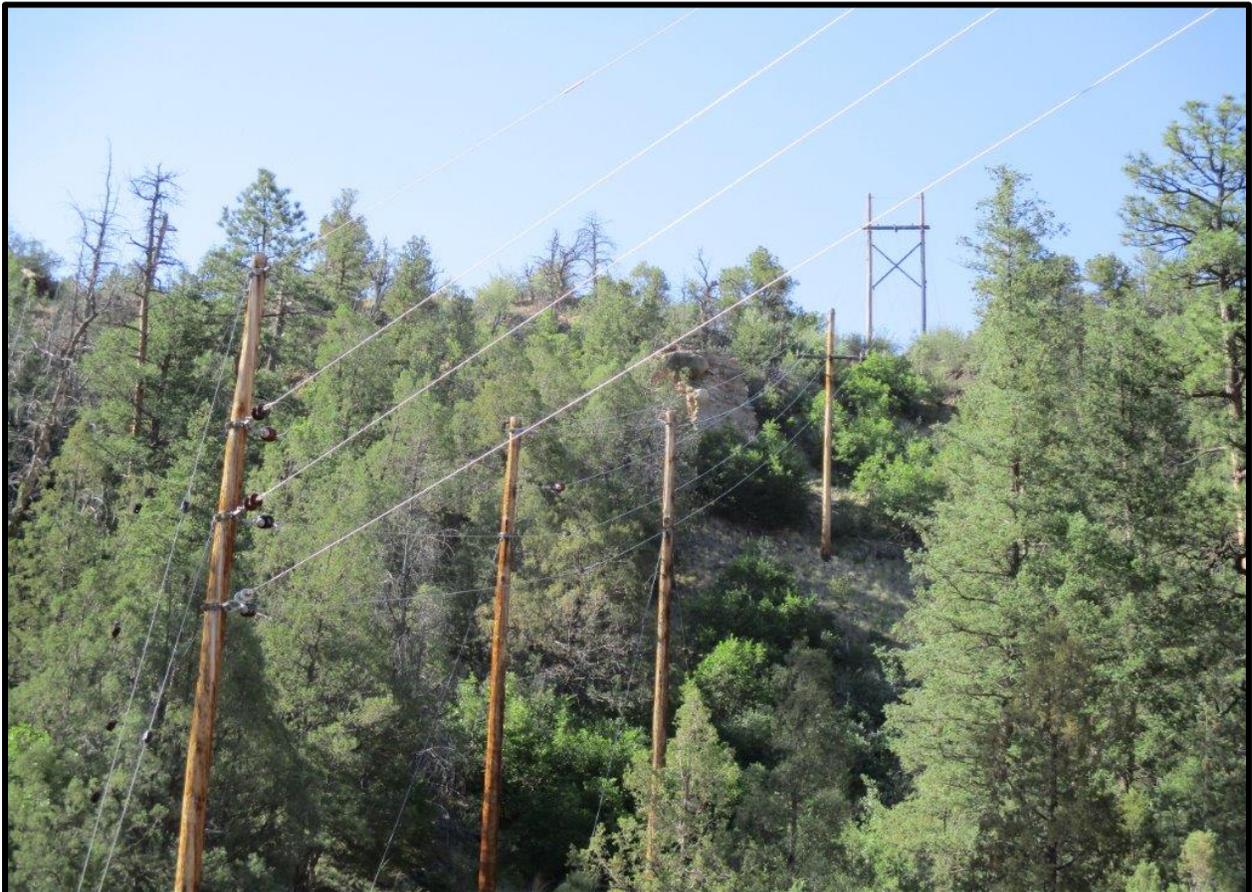


ELECTRIC DISTRIBUTION

FY28: EA-4 Power Line Replacement

Project Scope: The EA4 line is a separate feeder supplied by LANL to the County. The line enters the service area at NM502 and East Gate and crosses 5 canyons to Feed the Townsite Sewer Plant, East Gate Business area, Townsite water wells in Guaje Canyon and the Totavi gas station. The line has no access over much of its length. The line was constructed in the 60's and has reached its useful life expectancy.

Budget: \$ 4,000,000 (Bond)
Schedule: Year-round design and construction

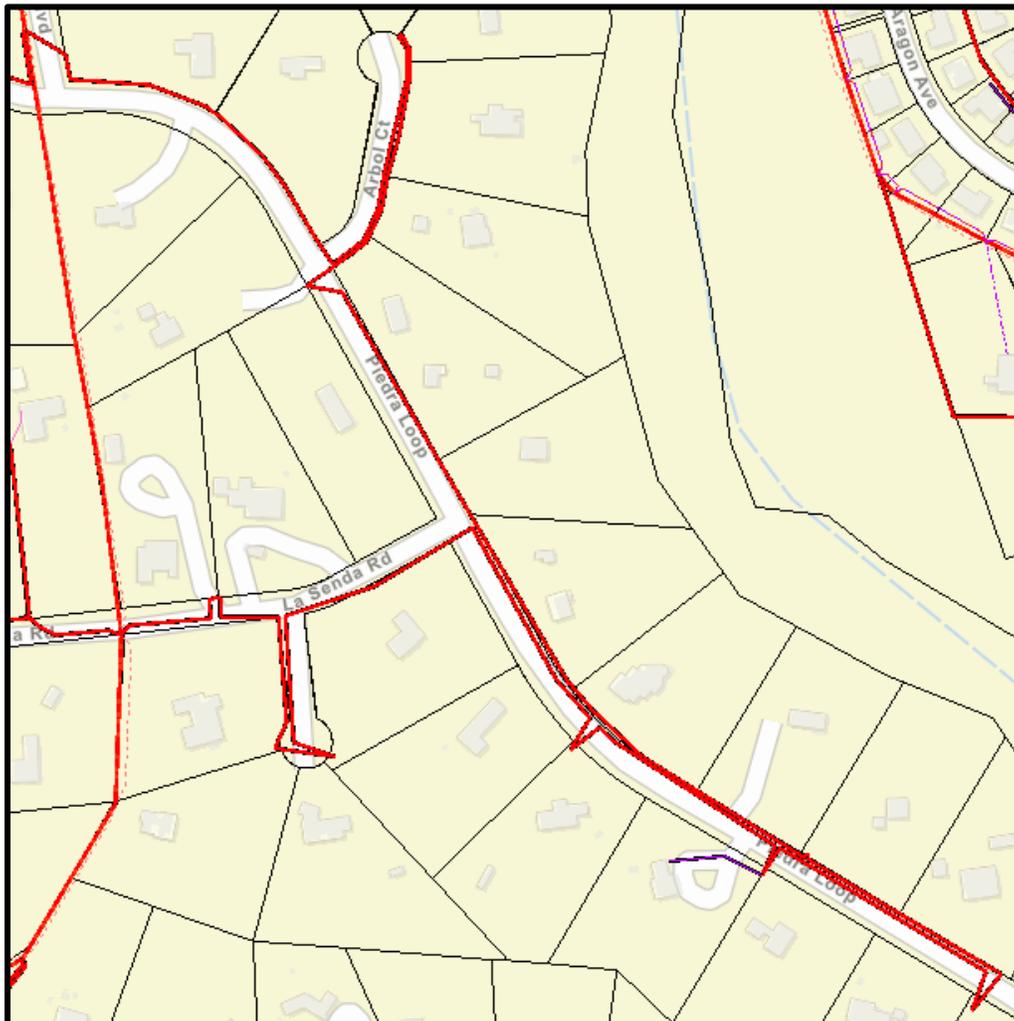


ELECTRIC DISTRIBUTION

FY28: La Senda Road

Project Scope: This project will be the continuation of an upgrade of the conductor on Piedra Loop that was scheduled in 2026. The existing conductor is beyond its useful life, direct buried and prone to failures. The line will be replaced with conductor in conduit that can be removed and replaced in the event of a failure.

Budget: \$ 1,500,000 (Bond)
Schedule: Summer FY28'



ELECTRIC DISTRIBUTION

FY28: Los Pueblos Phase 1

Project Scope: The underground system contains 1970s infrastructure which was direct-buried and in direct contact with the earth. Portions or segments of the underground system which have experienced 3 or more failures are targeted for replacement because they will fail again.

Budget: \$ 500,000
Schedule: Summer FY28'



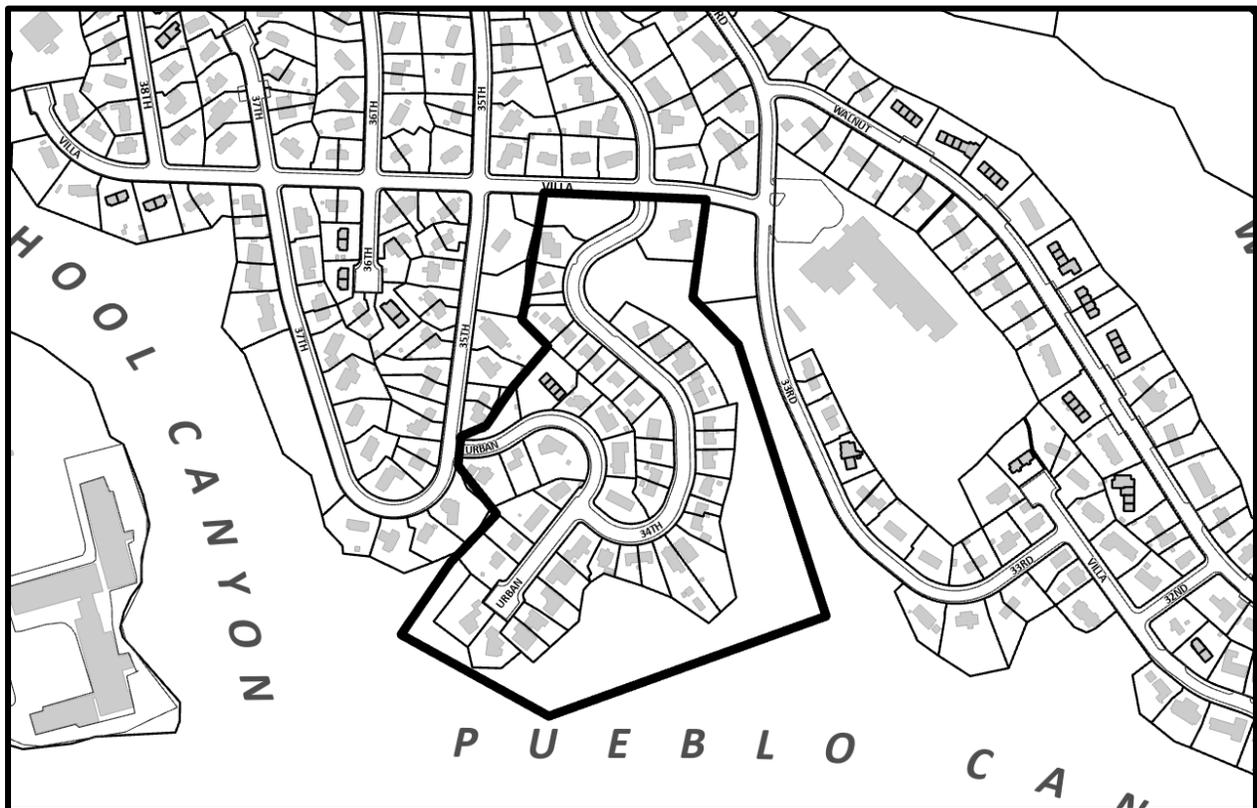
WATER DISTRIBUTION

FY28: 34th & Little Urban Street Waterline Replacement

Project Scope: The project will be in the 34th and Little Urban Street neighborhood in the vicinity of Aspen Elementary School. The failures have been increasing in frequency in recent years. The waterline is a 1950's vintage sections of cast iron pipe that will be replaced. The water distribution portion of the project will apply for Water Trust Board Funding (WTB)

Budget: \$1,300,000 (WTB \$1,000,000 / CIP \$300K)

Schedule: Summer FY28'



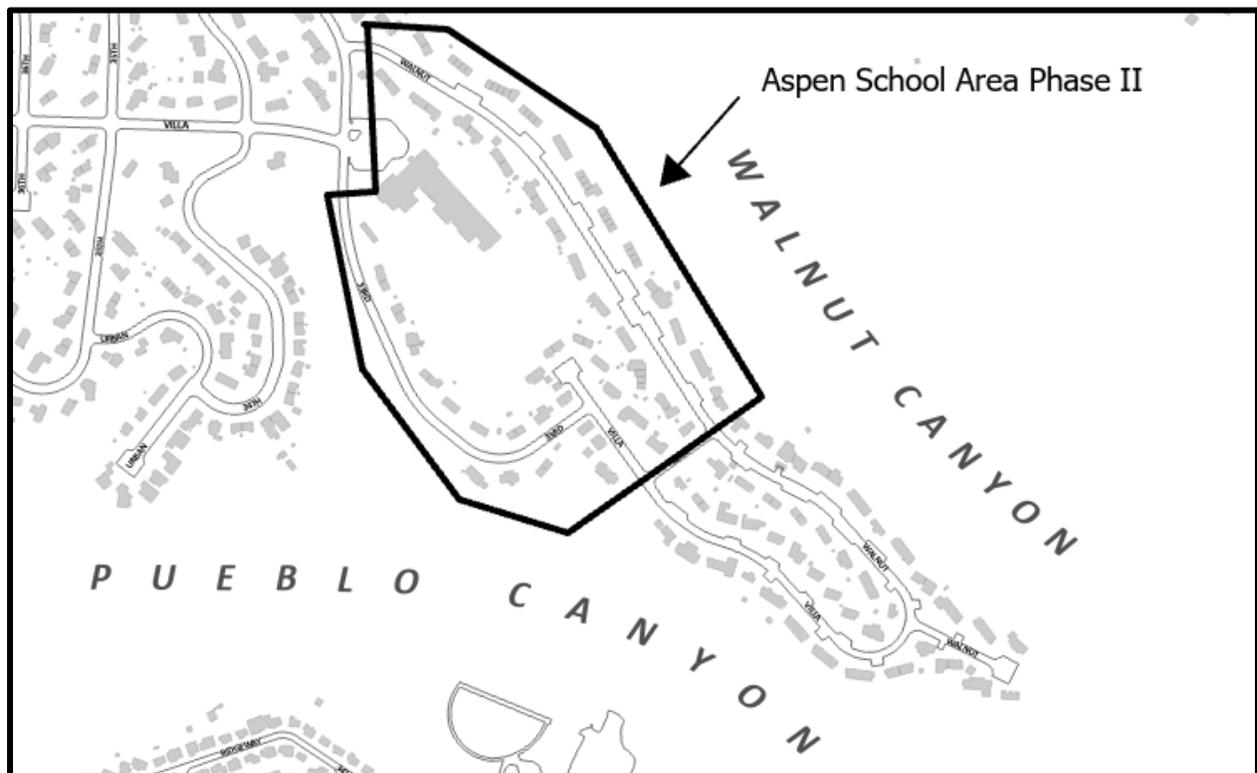
WATER DISTRIBUTION (PROFIT TRANSFER) WASTEWATER COLLECTION

FY28: Aspen School Area Phase II (Public Works Road Project)

Project Scope: This project will be a joint project between DPU and the Public Works Department to replace another area of 1950's vintage sections of cast iron pipe. This pipe network is an undersized cast iron water distribution pipe that has repeated failures in recent years. This project will also look at repairing and replacing segments of vitrified clay sewer lines within the area located in back of homes where it is difficult to access with equipment and have had recurring problems and threats of overflowing. The water distribution portion of the project will be funded by profit transfer monies allocated to the DPU by the County Council.

Budget:	Water Distribution	\$987,000 (Profit Transfer)
	<u>Wastewater Collection</u>	<u>\$200,000</u>
		\$1,187,000

Schedule: Summer FY28'



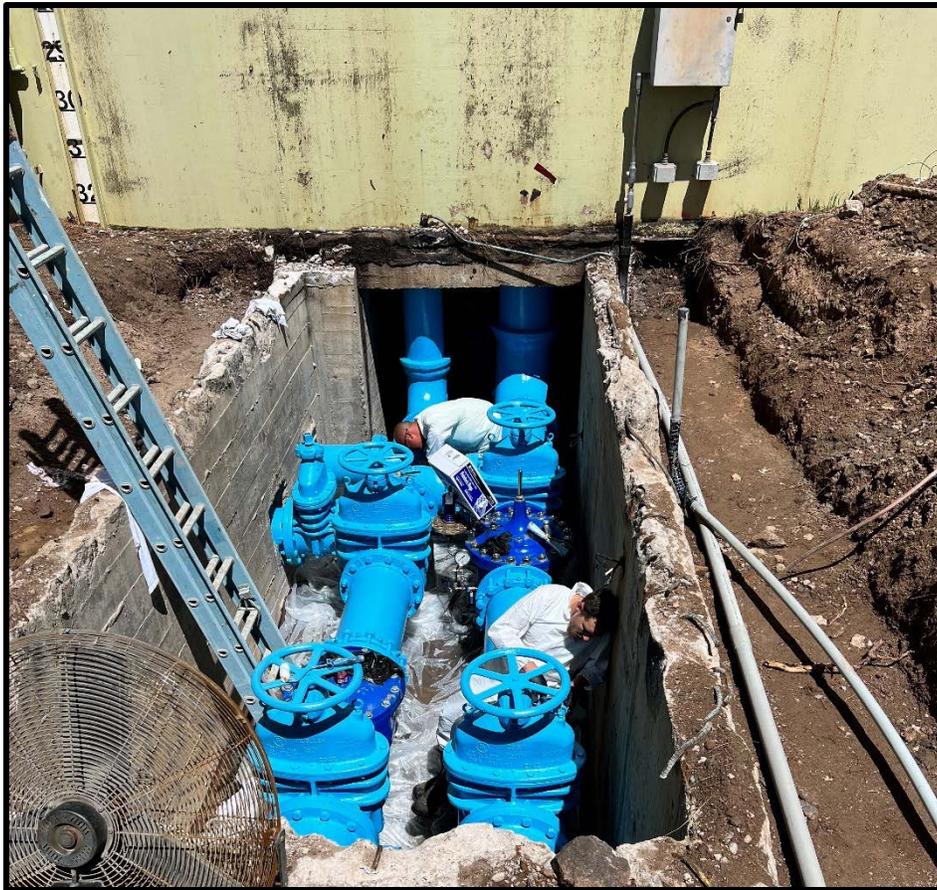
WATER PRODUCTION

FY28: North Mesa Tank Altitude Valve

Project Scope: This project would be to install an Altitude Valve on the Water Transmission line that fills the Hawk tank. The altitude valve will replace the offsite pressure reducing valve that currently fills the tank. The new altitude valve will be placed at the base of the tank.

Budget: \$670,000 (WTB \$536k / CIP \$134K)

Schedule: Fall FY28'



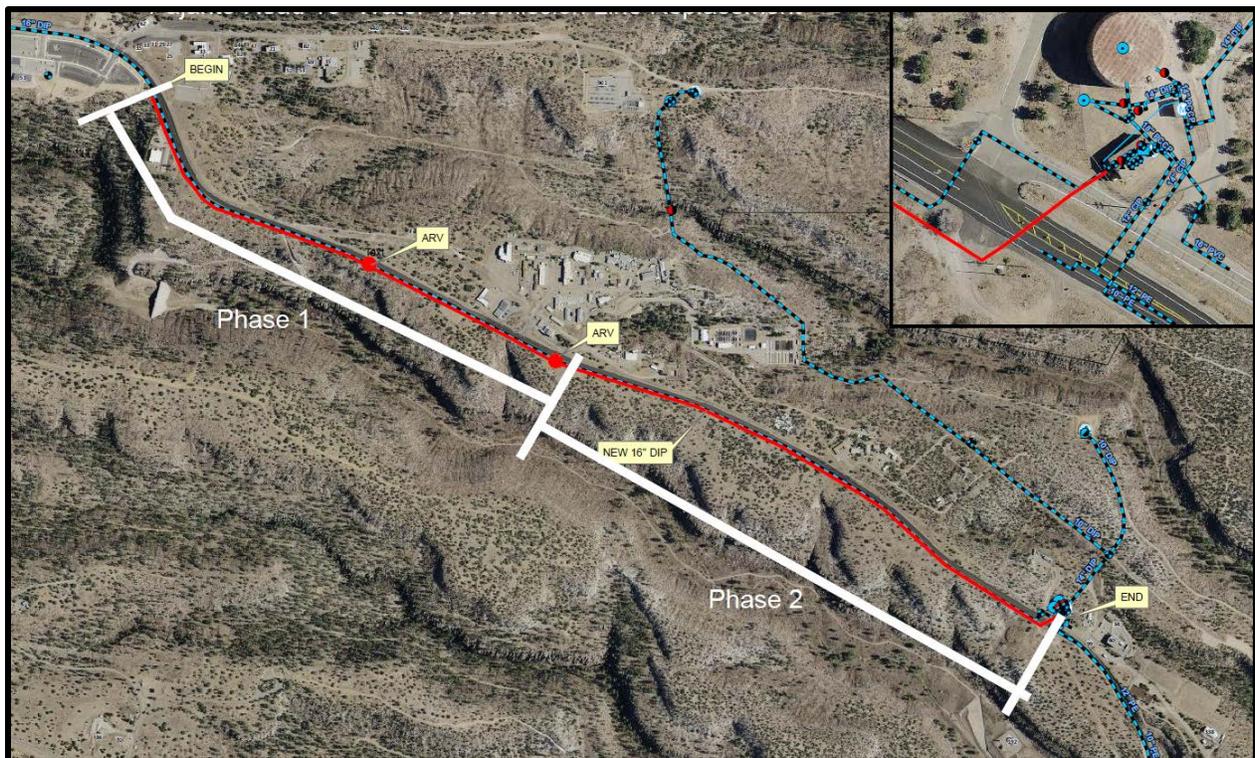
WATER PRODUCTION

FY28: Pajarito Road Transmission Line Replacement Phase II

Project Scope: This is a continuation from Phase 1. The Pajarito 16" Transmission line was installed in the early 1960's and is a concrete cylinder (CCP) pipe through the Pajarito Road corridor. The root cause of the failures is consistently found to be corrosion of the bottom of the pipe where moisture and road salts deposit, where the trench is in rock or volcanic tuff. The majority of this 2.3-mile corridor is trenched in rock. has identified this pipeline segment as one of the highest risk for failure, with a large consequence when it fails. Three water wells are cut off when the line fails, which serve the Los Alamos National Laboratory. This second phase will be to install approximately 4,500 linear feet of new ductile iron pipe along this corridor.

