



County of Los Alamos

Los Alamos, NM 87544
www.losalamosnm.us

Agenda - Final County Council - Work Session

*Denise Derkacs, Council Chair; Theresa Cull, Vice-Chair;
Melanee Hand; Suzie Havemann; Keith Lepsch; David Reagor;
and Randall Rytz, Councilors*

Tuesday, July 18, 2023

6:00 PM

Council Chambers - 1000 Central Avenue

NOTE: This meeting is in person and open to the public. However, for convenience, the following Zoom meeting link and/or telephone call in numbers may be used for public viewing and participation:

<https://us02web.zoom.us/j/82683176848>

Or Telephone:

Dial(for higher quality, dial a number based on your current location):

US: +1 253 215 8782 or +1 346 248 7799 or +1 669 900 6833 or +1 301 715 8592
or +1 312 626 6799 or +1 929 205 6099

Webinar ID: 826 8317 6848

1. **OPENING/ROLL CALL**
2. **PLEDGE OF ALLEGIANCE**
3. **PUBLIC COMMENT**

This section of the agenda is reserved for comments from the public on items that do not require action by the Council or are not otherwise on the agenda.

4. **APPROVAL OF AGENDA**
5. **PRESENTATIONS, PROCLAMATIONS AND RECOGNITIONS**

- A. [17426-23](#) LANL Presentation on Growth and Mission Support

Presenters: County Council - Regular Session

Attachments: [A - LANL Presentation on Growth and Mission Support](#)

- B. [17361-23](#) Presentation on the Performance of the Trinity Drive Road Diet Between Diamond Drive and Oppenheimer Drive

Presenters: Eric Ulibarri, County Engineer and Juan Rael, Public Works Director

Attachments: [A - Road Diet Presentation](#)
[B - Resolution No. 20-05](#)

6. BUSINESS

- A. [17602-23](#) Discussion Regarding Assumptions for the Long Range Financial Projection

Presenters: Steven Lynne, County Manager and Helen Perraglio, Chief Financial Officer

Attachments: [A - FY2024 Adopted LRFP Assumptions](#)
[B - FY2024 Adopted 10-yr General Fund projection and alternatives summary](#)
[C - 10yr General Fund projection - No New GRT](#)
[D - 10yr General Fund projection - Assume GRT Decreases are 0%](#)
[E - 10yr General Fund projection - new 0.5% GRT increase effective July 1, 2025](#)
[F - 10yr General Fund projection - new 0.25% GRT increase effective July 1, 2025](#)
[G - 10yr General Fund projection - new 0.% expenditure growth FYs 25-27 and no new GRT](#)

7. PUBLIC COMMENT

8. ADJOURNMENT

If you are an individual with a disability who is in need of a reader, amplifier, qualified sign language interpreter, or any other form of auxiliary aid or service to attend or participate in the hearing or meeting, please contact the County Human Resources Division at 662-8040 at least one week prior to the meeting or as soon as possible. Public documents, including the agenda and minutes can be provided in various accessible formats. Please contact the personnel in the Office of the County Manager at 663-1750 if a summary or other type of accessible format is needed.



County of Los Alamos

Staff Report

July 18, 2023

Los Alamos, NM 87544
www.losalamosnm.us

Agenda No.: A.

Index (Council Goals):

Presenters: County Council - Regular Session

Legislative File: 17426-23

Title

LANL Presentation on Growth and Mission Support

Body

Kelly Beierschmitt, Deputy Laboratory Director, Operations will provide an update on LANL Growth and Mission Support.

Attachments

A - LANL Presentation on Growth and Mission Support



Growth and mission support

Presentation to the Los Alamos County Council and Town Hall

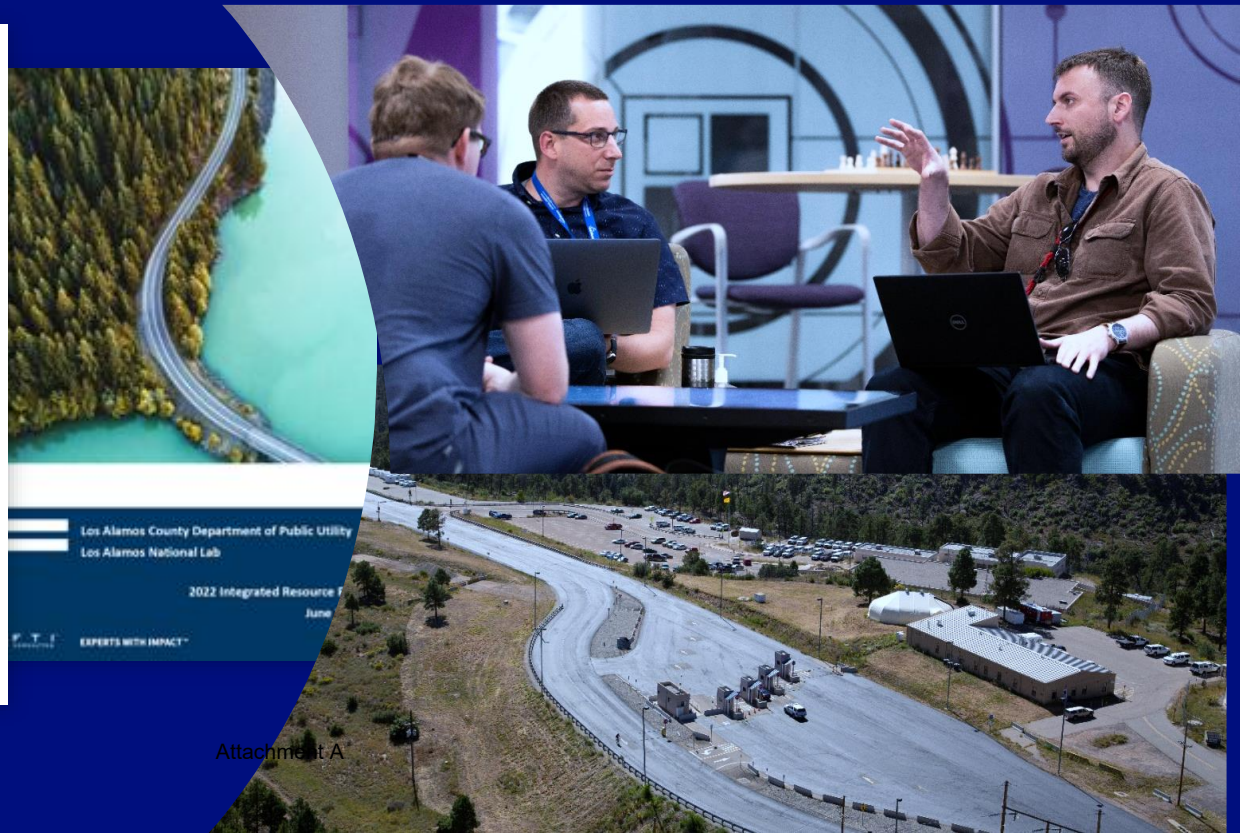
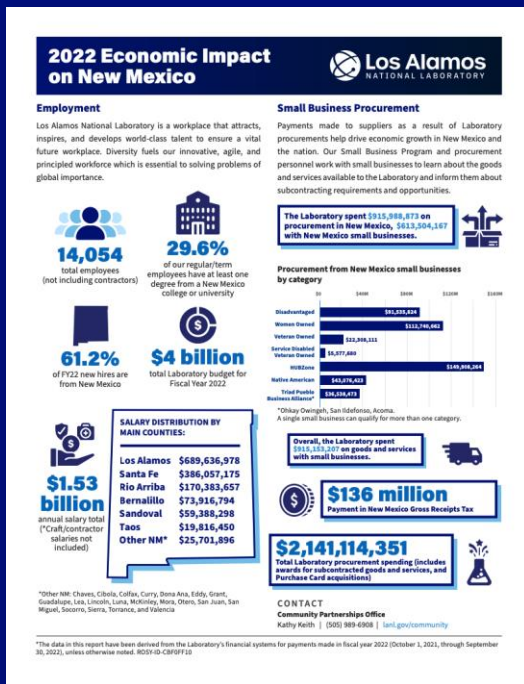
Kelly Beierschmitt

