2027 -2031 Infrastructure Capital Improvement Plan (ICIP) Ranking

Ranking plus Top 5 Projects

Ranked by LAC Departments and Management
Reviewed by the Regional and State Working Group
For consideration by the Los Alamos County Council
June 2025

ICIP - Why do we Prioritize this List

- The New Mexico Department of Finance and Administration (DFA) requirement for any projects that could receive NM State funding. They do not require us to prioritize the list.
- State Legislators and the Governor look to the ranking in this list as indications of support from the Governing Body and County Management.
- The Federal Delegation staff look to the top 20 in this list for potential funding.
- Both State and Federal funders (legislators, Governor) also want to see projects that meet various criteria - including NEED, funding need, matching priorities to state or federal priorities, funding timeline.
- The Governor will only consider projects in the top 5.
- Our goal is to put together a Top 20 List of Projects that are the best candidates for state and federal funding.
- The ranking of this list does not signify absolute importance, but a combination of factors which makes the top 5 and top 20 most likely to match the type of funding being sought.

ICIP - How do we Prioritize

- Review priority projects within these parameters:
 - Interest by State Legislators and the Governor's Office if known
 - Project timeline alignment with the State Capital Outlay funding cycle
 - Ability to convey real Need, funding need, significance to our community and if possible, the region or the state
 - Funding requirement a single project cannot be multimillions in request unless the previous criteria (need and significance) match the requested funding

Management/Finance/Intergovernmental Affairs Responsibilities

- County Management, Department Directors, and Senior Management finalize the ICIP Ranking.
- Review the prioritized list with the Council Regional and State Working Group.
- The County Council approves the ranking. The list is then uploaded to the DFA system.
- DFA has a due date for ICIP submissions for counties on July 11, 2025.

ICIP – Intergovernmental Affairs

Intergovernmental Affairs Responsibilities post-ICIP submission to DFA

- Discuss priority projects with legislators and the Governor's office and create a narrative around the 2 – 3 projects that will be submitted for Capital Outlay consideration – continue promoting projects throughout the Session
- Submit 2 3 projects to the Legislative Council Services. Then the Governor's Office. The submission date is usually in early to mid-December of the year preceding the legislative session
- Verify that funding will be appropriated

Intergovernmental Affairs Responsibilities post-Session

- Verify funding was appropriated and was approved by the Governor
- Submit documentation to the Finance Department and Project Managers for tracking
- Identify which agency is responsible for the funding
- Communicate to legislators the status of current Capital Outlay
- Identify opportunities to thank legislators and Governor for support

State Capital Outlay (ICIP) A Case Study of a Successfully Funded Project

The Jemez Mountain Fire Protection Project - What Still Works and What Doesn't

- Started as the Camp May Pipeline for the Ski Hill focus on project as an economic development project
 - Private entities cannot receive state funding
 - Economic Development for the 6th Wealthiest County in the USA difficult narrative considering cost of project
- Switched to a wildfire mitigation/fighting project
 - Wildfire is a statewide problem everyone understands and cares about
 - Fighting fire in the Jemez helps not only Los Alamos, but the district, and reduces statewide funding needs
 - It is heroic
- Low on the ICIP List the year it received funding
 - Individual projects get pulled for the Legislative Council Services for funding consideration during the capital outlay process
 - Projects must be in the top 5 (Governor) or 10 (legislature) for funding consideration
 - Legislature and Governor and increasingly strict about which projects will be funded

Top 5 Ranked Projects

- 1. Housing Infrastructure
- 2. Emergency Operations Center
- 3. Social Services Colocation Facilities
- 4. EA-4 Electric Power Line Replacement
- 5. White Rock Town Center and Longview Drive Improvements

Project Details

1. Housing Infrastructure

Short Description: Increase the capacity for new housing development and the amount and variety of housing types to meet the needs of a changing and growing population, particularly middle- and lower-income households. Monies will be used in support of the development of County owned land for affordable housing as outlined in the Los Alamos County Affordable Housing Plan (2024). Final funding amounts will be determined and distributed as projects reach "shovel ready" status.

Amount Requested: \$12,000,000

Currently Funded: \$5,000,000

Project time range: 2027 to 2029

Project Details

2. Emergency Operations Center

Short Description: To enhance regional emergency response and strengthen operational coordination, Los Alamos County will construct a dedicated EOC adjacent to Fire Station 3. This facility will replace the current ad hoc setup and serve as the central command hub during all-hazard incidents, supporting multiagency coordination, situational awareness, and continuity of government. The EOC will include redundant communications systems, backup power, and integrated technologies to ensure 24/7 operational readiness in support of local, state, and federal partners

Amount Requested: \$5,000,000

Currently Funded: \$2,000,000

Project time range: 2025 to 2028

Project Details

3. Social Services Colocation Services

Short Description: As part of the recommendations from the 2024 Comprehensive Health Plan, and emerging best practices to assist clients in need more efficiently and effectively, the Los Alamos County Social Services Division will be located into a facility that will allow other complementary services to be co-located within the same facility.

Amount Requested: \$2,000,000 (2027) \$8,000,000 (2028)

Currently Funded: \$9,500,000

Project time range: 2025 to 2028

Project Details

4. EA-4 Electric Power Line Replacement

Short Description: The EA4 Feeder is an overhead electric distribution line which commences at the County's Pajarito Cliffs Site and heads north for approximately 2.5 miles across 4 canyons and ends at the base of Guaje Canyon. The EA4 Feeder is operating near or past its useful life. The EA4 line is the primary power source for the Los Alamos County water well system in Guaje Canyon and the Los Alamos Wastewater Treatment Plant.

Amount Requested: \$7,500,000

Currently Funded: \$300,000

Project time range: 2027

Project Details

5. White Rock Town Center Economic Development and Longview Drive Improvements

Short Description: The purchase of property within the Sherwood Village area for the purposes of re-aligning Longview Drive has been contemplated for decades. Most recently, the 2021 White Rock Center Master Plan supported the road re-alignment for the purpose of creating a multi-modal street that serves as a "complete street" including widened sidewalks, streetscape amenities such as seating, landscaping, lighting, signage, shade, and bike racks, and public parking to create an activated "main street" feel.

Amount Requested: \$2,500,000

Currently Encumbered: \$900,000+ for property purchase

\$1,000,000 Road

Project time range: 2026 – 2028