Budget: \$2,200,000 (WTB \$1,800,000 / CIP \$400,000)

Schedule: Summer FY28'



WATER PRODUCTION

FY28: Booster Station Mech. and Elec. Upgrades

Phase I Design

Project Scope: Following the condition assessment completed by Molzin & Corbin in 2022, it listed specific improvement items for each of our Booster Stations in regard to Mechanical and Electrical needs. The upgrades at each Booster location will follow a list based on priority.

Budget: \$350,000 (WTB \$280k / CIP \$70k)

Schedule: Fall FY28'



WATER PRODUCTION

FY28: Booster Station Building Renovations Phase II

Project Scope: Several buildings housing wells and booster stations in our Water Production system are in need of roof, floor, HVAC and structural repairs. This project will identify the most urgent needs and address them. The majority of these facilities in the system were constructed in the 1950s and 1960s.

Budget: \$500,000

Schedule: Summer FY28'



WASTEWATER COLLECTION

FY28: Old Pueblo Sewer Canyon Drop Replacement

Project Scope: The above ground 12" steel sewer line drops 100 feet in elevation into Pueblo Canyon attached to the rock face walls of the canyon. The steel line has required multiple repairs to replace sections which have rusted through the pipe walls. The line continues to degrade and the majority of the pipe is inaccessible. This project will replace the compromised pipe by installing a new polyethylene pipe installed by horizontal directional drilling.

Budget: \$800,000 (WTB \$640 / CIP \$160k)

Schedule: Summer FY28'



WASTEWATER COLLECTION

FY28: Cooper Road Sewer Drop Replacement

Project Scope: A study completed by Wilson & Company looked at the infrastructure capacity within the North Mesa Area. The study looked at all infrastructure from Transportation and Utilities and identified items that need improvement in order to support the new development in the area. Deficiencies noted for the wastewater collection was the two sewer drops that will be affected by the new development. The Cooper Road Sewer Drop is located at the end of a cul-de-sac and behind a resident's home. Camera inspection footage showed the need for repairs.

Budget: \$1,350,000 (WTB \$1,080,000 / CIP \$270k)

Schedule: Summer FY28'



WASTEWATER COLLECTION

FY28: Refurbish or Eliminate Pueblo Canyon Pipe Bridge

Project Scope: Further evaluation is ongoing to determine if the bridge will undergo rehabilitation or look at other alternatives to reroute the sewer and gas utilities on this structure and eliminate the bridge in its entirety.

Budget: \$1,100,000 (RIP Loan)

Schedule: Summer FY28'



WASTEWATER COLLECTION

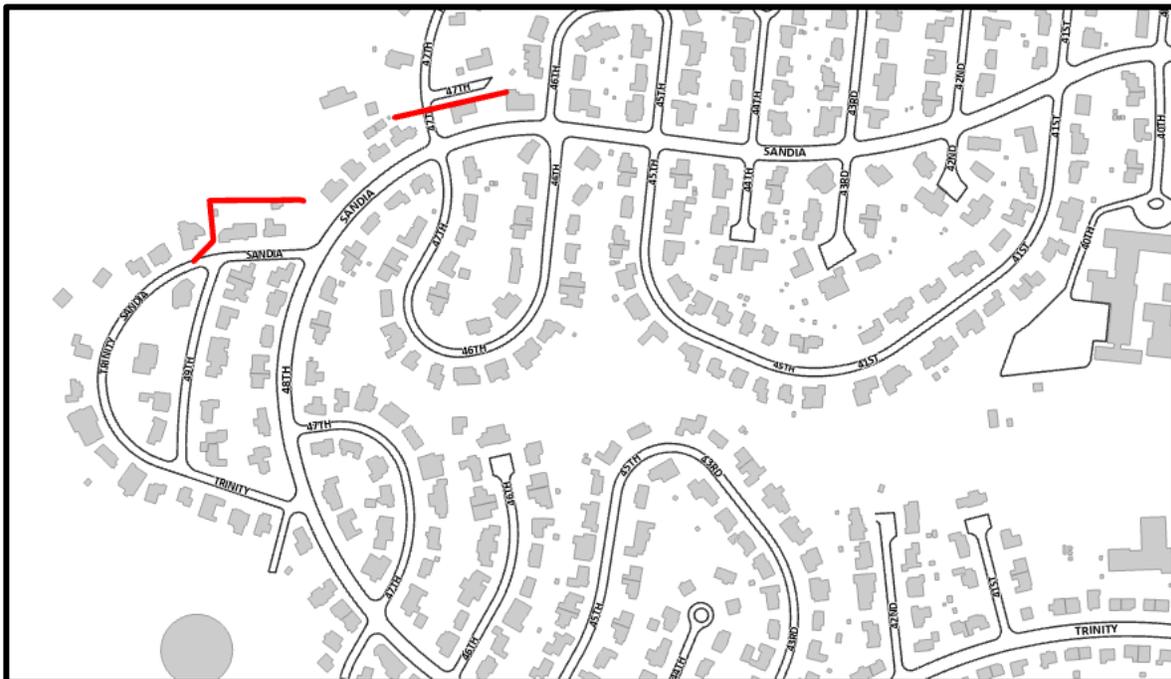
FY28: Fairway Street, Sycamore Street, North Community/Western Area Sewer Line Rehabilitation

Project Scope: The project will repair and replace segments of vitrified clay sewer lines in Sandia drive where the collection lines are located in back homes where it is difficult to access with equipment and have had recurring problems and threats of overflowing.

Budget: Sandia Drive \$700,000 (RIP Loan)

Schedule: Spring FY28'

Sandia Drive



DEPARTMENT OF PUBLIC UTILITIES
REVENUE TRANSFER
BUDGET OPTION
5 YEAR PLAN

FY27 (1 July 2026 - 30 June 2027)

WATER DISTRIBUTION	900,000
Fairway (Public Works Project)	900,000

FY28 (1 July 2027 - 30 June 2028)

WATER DISTRIBUTION	987,000
Aspen School Area Pipeline - Phase 2 (Public Works Project)	987,000

FY29 (1 July 2028 - 30 June 2029)

WATER DISTRIBUTION	900,000
Aspen School Area Pipeline - Phase 3 (Public Works Project)	900,000

FY30 (1 July 2029 - 30 June 2030)

WATER DISTRIBUTION	1,100,000
Orange and Nickel Streets (Public Works Project)	1,100,000

FY31 (1 July 2030 - 30 June 2031)

WATER DISTRIBUTION	1,388,000
40th, 41st & 42nd South of Urban (Public Works Project)	1,388,000

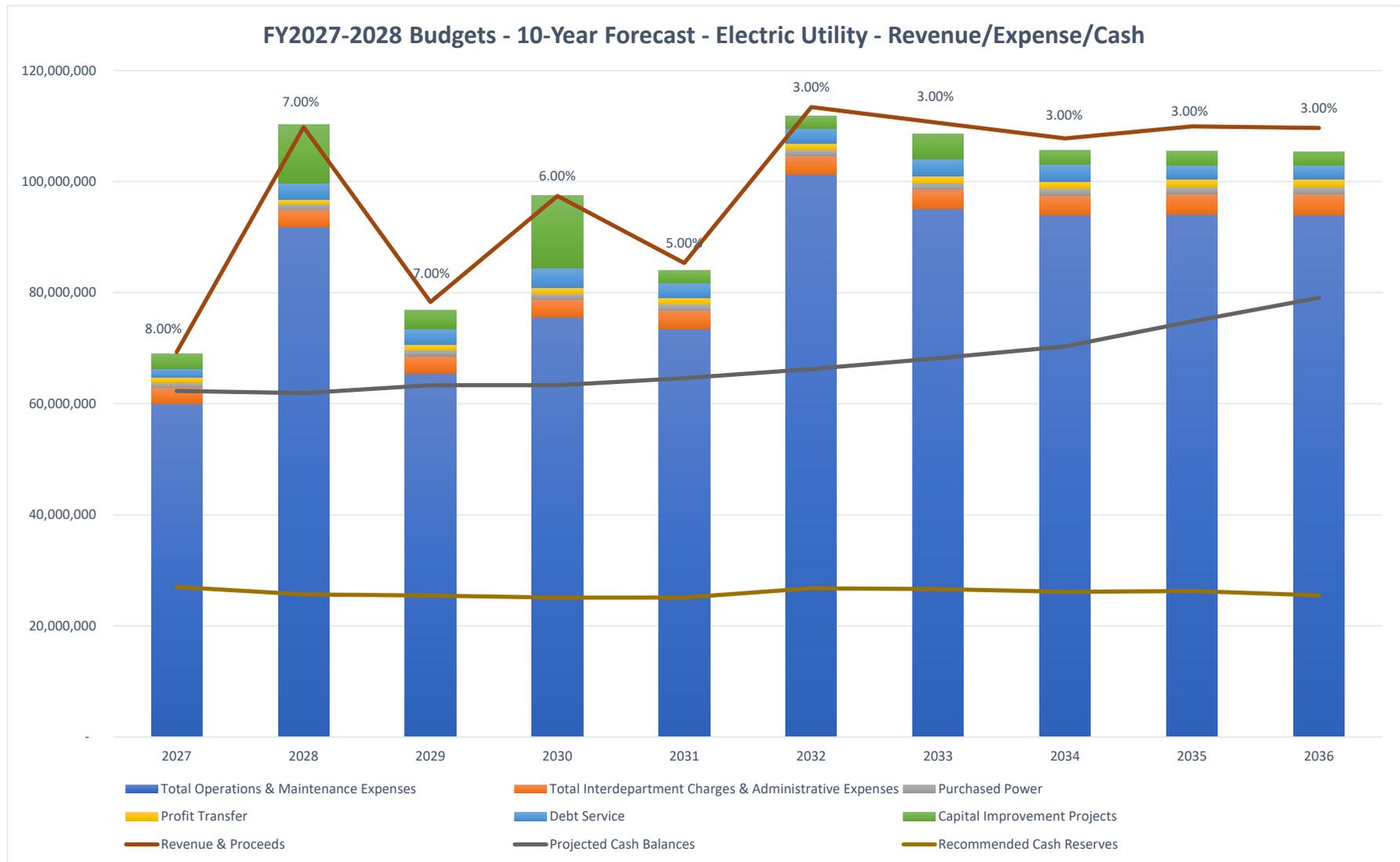
10-Year Forecast Graphs for Revenue, Expense and Cash

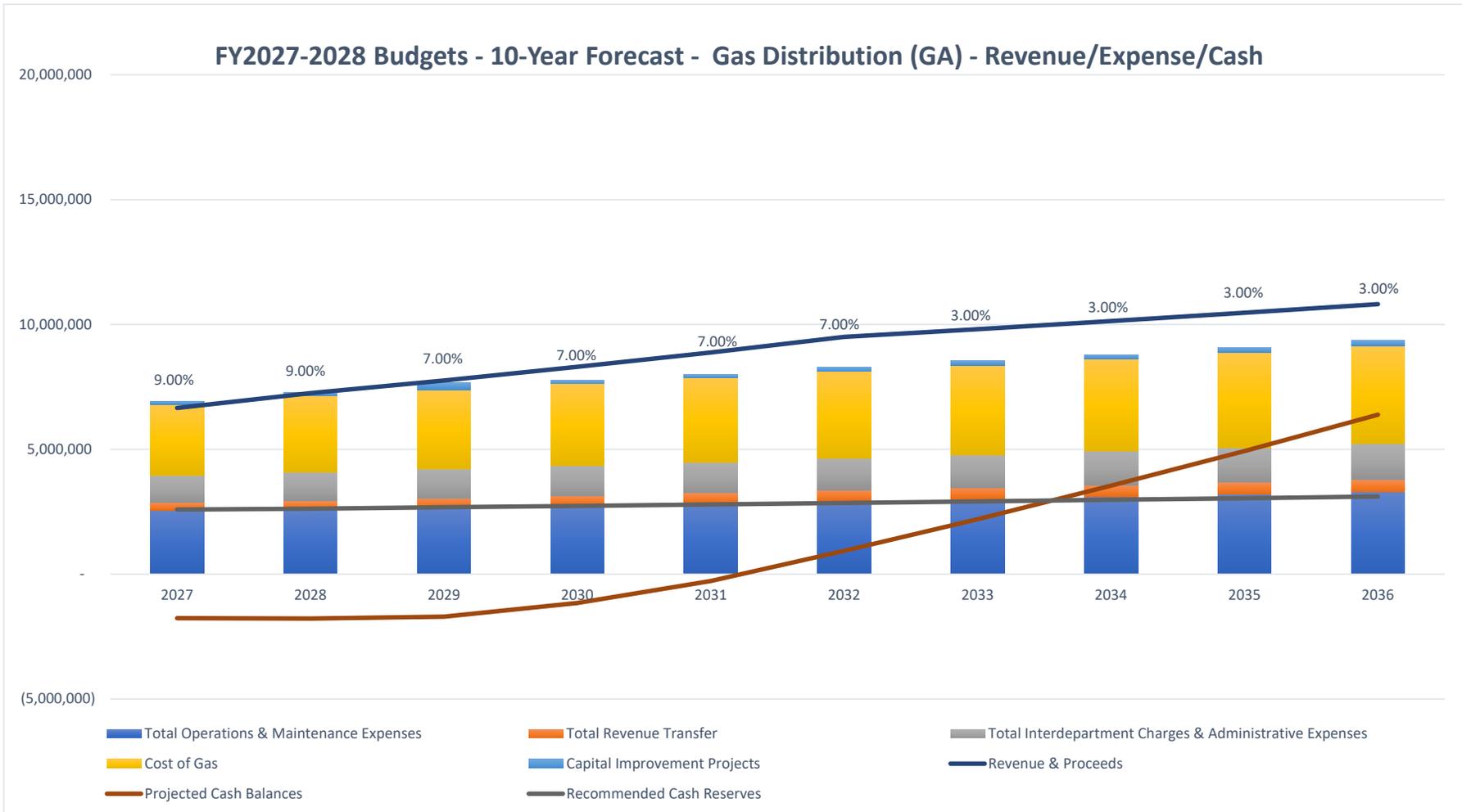


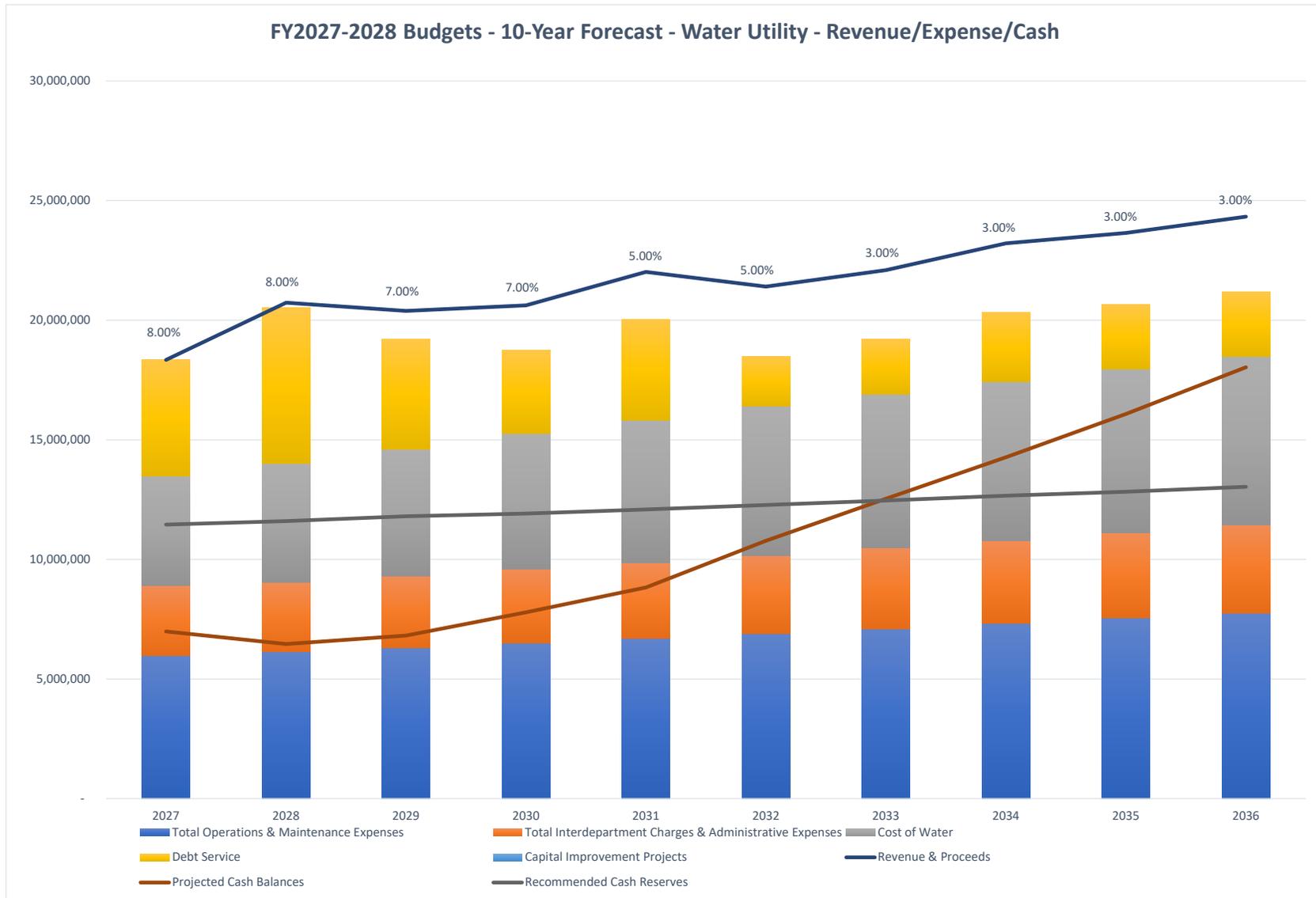
LADPU.com/DPU

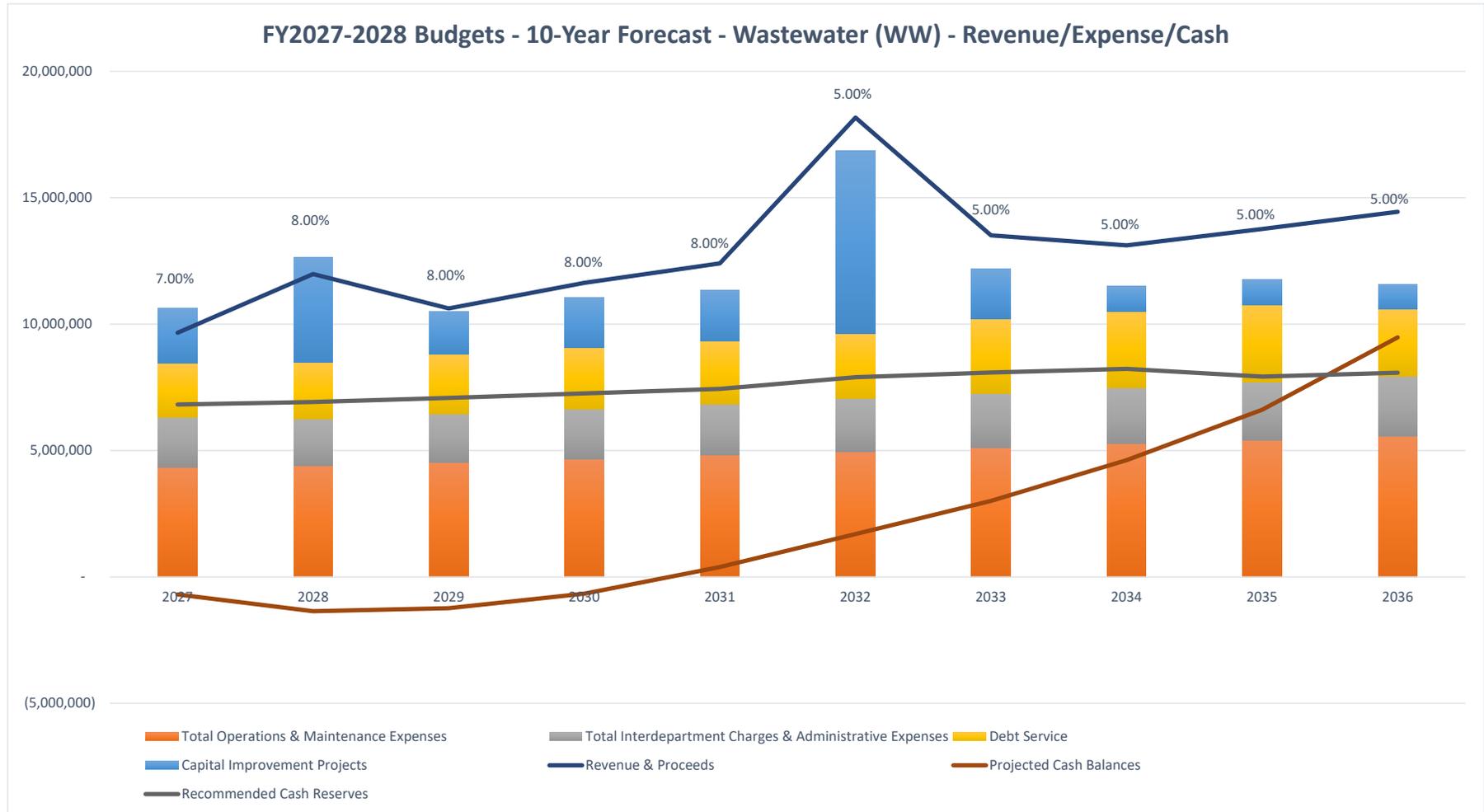


LOS ALAMOS
Department of Public Utilities









Customer Impact (Rates)



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Los Alamos County Department of Public Utilities