Deputy Laboratory Director
Operations

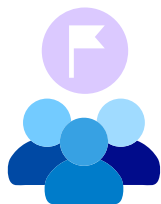
July 18, 2023
LA-UR-23-27744



Delivering the Laboratory's mission is a result of extensive listening and close collaboration



A rapidly growing workforce and LANL mission help drive the region's economy



17,244

total employees



\$4.4 billion

total Laboratory budget
for fiscal year 2023



61.2%

of FY22 new
hires are from
New Mexico



\$1.76 billion

Annual salary total YTD
for fiscal year 2023

Attachment A

Salary distribution by main counties:

Los Alamos	\$751,243,751
Santa Fe	\$446,376,954
Rio Arriba	\$195,454,037
Bernalillo	\$97,487,279
Sandoval	\$72,918,192
Taos	\$23,019,491
Other NM*	\$30,779,651

Regional capacity challenges and opportunities



Campus Planning



Transportation



Infrastructure

Exploring federal off-site campus options

Move work closer to housing

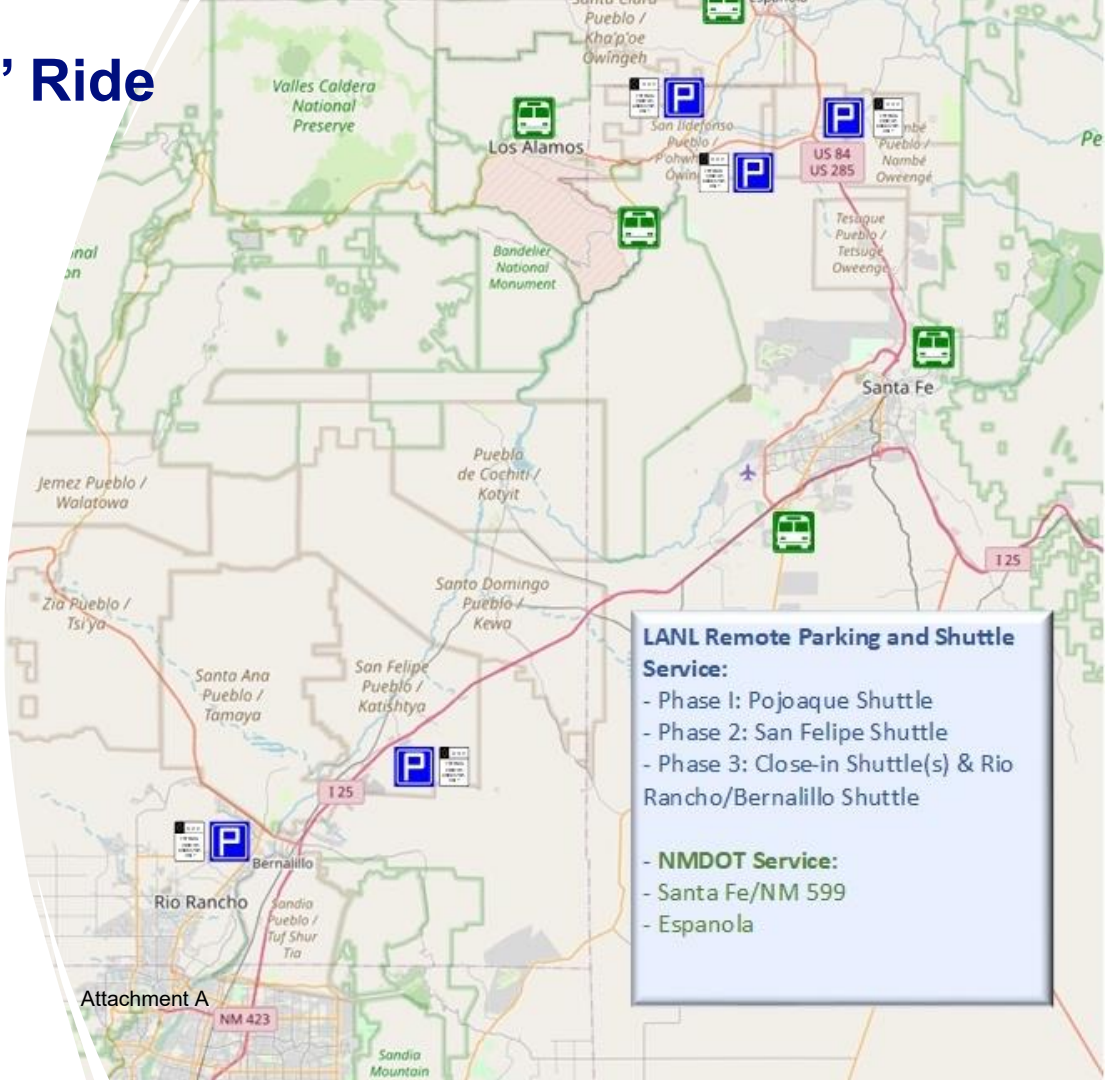
- **Robust main campus in Los Alamos will remain**
- **Possible capabilities for off-site campus**
 - Low hazard, light laboratory space
 - R&D offices
 - Business and support services offices
 - Classified office activities
 - Warehousing
- **Keep hazardous and specialized operations in Los Alamos**
- **Reduces traffic congestion and housing demand in Los Alamos County, more accessible to larger population base**



Acquiring permanent off-site locations focuses on-site investments on specialized operations (nuclear mission, stockpile security, high explosive, LANSCE, magnet lab, etc.)

Bussing with off-site Park n' Ride

- Remote parking locations with shuttles in lieu of parking development on-site
 - Pojoaque (300): **in operation now**
 - San Felipe (500-1,000): **pilot coming**
 - San Ildefonso (1,000-1,500 vehicles)
- Provides a convenient location for rideshare formation
- Leverage existing NMDOT Park n' Ride and vanpool programs to increase options for employees
- Expanded Los Alamos transit center in partnership with NMDOT/LAC



LANS Remote Parking and Shuttle Service:

- Phase I: Pojoaque Shuttle
- Phase 2: San Felipe Shuttle
- Phase 3: Close-in Shuttle(s) & Rio Rancho/Bernalillo Shuttle

- NMDOT Service:

- Santa Fe/NM 599
- Espanola

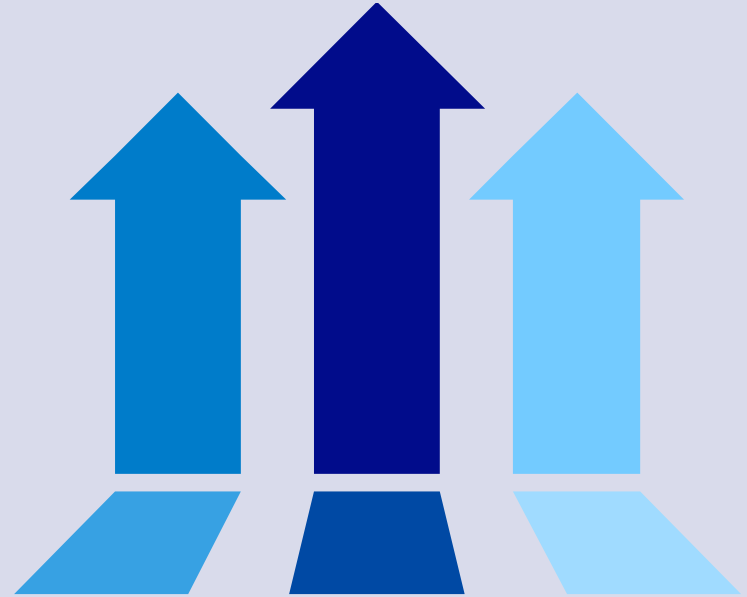
Solid support in Washington, D.C.

- ✓ FY24 budget request, if approved, puts us close to \$5B
 - Keep spending and hiring
- ✓ We're watching budget negotiations to get an idea of when FY24 budget for LANL will be approved.

We now have 17,244 employees; on track to hire ~2K more

Growing capacity key to meeting our mission

- ✓ Investing in staff
- ✓ Revamping management systems
- ✓ Modernizing the site and increasing geographical scope



Site modernization in full swing



~\$588M in estimated FY23 construction costs



Pajarito corridor work ramping up:

- Work spans eight technical areas
- LAP4 (largest line-item project)
- Six D&D projects underway
- Hundreds of additional projects ongoing



Net-zero (\$500K NNSA Green Fleet Award for more ZEVs)



Supercomputing progress, CHIPS and Science, Inflation Reduction Act



Regional development plan: to be successful on-site, we also need support from the surrounding area



***Much more
to come ...***

Expanded childcare

In response to employee needs, Triad/UC providing financial support for care center and new UNM-LA childhood education program at no cost to taxpayers

Agreement reached with expert local childcare provider and women- and minority-owned small business, Bilingual Montessori School of White Rock to operate new childcare center in Los Alamos

- UC is funding a \$2M remodel of 3500 Trinity Drive offices
- Fall 2023 opening anticipated
- Services provided at market-competitive rates
- Intended to serve approximately 100 children, with priority given to Lab employees, especially those whose children presently lack care, including infants

New UNM-LA program investment:

- Triad, in concert with the Regional Development Corporation (RDC), is making a ~\$25K investment in a new Early Childhood Education Certificate Program
- Supports broader pipeline of educators locally, regionally

Student programs of all kinds are essential to our work

- Specialized programs prepare high schoolers for craft work via the New Mexico Building & Construction Trades Council
- Partnerships with Northern NM College, Santa Fe Community College and UNM-LA/UNM
- Funding 11 multi-year minority-serving institutions to expand/create programs to meet LANL's nuclear security needs

STUDENT STATS



LANL 2022

1812 students at peak
in summer 2022

430 postdocs at LANL
The number ranges
from 425–450
every year

35% employees who started
as students/postdocs
(regular and term)

50% average
conversion rate
for postdocs

Questions?



County of Los Alamos

Staff Report

July 18, 2023

Los Alamos, NM 87544
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Agenda No.: B.

Index (Council Goals): Quality Excellence - Infrastructure Asset Management; Quality of Life - Mobility

Presenters: Eric Ulibarri, County Engineer and Juan Rael, Public Works Director

Legislative File: 17361-23

Title

Presentation on the Performance of the Trinity Drive Road Diet Between Diamond Drive and Oppenheimer Drive

Body

The road diet design option was specifically evaluated at the request of the Transportation Board on January 3, 2019 during evaluation of the Trinity Drive and 35th/36th Streets design alternatives for "The Hills" development. An engineering consultant was hired to evaluate the feasibility of a road diet on Trinity from Diamond to Oppenheimer. On May 2, 2019, the design consultant presented its findings to the Transportation Board showing that the road diet configuration provides for improved multi-modal use of roadway, and supports growth through a 10-year horizon in 2032. The Transportation Board recommended the road diet alternative for consideration.

The NMDOT reviewed and supported the traffic analysis data supporting a road diet as a viable design option. However, the NMDOT requested a Council resolution to document and ensure there is community involvement and support for the road diet per their 2020 NMDOT Design Manual Road Diet Guide.

In June of 2020, the NMDOT performed a pavement preservation project and would re-stripe this segment of Trinity Drive as a road diet, if Los Alamos County provided the Council resolution.

On June 9, 2020 Council approved Resolution 20-05, a Resolution of Support for the New Mexico Department of Transportation to Implement a Road Diet on Trinity Drive from Diamond Drive to Oppenheimer Drive. As part of that approval, Council requested staff provide a report to Council after periods of one and two years. The Road Diet was implemented on June 11, 2020. Due to impacts related to the COVID pandemic followed by construction impacts during Canyon Road reconstruction, earlier presentations were delayed allowing staff time to gather appropriate data. This presentation will illustrate the full impact of the 2022 closure of Canyon Road, when the road diet was tested to its max traffic volumes.

Attachments

- A - Road Diet Presentation
- B - Resolution No. 20-05

TRINITY DRIVE/NM 502 ROAD DIET Diamond Dr. to Oppenheimer Dr.

Incorporated County of Los Alamos

Public Works Department

July 18, 2023

LOS ALAMOS

TRINITY DRIVE/NM 502 ROAD DIET

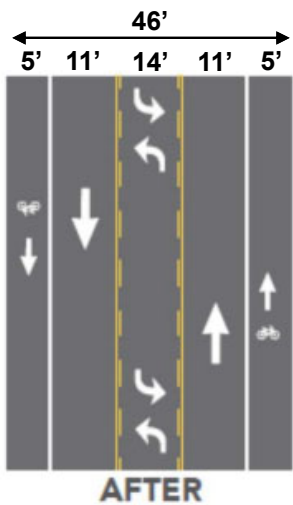
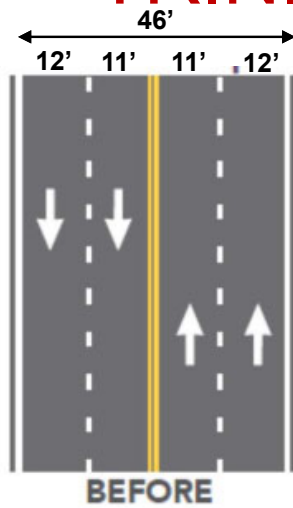


TRINITY DRIVE/NM 502 ROAD DIET

Background:

- Improvements associated with an NMDOT State Grant for Pedestrian and ADA Improvements, NMDOT Pavement Preservation Project, and “The Hill” Apartment Housing Development.
- **January 3, 2019** – Transportation Board requested analysis of a Road Diet alternative as part of “The Hill” off-site traffic study.
- **May 2, 2019** - Transportation Board recommended a Road Diet on Trinity Drive following review of all alternatives from “The Hill” off-site traffic study.
- **June 25, 2019** – Council presentation on findings of “The Hill” off-site traffic study. No Council Action taken.
- **May 26, 2020** – Council voted against (4-3) adopting Resolution No.20-05 supporting implementation of the Road Diet.
- **June 9, 2020** – Council reconsidered and voted (4-3) to adopt Resolution No.20-05 supporting implementation of the Road Diet.
- **June 11, 2020** – Road Diet Pavement Markings Implemented.