Historical & Projected Typical Monthly Bill for Residential
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	ELECTRIC 500 kwh	GAS 75 therms	WATER 6,000 gal	SEWER	Total (excludes refuse)	Total \$\$ change	Total % change
FY2018	\$69.60	\$42.50	\$39.06	\$47.45	\$198.61	\$5.24	2.71%
FY2019	\$69.60	\$44.00	\$39.91	\$51.24	\$204.75	\$6.14	3.09%
FY2020	\$69.60	\$42.50	\$43.12	\$54.32	\$209.54	\$4.79	2.34%
FY2021	\$69.60	\$53.75	\$45.23	\$55.95	\$224.53	\$14.99	7.15%
FY2022	\$69.60	\$59.75	\$47.07	\$57.07	\$233.49	\$8.96	3.99%
FY2023**	\$69.60	\$87.51	\$50.20	\$57.93	\$265.24	\$31.75	13.60%
FY2024	\$76.10	\$59.83	\$53.96	\$59.08	\$248.97	(\$16.27)	-6.13%
FY2025	\$83.25	\$61.75	\$58.19	\$60.56	\$263.75	\$14.78	5.94%
FY2026	\$90.75	\$71.25	\$61.87	\$64.80	\$288.67	\$24.92	9.45%
FY2027	\$98.01	\$74.78	\$66.82	\$69.33	\$308.94	\$20.27	7.02%
FY2028	\$97.10	\$78.43	\$71.77	\$74.88	\$322.18	\$13.24	4.29%

TOTAL CHANGE IN MONTHLY BILL FY2018 TO FY2027

\$110.33

** FY2023 gas includes the \$0.44 revenue recovery rate

FY2018 to FY2027 total Change in Monthly Bill

55.6%**FY2016 to FY2025 Change in CPI****34.1%**

10-Year Financial Forecast



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

TEN-YEAR FINANCIAL FORECAST
ELECTRIC PRODUCTION FUND
FY2027 to FY2036

ELECTRIC PRODUCTION	0.03	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
MWh Sales - LANL		440,492	569,058	554,882	516,282	481,815	743,132	681,925	668,836	659,528	664,547
MWh Sales - LAC Distribution		123,401	124,018	124,638	125,261	125,888	126,517	127,150	127,786	136,850	129,067
Total MWh Sales		563,893	693,076	679,520	641,543	607,703	869,649	809,075	796,622	796,378	793,614
Revenue per MWh		136,911.00	178,054.00	84.79	103.83	103.83	103.83	103.83	103.83	103.83	103.83
REVENUE/CASH INFLOW											
DOE Revenues		37,464,223	\$ 62,856,940	\$ 47,046,319	\$ 53,606,024	\$ 50,027,285	\$ 77,160,064	\$ 70,804,886	\$ 69,445,843	\$ 68,479,385	\$ 68,999,915
Sales to Electric Distribution		10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
Economy Sales		8,660,228	13,723,254	4,851,056	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152
Interest on Cash & Reserves		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Other Judgments/Settlements		-	-	-	-	-	-	-	-	-	-
Bond Federal Subsidy		19,561	14,900	10,063	5,120	-	-	-	-	-	-
TOTAL REV - CASH INFLOWS		58,559,553	91,122,839	64,475,016	74,574,258	71,055,501	98,253,589	91,964,136	90,671,130	90,645,795	90,358,093
EXPENSES/CASH OUTFLOWS											
Operational Expenditures		55,735,562	87,463,131	60,967,123	70,868,566	68,705,501	96,253,589	89,964,136	88,671,130	88,645,795	88,358,093
Debt Service		416,362	413,957	407,893	400,692	-	-	-	-	-	-
Capital		200,000	1,050,000	1,100,000	1,305,000	350,000	-	-	-	-	-
Capital Paid with Debt/Grants		-	-	-	-	-	-	-	-	-	-
TOTAL EXP-CASH OUTFLOWS		56,351,924	88,927,088	62,475,016	72,574,258	69,055,501	96,253,589	89,964,136	88,671,130	88,645,795	88,358,093
NET CASH FLOW		2,207,629	2,195,751	2,000,000							
BEGIN UNRESTRICTED CASH/INV		50,759,570	50,928,199	51,084,950	51,045,950	51,006,950	50,967,950	50,928,950	50,889,950	50,850,950	50,811,950
TRANSFER TO/FROM ELEC DIST		(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
TRANSFER TO/FROM RESERVES		(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)
END UNRESTRICTED CASH/INV		50,928,199	51,084,950	51,045,950	51,006,950	50,967,950	50,928,950	50,889,950	50,850,950	50,811,950	50,772,950
BEG RESERVE BALANCES		13,724,633	13,763,633	13,802,633	13,841,633	13,880,633	13,919,633	13,958,633	13,997,633	14,036,633	14,075,633
TRANSFER TO/FROM RESERVES		39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
END RESERVE BALANCES		13,763,633	13,802,633	13,841,633	13,880,633	13,919,633	13,958,633	13,997,633	14,036,633	14,075,633	14,114,633
RESERVE TARGET		15,051,000	13,578,203	12,558,057	12,544,321	12,412,989	13,441,864	13,193,800	13,167,033	13,174,322	13,181,794

TEN-YEAR FINANCIAL FORECAST
ELECTRIC FUND (EP AND ED)
FY2027 to FY2036

	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
0.03	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
MWh Sales - LANL	440,492	569,058	554,882	516,282	481,815	743,132	681,925	668,836	659,528	664,547
MWh Sales - LAC Distribution	123,401	124,018	124,638	125,261	125,888	126,517	127,150	127,786	136,850	129,067
Total MWh Sales	563,893	693,076	679,520	641,543	607,703	869,649	809,075	796,622	796,378	793,614
Revenue per MWh	136,911.00	178,054.00	84.79	103.83	103.83	103.83	103.83	103.83	103.83	103.83
KWh Sales	123,401,169	124,018,175	124,638,000	125,261,000	125,888,000	126,517,000	127,150,000	127,786,000	136,850,000	129,067,000
Revenue per KWh	0.1683	0.1801	0.1927	0.2043	0.2145	0.2209	0.2276	0.2344	0.2414	0.2487
Rate Increase Percentage	8.0%	7.0%	7.0%	6.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
DOE Revenues	37,464,223	62,856,940	47,046,319	53,606,024	50,027,285	77,160,064	70,804,886	69,445,843	68,479,385	68,999,915
Retail Sales Revenue	20,772,471	22,337,677	24,020,769	25,589,287	27,003,244	27,952,311	28,934,929	29,952,050	33,038,879	32,094,672
Economy Sales	8,660,228	13,723,254	4,851,056	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152
Miscellaneous Revenue	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472
Revenue on Recoverable Work	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Grant/Loan/Bond Proceeds	-	8,500,000	-	9,900,000	-	-	2,500,000	-	-	-
Interest on Cash & Reserves	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,033,830	2,082,702	2,135,889	2,249,106
Other Judgments/Settlements	-	-	-	-	-	-	-	-	-	-
Bond Federal Subsidy	67,292	51,259	34,618	17,613	-	-	-	-	-	-
TOTAL REV - CASH INFLOWS	69,320,686	109,825,602	78,309,233	97,426,548	85,344,152	113,425,998	110,587,268	107,794,219	109,967,777	109,657,317
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	63,857,822	95,891,683	69,648,533	79,810,419	77,915,610	105,740,002	99,735,142	98,735,267	99,011,857	99,035,137
Debt Service	1,578,333	2,872,983	2,846,495	3,533,431	2,648,490	2,649,040	3,153,024	3,143,547	2,506,549	2,510,906
Revenue Transfer	893,217	960,521	1,032,894	1,100,340	1,161,140	1,201,950	1,244,202	1,287,939	1,420,672	1,380,071
Capital	2,685,000	2,000,000	3,350,000	3,105,000	2,350,000	2,200,000	2,000,000	2,500,000	2,500,000	2,500,000
Capital Paid with Debt/Grants	-	8,500,000	-	9,900,000	-	-	2,500,000	-	-	-
TOTAL EXP-CASH OUTFLOWS	69,014,372	110,225,187	76,877,922	97,449,190	84,075,240	111,790,992	108,632,368	105,666,753	105,439,078	105,426,114
NET CASH FLOW	306,314	(399,585)	1,431,311	(2,642)	1,268,913	1,635,007	1,954,900	2,127,466	4,528,698	4,231,203
BEGIN UNRESTRICTED CASH/INV	40,861,245	41,128,559	40,689,974	42,082,285	42,020,643	43,250,556	44,846,563	46,762,462	48,850,928	51,840,626
TRANSFER TO/FROM RESERVES	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(1,539,000)	(3,539,000)
END UNRESTRICTED CASH/INV	41,128,559	40,689,974	42,082,285	42,020,643	43,250,556	44,846,563	46,762,462	48,850,928	51,840,626	52,532,829
BEG RESERVE BALANCES	21,160,201	21,199,201	21,238,201	21,277,201	21,316,201	21,355,201	21,394,201	21,433,201	21,472,201	23,011,201
TRANSFER TO/FROM RESERVES	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	1,539,000	3,539,000
END RESERVE BALANCES	21,199,201	21,238,201	21,277,201	21,316,201	21,355,201	21,394,201	21,433,201	21,472,201	23,011,201	26,550,201
RESERVE TARGET	27,016,285	25,673,149	25,471,039	25,100,671	25,101,334	26,769,583	26,651,492	26,131,362	26,290,951	25,492,990

TEN-YEAR FINANCIAL FORECAST
ELECTRIC DISTRIBUTION FUND
FY2027 to FY2036

ELECTRIC DISTRIBUTION	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
KWh Sales	123,401,169	124,018,175	124,638,000	125,261,000	125,888,000	126,517,000	127,150,000	127,786,000	136,850,000	129,067,000
Revenue per KWh	0.1683	0.1801	0.1927	0.2043	0.2145	0.2209	0.2276	0.2344	0.2414	0.2487
Rate Increase Percentage	8.0%	7.0%	7.0%	6.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
Sales Revenue	\$ 20,772,471	\$ 22,337,677	\$ 24,020,769	\$ 25,589,287	\$ 27,003,244	\$ 27,952,311	\$ 28,934,929	\$ 29,952,050	\$ 33,038,879	\$ 32,094,672
Bond Federal Subsidy	47,731	36,359	24,555	12,493	-	-	-	-	-	-
Interest on Cash & Reserves	-	-	-	-	-	-	33,830	82,702	135,889	249,106
Miscellaneous Revenue	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472
Revenue on Recoverable Work	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Grant/Loan/Bond Proceeds	-	8,500,000	-	9,900,000	-	-	2,500,000	-	-	-
Transfers In	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TOTAL REV - CASH INFLOWS	23,176,674	33,230,508	26,401,796	37,858,252	29,359,716	30,308,783	33,825,231	32,391,224	35,531,240	34,700,250
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	8,122,260	8,428,553	8,681,410	8,941,853	9,210,109	9,486,413	9,771,006	10,064,137	10,366,062	10,677,044
Debt Service	1,161,971	2,459,026	2,438,602	3,132,739	2,648,490	2,649,040	3,153,024	3,143,547	2,506,549	2,510,906
Cost of Power	10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
Capital	2,485,000	950,000	2,250,000	1,800,000	2,000,000	2,200,000	2,000,000	2,500,000	2,500,000	2,500,000
Capital Paid with Debt/Grants	-	8,500,000	-	9,900,000	-	-	2,500,000	-	-	-
Revenue Transfer	893,217	960,521	1,032,894	1,100,340	1,161,140	1,201,950	1,244,202	1,287,939	1,420,672	1,380,071
TOTAL EXP-CASH OUTFLOWS	23,077,989	33,825,844	24,970,485	37,880,894	28,090,803	28,673,776	31,870,331	30,263,758	31,002,542	30,469,048
NET CASH FLOW	98,685	(595,336)	1,431,311	(22,642)	1,268,913	1,635,007	1,954,900	2,127,466	4,528,698	4,231,203
BEGIN UNRESTRICTED CASH/INV	(9,898,325)	(9,799,640)	(10,394,976)	(8,963,665)	(8,986,307)	(7,717,394)	(6,082,388)	(4,127,488)	(2,000,022)	1,028,676
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	-	(1,500,000)	(3,500,000)
END UNRESTRICTED CASH/INV	(9,799,640)	(10,394,976)	(8,963,665)	(8,986,307)	(7,717,394)	(6,082,388)	(4,127,488)	(2,000,022)	1,028,676	1,759,879
BEG RESERVE BALANCES	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	-	1,500,000	3,500,000
END RESERVE BALANCES	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	12,435,568
RESERVE TARGET	11,965,286	12,094,946	12,912,982	12,556,351	12,688,345	13,327,719	13,457,693	12,964,329	13,116,629	12,311,196

TEN-YEAR FINANCIAL FORECAST
GAS FUND
FY2027 to FY2036

GAS	0.03	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
Therm Sales		6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000
Revenue per Therm		0.9757	1.0635	1.1380	1.2176	1.3028	1.3940	1.4359	1.4789	1.5233	1.5690
Rate Increase Percentage		9.0%	9.0%	7.0%	7.0%	7.0%	7.0%	3.0%	3.0%	3.0%	3.0%
<u>REVENUE/CASH INFLOW</u>											
Sales Revenue		\$ 6,634,731	\$ 7,231,857	\$ 7,738,087	\$ 8,279,753	\$ 8,859,336	\$ 9,479,490	\$ 9,763,874	\$ 10,056,791	\$ 10,358,494	\$ 10,669,249
Interest on Cash & Reserves		-	-	-	-	-	-	23,323	55,016	88,542	123,357
Miscellaneous Revenue		-	-	-	-	-	-	-	-	-	-
Revenue on Recoverable Work		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfers In		-	-	-	-	-	-	-	-	-	-
TOTAL REV - CASH INFLOWS		6,654,731	7,251,857	7,758,087	8,299,753	8,879,336	9,499,490	9,807,197	10,131,807	10,467,036	10,812,607
<u>EXPENSES/CASH OUTFLOWS</u>											
Operational Expenditures		3,653,958	3,727,750	3,839,583	3,954,771	4,073,415	4,195,618	4,321,487	4,451,132	4,584,666	4,722,206
Cost of Gas		2,836,777	3,091,493	3,185,000	3,281,000	3,380,000	3,482,000	3,587,000	3,695,000	3,806,000	3,921,000
Capital		135,000	110,000	295,000	130,000	130,000	175,000	175,000	175,000	200,000	220,000
Capital Paid with Debt/Grants		-	-	-	-	-	-	-	-	-	-
Revenue Transfer		309,842	337,728	361,369	386,665	413,731	442,693	455,973	469,653	483,742	498,254
TOTAL EXP-CASH OUTFLOWS		6,935,577	7,266,971	7,680,952	7,752,436	7,997,146	8,295,311	8,539,460	8,790,785	9,074,408	9,361,460
NET CASH FLOW		(280,845)	(15,114)	77,135	547,317	882,190	1,204,179	1,267,737	1,341,022	1,392,628	1,451,147
BEGIN UNRESTRICTED CASH/INV		(2,481,950)	(2,762,795)	(2,777,909)	(2,700,774)	(2,153,456)	(1,271,266)	(67,088)	700,649	1,541,671	2,434,299
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	(500,000)	(500,000)	(500,000)	(650,000)
END UNRESTRICTED CASH/INV		(2,762,795)	(2,777,909)	(2,700,774)	(2,153,456)	(1,271,266)	(67,088)	700,649	1,541,671	2,434,299	3,235,446
BEG RESERVE BALANCES		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	500,000	500,000	500,000	650,000
END RESERVE BALANCES		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000	3,150,000
RESERVE TARGET - 180 Days		2,585,524	2,621,682	2,676,481	2,732,923	2,791,058	2,850,938	2,912,614	2,976,140	3,041,571	3,108,966

TEN-YEAR FINANCIAL FORECAST
WATER FUND (DW AND WP)
FY2027 to FY2036

	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
Potable Kgal Sales	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Revenue per Kgal	5.4270	5.8611	6.2714	6.7104	7.0459	7.3982	7.6202	7.8488	8.0843	8.3268
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
Non-Potable Kgal Sales	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300
Revenue per Kgal	4.0245	4.3465	4.6507	4.9763	5.2251	5.4864	5.6510	5.8205	5.9951	6.1750
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
Kgal Retail Sales	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000
Revenue per Kgal	10.7787	11.6410	12.4559	13.3278	13.9942	14.6939	15.1348	15.5888	16.0565	16.5382
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
Potable Sales Revenue	\$ 5,698,329	\$ 6,154,195	\$ 6,584,989	\$ 7,045,938	\$ 7,398,235	\$ 7,768,147	\$ 8,001,191	\$ 8,241,227	\$ 8,488,464	\$ 8,743,118
Non-Potable Sales Revenue	391,586	422,913	452,517	484,193	508,403	533,823	549,838	566,333	583,323	600,823
Retail Sales Revenue	8,191,848	8,847,196	9,466,500	10,129,155	10,635,612	11,167,393	11,502,415	11,847,487	12,202,912	12,568,999
Interest on Cash & Reserves	125,811	102,503	82,427	76,219	81,182	88,050	118,683	152,351	190,917	231,177
Bond Federal Subsidy	8,496	6,472	4,371	2,224	-	-	-	-	-	-
Miscellaneous Revenue	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Revenue on Recoverable Work	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grant/Loan/Bond Proceeds	3,840,000	5,116,000	3,716,000	2,800,000	3,310,000	1,762,000	1,840,000	2,320,000	2,100,000	2,100,000
TOTAL REV - CASH INFLOWS	18,341,070	20,734,280	20,391,804	20,622,729	22,018,433	21,404,413	22,097,127	23,212,398	23,650,616	24,329,116
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	8,892,424	9,038,076	9,309,219	9,588,496	9,876,152	10,172,437	10,477,611	10,791,940	11,115,699	11,449,171
Debt Service	926,593	1,110,589	1,181,831	1,256,143	1,227,410	1,263,682	1,304,238	1,342,012	1,389,639	1,394,026
Capital	1,030,000	1,404,000	879,000	700,000	890,000	303,000	460,000	580,000	600,000	600,000
Capital Paid with Debt/Grants	3,840,000	5,116,000	3,716,000	2,800,000	3,310,000	1,762,000	1,840,000	2,320,000	2,100,000	2,100,000
TOTAL EXP-CASH OUTFLOWS	14,689,017	16,668,665	15,086,050	14,344,639	15,303,562	13,501,119	14,081,849	15,033,952	15,205,338	15,543,197
NET CASH FLOW	3,652,053	4,065,615	5,305,754	6,278,090	6,714,870	7,903,294	8,015,278	8,178,446	8,445,278	8,785,920
BEGIN UNRESTRICTED CASH/INV	(1,268,079)	(2,204,298)	(3,094,017)	(3,090,471)	(2,485,742)	(1,727,902)	(79,490)	993,261	1,335,903	1,646,303
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	(500,000)	(1,200,000)	(1,300,000)	(1,000,000)
END UNRESTRICTED CASH/INV	2,383,974	1,861,317	2,211,737	3,187,619	4,229,128	6,175,392	7,435,789	7,971,707	8,481,181	9,432,222
BEG RESERVE BALANCES	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	6,300,762	7,600,762
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	500,000	1,200,000	1,300,000	1,000,000
END RESERVE BALANCES	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	6,300,762	7,600,762	8,600,762
RESERVE TARGET	11,456,162	11,598,773	11,805,946	11,914,059	12,091,282	12,277,017	12,464,326	12,665,975	12,829,004	13,035,515

TEN-YEAR FINANCIAL FORECAST
WATER DISTRIBUTION FUND
FY2027 to FY2036

WATER DISTRIBUTION	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
	0.03									
	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Kgal Retail Sales	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000
Revenue per Kgal	10.7787	11.6410	12.4559	13.3278	13.9942	14.6939	15.1348	15.5888	16.0565	16.5382
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
Sales Revenue	\$ 8,191,848	\$ 8,847,196	\$ 9,466,500	\$ 10,129,155	\$ 10,635,612	\$ 11,167,393	\$ 11,502,415	\$ 11,847,487	\$ 12,202,912	\$ 12,568,999
Interest on Cash & Reserves	-	-	-	-	-	-	-	8,487	22,634	34,410
Miscellaneous Revenue	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Revenue on Recoverable Work	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grant/Loan/Bond Proceeds	1,200,000	1,000,000	416,000	480,000	560,000	1,212,000	640,000	720,000	900,000	900,000
TOTAL REV - CASH INFLOWS	9,476,848	9,932,196	9,967,500	10,694,155	11,280,612	12,464,393	12,227,415	12,660,974	13,210,546	13,588,409
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	3,657,497	3,644,878	3,754,225	3,866,852	3,982,858	4,102,344	4,225,415	4,352,178	4,482,744	4,617,227
Cost of Water	4,588,272	4,955,334	5,302,207	5,673,362	5,957,030	6,254,881	6,442,528	6,635,804	6,834,878	7,039,924
Debt Service	0	118,665	139,193	147,733	157,587	169,083	193,965	207,104	221,884	240,361
Capital	35,000	300,000	104,000	120,000	140,000	303,000	160,000	180,000	300,000	300,000
Capital Paid with Debt/Grants	1,200,000	1,000,000	416,000	480,000	560,000	1,212,000	640,000	720,000	900,000	900,000
TOTAL EXP-CASH OUTFLOWS	9,480,769	10,018,877	9,715,626	10,287,947	10,797,475	12,041,309	11,661,908	12,095,086	12,739,506	13,097,512
NET CASH FLOW	(3,921)	(86,681)	251,874	406,208	483,137	423,084	565,506	565,888	471,040	490,897
BEGIN UNRESTRICTED CASH/INV	(1,699,740)	(1,703,661)	(1,790,342)	(1,538,468)	(1,132,260)	(649,123)	(226,039)	339,468	405,356	376,396
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	(500,000)	(500,000)	(500,000)
END UNRESTRICTED CASH/INV	(1,703,661)	(1,790,342)	(1,538,468)	(1,132,260)	(649,123)	(226,039)	339,468	405,356	376,396	367,292
BEG RESERVE BALANCES	-	-	-	-	-	-	-	-	500,000	1,000,000
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	500,000	500,000	500,000
END RESERVE BALANCES	-	-	-	-	-	-	-	500,000	1,000,000	1,500,000
RESERVE TARGET - 180 Days	5,461,400	5,475,745	5,537,865	5,602,906	5,671,246	5,754,676	5,828,119	5,905,013	5,987,467	6,071,840