TRINITY DRIVE/NM 502 ROAD DIET



TRINITY DRIVE/NM 502 ROAD DIET

Road Diet – Evaluation

Pros:

- Continuous Center Lane
 - Left turn storage
 - Two stage crossing availability (gap acceptance)
 - Emergency access availability
- Traffic Calming
- Conflict Points Reduced (Less rear-end, and right-angle crashes)
- Community-Focused Complete Streets
 - Bike Lanes (both directions)
 - Pedestrian Buffer from Vehicular Traffic (both directions)
 - Pedestrian Crossing - Median Refuge Availability
 - Pedestrian – Fewer Lanes to Cross
 - Transit Bus Bay Proposed Near 36th Street
- Left Turn Lane Provided to Hospital East Entrance

Cons:

- Does not solve capacity problems at major intersections – Diamond Drive / Oppenheimer
- Driver Expectation – Motorists accustomed to 4 lanes, Public Perception
- Continuous Center Lane Conflict where multiple, closely spaced driveways exist
- Median Pedestrian Refuges can Restrict Emergency Access

TRINITY DRIVE/NM 502 ROAD DIET

Challenges: Canyon Road Reconstruction Project

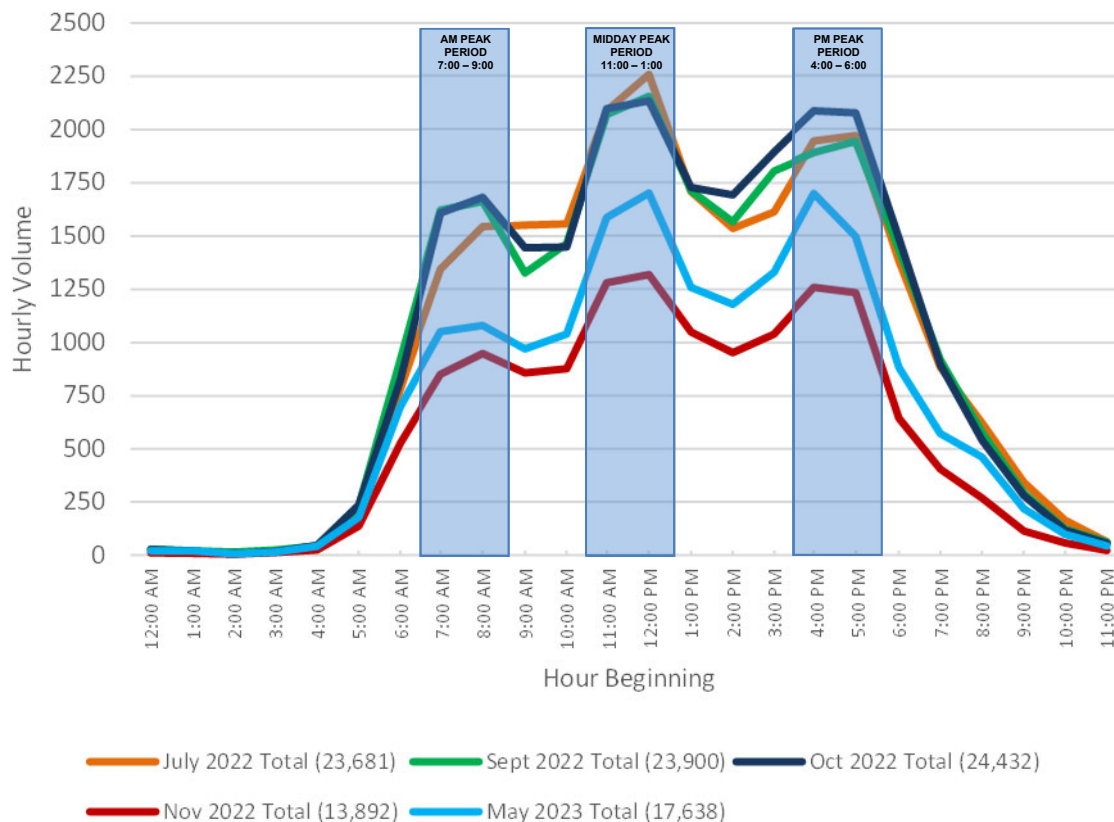
- **Canyon Road Closed to Through Traffic – July 5, 2022** (Approx 7,000 to 10,000 vehicles per day detoured to Trinity Drive)
 - Caused significant delays at Diamond Drive/Trinity Drive Intersection during peak periods
 - Caused periodic slowdowns along Trinity Drive during peak periods
- **Canyon Road Reopened to Traffic – October 24, 2022**



TRINITY DRIVE/NM 502 ROAD DIET

TRAFFIC COUNT DATA – TRINITY DRIVE, WEST OF 36th STREET

Total Average Weekday Volumes
Trinity Drive - West of 36th Street



TOTAL Average Weekday Traffic Volumes

- July 2022* = 23,681 vehicles per day
- September 2022* = 23,900 vehicles per day
- October 2022* = 24,432 vehicles per day
- November 2022 = 13,892 vehicles per day
- May 2023 = 17,638 vehicles per day

* - Traffic Counts conducted during Canyon Road Closure

TRINITY DRIVE/NM 502 ROAD DIET

TRAVEL TIME DATA COLLECTION METHODOLOGY

- Floating Car Method
- Speed Tracker App used to record speed and travel times
- Collection Periods: AM (7:00 – 9:00), Midday (11:00 – 1:00), PM (4:00 – 6:00)
- 8 – 11 runs per direction completed during each collection period (Between Central Ave Roundabout & Diamond Dr.)
- Extracted data between 20th St and Diamond Dr for Road Diet Evaluation (1.05 Miles)
- Maximum Free Flow Speed Set at 40mph



TRINITY DRIVE/NM 502 ROAD DIET

TRAVEL TIME DATA – Between Diamond Drive and 20th Street

EASTBOUND

Trinity Drive - Average AM Peak Period Travel Times EASTBOUND (Diamond Dr. to 20th St.)					
Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	1 min 58 sec	1 min 55 sec	4 sec	31.7 MPH	38.5 MPH
Oct 13, 2022	2 min 2 sec	1 min 59 sec	3 sec	30.8 MPH	38.9 MPH
Nov 17, 2022	1 min 52 sec	1 min 48 sec	4 sec	33.5 MPH	40.4 MPH

Trinity Drive - Average Midday Peak Period Travel Times EASTBOUND (Diamond Dr. to 20th St.)					
Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	2 min 19 sec	2 min 13 sec	6 sec	26.9 MPH	37.4 MPH
Oct 13, 2022	2 min 9 sec	2 min 6 sec	3 sec	29.1 MPH	37.5 MPH
Nov 17, 2022	1 min 52 sec	1 min 51 sec	1 sec	33.5 MPH	39.5 MPH

Trinity Drive - Average PM Peak Period Travel Times EASTBOUND (Diamond Dr. to 20th St.)					
Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	3 min 4 sec	2 min 49 sec	15 sec	20.4 MPH	37 MPH
Oct 13, 2022	3 min 15 sec	2 min 42 sec	33 sec	19.2 MPH	38.1 MPH
Nov 17, 2022	2 min 12 sec	2 min 7 sec	5 sec	28.4 MPH	38.4 MPH

WESTBOUND

Trinity Drive - Average AM Peak Period Travel Times WESTBOUND (20th St. to Diamond Dr.)					
Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	2 min 53 sec	2 min 13 sec	40 sec	21.6 MPH	39.1 MPH
Oct 13, 2022	3 min 9 sec	2 min 17 sec	52 sec	19.8 MPH	37.9 MPH
Nov 17, 2022	2 min 35 sec	1 min 59 sec	35 sec	24.2 MPH	39.9 MPH

Trinity Drive - Average Midday Peak Period Travel Times WESTBOUND (20th St. to Diamond Dr.)					
Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	3 min 30 sec	2 min 27 sec	1 min 2 sec	17.8 MPH	36 MPH
Oct 13, 2022	3 min 6 sec	2 min 20 sec	46 sec	20.1 MPH	36.5 MPH
Nov 17, 2022	2 min 52 sec	2 min 7 sec	45 sec	21.8 MPH	38.4 MPH

Trinity Drive - Average PM Peak Period Travel Times WESTBOUND (20th St. to Diamond Dr.)					
Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	2 min 50 sec	2 min 9 sec	42 sec	22 MPH	38.6 MPH
Oct 13, 2022	3 min 10 sec	2 min 11 sec	59 sec	19.7 MPH	38.3 MPH
Nov 17, 2022	2 min 47 sec	1 min 57 sec	51 sec	22.4 MPH	39.9 MPH

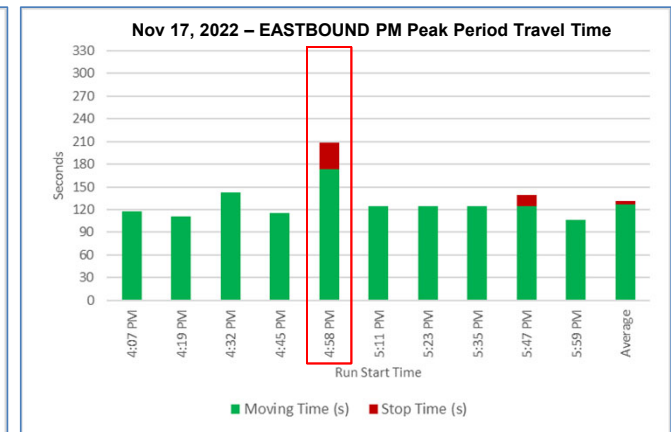
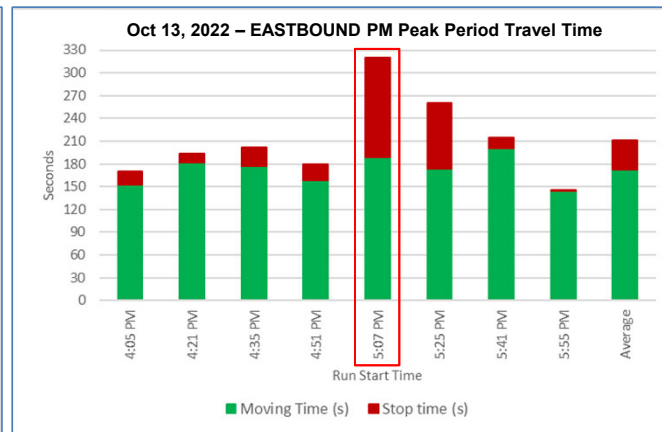
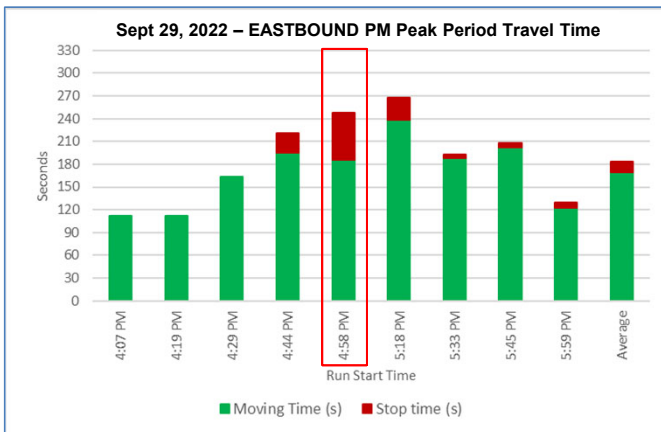
September and October 2022 Travel Time Runs conducted during Canyon Road Closure