TEN-YEAR FINANCIAL FORECAST
WATER PRODUCTION FUND
FY2027 to FY2036

WATER PRODUCTION	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Potable Kgal Sales	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Revenue per Kgal	5.4270	5.8611	6.2714	6.7104	7.0459	7.3982	7.6202	7.8488	8.0843	8.3268
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
Non-Potable Kgal Sales	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300
Revenue per Kgal	4.0245	4.3465	4.6507	4.9763	5.2251	5.4864	5.6510	5.8205	5.9951	6.1750
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
Potable Sales Revenue	\$ 5,698,329	\$ 6,154,195	\$ 6,584,989	\$ 7,045,938	\$ 7,398,235	\$ 7,768,147	\$ 8,001,191	\$ 8,241,227	\$ 8,488,464	\$ 8,743,118
Non-Potable Sales Revenue	\$ 391,586	\$ 422,913	\$ 452,517	\$ 484,193	\$ 508,403	\$ 533,823	\$ 549,838	\$ 566,333	\$ 583,323	\$ 600,823
Interest on Cash & Reserves	125,811	102,503	82,427	76,219	81,182	88,050	118,683	143,864	168,283	196,767
Bond Federal Subsidy	8,496	6,472	4,371	2,224	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-	-	-	-	-
Grant/Loan/Bond Proceeds	2,640,000	4,116,000	3,300,000	2,320,000	2,750,000	550,000	1,200,000	1,600,000	1,200,000	1,200,000
TOTAL REV - CASH INFLOWS	8,864,222	10,802,084	10,424,305	9,928,575	10,737,820	8,940,020	9,869,712	10,551,424	10,440,070	10,740,708
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	5,234,927	5,393,198	5,554,994	5,721,644	5,893,294	6,070,093	6,252,196	6,439,762	6,632,955	6,831,944
Debt Service	926,593	991,924	1,042,638	1,108,410	1,069,824	1,094,599	1,110,272	1,134,908	1,167,755	1,153,665
Capital	995,000	1,104,000	775,000	580,000	750,000	-	300,000	400,000	300,000	300,000
Capital Paid with Debt/Grants	2,640,000	4,116,000	3,300,000	2,320,000	2,750,000	550,000	1,200,000	1,600,000	1,200,000	1,200,000
TOTAL EXP-CASH OUTFLOWS	9,796,520	11,605,122	10,672,632	9,730,054	10,463,118	7,714,692	8,862,468	9,574,670	9,300,710	9,485,609
NET CASH FLOW	(932,298)	(803,038)	(248,327)	198,520	274,703	1,225,328	1,007,244	976,754	1,139,360	1,255,099
BEGIN UNRESTRICTED CASH/INV	431,660	(500,638)	(1,303,676)	(1,552,003)	(1,353,482)	(1,078,780)	146,549	653,793	930,547	1,269,907
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	(500,000)	(700,000)	(800,000)	(500,000)
END UNRESTRICTED CASH/INV	(500,638)	(1,303,676)	(1,552,003)	(1,353,482)	(1,078,780)	146,549	653,793	930,547	1,269,907	2,025,006
BEG RESERVE BALANCES	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	500,000	700,000	800,000	500,000
END RESERVE BALANCES	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762	7,100,762
RESERVE TARGET - 180 Days	5,994,762	6,123,028	6,268,081	6,311,153	6,420,036	6,522,341	6,636,207	6,760,962	6,841,536	6,963,675

TEN-YEAR FINANCIAL FORECAST
WASTEWATER FUND
FY2027 to FY2036

WASTEWATER	0.03	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
REVENUE/CASH INFLOW											
Thousands of Gallons Processed		368,333	368,333	368,333	368,333	368,333	368,333	368,333	368,333	368,333	368,333
Sewer Rate Increase		7%	8%	8%	8%	8%	5%	5%	5%	5%	5%
Sales Revenue		\$ 7,641,167	\$ 8,252,461	\$ 8,912,658	\$ 9,625,671	\$ 10,395,725	\$ 10,915,512	\$ 11,461,288	\$ 12,034,353	\$ 12,636,071	\$ 13,267,875
Interest on Cash & Reserves		7,138	-	-	-	-	9,867	42,341	75,128	115,538	165,352
Revenue on Recoverable Work		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Grant/Loan/Bond Proceeds		2,000,000	3,720,000	1,700,000	2,000,000	2,000,000	7,235,000	2,000,000	1,000,000	1,000,000	1,000,000
Net Transfers In/Out											
TOTAL REV - CASH INFLOWS		9,658,305	11,982,461	10,622,658	11,635,671	12,405,725	18,170,379	13,513,629	13,119,481	13,761,609	14,443,227
EXPENSES/CASH OUTFLOWS											
Operational Expenditures		6,303,375	6,263,995	6,451,915	6,645,473	6,844,838	7,050,184	7,261,690	7,479,541	7,703,928	7,935,046
Debt Service		2,147,709	2,230,912	2,349,344	2,419,999	2,503,122	2,586,245	2,940,436	3,023,559	3,065,120	2,646,528
Capital		185,000	430,000	-	-	-	-	-	-	-	-
Capital Paid with Debt/Grants		2,000,000	3,720,000	1,700,000	2,000,000	2,000,000	7,235,000	2,000,000	1,000,000	1,000,000	1,000,000
TOTAL EXP-CASH OUTFLOWS		10,636,084	12,644,907	10,501,259	11,065,472	11,347,960	16,871,429	12,202,126	11,503,100	11,769,048	11,581,574
NET CASH FLOW		(977,779)	(662,446)	121,399	570,199	1,057,765	1,298,950	1,311,503	1,616,381	1,992,560	2,861,652
BEGIN UNRESTRICTED CASH/INV		(367,074)	(1,344,852)	(2,007,298)	(1,885,900)	(1,315,701)	(257,936)	541,014	852,517	968,899	961,459
TRANSFER TO/FROM RESERVES		-	-	-	-	-	(500,000)	(1,000,000)	(1,500,000)	(2,000,000)	(2,500,000)
END UNRESTRICTED CASH/INV		(1,344,852)	(2,007,298)	(1,885,900)	(1,315,701)	(257,936)	541,014	852,517	968,899	961,459	1,323,111
BEG RESERVE BALANCES		652,613	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613
TRANSFER TO/FROM RESERVES		-	-	-	-	-	500,000	1,000,000	1,500,000	2,000,000	2,500,000
END RESERVE BALANCES		652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613	8,152,613
RESERVE TARGET		6,820,668	6,919,804	7,082,539	7,260,506	7,441,318	7,896,128	8,082,889	8,231,198	7,922,555	8,077,364

Debt Coverage Ratio Projection

Los Alamos County Department of Public Utilities

Debt Profile - Current & Proposed

Net System Revenue of the Joint Utility System

Fiscal Year	Senior Lien Tier	Subordinate Lien Tier	Super Subordinate Lien Tier	Total Debt Service	Total Operating Net Revenue	Debt Service Coverage Ratio
2027	1,034,901	1,064,035	2,553,696	4,652,631	5,349,530	1.15
2028	1,021,300	2,478,989	2,714,189	6,214,479	5,275,385	0.85
2029	995,484	2,475,333	2,906,854	6,377,670	9,551,655	1.50
2030	975,204	3,180,579	3,053,791	7,209,573	9,121,607	1.27
2031	-	3,184,630	3,194,393	6,379,022	10,911,579	1.71
2032	-	3,185,178	3,313,788	6,498,966	12,109,191	1.86
2033	-	3,689,163	3,708,534	7,397,697	12,442,065	1.68
2034	-	3,679,687	3,829,431	7,509,118	13,640,104	1.82
2035	-	3,042,688	3,918,620	6,961,308	16,728,700	2.40
2036	-	3,047,046	3,504,414	6,551,460	17,488,322	2.67
Total	4,026,890	29,027,327	32,697,709	65,751,926	112,618,138	

2.3 Objective - Meet financial reserve targets within our 10-year financial policy, with a debt coverage ratio of 1.3 or greater every fiscal year.

Schedule of Funds



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LOS ALAMOS
Department of Public Utilities

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 Budget**

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Beginning Cash - Unrestricted per FY25 ACFR	\$ 4,543,935	\$ (4,238,636)	\$ (120,873)	\$ 7,336,376	\$ 955,968	\$ 4,285,298	\$ 12,762,069
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 59,898,122	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 73,587,065
Total Cash Per FY25 ACFR	\$ 64,442,057	\$ 3,196,933	\$ 879,127	\$ 11,937,138	\$ 955,968	\$ 4,937,911	\$ 86,349,135
Beginning Cash - Unrestricted per FY26 Projected	\$ 50,759,570	\$ (9,898,325)	\$ (2,481,950)	\$ 431,660	\$ (1,699,740)	\$ (367,074)	\$ 36,744,142
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 13,724,633	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 27,413,576
Total Cash Per FY26 Projected	\$ 64,484,203	\$ (2,462,757)	\$ (1,481,950)	\$ 5,032,422	\$ (1,699,740)	\$ 285,539	\$ 64,157,718
Total Budgeted Revenue (including transfers-in/grants/loans) FY27	48,144,012	23,176,674	6,654,731	4,275,950	9,476,848	9,658,305	101,386,521
Intrafund Charges/Commodities FY27	10,415,541	(10,415,541)	(2,836,777)	4,588,272	(4,588,272)	-	(2,836,777)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>							
1. Current Operations Budget (Including Normal Maintenance) Expense	(55,727,062)	(7,483,476)	(3,476,129)	(5,234,927)	(3,657,497)	(6,303,375)	(81,882,466)
2. Bond & Other Debt Service Expense	(416,362)	(1,161,971)	-	(926,593)	-	(2,147,709)	(4,652,635)
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense		(502,784)	(115,829)	-	-	-	(618,613)
4b. In Lieu Taxes (paid to the General Fund) Expense	(8,500)	(136,000)	(62,000)	-	-	-	(206,500)
5. Capital Additions and Improvements for FY2027 - Capital Expense	(200,000)	(2,485,000)	(135,000)	(3,635,000)	(1,235,000)	(2,185,000)	(9,875,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds							
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction							
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve							
w. Net Add/Reduction - Util Operating Reserve							
x. Net Add/Reduction - Util Retirement/Reclamation Reserve							
y. Net Add/Reduction - Util Rate Stabilization Reserve							
z. Net Add/Reduction - Util Contingency Reserve							
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	-	-	-	-	-	-	-
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(56,351,924)	(22,184,772)	(6,625,735)	(9,796,520)	(9,480,769)	(10,636,084)	(115,075,804)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 2,207,629	\$ 991,902	\$ 28,997	\$ (932,298)	\$ (3,921)	\$ (977,779)	\$ 1,314,530
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	(893,217)	(309,842)	-	-	-	(1,203,059)
	(2,000,000)						(2,000,000)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ 207,629	\$ 98,685	\$ (280,845)	\$ (932,298)	\$ (3,921)	\$ (977,779)	\$ (1,888,529)
Projected Ending Cash - Unrestricted FY27 Proposed	\$ 52,367,199	\$ (9,799,640)	\$ (2,762,795)	\$ (500,638)	\$ (1,703,661)	\$ (1,344,852)	\$ 36,255,613
Projected Ending Cash - Restricted FY27 Proposed	\$ 12,324,633	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 26,013,576

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 Budget**

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Total Projected Ending Cash FY27 Proposed	\$ 64,691,832	\$ (2,364,072)	\$ (1,762,795)	\$ 4,100,125	\$ (1,703,661)	\$ (692,239)	\$ 62,269,189
Funded Reserve Balances	\$ 12,324,633	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 25,974,576
Reserve Targets	\$ 15,051,000	\$ 11,965,286	\$ 2,585,524	\$ 5,994,762	\$ 5,461,400	\$ 6,820,668	\$ 47,878,640
Total Reserves Over<Under> Target	\$ (2,726,367)	\$ (4,529,717)	\$ (1,585,524)	\$ (1,394,000)	\$ (5,461,400)	\$ (6,168,055)	\$ (21,904,063)

**Schedule of Funds
FY2027 Budget**

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Operations Reserve (180 days of bud operations and maint, excluding commodities)							
Beginning Balance FY2025 ACFR	1,829,600	4,142,300	1,000,000	2,246,500	-	313,313	9,531,713
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	1,829,600	4,142,300	1,000,000	2,246,500	-	313,313	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	1,829,600	4,142,300	1,000,000	2,246,500	-	313,313	9,531,713
TARGET FY2027	4,870,304	3,979,907	1,790,439	2,565,114	1,792,173	3,088,654	18,086,592
Debt Service Reserve (as required by loan docs)							
Beginning Balance FY2025 ACFR	626,194	1,435,568	-	158,531	-	-	2,220,293
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	626,194	1,435,568	-	158,531	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	626,194	1,435,568	-	158,531	-	-	2,220,293
TARGET FY2027	413,957	2,459,026	-	991,924	118,665	2,230,912	6,214,484
Retirement/Reclamation Reserve (per agreements)							
Beginning Balance FY2025 ACFR	9,521,439	-	-	-	-	-	9,521,439
Net Change in Reserve FY2026 to be booked June 30	39,000	-	-	-	-	-	-
Projected Balance FY2026	9,560,439	-	-	-	-	-	-
Budgeted Additions to the Reserve FY2027	39,000	-	-	-	-	-	39,000
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	9,599,439	-	-	-	-	-	9,560,439
TARGET FY2027	9,521,439	-	-	-	-	-	9,521,439
Capital Expenditures Reserve							
Beginning Balance FY2025 ACFR	308,400	1,257,700	-	1,745,731	-	-	3,311,831
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	308,400	1,257,700	-	1,745,731	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	308,400	1,257,700	-	1,745,731	-	-	3,311,831
TARGET FY2027 (annual deprec + 2.5%)	245,300	1,384,184	525,085	1,937,724	655,087	1,001,102	5,748,481
Rate Stabilization Reserve (where pass-through rate for commodities not in place)							
Beginning Balance FY2025 ACFR	-	-	-	-	-	-	-
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	-	-	-	-	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	-	-	-	-	-	-	-
TARGET FY2027	-	3,524,169	-	-	2,695,475	-	6,219,644

**Schedule of Funds
FY2027 Budget**

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)							
Beginning Balance FY2025 ACFR	-	600,000	-	450,000	-	339,300	1,389,300
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	-	600,000	-	450,000	-	339,300	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	-	600,000	-	450,000	-	339,300	1,389,300
TARGET FY2027	-	618,000	270,000	500,000	200,000	500,000	2,088,000
Bond Proceeds Restricted							
Beginning Balance FY2025 ACFR	-	-	-	-	-	-	-
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	-	-	-	-	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	-	-	-	-	-	-	-
TARGET FY2027	-						
TOTAL RESERVES/RESTRICTED CASH							
Beginning Balance FY2025 ACFR	12,285,633	7,435,568	1,000,000	4,600,762	-	652,613	25,974,576
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	12,324,633	7,435,568	1,000,000	4,600,762	-	652,613	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	12,324,633	7,435,568	1,000,000	4,600,762	-	652,613	25,974,576
TARGET FY2027	15,051,000	11,965,286	2,585,524	5,994,762	5,461,400	6,820,668	47,878,640
Total Reserves Over<Under> Target	(2,726,367)	(4,529,717)	(1,585,524)	(1,394,000)	(5,461,400)	(6,168,055)	(21,904,063)

**Capital Plan with Funding Sources Schedule
FY2027 Budget**

See 10-Year Capital Plan for Detailed Listing of Projects

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Capital Projects Funded through Reserve or Unrestricted Cash	200,000	2,485,000	135,000	995,000	35,000	185,000	4,035,000
Capital Projects Funded through Debt	-	-	-	1,056,000	924,000	1,500,000	3,480,000
Capital Projects Funded through Grants	-	-	-	1,584,000	276,000	500,000	2,360,000
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-
Total Capital Projects	200,000	2,485,000	135,000	3,635,000	1,235,000	2,185,000	9,875,000

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036**

ELECTRIC PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 4,543,935									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 59,898,122									
Total Cash Per FY25 ACFR	\$ 64,442,057									
Beginning Cash - Unrestricted per FY26 Projected	\$ 50,759,570	\$ 52,355,212	\$ 52,511,963	\$ 52,472,963	\$ 52,433,963	\$ 52,394,963	\$ 52,355,963	\$ 52,316,963	\$ 52,277,963	\$ 52,238,963
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 13,724,633	\$ 12,336,620	\$ 12,375,620	\$ 12,414,620	\$ 12,453,620	\$ 12,492,620	\$ 12,531,620	\$ 12,570,620	\$ 12,609,620	\$ 12,648,620
Total Cash Per FY26 Projected	\$ 64,484,203	\$ 64,691,832	\$ 64,887,583							
Total Budgeted Revenue (including transfers-in/grants/loans)	48,144,012	78,595,094	53,907,437	61,568,296	57,984,436	85,117,215	78,762,038	77,402,995	76,436,537	76,957,067
Intrafund Charges/Commodities	10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(55,727,062)	(87,454,631)	(60,958,623)	(70,860,066)	(68,697,001)	(96,245,089)	(89,955,636)	(88,662,630)	(88,637,295)	(88,349,593)
2. Bond & Other Debt Service Expense	(416,362)	(413,957)	(407,893)	(400,692)	-	-	-	-	-	-
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(200,000)	(1,050,000)	(1,100,000)	(1,305,000)	(350,000)	-	-	-	-	-
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A -	-	-	-	-	-	-	-	-	-
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	-
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	-	-	-	-
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	-
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A (39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	2,207,629	2,195,751	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 2,207,629	\$ 2,195,751	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ 207,629	\$ 195,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Ending Cash - Unrestricted	\$ 52,355,212	\$ 52,511,963	\$ 52,472,963	\$ 52,433,963	\$ 52,394,963	\$ 52,355,963	\$ 52,316,963	\$ 52,277,963	\$ 52,238,963	\$ 52,199,963
Projected Ending Cash - Restricted	\$ 12,336,620	\$ 12,375,620	\$ 12,414,620	\$ 12,453,620	\$ 12,492,620	\$ 12,531,620	\$ 12,570,620	\$ 12,609,620	\$ 12,648,620	\$ 12,687,620
Total Projected Ending Cash	\$ 64,691,832	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583
Funded Reserve Balances	\$ 12,336,620	\$ 12,375,620	\$ 12,414,620	\$ 12,453,620	\$ 12,492,620	\$ 12,531,620	\$ 12,570,620	\$ 12,609,620	\$ 12,648,620	\$ 12,687,620
Reserve Targets	\$ 15,051,000	\$ 13,578,203	\$ 12,558,057	\$ 12,544,321	\$ 12,412,989	\$ 13,441,864	\$ 13,193,800	\$ 13,167,033	\$ 13,174,322	\$ 13,181,794
Total Reserves Over<Under> Target	\$ (2,714,380)	\$ (1,202,583)	\$ (143,437)	\$ (90,701)	\$ 79,631	\$ (910,244)	\$ (623,180)	\$ (557,413)	\$ (525,702)	\$ (494,174)

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds
FY2027 to FY2036
ELECTRIC PRODUCTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Operations Reserve (180 days of bud operations and maint)										
Beginning Balance	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600	1,829,600
TARGET	4,870,304	3,397,439	2,378,207	2,758,720	2,620,784	3,642,890	3,387,888	3,354,009	3,354,009	3,354,009
Debt Service Reserve (as required by loan docs)										
Beginning Balance	638,181	638,181	638,181	638,181	638,181	638,181	638,181	638,181	638,181	638,181
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	638,181	638,181	638,181	638,181	638,181	638,181	638,181	638,181	638,181	638,181
TARGET	413,957	407,893	400,692	-	-	-	-	-	-	-
Retirement/Reclamation Reserve (per agreements)										
Beginning Balance	9,521,439	9,560,439	9,599,439	9,638,439	9,677,439	9,716,439	9,755,439	9,794,439	9,833,439	9,872,439
Budgeted Additions to the Reserve	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
Budgeted Reductions to the Reserve										
Budgeted Balance	9,560,439	9,599,439	9,638,439	9,677,439	9,716,439	9,755,439	9,794,439	9,833,439	9,872,439	9,911,439
TARGET	9,521,439									
Capital Expenditures Reserve (annual deprec + 2.5%)										
Beginning Balance	308,400	308,400	308,400	308,400	308,400	308,400	308,400	308,400	308,400	308,400
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	308,400	308,400	308,400	308,400	308,400	308,400	308,400	308,400	308,400	308,400
TARGET (annual deprec + 2.5%)	245,300	251,433	257,718	264,161	270,765	277,534	284,473	291,585	298,874	306,346
Rate Stabilization Reserve (where pass-through rate for commodities not in place)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									

Schedule of Funds
 FY2027 to FY2036
 ELECTRIC PRODUCTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-	-	-	-	-	-	-	-	-
Bond Proceeds Restricted										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-	-	-	-	-	-	-	-	-
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	12,297,620	12,336,620	12,375,620	12,414,620	12,453,620	12,492,620	12,531,620	12,570,620	12,609,620	12,648,620
Budgeted Additions to the Reserve	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	12,336,620	12,375,620	12,414,620	12,453,620	12,492,620	12,531,620	12,570,620	12,609,620	12,648,620	12,687,620
TARGET	15,051,000	13,578,203	12,558,057	12,544,321	12,412,989	13,441,864	13,193,800	13,167,033	13,174,322	13,181,794
Total Reserves Over<Under> Target	(2,714,380)	(1,202,583)	(143,437)	(90,701)	79,631	(910,244)	(623,180)	(557,413)	(525,702)	(494,174)

Capital Plan with Funding Sources Schedule

FY2027 to FY2036

See 10-Year Capital Plan for Detailed Listing of Projects

ELECTRIC PRODUCTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	200,000	1,050,000	1,100,000	1,305,000	350,000	-	-	-	-	-
Capital Projects Funded through Debt	-	-	-	-	-	-	-	-	-	-
Capital Projects Funded through Grants	-	-	-	-	-	-	-	-	-	-
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	200,000	1,050,000	1,100,000	1,305,000	350,000	-	-	-	-	-