TRINITY DRIVE/NM 502 ROAD DIET

TRAVEL TIME DATA – Eastbound Between Diamond Drive and 20th Street

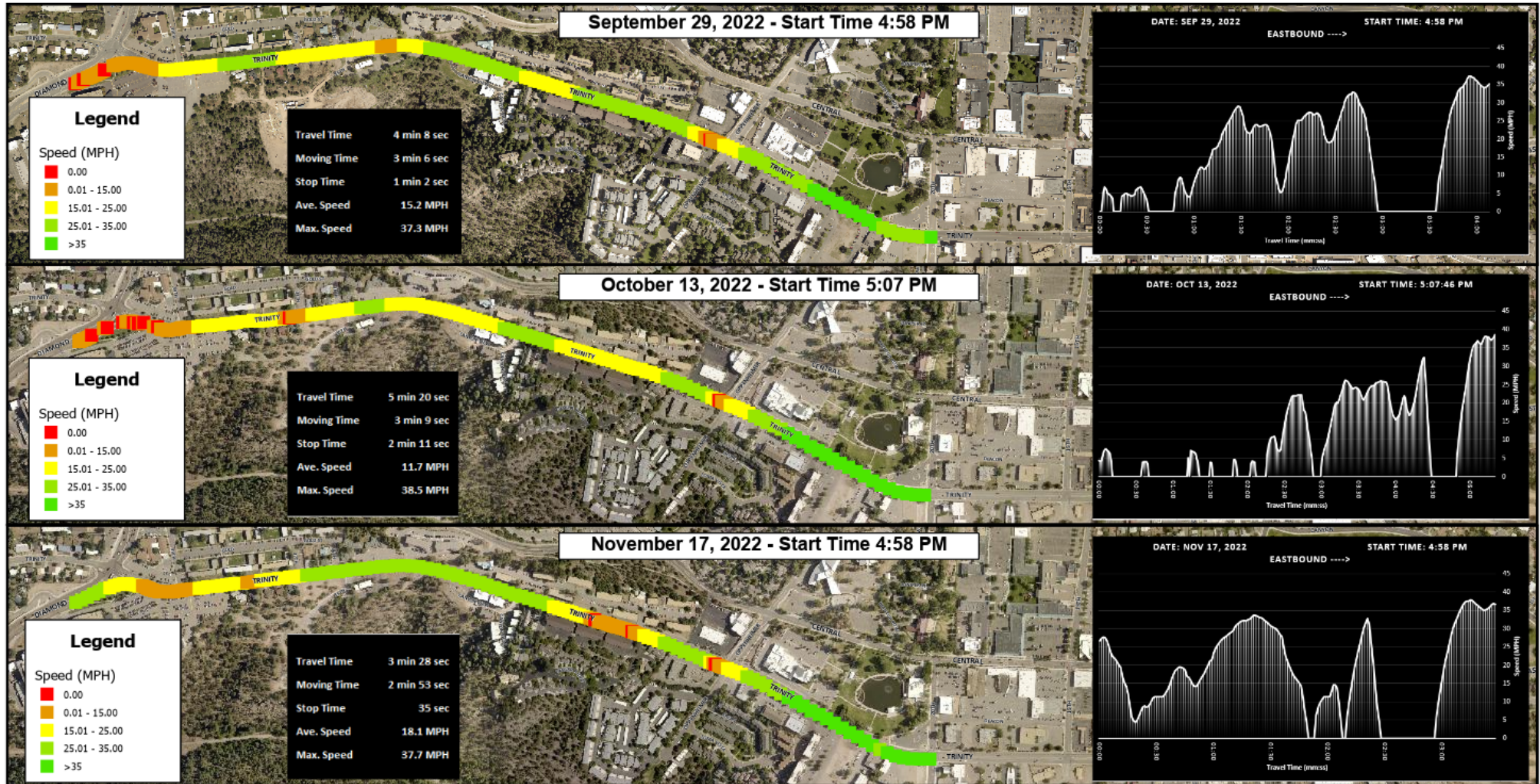
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September and October 2022 Travel Time Runs conducted during Canyon Road Closure

TRINITY DRIVE/NM 502 ROAD DIET



TRINITY DRIVE/NM 502 ROAD DIET

Crash Data - Trinity Drive, Between Diamond Drive and Oppenheimer Drive

Year	Total # Crashes	Property Damage Only	Injury	Single Vehicle	Multiple Vehicle	Pedestrian Involved	Bicycle Involved	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	3	3	0	0	3	0	0	0	0	0	1	1	0	0	1	0	0	0	0
2015	5	3	2	0	5	1	0	0	0	0	0	0	0	1	1	2	1	0	0
2016	12	10	2	1	11	0	0	1	1	0	0	1	0	1	0	1	2	5	0
2017	12	8	4	1	11	0	2	3	0	3	1	0	0	2	2	0	1	0	0
2018	11	7	4	0	11	0	1	0	0	1	1	1	1	1	1	1	0	2	2
2019	9	8	1	0	9	0	0	0	2	1	0	0	0	0	2	2	1	1	0
2020	3	2	1	0	3	0	0	0	0	1	0	1	0	0	0	0	0	1	0
2021	4	2	2	0	4	0	1	0	0	0	0	0	0	0	0	1	1	0	2
2022	11	7	4	0	11	0	3	2	0	0	1	0	1	5	0	0	2	0	0
Totals	70	50	20	2	68	1	7	6	3	6	4	4	2	10	7	7	8	9	4

Bicycle Involved Crashes
04/06, 06/08, & 07/05

Road Diet Implemented
June 11, 2020

Canyon Road Closed
July 5 through October 24, 2022

TRINITY DRIVE/NM 502 ROAD DIET

Conclusions

- During Worst Case Scenario (Canyon Road Closure), Road Diet segment continued to flow with only a reduction in speed.
- The Primary Constraint affecting capacity is the Signalized intersection at Diamond and Oppenheimer
- Under normal traffic conditions no prolonged traffic flow issues
- Improvements to Safety
- Reported improvements to Pedestrians and Bicyclist comfort
- Public Safety and Emergency Management
 - No Impact to evacuation due to multiple routes available.
 - Emergency response is enhanced due to available center lane.

Questions?



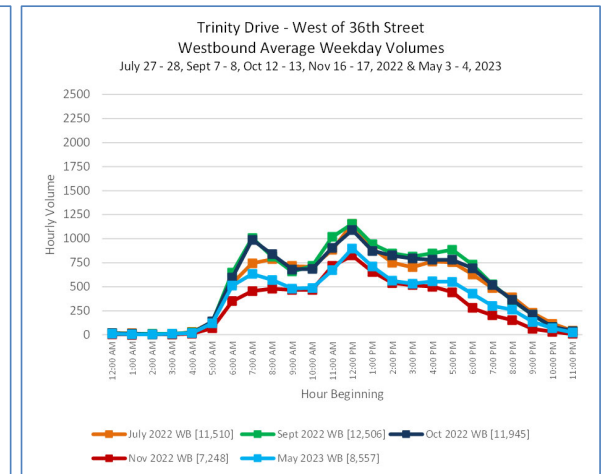
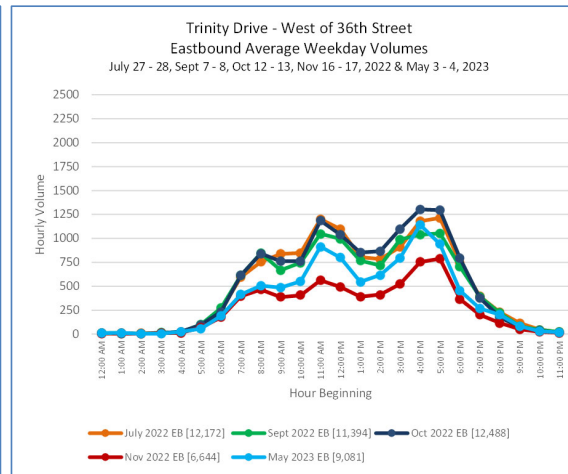
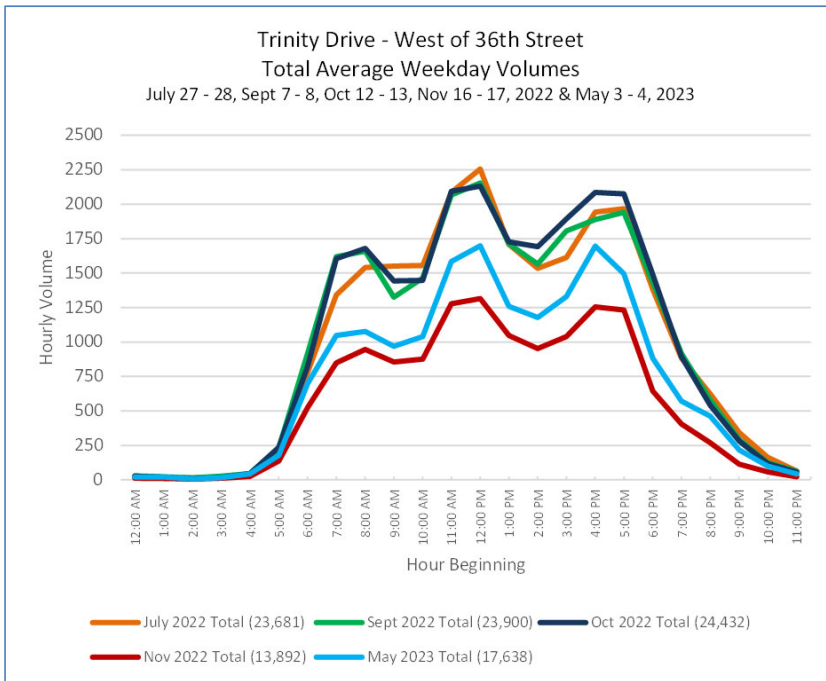
Appendix

Additional Data Collected

TRINITY DRIVE/NM 502 ROAD DIET

TRAFFIC COUNT DATA – TRINITY DRIVE, WEST OF 36th STREET

July, September and October 2022 Traffic Counts conducted during Canyon Road Closure

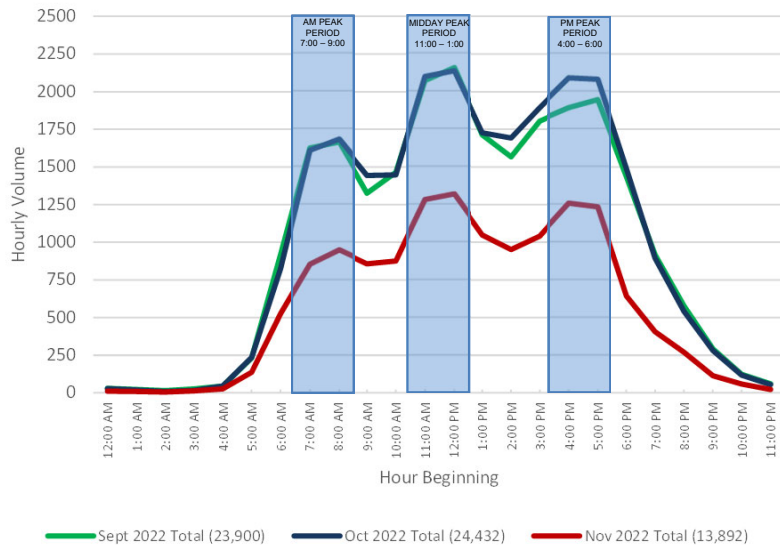


TRINITY DRIVE/NM 502 ROAD DIET

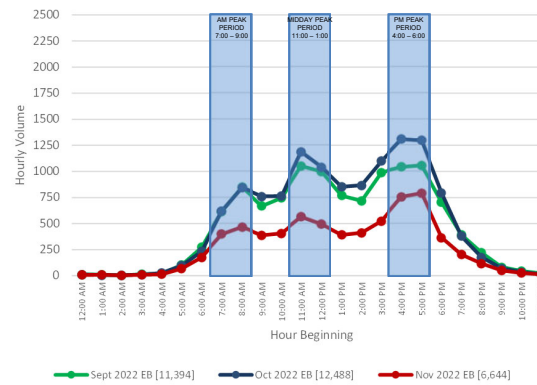
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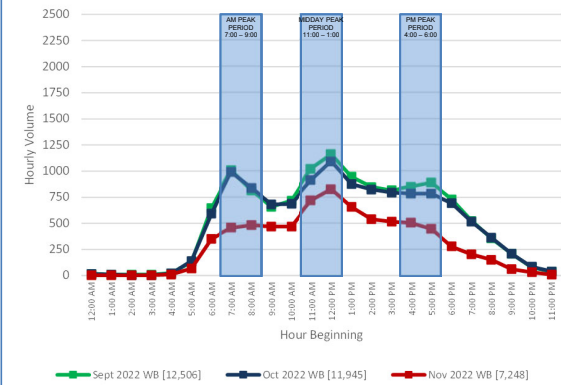
Trinity Drive - West of 36th Street
Total Average Weekday Volumes
Sept 7 - 8, Oct 12 - 13, & Nov 16 - 17, 2022



Trinity Drive - West of 36th Street
Eastbound Average Weekday Volumes
Sept 7 - 8, Oct 12 - 13, & Nov 16 - 17, 2022



Trinity Drive - West of 36th Street
Westbound Average Weekday Volumes
Sept 7 - 8, Oct 12 - 13, & Nov 16 - 17, 2022



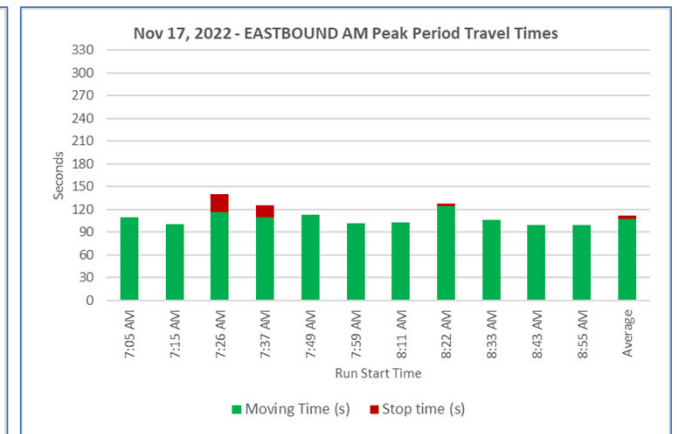
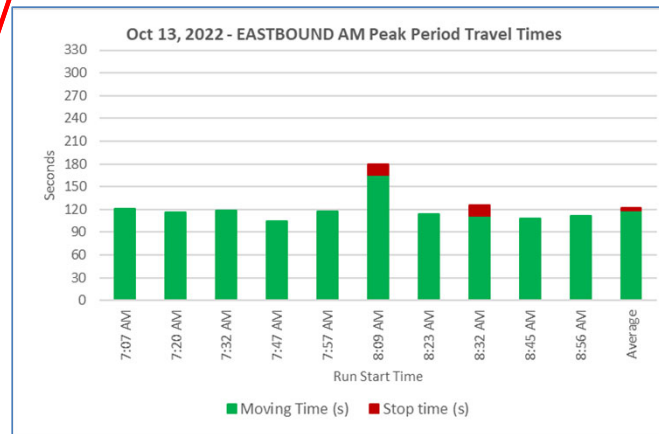
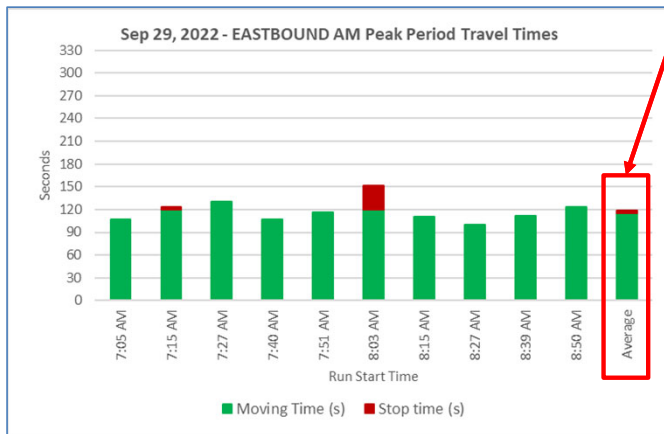
TRINITY DRIVE/NM 502 ROAD DIET