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036**

ELECTRIC DISTRIBUTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ (4,238,636)									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 7,435,568									
Total Cash Per FY25 ACFR	\$ 3,196,933									
Beginning Cash - Unrestricted per FY26 Projected	\$ (9,898,325)	\$ (9,799,640)	\$ (10,394,976)	\$ (8,963,665)	\$ (8,986,307)	\$ (7,717,394)	\$ (6,082,388)	\$ (4,127,488)	\$ (2,000,022)	\$ 1,028,676
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 8,935,568
Total Cash Per FY26 Projected	\$ (2,462,757)	\$ (2,364,072)	\$ (2,959,408)	\$ (1,528,096)	\$ (1,550,739)	\$ (281,826)	\$ 1,353,181	\$ 3,308,081	\$ 5,435,546	\$ 9,964,244
Total Budgeted Revenue (including transfers-in/grants/loans)	23,176,674	33,230,508	26,401,796	37,858,252	29,359,716	30,308,783	33,825,231	32,391,224	35,531,240	34,700,250
Intrafund Charges/Commodities	(10,415,541)	(12,527,744)	(10,567,578)	(13,005,962)	(13,071,064)	(13,136,374)	(13,202,099)	(13,268,135)	(14,209,259)	(13,401,027)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(7,483,476)	(7,789,769)	(8,042,626)	(8,303,069)	(8,571,325)	(8,847,629)	(9,132,222)	(9,425,353)	(9,727,278)	(10,038,260)
2. Bond & Other Debt Service Expense	(1,161,971)	(2,459,026)	(2,438,602)	(3,132,739)	(2,648,490)	(2,649,040)	(3,153,024)	(3,143,547)	(2,506,549)	(2,510,906)
3b. Capital Plan for FY2027 - Replacement Expense	-									
4a. Franchise Fee (paid to the General Fund) Expense	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)
4b. In Lieu Taxes (paid to the General Fund) Expense	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(2,485,000)	(9,450,000)	(2,250,000)	(11,700,000)	(2,000,000)	(2,200,000)	(4,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A -	-	-	-	-	-	-	-	-	200,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	(200,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	-	-	1,000,000	-
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	3,300,000
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	-
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A -	-	-	-	-	-	-	-	(1,000,000)	(3,300,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(22,184,772)	(32,865,323)	(23,937,591)	(36,780,554)	(26,929,663)	(27,471,826)	(30,626,129)	(28,975,819)	(29,581,870)	(29,088,977)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 991,902	\$ 365,185	\$ 2,464,205	\$ 1,077,698	\$ 2,430,053	\$ 2,836,957	\$ 3,199,102	\$ 3,415,405	\$ 5,949,370	\$ 5,611,274
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	(893,217)	(960,521)	(1,032,894)	(1,100,340)	(1,161,140)	(1,201,950)	(1,244,202)	(1,287,939)	(1,420,672)	(1,380,071)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ 98,685	\$ (595,336)	\$ 1,431,311	\$ (22,642)	\$ 1,268,913	\$ 1,635,007	\$ 1,954,900	\$ 2,127,466	\$ 4,528,698	\$ 4,231,203
Projected Ending Cash - Unrestricted	\$ (9,799,640)	\$ (10,394,976)	\$ (8,963,665)	\$ (8,986,307)	\$ (7,717,394)	\$ (6,082,388)	\$ (4,127,488)	\$ (2,000,022)	\$ 1,028,676	\$ 1,759,879
Projected Ending Cash - Restricted	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 8,935,568	\$ 12,435,568
Total Projected Ending Cash	\$ (2,364,072)	\$ (2,959,408)	\$ (1,528,096)	\$ (1,550,739)	\$ (281,826)	\$ 1,353,181	\$ 3,308,081	\$ 5,435,546	\$ 9,964,244	\$ 14,195,447
Funded Reserve Balances	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 8,935,568	\$ 12,435,568
Reserve Targets	\$ 11,965,286	\$ 12,094,946	\$ 12,912,982	\$ 12,556,351	\$ 12,688,345	\$ 13,327,719	\$ 13,457,693	\$ 12,964,329	\$ 13,116,629	\$ 12,311,196
Total Reserves Over<Under> Target	\$ (4,529,717)	\$ (4,659,377)	\$ (5,477,414)	\$ (5,120,782)	\$ (5,252,777)	\$ (5,892,151)	\$ (6,022,124)	\$ (5,528,760)	\$ (4,181,061)	\$ 124,372

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

**Schedule of Funds
FY2027 to FY2036**

ELECTRIC DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Operations Reserve (180 days of bud operations and maint, excluding commodities)										
Beginning Balance	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	5,142,300
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	1,000,000	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	4,142,300	5,142,300	5,142,300
TARGET	3,979,907	4,129,991	4,253,891	4,381,508	4,512,953	4,648,342	4,787,793	4,931,427	5,079,370	5,231,752
Debt Service Reserve (as required by loan docs)										
Beginning Balance	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,935,568
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	500,000	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,435,568	1,935,568	1,935,568
TARGET	2,459,026	2,438,602	3,132,739	2,648,490	2,649,040	3,153,024	3,143,547	2,506,549	2,510,906	1,553,092
Retirement/Reclamation Reserve (per agreements)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
Capital Expenditures Reserve										
Beginning Balance	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	200,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,257,700	1,457,700
TARGET (annual deprec + 2.5%)	1,384,184									
Rate Stabilization Reserve (where pass-through rate for commodities not in place)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	3,300,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	3,300,000
TARGET	3,524,169									

Schedule of Funds
FY2027 to FY2036

ELECTRIC DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
TARGET	618,000	618,000								
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-								
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	1,500,000	3,500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	12,435,568
TARGET	11,965,286	12,094,946	12,912,982	12,556,351	12,688,345	13,327,719	13,457,693	12,964,329	13,116,629	12,311,196
Total Reserves Over<Under> Target	(4,529,717)	(4,659,377)	(5,477,414)	(5,120,782)	(5,252,777)	(5,892,151)	(6,022,124)	(5,528,760)	(4,181,061)	124,372

**Capital Plan with Funding Sources Schedule
FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

ELECTRIC DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	\$ 2,485,000	\$ 950,000	2250000	\$ 1,800,000	\$ 2,000,000	\$ 2,200,000	\$ 2,000,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Capital Projects Funded through Debt	-	8,500,000		9,900,000			2,500,000	-	-	-
Capital Projects Funded through Grants										
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	\$ 2,485,000	\$ 9,450,000	\$ 2,250,000	\$ 11,700,000	\$ 2,000,000	\$ 2,200,000	\$ 4,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036**

GAS DISTRIBUTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ (120,873)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cash Per FY25 ACFR	\$ 879,127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Cash - Unrestricted per FY26 Projected	\$ (2,481,950)	\$ (2,762,795)	\$ (2,777,909)	\$ (2,700,774)	\$ (2,153,456)	\$ (1,271,266)	\$ (67,088)	\$ 700,649	\$ 1,541,671	\$ 2,434,299
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000
Total Cash Per FY26 Projected	\$ (1,481,950)	\$ (1,762,795)	\$ (1,777,909)	\$ (1,700,774)	\$ (1,153,456)	\$ (271,266)	\$ 932,912	\$ 2,200,649	\$ 3,541,671	\$ 4,934,299
Total Budgeted Revenue (including transfers-in/grants/loans)	6,654,731	7,251,857	7,758,087	8,299,753	8,879,336	9,499,490	9,807,197	10,131,807	10,467,036	10,812,607
Intrafund Charges/Commodities	(2,836,777)	(3,091,493)	(3,185,000)	(3,281,000)	(3,380,000)	(3,482,000)	(3,587,000)	(3,695,000)	(3,806,000)	(3,921,000)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(3,476,129)	(3,549,921)	(3,661,754)	(3,776,942)	(3,895,586)	(4,017,789)	(4,143,658)	(4,273,303)	(4,406,837)	(4,544,377)
2. Bond & Other Debt Service Expense	-	-	-	-	-	-	-	-	-	-
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)
4b. In Lieu Taxes (paid to the General Fund) Expense	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(135,000)	(110,000)	(295,000)	(130,000)	(130,000)	(175,000)	(175,000)	(175,000)	(200,000)	(220,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	-	-	-	-	-	-	-	-	300,000	250,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	(300,000)	(250,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	500,000	500,000	-	150,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	250,000
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	-	-	-	-	-	-	(500,000)	(500,000)	-	(400,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(6,625,735)	(6,929,243)	(7,319,583)	(7,365,771)	(7,583,415)	(7,852,618)	(8,083,487)	(8,321,132)	(8,590,666)	(8,863,206)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 28,997	\$ 322,614	\$ 438,504	\$ 933,982	\$ 1,295,921	\$ 1,646,872	\$ 1,723,710	\$ 1,810,675	\$ 1,876,370	\$ 1,949,401
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	(309,842)	(337,728)	(361,369)	(386,665)	(413,731)	(442,693)	(455,973)	(469,653)	(483,742)	(498,254)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (280,845)	\$ (15,114)	\$ 77,135	\$ 547,317	\$ 882,190	\$ 1,204,179	\$ 1,267,737	\$ 1,341,022	\$ 1,392,628	\$ 1,451,147
Projected Ending Cash - Unrestricted	\$ (2,762,795)	\$ (2,777,909)	\$ (2,700,774)	\$ (2,153,456)	\$ (1,271,266)	\$ (67,088)	\$ 700,649	\$ 1,541,671	\$ 2,434,299	\$ 3,235,446
Projected Ending Cash - Restricted	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000	\$ 3,150,000
Total Projected Ending Cash	\$ (1,762,795)	\$ (1,777,909)	\$ (1,700,774)	\$ (1,153,456)	\$ (271,266)	\$ 932,912	\$ 2,200,649	\$ 3,541,671	\$ 4,934,299	\$ 6,385,446
Funded Reserve Balances	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000	\$ 3,150,000
Reserve Targets	\$ 2,585,524	\$ 2,621,682	\$ 2,676,481	\$ 2,732,923	\$ 2,791,058	\$ 2,850,938	\$ 2,912,614	\$ 2,976,140	\$ 3,041,571	\$ 3,108,966
Total Reserves Over<Under> Target	\$ (1,585,524)	\$ (1,621,682)	\$ (1,676,481)	\$ (1,732,923)	\$ (1,791,058)	\$ (1,850,938)	\$ (1,412,614)	\$ (976,140)	\$ (541,571)	\$ 41,034

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

**Schedule of Funds
FY2027 to FY2036**

GAS DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Operations Reserve (180 days of bud operations and maint, excluding commodities)										
Beginning Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,200,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	500,000	500,000	200,000	150,000
Budgeted Reductions to the Reserve										
Budgeted Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,200,000	2,350,000
TARGET	1,790,439	1,826,597	1,881,396	1,937,838	1,995,973	2,055,853	2,117,529	2,181,055	2,246,486	2,313,881
Debt Service Reserve (as required by loan docs)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
Retirement/Reclamation Reserve (per agreements)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
Capital Expenditures Reserve										
Beginning Balance	-									300,000
Budgeted Additions to the Reserve									300,000	250,000
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	300,000	550,000
TARGET (annual deprec + 2.5%)	525,085									
Rate Stabilization Reserve (where pass-through rate for commodities not in place)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									

**Schedule of Funds
FY2027 to FY2036**

GAS DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										250,000
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	250,000
TARGET	270,000	270,000	270,000	270,000						
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET										
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	500,000	500,000	500,000	650,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000	3,150,000
TARGET	2,585,524	2,621,682	2,676,481	2,732,923	2,791,058	2,850,938	2,912,614	2,976,140	3,041,571	3,108,966
Total Reserves Over<Under> Target	(1,585,524)	(1,621,682)	(1,676,481)	(1,732,923)	(1,791,058)	(1,850,938)	(1,412,614)	(976,140)	(541,571)	41,034

**Capital Plan with Funding Sources Schedule
FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

GAS DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	135,000	110,000	295,000	130,000	130,000	175,000	175,000	175,000	200,000	220,000
Capital Projects Funded through Debt	-	-	-	-	-	-	-	-	-	-
Capital Projects Funded through Grants	-	-	-	-	-	-	-	-	-	-
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	135,000	110,000	295,000	130,000	130,000	175,000	175,000	175,000	200,000	220,000

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036**

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 7,336,376									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 4,600,762									
Total Cash Per FY25 ACFR	\$ 11,937,138									
Beginning Cash - Unrestricted per FY26 Projected	\$ 431,660	\$ (500,638)	\$ (1,303,676)	\$ (1,552,003)	\$ (1,353,482)	\$ (1,078,780)	\$ 146,549	\$ 653,793	\$ 930,547	\$ 1,269,907
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 5,100,762	\$ 5,800,762	\$ 6,600,762
Total Cash Per FY26 Projected	\$ 5,032,422	\$ 4,100,125	\$ 3,297,086	\$ 3,048,759	\$ 3,247,280	\$ 3,521,982	\$ 4,747,311	\$ 5,754,555	\$ 6,731,309	\$ 7,870,669
Total Budgeted Revenue (including transfers-in/grants/loans)	4,275,950	5,846,750	5,122,097	4,255,213	4,780,790	2,685,138	3,427,184	3,915,620	3,605,192	3,700,783
Intrafund Charges/Commodities	4,588,272	4,955,334	5,302,207	5,673,362	5,957,030	6,254,881	6,442,528	6,635,804	6,834,878	7,039,924
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(5,234,927)	(5,393,198)	(5,554,994)	(5,721,644)	(5,893,294)	(6,070,093)	(6,252,196)	(6,439,762)	(6,632,955)	(6,831,944)
2. Bond & Other Debt Service Expense	(926,593)	(991,924)	(1,042,638)	(1,108,410)	(1,069,824)	(1,094,599)	(1,110,272)	(1,134,908)	(1,167,755)	(1,153,665)
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(3,635,000)	(5,220,000)	(4,075,000)	(2,900,000)	(3,500,000)	(550,000)	(1,500,000)	(2,000,000)	(1,500,000)	(1,500,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A -	-	-	-	-	-	-	-	-	200,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	(200,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	500,000	500,000	-	250,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	50,000
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A -	-	-	-	-	-	(500,000)	(500,000)	-	(300,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(9,796,520)	(11,605,122)	(10,672,632)	(9,730,054)	(10,463,118)	(7,714,692)	(8,862,468)	(9,574,670)	(9,300,710)	(9,485,609)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ (932,298)	\$ (803,038)	\$ (248,327)	\$ 198,520	\$ 274,703	\$ 1,225,328	\$ 1,007,244	\$ 976,754	\$ 1,139,360	\$ 1,255,099
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (932,298)	\$ (803,038)	\$ (248,327)	\$ 198,520	\$ 274,703	\$ 1,225,328	\$ 1,007,244	\$ 976,754	\$ 1,139,360	\$ 1,255,099
Projected Ending Cash - Unrestricted	\$ (500,638)	\$ (1,303,676)	\$ (1,552,003)	\$ (1,353,482)	\$ (1,078,780)	\$ 146,549	\$ 653,793	\$ 930,547	\$ 1,269,907	\$ 2,025,006
Projected Ending Cash - Restricted	\$ 4,600,762	\$ 5,100,762	\$ 5,800,762	\$ 6,600,762	\$ 7,100,762					
Total Projected Ending Cash	\$ 4,100,125	\$ 3,297,086	\$ 3,048,759	\$ 3,247,280	\$ 3,521,982	\$ 4,747,311	\$ 5,754,555	\$ 6,731,309	\$ 7,870,669	\$ 9,125,768
Funded Reserve Balances	\$ 4,600,762	\$ 5,100,762	\$ 5,800,762	\$ 6,600,762	\$ 7,100,762					
Reserve Targets	\$ 5,994,762	\$ 6,123,028	\$ 6,268,081	\$ 6,311,153	\$ 6,420,036	\$ 6,522,341	\$ 6,636,207	\$ 6,760,962	\$ 6,841,536	\$ 6,963,675
Total Reserves Over<Under> Target	\$ (1,394,000)	\$ (1,522,266)	\$ (1,667,319)	\$ (1,710,391)	\$ (1,819,274)	\$ (1,921,579)	\$ (1,535,445)	\$ (960,200)	\$ (240,774)	\$ 137,087

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

**Schedule of Funds
FY2027 to FY2036**

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Operations Reserve (180 days of bud operations and maint, excluding commodities)										
Beginning Balance	2,246,500	2,246,500	2,246,500	2,246,500	2,246,500	2,246,500	2,246,500	2,746,500	3,246,500	3,246,500
Budgeted Additions to the Reserve							500,000	500,000		250,000
Budgeted Reductions to the Reserve										
Budgeted Balance	2,246,500	2,246,500	2,246,500	2,246,500	2,246,500	2,246,500	2,746,500	3,246,500	3,246,500	3,496,500
TARGET	2,565,114	2,642,667	2,721,947	2,803,606	2,887,714	2,974,346	3,063,576	3,155,483	3,250,148	3,347,653
Debt Service Reserve (as required by loan docs)										
Beginning Balance	158,531	158,531	158,531	158,531	158,531	158,531	158,531	158,531	358,531	1,158,531
Budgeted Additions to the Reserve								200,000	800,000	
Budgeted Reductions to the Reserve										
Budgeted Balance	158,531	158,531	158,531	158,531	158,531	158,531	158,531	358,531	1,158,531	1,158,531
TARGET	991,924	1,042,638	1,108,410	1,069,824	1,094,599	1,110,272	1,134,908	1,167,755	1,153,665	1,178,299
Retirement/Reclamation Reserve (per agreements)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
Capital Expenditures Reserve										
Beginning Balance	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731
Budgeted Additions to the Reserve										200,000
Budgeted Reductions to the Reserve										
Budgeted Balance	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,745,731	1,945,731
TARGET (annual deprec + 2.5%)	1,937,724									
Rate Stabilization Reserve (where pass-through rate for commodities not in place)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									

**Schedule of Funds
FY2027 to FY2036**

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Budgeted Additions to the Reserve										50,000
Budgeted Reductions to the Reserve										
Budgeted Balance	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	500,000
TARGET	500,000	500,000	500,000	500,000						
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-	-	-						
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762
Budgeted Additions to the Reserve	-	-	-	-	-	-	500,000	700,000	800,000	500,000
Budgeted Reductions to the Reserve										
Budgeted Balance	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762	7,100,762
TARGET	5,994,762	6,123,028	6,268,081	6,311,153	6,420,036	6,522,341	6,636,207	6,760,962	6,841,536	6,963,675
Total Reserves Over<Under> Target	(1,394,000)	(1,522,266)	(1,667,319)	(1,710,391)	(1,819,274)	(1,921,579)	(1,535,445)	(960,200)	(240,774)	137,087

**Capital Plan with Funding Sources Schedule
FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	995,000	1,104,000	775,000	580,000	750,000	-	300,000	400,000	300,000	300,000
Capital Projects Funded through Debt	1,056,000	1,046,400	1,320,000	928,000	1,100,000	412,500	480,000	640,000	480,000	480,000
Capital Projects Funded through Grants	1,584,000	3,069,600	1,980,000	1,392,000	1,650,000	137,500	720,000	960,000	720,000	720,000
Capital Projects Funded through Other Sources	-									
Total Capital Projects	3,635,000	5,220,000	4,075,000	2,900,000	3,500,000	550,000	1,500,000	2,000,000	1,500,000	1,500,000

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036**

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 955,968									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ -									
Total Cash Per FY25 ACFR	\$ 955,968									
Beginning Cash - Unrestricted per FY26 Projected	\$ (1,699,740)	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 405,356	\$ 376,396
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000
Total Cash Per FY26 Projected	\$ (1,699,740)	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 905,356	\$ 1,376,396
Total Budgeted Revenue (including transfers-in/grants/loans)	9,476,848	9,932,196	9,967,500	10,694,155	11,280,612	12,464,393	12,227,415	12,660,974	13,210,546	13,588,409
Intrafund Charges/Commodities	(4,588,272)	(4,955,334)	(5,302,207)	(5,673,362)	(5,957,030)	(6,254,881)	(6,442,528)	(6,635,804)	(6,834,878)	(7,039,924)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(3,657,497)	(3,644,878)	(3,754,225)	(3,866,852)	(3,982,858)	(4,102,344)	(4,225,415)	(4,352,178)	(4,482,744)	(4,617,227)
2. Bond & Other Debt Service Expense	-	(118,665)	(139,193)	(147,733)	(157,587)	(169,083)	(193,965)	(207,104)	(221,884)	(240,361)
3b. Capital Plan for FY2027 - Replacement Expense	-									
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(1,235,000)	(1,300,000)	(520,000)	(600,000)	(700,000)	(1,515,000)	(800,000)	(900,000)	(1,200,000)	(1,200,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A -	-	-	-	-	-	-	-	-	-
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	-
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	-	500,000	500,000	500,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	-
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A -	-	-	-	-	-	-	(500,000)	(500,000)	(500,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(9,480,769)	(10,018,877)	(9,715,626)	(10,287,947)	(10,797,475)	(12,041,309)	(11,661,908)	(12,095,086)	(12,739,506)	(13,097,512)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ (3,921)	\$ (86,681)	\$ 251,874	\$ 406,208	\$ 483,137	\$ 423,084	\$ 565,506	\$ 565,888	\$ 471,040	\$ 490,897
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (3,921)	\$ (86,681)	\$ 251,874	\$ 406,208	\$ 483,137	\$ 423,084	\$ 565,506	\$ 565,888	\$ 471,040	\$ 490,897
Projected Ending Cash - Unrestricted	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 405,356	\$ 376,396	\$ 367,292
Projected Ending Cash - Restricted	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000
Total Projected Ending Cash	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 905,356	\$ 1,376,396	\$ 1,867,292
Funded Reserve Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000
Reserve Targets	\$ 5,461,400	\$ 5,475,745	\$ 5,537,865	\$ 5,602,906	\$ 5,671,246	\$ 5,754,676	\$ 5,828,119	\$ 5,905,013	\$ 5,987,467	\$ 6,071,840
Total Reserves Over<Under> Target	\$ (5,461,400)	\$ (5,475,745)	\$ (5,537,865)	\$ (5,602,906)	\$ (5,671,246)	\$ (5,754,676)	\$ (5,828,119)	\$ (5,405,013)	\$ (4,987,467)	\$ (4,571,840)

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

**Schedule of Funds
FY2027 to FY2036**

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Operations Reserve (180 days of bud operations and maint, excluding commodities)										
Beginning Balance	-	-	-	-	-	-	-	-	500,000	1,000,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	500,000	500,000	500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	500,000	1,000,000	1,500,000
TARGET	1,792,173	1,785,990	1,839,570	1,894,757	1,951,600	2,010,149	2,070,453	2,132,567	2,196,545	2,262,441
Debt Service Reserve (as required by loan docs)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	118,665	139,193	147,733	157,587	169,083	193,965	207,104	221,884	240,361	258,837
Retirement/Reclamation Reserve (per agreements)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
Capital Expenditures Reserve										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET (annual deprec + 2.5%)	655,087									
Rate Stabilization Reserve (where pass-through rate for commodities not in place)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	2,695,475									

**Schedule of Funds
FY2027 to FY2036**

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	200,000									
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	-	-	-	-	-	-	-	-	500,000	1,000,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	500,000	500,000	500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	500,000	1,000,000	1,500,000
TARGET	5,461,400	5,475,745	5,537,865	5,602,906	5,671,246	5,754,676	5,828,119	5,905,013	5,987,467	6,071,840
Total Reserves Over<Under> Target	(5,461,400)	(5,475,745)	(5,537,865)	(5,602,906)	(5,671,246)	(5,754,676)	(5,828,119)	(5,405,013)	(4,987,467)	(4,571,840)

**Capital Plan with Funding Sources Schedule
FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	35,000	300,000	104,000	120,000	140,000	303,000	160,000	180,000	300,000	300,000
Capital Projects Funded through Debt	924,000	400,000	166,400	192,000	224,000	484,800	256,000	288,000	360,000	360,000
Capital Projects Funded through Grants	276,000	600,000	249,600	288,000	336,000	727,200	384,000	432,000	540,000	540,000
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	1,235,000	1,300,000	520,000	600,000	700,000	1,515,000	800,000	900,000	1,200,000	1,200,000

**Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036**

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 4,285,298									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 652,613									
Total Cash Per FY25 ACFR	\$ 4,937,911									
Beginning Cash - Unrestricted per FY26 Projected	\$ (367,074)	\$ (1,344,852)	\$ (2,007,298)	\$ (1,885,900)	\$ (1,315,701)	\$ (257,936)	\$ 541,014	\$ 852,517	\$ 968,899	\$ 961,459
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 652,613	\$ 652,613	\$ 652,613	\$ 652,613	\$ 652,613	\$ 652,613	\$ 1,152,613	\$ 2,152,613	\$ 3,652,613	\$ 5,652,613
Total Cash Per FY26 Projected	\$ 285,539	\$ (692,239)	\$ (1,354,685)	\$ (1,233,287)	\$ (663,088)	\$ 394,677	\$ 1,693,627	\$ 3,005,130	\$ 4,621,512	\$ 6,614,072
Total Budgeted Revenue (including transfers-in/grants/loans)	9,658,305	11,982,461	10,622,658	11,635,671	12,405,725	18,170,379	13,513,629	13,119,481	13,761,609	14,443,227
Intrafund Charges/Commodities	-	-	-	-	-	-	-	-	-	-
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(6,303,375)	(6,263,995)	(6,451,915)	(6,645,473)	(6,844,838)	(7,050,184)	(7,261,690)	(7,479,541)	(7,703,928)	(7,935,046)
2. Bond & Other Debt Service Expense	(2,147,709)	(2,230,912)	(2,349,344)	(2,419,999)	(2,503,122)	(2,586,245)	(2,940,436)	(3,023,559)	(3,065,120)	(2,646,528)
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(2,185,000)	(4,150,000)	(1,700,000)	(2,000,000)	(2,000,000)	(7,235,000)	(2,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A -	-	-	-	-	-	-	-	-	1,000,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	(1,000,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	500,000	1,000,000	1,500,000	400,000	300,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	200,000
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A -	-	-	-	-	(500,000)	(1,000,000)	(1,500,000)	(400,000)	(500,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(10,636,084)	(12,644,907)	(10,501,259)	(11,065,472)	(11,347,960)	(16,871,429)	(12,202,126)	(11,503,100)	(11,769,048)	(11,581,574)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ (977,779)	\$ (662,446)	\$ 121,399	\$ 570,199	\$ 1,057,765	\$ 1,298,950	\$ 1,311,503	\$ 1,616,381	\$ 1,992,560	\$ 2,861,652
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (977,779)	\$ (662,446)	\$ 121,399	\$ 570,199	\$ 1,057,765	\$ 1,298,950	\$ 1,311,503	\$ 1,616,381	\$ 1,992,560	\$ 2,861,652
Projected Ending Cash - Unrestricted	\$ (1,344,852)	\$ (2,007,298)	\$ (1,885,900)	\$ (1,315,701)	\$ (257,936)	\$ 541,014	\$ 852,517	\$ 968,899	\$ 961,459	\$ 1,323,111
Projected Ending Cash - Restricted	\$ 652,613	\$ 1,152,613	\$ 2,152,613	\$ 3,652,613	\$ 5,652,613	\$ 8,152,613				
Total Projected Ending Cash	\$ (692,239)	\$ (1,354,685)	\$ (1,233,287)	\$ (663,088)	\$ 394,677	\$ 1,693,627	\$ 3,005,130	\$ 4,621,512	\$ 6,614,072	\$ 9,475,724
Funded Reserve Balances	\$ 652,613	\$ 1,152,613	\$ 2,152,613	\$ 3,652,613	\$ 5,652,613	\$ 8,152,613				
Reserve Targets	\$ 6,820,668	\$ 6,919,804	\$ 7,082,539	\$ 7,260,506	\$ 7,441,318	\$ 7,896,128	\$ 8,082,889	\$ 8,231,198	\$ 7,922,555	\$ 8,077,364
Total Reserves Over<Under> Target	\$ (6,168,055)	\$ (6,267,191)	\$ (6,429,926)	\$ (6,607,893)	\$ (6,788,705)	\$ (6,743,515)	\$ (5,930,276)	\$ (4,578,585)	\$ (2,269,942)	\$ 75,249

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

**Schedule of Funds
FY2027 to FY2036**

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Operations Reserve (180 days of bud operations and maint, excluding commodities)										
Beginning Balance	313,313	313,313	313,313	313,313	313,313	313,313	813,313	1,813,313	3,313,313	3,713,313
Budgeted Additions to the Reserve	-	-	-	-	-	500,000	1,000,000	1,500,000	400,000	300,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	313,313	313,313	313,313	313,313	313,313	813,313	1,813,313	3,313,313	3,713,313	4,013,313
TARGET	3,088,654	3,069,358	3,161,438	3,256,282	3,353,971	3,454,590	3,558,228	3,664,975	3,774,925	3,888,173
Debt Service Reserve (as required by loan docs)										
Beginning Balance	-	-	-	-	-	-	-	-	-	1,600,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	1,600,000	1,000,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	1,600,000	2,600,000
TARGET	2,230,912	2,349,344	2,419,999	2,503,122	2,586,245	2,940,436	3,023,559	3,065,120	2,646,528	2,688,089
Retirement/Reclamation Reserve (per agreements)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
Capital Expenditures Reserve										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	1,000,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	1,000,000
TARGET (annual deprec + 2.5%)	1,001,102									
Rate Stabilization Reserve (where pass-through rate for commodities not in place)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									

**Schedule of Funds
FY2027 to FY2036**

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	200,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	539,300
TARGET	500,000	500,000								
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-								
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	652,613	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613
Budgeted Additions to the Reserve	-	-	-	-	-	500,000	1,000,000	1,500,000	2,000,000	2,500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613	8,152,613
TARGET	6,820,668	6,919,804	7,082,539	7,260,506	7,441,318	7,896,128	8,082,889	8,231,198	7,922,555	8,077,364
Total Reserves Over<Under> Target	(6,168,055)	(6,267,191)	(6,429,926)	(6,607,893)	(6,788,705)	(6,743,515)	(5,930,276)	(4,578,585)	(2,269,942)	75,249

**Capital Plan with Funding Sources Schedule
FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	185,000	430,000	-	-	-	-	-	-	-	-
Capital Projects Funded through Debt	1,500,000	2,188,000	1,275,000	1,500,000	1,500,000	7,001,250	1,500,000	750,000	750,000	750,000
Capital Projects Funded through Grants	500,000	1,532,000	425,000	500,000	500,000	233,750	500,000	250,000	250,000	250,000
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	2,185,000	4,150,000	1,700,000	2,000,000	2,000,000	7,235,000	2,000,000	1,000,000	1,000,000	1,000,000

Electric Distribution Debt Option 2



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

TEN-YEAR FINANCIAL FORECAST
ELECTRIC DISTRIBUTION FUND - OPTION 2 WITH EA-4 GRANT AND DELAYED BOND ISSUE TO FY2029
FY2027 to FY2036

ELECTRIC DISTRIBUTION	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
KWh Sales	123,401,169	124,018,175	124,638,000	125,261,000	125,888,000	126,517,000	127,150,000	127,786,000	136,850,000	129,067,000
Revenue per KWh	0.1683	0.1801	0.1927	0.2043	0.2145	0.2209	0.2276	0.2344	0.2414	0.2487
Rate Increase Percentage	8.0%	7.0%	7.0%	6.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
Sales Revenue	\$ 20,772,471	\$ 22,337,677	\$ 24,020,769	\$ 25,589,287	\$ 27,003,244	\$ 27,952,311	\$ 28,934,929	\$ 29,952,050	\$ 33,038,879	\$ 32,094,672
Bond Federal Subsidy	47,731	36,359	24,555	12,493	-	-	-	-	-	-
Interest on Cash & Reserves	-	-	-	18,348	42,161	98,906	166,246	248,679	336,235	484,619
Miscellaneous Revenue	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472
Revenue on Recoverable Work	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Grant/Loan/Bond Proceeds	-	4,000,000	4,500,000	9,900,000	-	2,500,000	-	-	-	-
Transfers In	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TOTAL REV - CASH INFLOWS	23,176,674	28,730,508	30,901,796	37,876,600	29,401,877	30,407,689	33,957,647	32,557,201	35,731,586	34,935,763
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	8,122,260	8,428,553	8,681,410	8,941,853	9,210,109	9,486,413	9,771,006	10,064,137	10,366,062	10,677,044
Debt Service	1,161,971	1,155,372	1,480,230	2,175,938	1,689,772	1,689,358	1,943,005	1,934,749	1,300,225	1,303,432
Cost of Power	10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
Capital	2,485,000	950,000	2,250,000	1,800,000	2,000,000	2,200,000	2,000,000	2,500,000	2,500,000	2,500,000
Capital Paid with Debt/Grants	-	4,000,000	4,500,000	9,900,000	-	-	2,500,000	-	-	-
Revenue Transfer	893,217	960,521	1,032,894	1,100,340	1,161,140	1,201,950	1,244,202	1,287,939	1,420,672	1,380,071
TOTAL EXP-CASH OUTFLOWS	23,077,989	28,022,190	28,512,112	36,924,094	27,132,086	27,714,095	30,660,312	29,054,961	29,796,218	29,261,574
NET CASH FLOW	98,685	708,318	2,389,684	952,507	2,269,791	2,693,594	3,297,334	3,502,240	5,935,368	5,674,189
BEGIN UNRESTRICTED CASH/INV	(9,898,325)	(9,799,640)	(9,091,322)	(6,701,638)	(5,749,132)	(3,479,340)	(785,746)	2,511,588	6,013,828	10,449,196
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	-	(1,500,000)	(3,500,000)
END UNRESTRICTED CASH/INV	(9,799,640)	(9,091,322)	(6,701,638)	(5,749,132)	(3,479,340)	(785,746)	2,511,588	6,013,828	10,449,196	12,623,385
BEG RESERVE BALANCES	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	-	1,500,000	3,500,000
END RESERVE BALANCES	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	12,435,568
RESERVE TARGET	11,965,286	12,094,946	12,912,982	12,556,351	12,688,345	13,327,719	13,457,693	12,964,329	13,116,629	12,311,196

Los Alamos County Department of Public Utilities

Debt Profile - Current & Proposed - Option 2 with EA-4 Grant and Delayed Bond Issue to FY2029

Net System Revenue of the Joint Utility System

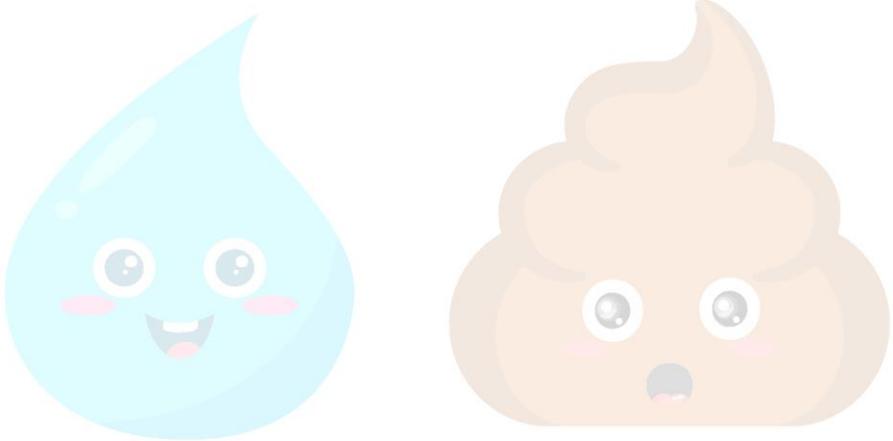
Fiscal Year	Subordinate			Total Debt Service	Total Operating Net Revenue	Debt Service Coverage Ratio
	Senior Lien Tier	Lien Tier	Super Subordinate Lien Tier			
2027	1,034,901	1,064,035	2,553,696	4,652,631	5,349,530	1.15
2028	1,021,300	1,175,335	2,714,189	4,910,825	6,579,039	1.34
2029	995,484	1,516,960	2,906,854	5,419,298	10,510,028	1.94
2030	975,204	2,223,778	3,053,791	6,252,773	10,096,756	1.61
2031	-	2,225,912	3,194,393	5,420,305	11,912,458	2.20
2032	-	2,225,496	3,313,788	5,539,285	13,167,778	2.38
2033	-	2,479,145	3,708,534	6,187,679	13,784,500	2.23
2034	-	2,470,889	3,829,431	6,300,320	15,014,878	2.38
2035	-	1,836,365	3,918,620	5,754,985	18,135,370	3.15
2036	-	1,839,573	3,504,414	5,343,987	18,931,308	3.54
Total	4,026,890	19,057,488	32,697,709	55,782,087	123,481,645	

2.3 Objective - Meet financial reserve targets within our 10-year financial policy, with a debt coverage ratio of 1.3 or greater every fiscal year.

Utilities Financial Guidelines



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Utilities Financial Guidelines
 Department of Public Utilities, Los Alamos County
 Approved by Board of Public Utilities on Aug 17, 2016

I. Purpose

The Department of Public Utilities (DPU) operates the Los Alamos County-owned electric, gas, water, and sewer utility systems under jurisdiction and control of the Board of Public Utilities. This policy is intended to ensure adequate cash is available for effective and efficient operations of all County-owned utilities. For budgeting, rate-setting, and operational planning purposes, DPU shall adhere to the following guidance in regard to cash reserves. DPU shall first consider the terms of the Los Alamos County Charter (LAC Charter) and the Los Alamos County, NM Code of County Ordinances (County Code) in managing these cash reserves.

II. Background

- A. The LAC Charter, Article V, Section 509 Priority of Budgeted Expenditures states: “In order that the Department of Public Utilities can plan and utilize its proceeds for the maintenance, improvement and extension of the utilities system before any part of such proceeds is diverted to general County purposes, all funds derived from the operation of the utilities shall be managed and expended in accordance with the following policies. From the proceeds of the operation of the Department:
1. There shall first be set aside the funds required for current operation.
 2. There shall next be set aside the funds required to redeem and pay interest on any bond issue for the utility which shall become due and payable during the next fiscal year.
 3. There shall next be provided an adequate reserve to finance replacements required by normal depreciation of the utility plant or equipment as provided in the Schedule of Funds. These reserves may not be used by the County for financing County operations.
 4. There shall be paid to the General fund those amounts set forth in the budget as payment to be made to the County in lieu of franchise fees and taxes that would be normally assessed against privately owned gas and electric utilities.
 5. There shall next be a provision for additions and improvements foreseen as necessary to meet future requirements for the utility systems as provided in the Schedule of Funds.
 6. All remaining operating profits shall be transferred to the County General Fund.”
- B. The County Code, Chapter 40, Article II, Division 2., Section 40-65, Schedule of Funds states, “The schedule of funds, and any amendment of the schedule, as proposed by the board, shall be referred to the council for consideration for adoption. The schedule of funds shall prescribe the necessary yearly funding of reserves for replacements, additions and improvements, and other reserves authorized by Charter, bond

ordinances and bond indentures or other governing instrument and shall be consistent with the needs of the utilities systems. The replacement reserve shall cover (among other things) tools, equipment, vehicles and system replacements. The schedule of funds shall reflect separate reserve allocations for separate utility systems.” Currently vehicle replacement reserves are handled by the LAC Fleet Fund.

C. Fundamental Considerations

1. Operations and maintenance should be budgeted and covered through operating revenues.
2. DPU should have adequate cash reserves, achieved through operating revenues, to cover most unplanned or corrective maintenance that may be required for continued operations.
3. With the adoption of this policy, the users benefitting from a major utility system or plant replacement shall bear the costs of that system or plant. This is a shift from historical DPU practice in which customers did not contribute to major system replacement reserves when existing utility systems were transferred from the Department of Energy (DOE) to Los Alamos County (LAC). As a result of this shift in practice, large system replacements should be funded through debt financing. Customers benefitting from the new facilities will contribute to the cost through debt service. Examples of major utility system or plant replacements include wastewater treatment plants, replacements of large segments of the water distribution or wastewater collection systems, or electric substations.
4. For smaller capital projects, a capital replacement reserve should be funded. Examples of such projects include replacement of a single section of water line, and replacement of a motor control or switchgear. If the urgency or magnitude of a capital project or group of projects exceeds available reserves, and if funding through rates would result in unacceptable rate fluctuations, debt financing will be considered.
5. Rates should be just, reasonable and comparable to those in neighboring communities [LAC Charter, Article V, Section 504]. In determining comparability, consideration will be given to topography, age and complexity of systems.
6. Rates should also be non-discriminatory with consideration given to social necessity. The goal is to serve the interests of DPU, LAC, and utility customers. While rates can be used and designed to achieve specific conservation or other social goals, they should be carefully evaluated to avoid undesired consequences.
7. All debt must be funded with adequate coverage to achieve or maintain the best credit rating available to a public utility with the operational characteristics of DPU.
8. All statutory, contractual or prudent retirement obligations must be funded on a planned schedule to achieve appropriate funding levels at obligatory due dates.

III. Cash Reserve Guidelines

- A. For purposes of this policy, cash is defined as both unrestricted and restricted equity in pooled cash and investments, cash and cash equivalents, and investments.

- B. Rates will be established to cover budgeted operations and maintenance costs, projected commodities costs when and if a pass-through rate structure is not in place, and reserve requirements. To the extent practical, rates will be designed to recover costs according to cost drivers, with consideration for other political or social objectives identified in rate analysis.
- C. Rates will be just, reasonable and comparable to those in neighboring communities. [LAC Charter, Article V, Section 504.] In determining comparability, consideration will be given to topography, age and complexity of systems.
- D. Immediate implementation of this policy upon adoption may not be practical due to pre-existing deviations from the targets specified. Upon adoption by the Board of Public Utilities, DPU management will assess current cash balances, develop a plan and determine a time frame for implementation. The plan will be presented to the Board no later than the third regular Board meeting from the policy adoption date.
- E. In each of the utility sub funds:
 1. Operations Reserve: A target cash balance for operations will be established. This balance should equal 180 days of budgeted operations and maintenance expenditures as identified in the annual LAC budget book. A floor, or lowest acceptable balance, will also be established, equaling 90 days of budgeted operations and maintenance expenditures as identified in the annual LAC budget book.
 - a. This reserve may be utilized for correcting deposits to or from other reserves.
 - b. If the cash balance falls below target, DPU will initiate corrective action and determine the following:
 - i. Can the balance be expected to recover by the end of the subsequent fiscal year through the normal course of business?
 - ii. Is the curtailment of expenditures warranted?
 - iii. Is immediate rate action required?
 - c. If the cash balance falls below the floor, immediate action must be taken to first curtail expenditures and then, if necessary, adjust rates to restore cash to the floor level within 180 days.
 2. Capital Expenditures Reserve: A 10-year capital plan for projects not financed through debt will be maintained. An annuity will be included in the annual budget to ensure availability of funds for the capital plan. Through this capital plan and associated annuity, funds will accrue toward future planned capital expenditures, with a target minimum reserve in each sub fund equal to annual depreciation plus 2.5 percent to provide for inflationary or technology evolution pressures. Due to the long-term, future-focused nature of the capital plan as well as the opportunity for periodic adjustments as warranted, no funding floor is necessary.

3. Contingency Reserve: A contingency reserve will be established and maintained for each sub fund. The reserve will be equal to the replacement cost of the single largest piece of equipment with potential for failure, as defined by DPU's asset management team for that sub fund. In the event that a contingency reserve is used, the reserve amount will be restored from insurance, grant, or disaster recovery funds, if applicable, as soon as those funds become available. Otherwise DPU will establish a plan within 90 days to reestablish contingency reserves by the end of the subsequent fiscal year through curtailment of other expenditures or through rate actions.
4. Debt Service Reserve: Debt service reserves will be established to sufficiently fund all debt service requirements as required by the Charter, bond ordinances and bond indentures, or any other debt agreement (County Code, Chapter 40, Article II, Division 2., Section 40-63,(c)(2). The debt coverage ratio, based on total debt, is a key bond rating criteria. If the balance of this required reserve falls below required amounts, the reserve will be restored immediately by transfer of funds from the Operations Reserve [Cash Reserve Guidelines, Section III.E.1.a].
5. Retirement/Reclamation Reserve: Retirement/reclamation reserves will be funded to meet all statutory and contractual requirements and schedules and to satisfy prudent utility practices. If required by contractual agreements, reserves will be placed in trust funds set up for specified purposes. Otherwise, reserves will be accounted for as restricted and will not be available to supplement other reserves. When funding targets are based on future dates, monthly annuities designed to accumulate the required future fund balances will be established. When project cost analysis necessitates an adjustment to reserve requirements, funds will be transferred to or from the Operations Reserve [Cash Reserve Guidelines, Section III.E.1.a] to adjust the reserve accordingly.
6. Rate Stabilization Reserve: A rate stabilization reserve will be maintained when a pass-through rate mechanism for commodities is not in place. The rate stabilization reserve will be maintained with a target balance equal to the 10-year historical average cost of the commodity per unit times 12 months average projected consumption. A funding floor will be established equal to the 10-year historical average cost of the commodity per unit times 180 days average projected consumption. Should the cash balance drop below the target, DPU will initiate corrective action by determining the following:
 - a. Can the balance be expected to recover by the end of the subsequent fiscal year through the normal course of business?
 - b. Is the curtailment of expenditures warranted?
 - c. Is immediate rate action required?

- d. If the cash balance of the rate stabilization reserve falls below the floor, immediate action must be taken to first curtail expenditures and then, if necessary, adjust rates to restore cash to the floor level within 180 days.
7. Consideration of the funding of these reserves, as projected in the Schedule of Funds, should take into account the following priority order:
 - a. Operating Reserve
 - b. Debt Service Reserve
 - c. Retirement/Reclamation Reserve
 - d. Capital Expenditure Reserve
 - e. Rate Stabilization Reserve
 - f. Contingency Reserve
 8. If excess cash balances exist in relation to targets, DPU will establish plans to spend down or adjust the excess cash within three fiscal years. The plans may include rate reductions, acceleration of the 10-year capital plan, or prudent increase in maintenance activities. When necessary, use of cash in one sub-fund may include transfer to another sub-fund only as a loan subject to a market rate of interest and with approval of both the Board of Public Utilities and the Los Alamos County Council.
 9. Rates will be established to cover budgeted operations and maintenance costs, projected commodities costs in the absence of a pass-through rate structure, and all reserve requirements. Rates will, to the extent possible, be designed to recover costs according to cost drivers, with consideration for other political or social objectives identified in rate analysis.
- F. Financing for each of the utility sub funds will adhere to the following:
1. Improvements to the system will be scheduled and budgeted with consideration of any rate impacts that may result. DPU will avail itself of below-market-rate loans or financing when available. DPU management will evaluate financing alternatives including phasing, deferral, or debt financing as project funding methods.
 2. Replacement projects of smaller subsystems will normally be funded from the capital annuity and replacement reserve. If the inclusion of the capital annuity in the annual budget would result in rate impacts that would force rates beyond pre-determined standards [Cash Reserve Guidelines, Section II.C.5-6; III, E, 9], DPU management will evaluate alternatives to total rate financing, including phasing or deferral of projects or debt financing.
 3. Large system replacements will be funded through debt financing. Examples of such replacements include a new wastewater treatment plant, a large segment of the

water distribution or wastewater collection system, or an electric substation. When cash reserves have already been established and are supported through rates, such as for water well replacements, those funding mechanisms for future plant replacements will be continued. This determination and funding method will be reviewed by the Board of Public Utilities and the Los Alamos County Council as part of the normal budget review process.

A handwritten signature in blue ink that reads "Karen Kendall". The signature is written in a cursive, flowing style.

**Reviewed by Karen Kendall, Deputy Utility Manager - Finance & Administration
7-18-2024**



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.: 7.b.
Index (Council Goals):
Presenters: Dennis Astley, Deputy Utility Manager-Power Supply
Legislative File: 20438-26

Title

Approval of Task Order No.3, AGR24-04d for the Purpose of White Rock Substation Transformer Project with Sanbros Corp. in the Amount of \$299,719.24, plus Applicable Gross Receipts Tax for the Term of 120 Days

Recommended Action

I move that the Board of Public Utilities approve Task Order No.3, AGR24-04d for the Purpose of White Rock Substation Transformer Project with Sanbros Corp. in the Amount of \$299,719.24, plus Applicable Gross Receipts Tax for the Term of 120 days.

Utilities Manager's Recommendation

The Utilities Manager recommends that the Board Approve the motion as presented.

Body

The foundation for the new transformer (T1) at White Rock Substation will require a larger foundation than the smaller transformer that it is replacing. The White Rock substation site was apparently an ancient arroyo since the rock is approximately 30 feet below the surface. The transformer foundation calls for a set of 4 piers at a depth of 21 feet below the surface of the ground. A fifth pier will be required for a bus support between the 115 kV circuit switcher and the transformer.

The civil engineer moved the transformer away from the switchgear building and that is requiring us to move the SCADA and DC power cables for the T2 switchgear in order to install the foundation for T1.

DPU has elected to utilize our on-call contract with Sanbros to complete all of the preparation work in the substation for the transformer installation.

The task order includes moving of the T2 cables and installation of the reinforcement rebar along with the concrete work. They are also tasked with excavation of the oil containment pit that will sit around the new transformer and installation of the conduit for the cables from the transformer to the switchgear building.

The cost of drilling the large piers will be in addition to the task order since a subcontractor will be required to perform the work. This task order will include support for the drilling by removing the spoils from the holes.

Alternatives

If this work is not performed, DPU is not able to prepare a foundation in the substation to support the purchased transformer.

Fiscal and Staff Impact Planned Item

The additional funding needed for this Task Order is available in the Electric Production Budget for this FY.

Attachments

A - TaskOrderNo3_AGR24-04D_SanbrosCorp



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.: 8.g.1.
Index (Council Goals):
Presenters: Board of Public Utilities
Legislative File: 20880-26

Title

Appointment of Board Member to County Audit Committee for 2026

Recommended Action

I move that the Board of Public Utilities nominate Board Member [NAME] to fill the vacant position on the County's Audit Committee and appoint them for remainder of Calendar Year 2026. I further recommend that the Utilities Manager notify the Chief Financial Officer of the nominee.

..Utilities Manager Recommendation

The Utilities Manager recommends that the Board of Public Utilities appoint a member to serve on the County Audit Committee for 2026.

Body

The BPU should appoint a member to the 2026 Audit Committee. Any board member may nominate an individual (including themselves), or the Chair could choose to appoint a member to serve.

Excerpt from BPU Procedural Rules, Section 3.2 BPU Job Descriptions:

c. The BPU Chair has the following additional responsibilities:

- 1) Meet with Utilities Manager approximately two weeks before each regular BPU meeting to review and approve the agenda items for the meeting.
- 2) Conduct the regular and special BPU meetings.
- 3) Obtain BPU member volunteers, or if necessary, appoint BPU members for committees and Board projects.

Alternatives

The Board could choose not to appoint a member for this committee at this time.



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.:	9.a.
Index (Council Goals):	Quality Excellence - Effective, Efficient, and Reliable Services; Quality Governance - Fiscal Stewardship; DPU FY26 - 1.0 Provide Safe and Reliable Utility Services; DPU FY26 - 2.0 Achieve and Maintain Excellence in Financial Performance
Presenters:	Philo Shelton, Utilities Manager
Legislative File:	20882-26

Title

Status Reports - January

Body

Each month the Board receives in the agenda packet informational reports on various items. No presentation is given, but the Board may discuss any of the reports provided. For the Accounts Receivables Report, one will note that there is a credit shown in FY24 and this was due to a water meter configured incorrectly and it resulted in billing at a higher amount and the credit corrects for the overbilling.

Attachments

- A - Electric Reliability Report
- B - Accounts Receivables Report
- C - Risk & Safety Report



Department of Public Utilities

Electric, Gas, Water, and Wastewater Services

Monthly Status Report

Electric Reliability

Dennis Astley

Acting Deputy Utility Manager -

Electric Distribution

<u>Total # Accounts</u>	9045	
Total Interruptions	24	
<u>Sum Customer Interruption Durations</u>	13471:56:00	hours:min:sec
<u>#Customers Interrupted</u>	7223.0	
SAIFI	0.80	int./cust.
SAIDI	1:29	hours:min
CAIFI	0.332%	
CAIDI	1:51	hours:min
ASAI	99.3487%	

- **SAIFI - System Average Interruption Frequency Index**
A measure of interruptions per customer (Per Year)

$$\text{SAIFI} = \frac{\text{(Total number of customer interruptions)}}{\text{(Total number of customers served)}}$$

- **SAIDI – System Average Interruption Duration Index**
A measure of outage time per customer if all customers were out at the same time (hours per year)

$$\text{SAIDI} = \frac{\text{(Sum of all customer outage durations)}}{\text{(Total number of customers served)}}$$

- **CAIDI – Customer Average Interruption Duration Index**
A measure of the average outage duration per customer (hours per interruption)

$$\text{CAIDI} = \frac{\text{(Sum of all customer outage durations)}}{\text{(Total number of customer interruptions)}} = \frac{\text{SAIDI}}{\text{SAIFI}}$$

- **ASAI – Average System Availability Index**
A measure of the average service availability (Per unit)
$$\text{ASAI} = \frac{\text{(Service hours available)}}{\text{(Customer demand hours)}} = \frac{8760 - \text{SAIDI}}{8760}$$

Electric Distribution Reliability Study Twelve Month Outage History												Prepared by Dennis G Astley Acting Deputy Utility Manager											
Date	Call Rcd.	Circuit	Cause	Start Time	End Time	Duration	Minutes	Customers Affected (Meters)	Combined Customer Outage Durations	Total Outage H:M:S	Running Consumer Pain Index	Running SAIDI											
3/1/2025	Utilities	13	Unknown	12:45	15:00	2:15	135	25	56:15:00	56:15:00	0:00:22	0:00:22											
3/14/2025	Utilities	ELK RIDGE	WEATHER	10:30	11:08	0:38	38	20	12:40:00	68:55:00	0:00:27	0:00:27											
3/18/2025	Utilities	13	TREE	15:30	16:30	1:00	60	25	25:00:00	93:55:00	0:00:37	0:00:37											
3/19/2025	Utilities	WR2	URD Failure	21:30	4:20	6:50	410	22	150:20:00	244:15:00	0:01:37	0:01:37											
3/25/2025	Utilities	WR2	URD Failure	20:00	1:45	5:45	345	79	454:15:00	698:30:00	0:04:38	0:04:38											
3/31/2025	Utilities	16	URD Failure	18:00	21:00	3:00	180	692	2076:00:00	2774:30:00	0:18:24	0:18:24											
5/5/2025	Utilities	15	WEATHER	3:26	7:15	3:49	229	16	61:04:00	2835:34:00	0:18:49	0:18:49											
5/8/2025	Utilities	14	URD Failure	9:07	10:00	0:53	53	20	17:40:00	2853:14:00	0:18:56	0:18:56											
6/8/2025	Utilities	WR2	URD Failure	5:00	8:00	3:00	180	15	45:00:00	2998:14:00	0:19:14	0:19:14											
6/8/2025	Utilities	WR2	URD Failure	5:00	10:00	5:00	300	20	100:00:00	2998:14:00	0:19:53	0:19:53											
6/8/2025	Utilities	WR2	URD Failure	5:00	13:00	8:00	480	5	40:00:00	3038:14:00	0:20:09	0:20:09											
6/19/2025	Utilities	WR1	OH Failure	16:00	17:30	1:30	90	10	15:00:00	3053:14:00	0:20:15	0:20:15											
7/16/2025	Utilities	16	Weather	9:25	10:15	0:50	50	10	8:20:00	3061:34:00	0:20:19	0:20:19											
7/22/2025	Utilities	13	OH Failure	12:25	13:20	0:55	55	1675	1535:25:00	4596:59:00	0:30:30	0:30:30											
7/22/2025	Utilities	13	Transformer Failure	17:30	18:45	1:15	75	10	12:30:00	4609:29:00	0:30:35	0:30:35											
7/28/2025	Utilities	15	Weather	16:05	18:00	1:55	115	1	1:55:00	4611:24:00	0:30:35	0:30:35											
8/6/2025	Utilities	WR1	Transformer Failure	3:20	6:00	2:40	160	2612	6965:20:00	11576:44:00	1:16:48	1:16:48											
8/12/2025	Utilities	WR2	Vehicle	10:00	11:00	1:00	60	961	961:00:00	12537:44:00	1:23:10	1:23:10											
8/25/2025	Utilities	WR1	weather	19:22	20:10	0:48	48	949	759:12:00	13296:56:00	1:28:12	1:28:12											
11/4/2025	Utilities	13	Contractor	15:30	16:30	1:00	60	21	0:00:00	13296:56:00	1:28:21	1:28:12											
11/4/2025	Utilities	16	URD Failure	22:30	3:30	5:00	300	35	175:00:00	13471:56:00	1:29:30	1:29:22											
12/11/2025	Utilities	ELK RIDGE	Unknown	7:29	9:20	1:51	111	175	323:45:00	13795:41:00	1:31:39	1:31:31											
12/12/2025	Utilities	WR1	URD Failure	4:30	7:30	3:00	180	50	150:00:00	13945:41:00	1:32:39	1:32:31											
12/16/2025	Utilities	14	Contractor	0:30	2:30	2:00	120	14	0:00:00	13945:41:00	1:32:50	1:32:31											
12/18/2025	Utilities	ELK RIDGE	weather	3:45	5:45	2:00	120	20	40:00:00	13985:41:00	1:33:06	1:32:46											
12/18/2025	Utilities	13	TREE	5:45	9:30	3:45	225	20	75:00:00	14060:41:00	1:33:36	1:33:16											
12/22/2025	Utilities	17	Contractor	10:30	11:00	0:30	30	15	0:00:00	14060:41:00	1:33:39	1:33:16											
1/1/2026	Utilities	16	Unknown	15:00	16:15	1:15	75	6	7:30:00	14068:11:00	1:33:42	1:33:19											
1/28/2026	Utilities	WR2	URD Failure	9:00	10:00	1:00	60	14	14:00:00	14082:11:00	1:33:47	1:33:25											

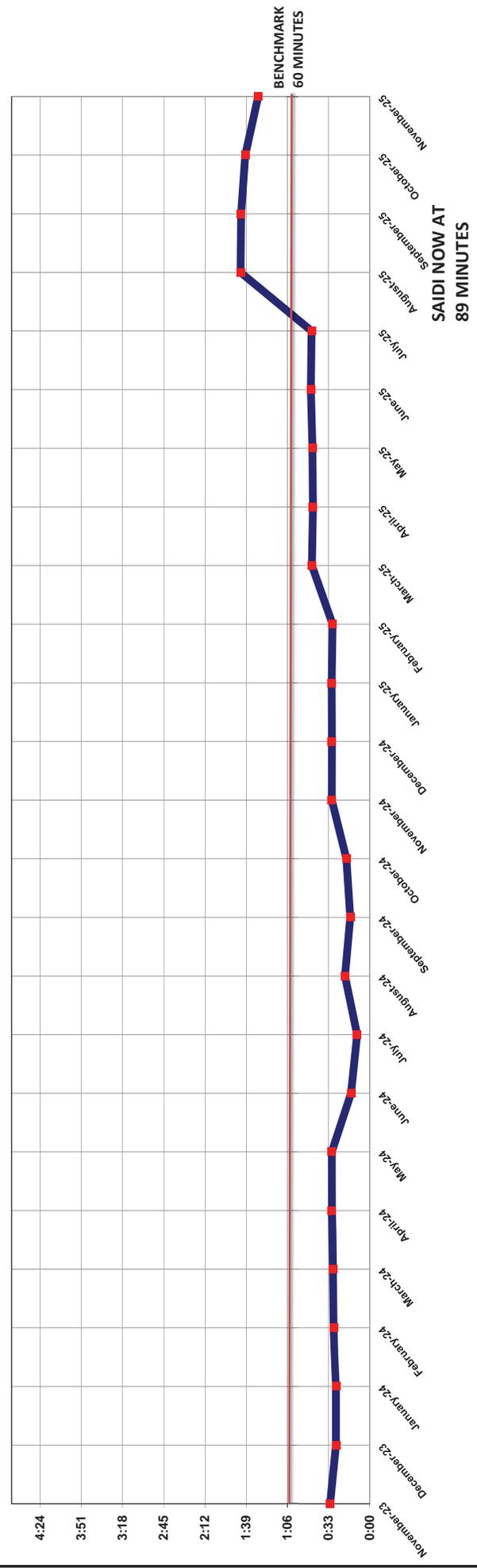
CIRCUIT SAIDI IS CALCULATED ACCORDING TO THE NUMBER OF CUSTOMERS IN EACH CIRCUIT RESPECTIVELY

<u>Running SAIDI Circuit 13</u>	<u>Running SAIDI Circuit 14</u>	<u>Running SAIDI Circuit 15</u>	<u>Running SAIDI Circuit 16</u>	<u>Running SAIDI Circuit 17</u>	<u>Running SAIDI Circuit 18</u>	<u>Running SAIDI Circuit EA4 & ELK RIDGE</u>	<u>Running SAIDI Circuit WR1</u>	<u>Running SAIDI Circuit WR2</u>	<u>Monthly SAIDI</u>
0:02:02						0:04:36			
0:00:54								0:09:23	
								0:28:22	
			1:07:37						MARCH 0:18:02
	0:01:58	0:01:57							MAY 0:00:31
								0:02:49	
								0:06:15	
								0:02:30	
			0:00:16				0:00:56		JUNE 0:01:20
0:55:40									
0:00:27		0:00:04							JULY 0:10:20
							7:14:53		
								1:00:00	
0:00:00							0:47:24		AUGUST 0:11:25
			0:05:42						NOVEMBER 0:01:10
0:02:43									
									DECEMBER 0:03:54
			0:00:15					0:00:52	JANUARY 0:00:09
0:02:57	0:01:58	0:00:00	1:07:37	#REF!	#REF!	0:04:36	8:03:13	1:50:10	Total 0:19:53
1655	539	1875	1842	209	213	165	1586	961	9045
NUMBER OF CUSTOMERS BY CIRCUIT									

SAIDI = (Sum of all customer outage durations)
(Total number of customers served)

SAIDI = STANDARD AVERAGE INTERRUPTION DURATION

EACH POINT IS A MONTHLY SAIDI HISTORY
60 MINUTES = LACDPU SAIDI BENCHMARK





Department of Public Utilities

Electric, Gas, Water, and Wastewater Services

Monthly Status Report Accounts Receivables

Joann Gentry

Deputy Utility Manager -
Finance & Administration

Los Alamos County Utilities Department
Active Receivables Over 90 Days Past Due
February 2, 2026

<i>Account</i>	<i>Customer ID</i>	<i>Acct Type</i>	<i>Comments</i>	<i>90 - 119</i>	<i>120 +</i>
3200648	2216331	CM	Refuse only - Call to customer	336.00	0.00
3006455	2020325	RS	Utilities off - Lien on file	220.19	157.83
3004755	2108528	RS	Utilities off - Lien on file	34.77	277.21
3004258	2238686	RS	Utilities off - Lien on file	165.14	358.19
3010031	2047958	CM	Electric Only - Disconnect for Non-Pay	0.00	547.04
3003988	2215804	RS	Active account as of January 25,2026, previous unpaid balance	0.00	747.31
3000101	2217357	RS	Utilities off - Unable to lien account	76.92	987.61
3003969	2012357	RS	Utilities off - Lien on file	161.80	2,226.99
3002412	2003472	RS	Utilities off - Lien on file	149.80	2,700.35
3007154	2021905	RS	Utilities off - Lien on file	0.00	3,347.38
10 Accounts				\$ 1,144.62	\$ 11,349.91
					<u>\$ 12,494.53</u>

Los Alamos County Utilities Department
 Receivables More than 60 Days Inactive Accounts
 February 2, 2026

YEAR	OUTSTANDING	# OF	OUTSTANDING	# OF	Jan 2 (TOTALS)	
	Feb 2 (DUE)	ACCOUNTS	Feb 2 (CREDITS)	ACCOUNTS		
FY22	\$ 36,702.12	92	\$ (6,257.17)	52	\$ 30,444.95	144
FY23	\$ 28,683.88	105	\$ (14,517.90)	101	\$ 14,165.98	206
FY24	\$ 19,797.37	60	\$ (9,188.40)	27	\$ 10,608.97	87
FY25	\$ 25,945.83	107	\$ (13,866.88)	103	\$ 12,078.95	210
FY26	\$ 12,903.60	58	\$ (11,713.45)	106	\$ 1,190.15	164
TOTAL	\$ 124,032.80	422	\$ (55,543.80)	389	\$ 68,489.00	811

YEAR	OUTSTANDING	# OF	OUTSTANDING	# OF	Dec 1 (TOTALS)	
	Jan 2 (DUE)	ACCOUNTS	Jan 2 (CREDITS)	ACCOUNTS		
FY22	\$ 36,731.09	94	\$ (6,257.17)	52	\$ 30,473.92	146
FY23	\$ 28,683.88	105	\$ (14,517.90)	101	\$ 14,165.98	206
FY24	\$ 19,797.37	60	\$ (9,188.40)	27	\$ 10,608.97	87
FY25	\$ 27,082.11	110	\$ (13,889.84)	104	\$ 13,192.27	214
FY26	\$ 11,804.36	48	\$ (10,273.49)	87	\$ 1,530.87	135
TOTAL	\$ 124,098.81	417	\$ (54,126.80)	371	\$ 69,972.01	788

YEAR	Account Type	OUTSTANDING	# OF	OUTSTANDING	# OF
		Feb 2	ACCOUNTS	Jan 2	ACCOUNTS
FY22	Residential	\$ 21,076.51	132	\$ 21,105.48	133
	Commercial	\$ 9,368.44	12	\$ 9,368.44	13
FY23	Residential	\$ 6,230.09	183	\$ 6,230.09	183
	Commercial	\$ 7,935.89	23	\$ 7,935.89	23
FY24	Residential	\$ 15,568.42	82	\$ 15,568.42	82
	Commercial	\$ (4,959.45)	5	\$ (4,959.45)	5
FY25	Residential	\$ 8,485.60	194	\$ 9,598.92	198
	Commercial	\$ 3,593.35	16	\$ 3,593.35	16
FY26	Residential	\$ 903.95	153	\$ 1,244.67	124
	Commercial	\$ 286.20	11	\$ 286.20	11
TOTAL		\$ 68,489.00	811	\$ 69,972.01	788



Department of Public Utilities

Electric, Gas, Water, and Wastewater Services

Monthly Status Report

Risk Management & Safety

Victoria DeVargas

LAC Risk Manager

LOS ALAMOS COUNTY - RISK MANAGEMENT

January 2026

MONTH	ADMIN	EL DIST	EL PROD	GWS	WA PROD	WWTP
	Hours Worked					
Jan - 2026	2894.0	1444.3	1646.5	2896.0	1080.0	1255.0
Feb - 2025	4074.6	1783.5	1947.3	3510.8	1254.3	1437.3
Mar - 2025	4167.3	1934.8	1881.3	3464.0	1504.8	1535.8
Apr - 2025	3579.0	2079.8	1873.5	3693.3	1478.8	1534.8
May - 2025	4964.7	3097.8	2610.5	5740.8	2084.8	2265.5
June - 2025	3619.0	1852.5	1811.8	3211.2	1408.3	1381.5
July - 2025	3869.0	1918.5	1930.5	3414.7	1469.5	1332.0
Aug - 2025	4018.8	2096.0	2022.0	3899.2	1429.0	1611.8
Sept - 2025	3427.8	1722.0	1891.8	4144.7	1397.5	1502.0
Oct - 2025	5360.5	2491.2	2804.5	5396.5	1900.5	2258.3
Nov- 2025	3546.8	1625.8	1671.5	3498.2	1106.8	1469.0
Dec - 2025	3026.8	1706.5	1666.3	3066.3	1139.0	1354.3
Total Hrs Worked ->	46548.1	23752.5	23757.3	45935.5	17253.1	18937.0
Number of Recordable Injury and Illness Cases*	2	10	0	2	0	0
OSHA Recordable Injury & Illness Incidence Rate	8.59	84.20	0.00	8.71	0.00	0.00
Number of OSHA Days Away Days Restricted (DART) cases	0	0	0	0	0	0
OSHA Days Away Days Restricted (DART) Rate	0.00	0.00	0.00	0.00	0.00	0.00

INJURY DATES:

- 8-26-25: (ED) employees (10) potentially exposed to asbestos on east gate duct bank project.
- 9-16-25: (GWS) employee was holding small hose and sustained high pressure injury on his hands.
- 12-2-25: (ENG) employee potentially exposed to asbestos while working with Los Alamos County.
- 12-5-25: (ENG) employee hit by vehicle on bike between job sites.
- 1-23-26: (GWS) employee fell and injured shoulder.

TOTAL UTILITIES PERFORMANCE: 14 INJURIES X 200,000 = 200,000/176,183.5 ACTUAL HOURS WORKED = 15.89 OSHA RECORDABLE INJURIES PER 100 FTE

NATIONAL PERFORMANCE, UTILITIES (NAICS 22): 1.9 OSHA RECORDABLE INJURIES PER 100 FTE

INJURIES REQUIRING MEDICAL ATTENTION BEYOND FIRST AID ARE REQUIRED TO BE CONSIDERED OSHA RECORDABLE INJURIES , RETAINED IN THIS RECORD FOR ONE YEAR, REGARDLESS OF HOW MINOR THEY MAY BE.

DEPARTMENT OF PUBLIC UTILITIES CLAIMS

Information Provided by the County Risk Manager

YEAR	REPORT MONTH	BPU MTG DATE	TORT CLAIMS	WORKERS COMP	PROPERTY DAMAGE
2026	JAN	2/18/2026	1) Claimant alleges water damage from increased water pressure. NONE	1) GWS employee fell and injured shoulder.	NONE
2025	DEC	1/14/2026	NONE	1) Employee hit on bike between job sites (ENG) 2) Employee potentially exposed to Asbestos while working with Los Alamos County (ENG)	NONE
2025	NOV	12/10/2025	1) Claimant alleges that water line break caused damage to plumbing. NONE	NONE	NONE
2025	OCT	11/19/2025	NONE	NONE	1) GWS employee broke back window on county truck.
2025	SEP	10/22/2025	1) Claimant alleges that water leak repair clogged bathroom fixtures with sediment, had to hire a plumber to clear sediment and replace gaskets on fixtures.	1) GWS employee sustained high pressure injury from vactor hose.	NONE
2025	AUGUST	9/17/2025	1) Claimant alleges sewage back up. 2) Claimant alleges Wrongful Termination.	1) ED employees potentially exposed to asbestos.	NONE
2025	JULY	8/20/2025	1) Claimant alleges sewer line failed (GWS)	NONE	1) WP employee backed into County truck.
2025	JUNE	7/16/2025	NONE	NONE	NONE
2025	MAY	6/25/2025	NONE	NONE	NONE
2025	APR	5/21/2025	NONE	NONE	1) GWS employee backed into Fire Engine at PCS Warehouse 2) GWS employee hit canopy pillar while backing out of parking space 3) WWTP employee hit the conveyor arm with front end loader
2025	MAR	4/16/2025	1) Sonic Restaurant - awning damage (GWS)	NONE	NONE
2025	FEB	3/19/2025	1) Claimant alleges sewage backup into shower was caused by County (GWS)	NONE	1) GWS employee hit the awning at Sonic w/ Vactor Truck 2) ED employee broke back window of vehicle
2025	JAN	2/19/2025	1) Claimant alleges sewer clean out forced sewage back up into basement. (GWS) 2) Claimant alleges sewer back up on main line caused sewer leakage into crawl space. (GWS)	1) ED employee injured while operating ground tamper.	NONE
2024	DEC	1/15/2025	NONE	NONE	NONE
2024	NOV	12/4/2024	NONE	NONE	NONE
2024	OCT	11/20/2024	1) Claimant alleges leak at downstream fitting caused damage to residence (damage occurred 2/24)	NONE	NONE
2024	SEP	10/23/2024	1) Claimant reported sewage flooded basement	NONE	WP employee backed into pole at LANL.
2024	AUG	9/18/2024	1) Claimant stepped in uncovered water valve hole 2) Claimant states sewer back up in his basement 3) Claimant states water main leaked into basement causing her to fall	NONE	NONE
2024	JUL	8/12/2024	NONE	NONE	NONE
2024	JUN	7/17/2024	NONE	NONE	Update Resident backed into the side of small dump truck (GWS.)
2024	MAY	6/26/2024	1) GWS- Sewage back up into home. 2) GWS-Water line break that caused flooding into business.	NONE	NONE

YEAR	REPORT MONTH	BPU MTG DATE	TORT CLAIMS	WORKERS COMP	PROPERTY DAMAGE
2024	APR	5/15/2024	1) ED- Claimant states they had damage to furnace and outlets 2) GWS- Claimant states water heater damage after water was shut off for line repair on County side	NONE	NONE
2024	MAR	4/17/2024	1) Claimant states a power surge caused damage to fixtures	1) WP employee sustained injuries from a Motor Vehicle	1) ED employee hit another county vehicle with front bumper
2024	FEB	3/20/2024	NONE	NONE	NONE
2024	JAN	2/21/2024	NONE	NONE	1) Damage to tailgate of dump truck while GWS was loading asphalt.
2023	DEC	1/17/2024	1) Claimant found and removed plastic bucket debris found in their water pipes from main water lines.	1) WWTP employee smashed finger while operating equipment	NONE
2023	NOV	12/6/2023	NONE	WP employee injured his foot when a piece of concrete fell	NONE
2023	OCT	11/15/2023	NONE	NONE	NONE
2023	SEP	10/18/2023	Claimant states water pressure blew off faucet causing flooding in the residence.	NONE	NONE
2023	AUG	9/20/2023	Four claimants state backflow of sewage into their	NONE	Non-County owned truck hit power pole on the ski hill.
2023	JUL	8/16/2023	NONE	NONE	NONE
2023	JUN	7/19/2023	1) Claimant states alleged failure to detect and rectify a gas leak resulting in damages to residence/property. 2) Claimant states a backed up sewage line pushed sewage into their home resulting in damage to the residence.	NONE	Claim in which a Utilities employee reported that the toolbox slid in the truck he was driving, and it broke the truck's rear window.
2023	MAY	6/21/2023	NONE	A GWS employee alleges leg/ankle strain from being struck by the fender of a dual wheel truck after he allegedly responded to the driver's inquiry at a job site. This injury is reflected in the OSHA Incidence Rate spreadsheet.	A WWTP employee avoiding an oncoming car, misjudged clearance and slid off the road into a tree.
2023	APR	5/17/2023	1) County directed by homeowner to shut off only water service for the winter, but County shut off gas and electric also, causing freezing conditions and plumbing damage in the house 2) Claimant alleges a piece of asphalt left on street by County maintenance crew after repairs became embedded in her tire.	NONE	1) A GWS employee allegedly struck a concrete slab causing significant damage to the underside and steering controls of the vehicle. 2) GWS unit 1216 was found with a broken rear left window where parked under shed behind Bldg. 5; glass on ground; unknown party caused damage.
2023	MAR	4/19/2023	Claimant resident's fence was on County right of way, and ED had to cut the fence in order to work on a transformer. No liability; we recommended denial.	NONE	NONE
2023	FEB	3/15/2023	NONE	NONE	Utilities Hydroelectric employee was plowing snow when he slid into a ditch due to hazardous conditions. Side mirror and wheel/rim were damaged.
2023	JAN	2/15/2023	Claimant reports sewer back-up related to County main back-up. County staff acknowledge responsibility.	NONE	LAPD reported a hit and run damage to a Utility box; no suspects.



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Staff Report

February 18, 2026

Agenda No.: 10.a.

Index (Council Goals):

Presenters: Philo Shelton, Utilities Manager

Legislative File: 20883-25

Title

Tickler File: March - June

Attachments

A - Tickler File_Mar-Jun2026



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Combined Tickler

BPU & Council
March - June 2026

File Number	Title
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Agenda Date: 03/03/2026

21237-26	Briefing/Report (Dept,BCC) - Action Requested	Consent
	Approval of Budget Revision No. 2026-41 for Task Oder No. 4 with Souder Miller & Associates under AGR22-67b for Potable Water Storage Tank Inspection and Maintenance Services	
	Department Name: DPU	Length of Presentation:
	Drop Dead Date:	Sponsors: James Alarid, Deputy Utility Manager-Engineering

Agenda Date: 03/04/2026

21209-26	Briefing/Report (Dept, BCC) - No action requested	Business
	Annual Update on Water System	
	Department Name: DPU	Length of Presentation:
	Drop Dead Date:	Sponsors: Clay Moseley
19396-26	Briefing/Report (Dept, BCC) - No action requested	Business
	Department of Public Utilities Annual Report - Fiscal Year 2025	
	Department Name: DPU	Length of Presentation:
	Drop Dead Date:	Sponsors: Philo Shelton, Utilities Manager and Catherine D'Anna, Public Relations Manager
21210-26	Presentation	Presentation
	UAMPS Presentation by Mason Baker, CEO/General Manager	
	Department Name: DPU	Length of Presentation:
	Drop Dead Date:	Sponsors: Philo Shelton
18394-26	Presentation	Presentation
	Chromium Plume Presentation by NMED	
	Department Name: DPU	Length of Presentation:
	Drop Dead Date:	Sponsors: Philo Shelton, Utilities Manager
21198-26	Presentation	Presentation
	Final EV Plan Presentation	
	Department Name: DPU	Length of Presentation:
	Drop Dead Date:	Sponsors: Angelica Gurule, Sustainability Manager

File Number	Title
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Agenda Date: 03/18/2026

21063-26	<p>Briefing/Report (Dept, BCC) - No action requested</p> <p>DPU Quarterly Report - Fiscal Year 2026/Quarter 2</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Business
	<p>Length of Presentation:</p> <p>Sponsors: Philo Shelton, Utilities Manager and Catherine D'Anna, Public Relations Manager</p>	
20947-26	<p>Minutes</p> <p>Approval of Board of Public Utilities Meeting Minutes</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Consent
	<p>Length of Presentation:</p> <p>Sponsors: Board of Public Utilities</p>	
20441-26a	<p>Briefing/Report (Dept,BCC) - Action Requested</p> <p>Award of Bid No. IFB__ - __ for the Purpose of [Piedra Loop Electric Primary Replacement Project] with [Name of Vendor] in the Amount of \$[amount of contract], plus Applicable Gross Receipts Tax for the Term of _____</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Consent
	<p>Length of Presentation:</p> <p>Sponsors: Dennis Astley, Deputy Utility Manager-Electric Distribution</p>	
21239-26a	<p>Construction Contract</p> <p>Award of Bid No. IFB 26-23 for the Purpose of the San Ildefonso Waterline Replacement Project with [Name of Vendor] in the Amount of \$[amount of contract], plus Applicable Gross Receipts Tax for the Term of _____</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Consent
	<p>Length of Presentation:</p> <p>Sponsors: James Alarid, Deputy Utility Manager-Engineering</p>	
21241-26a	<p>Construction Contract</p> <p>Award of Bid No. IFB 26-37 for the Purpose of the East Road Project Waterline Replacement Project with [Name of Vendor] in the Amount of \$[amount of contract], plus Applicable Gross Receipts Tax for the Term of _____</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Consent
	<p>Length of Presentation:</p> <p>Sponsors: James Alarid, Deputy Utility Manager-Engineering</p>	
21064-26	<p>Budget Item</p> <p>Approval of the DPU FY2028 Budget (Council Budget Hearings April 27-29)</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Dept. Business
	<p>Length of Presentation:</p> <p>Sponsors: Joann Gentry, Deputy Utility Manager-Finance & Admin.</p>	
20688-26	<p>Discussion</p> <p>Briefing on the Broadband Business Plan</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	Presentation
	<p>Length of Presentation:</p> <p>Sponsors: Anne Laurent, County Manager</p>	
20948-26	<p>Status Report</p> <p>Status Reports</p>	Status Reports

File Number	Title	
	<p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: Philo Shelton, Utilities Manager</p>
20949-26	<p>Calendar</p> <p>Tickler File:</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: Board of Public Utilities</p>
		Tickler
Agenda Date: 03/31/2026		
21241-26	<p>Construction Contract</p> <p>Award of Bid No. IFB 26-37 for the Purpose of the East Road Project Waterline Replacement Project with [Name of Vendor] in the Amount of \$[amount of contract], plus Applicable Gross Receipts Tax for the Term of _____</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: James Alarid, Deputy Utility Manager-Engineering</p>
		Consent
21239-26	<p>Construction Contract</p> <p>Award of Bid No. IFB 26-23 for the Purpose of the San Ildefonso Waterline Replacement Project with [Name of Vendor] in the Amount of \$[amount of contract], plus Applicable Gross Receipts Tax for the Term of _____</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: James Alarid, Deputy Utility Manager-Engineering</p>
		Consent
20441-26	<p>Briefing/Report (Dept,BCC) - Action Requested</p> <p>Award of Bid No. IFB__ - __ for the Purpose of [Piedra Loop Electric Primary Replacement Project] with [Name of Vendor] in the Amount of \$[amount of contract], plus Applicable Gross Receipts Tax</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: Dennis Astley, Deputy Utility Manager-Electric Distribution</p>
		Consent
Agenda Date: 04/01/2026		
21046-26	<p>Briefing/Report (Dept, BCC) - No action requested</p> <p>Annual Update: Results of the Voice of the Customer Survey</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: Catherine D'Anna, Public Relations Manager</p>
		Business
21047-26	<p>Briefing/Report (Dept, BCC) - No action requested</p> <p>Overview of County Council's 2026 Strategic Leadership Plan</p> <p>Department Name: DPU</p> <p>Drop Dead Date:</p>	<p>Length of Presentation:</p> <p>Sponsors: County Council</p>
		Business
21048-26	<p>Briefing/Report (Dept, BCC) - No action requested</p>	
		Business

File Number	Title	
	Annual Update: Electric Reliability Plan (ERP) for FY2027 Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Dennis Astley, Deputy Utility Manager-Electric Distribution
21049-26	Briefing/Report (Dept, BCC) - No action requested Biannual Update: Integrated Resource Plan (IRP) Implementation Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Ben Olbrich, Deputy Utility Manager-Power Supply
21050-26	Briefing/Report (Dept, BCC) - No action requested Announcement of BPU Vacancy Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Board of Public Utilities
21051-26	Closed Session Begin Utilities Manager Performance Review Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Board of Public Utilities
CO0745-26a	Ordinance Incorporated County of Los Alamos Code Ordinance No. ____ - ____ (Use the exact name of the Code Ordinance). Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Joann Gentry, Deputy Utility Manager-Finance & Admin.
Agenda Date: 04/15/2026		
21199-26	Briefing/Report (Dept, BCC) - No action requested Balcony Solar Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Ben Olbrich, Deputy Utility Manager-Power Supply
21056-26	Closed Session Statement Regarding Closed Session Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Board of Public Utilities
21202-26	Closed Session Finalize Utilities Manager Performance Review Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Board of Public Utilities
CO0745-26b	Ordinance Incorporated County of Los Alamos Code Ordinance No. ____ - ____ (Use the exact name of	Public Hearing

File Number	Title	
20444-26	Briefing/Report (Dept,BCC) - Action Requested Review & Possible Approval of Changes to the DPU Rules & Regulations Department Name: DPU Drop Dead Date:	Dept. Business Length of Presentation: Sponsors: Philo Shelton, Utilities Manager
21204-26	Status Report Status Reports for April Department Name: DPU Drop Dead Date:	Status Reports Length of Presentation: Sponsors: Philo Shelton
21205-26	Calendar Tickler File for June - August Department Name: DPU Drop Dead Date:	Tickler Length of Presentation: Sponsors: Philo Shelton

Agenda Date: 06/03/2026

21287-26	Briefing/Report (Dept, BCC) - No action requested Annual Review of the Utilities Assistance Program (UAP) Department Name: DPU Drop Dead Date:	Business Length of Presentation: Sponsors: Joann Gentry, Deputy Utility Manager-Finance & Admin.
21201-26b	Discussion Initial Review of the Board of Public Utilities Annual Presentation to County Council Department Name: DPU Drop Dead Date:	Business Length of Presentation: Sponsors: Robert Gibson, Chair-Board of Public Utilities
21286-26	Closed Session Utilities Manager Performance Planning Department Name: DPU Drop Dead Date:	Closed Session Length of Presentation: Sponsors: Board of Public Utilities

Agenda Date: 06/09/2026

CO0746-26b	Code Ordinance Incorporated County of Los Alamos Code Ordinance No. ____ - ____ (USE FULL TITLE). Department Name: DPU Drop Dead Date:	Public Hearing Length of Presentation: Sponsors: Joann Gentry, Deputy Utility Manager-Finance & Admin.
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Agenda Date: 06/17/2026

21201-26c	Discussion Approval of the Board of Public Utilities Annual Presentation to County Council Department Name: DPU	Board Business Length of Presentation:
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File Number	Title
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	Drop Dead Date:	Sponsors: Robert Gibson, Chair-Board of Public Utilities	
21290-26	Closed Session Statement Regarding Closed Session Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Board of Public Utilities	Call to Order
21292-26	Minutes Approval of Board of Public Utilities Meeting Minutes - May Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Board of Public Utilities	Consent
21291-26	Briefing/Report (Dept, BCC) - No action requested Department of Public Utilities Quarterly Report for Fiscal Year 2026 - Quarter 3 Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton and Catherine D'Anna	Dept. Business
19713-26	Recognition Recognition of Departing Board Member (if necessary) Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Robert Gibson, Chair-Board of Public Utilities	Presentations
21293-26	Status Report Status Reports - May 2026 Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton	Status Reports
21294-26	Calendar Tickler File for July - September 2026 Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton	Tickler

Agenda Date: 06/28/2026

19943-26	Briefing/Report (Dept, BCC) - No action requested PARKING LOT: APPA Electric Rate Comparison & Presentation on Effects of Renewables on Electric Rates and Market Purchases Including TOU and Demand Charges Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton, Utilities Manager	Business
AGR1123-26a	General Services Agreement PARKING LOT: BPU Recommendation of Approval of Services Agreement No. AGR__ - ____ with [vendor] in the amount of \$[amount], plus Applicable Gross Receipts Tax, for the Purpose of Purchase and Maintenance Service for a New Water Production Emergency Backup Generator for the Term of __ Years Department Name: DPU	Length of Presentation:	Business

File Number	Title	
	Drop Dead Date:	Sponsors: Clay Moseley, Deputy Utility Manager-GWS Services
19438-26b	Briefing/Report (Dept, BCC) - No action requested PARKING LOT: Foxtail Flats Business Plan Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Ben Olbrich, Deputy Utility Manager-Power Supply
21065-26	Briefing/Report (Dept, BCC) - No action requested PARKING LOT: Extended Day-Ahead Market (EDAM) Update Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton, Utilities Manager
20742-26	Briefing/Report (Dept, BCC) - No action requested PARKING LOT: Discussion on Utility Data (after UNM Report) Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton, Utilities Manager
20951-26	Briefing/Report (Dept, BCC) - No action requested PARKING LOT: 2026 Electric Coordination Agreement Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Ben Olbrich, Deputy Utility Manager-Power Supply
19400-26	Presentation PARKING LOT: Annual LANL Presentation Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton, Utilities Manager
21200-26	Presentation PARKING LOT: Mozart Waste to Energy Technology Presentation Department Name: DPU Drop Dead Date:	Length of Presentation: Sponsors: Philo Shelton, Utilities Manager

Agenda Date: 06/29/2026

AGR1123-26	General Services Agreement PARKING LOT: COUNCIL Approval of Services Agreement No. AGR__ - ____ with [vendor] in the amount of \$[amount], plus Applicable Gross Receipts Tax, for the Purpose of Purchase and Maintenance Service for a New Water Production Emergency Backup Generator for the Term of __ Years Department Name: DPU Drop Dead Date:	Business Length of Presentation: Sponsors: Clay Moseley, Deputy Utility Manager-GWS Services
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Budget Revision 2026 - 41

BPU Meeting Date: February 18, 2026

Council Meeting Date: March 3, 2026

	Fund & Department	Org	Object	Revenue (decrease)	Expenditures (decrease)	Transfers In(Out)	Fund Balance (decrease)
1	Joint Utilities Fund - Water Production	54285635	8369		\$ 185,441		\$ (185,441)
2							\$ -
3							\$ -
4							\$ -
5							\$ -
6							\$ -
7							\$ -
8							\$ -
9							\$ -
10							\$ -

Description: The purpose of this budget revision is to fund the completion of corrective actions identified by the New Mexico Environment Department during the sanitary survey inspection in 2025. There are 18 remaining corrective actions that will require the services of a specialty contractor. The corrective action must be complete by April 7, 2026. Procurement has authorized this work as an emergency due to the large amount of specialized work required in a short time. The budget revision amount includes a 19% contingency.

Fiscal Impact: The net fiscal impact to the Joint Utilities Fund is an increase in expenditures and decrease in fund balance by \$185,441.

Joann Gentry

2/10/2026

Preparer

Date

County Manager Approval if Required

Philo Shelton

Department Director Signature

[Signature]

Budget Manager/Analyst Signature