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September and October 2022 Travel Time Runs conducted during Canyon Road Closure

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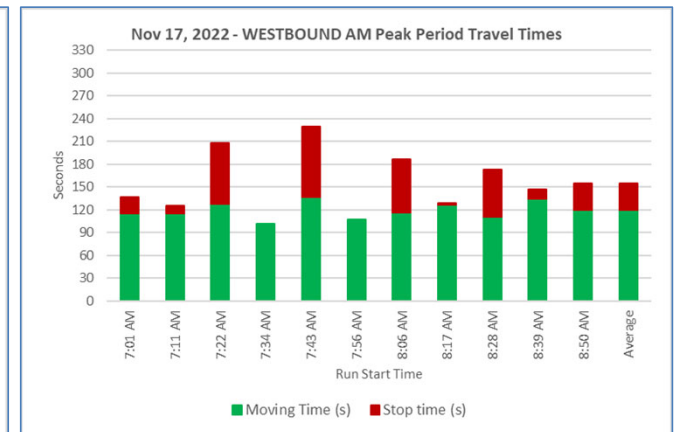
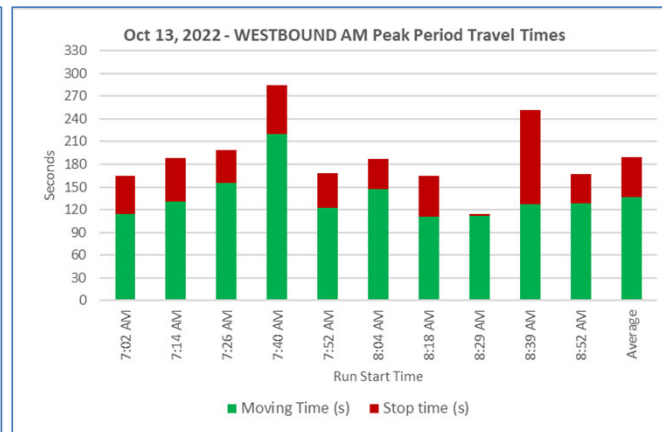
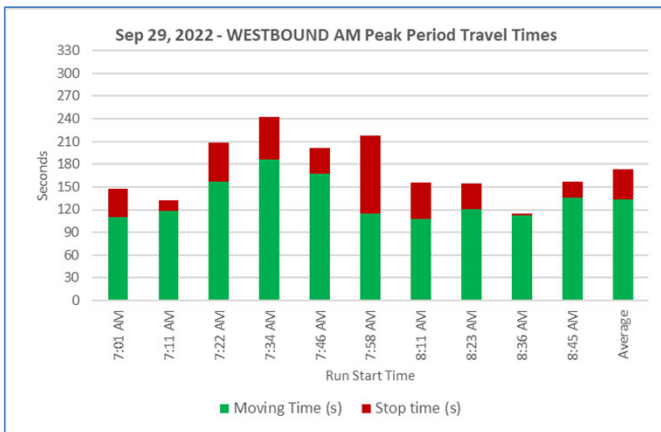
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Nov 17, 2022	2 min 35 sec	1 min 59 sec	35 sec	24.2 MPH	39.9 MPH



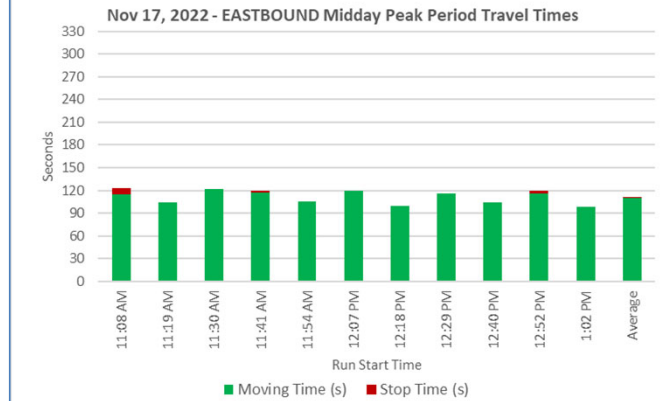
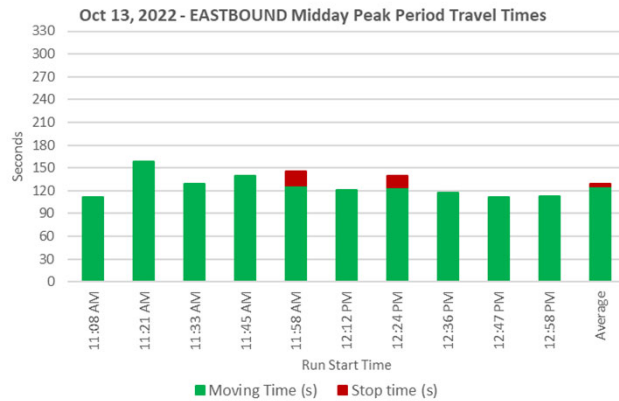
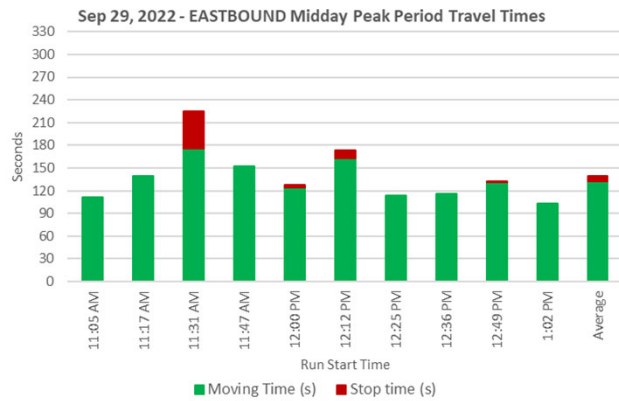
TRINITY DRIVE/NM 502 ROAD DIET

TRAVEL TIME DATA – Eastbound Between Diamond Drive and 20th Street

September and October 2022 Travel Time Runs conducted during Canyon Road Closure

Trinity Drive - Average Midday Peak Period Travel Times EASTBOUND (Diamond Dr. to 20th St.)

Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	2 min 19 sec	2 min 13 sec	6 sec	26.9 MPH	37.4 MPH
Oct 13, 2022	2 min 9 sec	2 min 6 sec	3 sec	29.1 MPH	37.5 MPH
Nov 17, 2022	1 min 52 sec	1 min 51 sec	1 sec	33.5 MPH	39.5 MPH



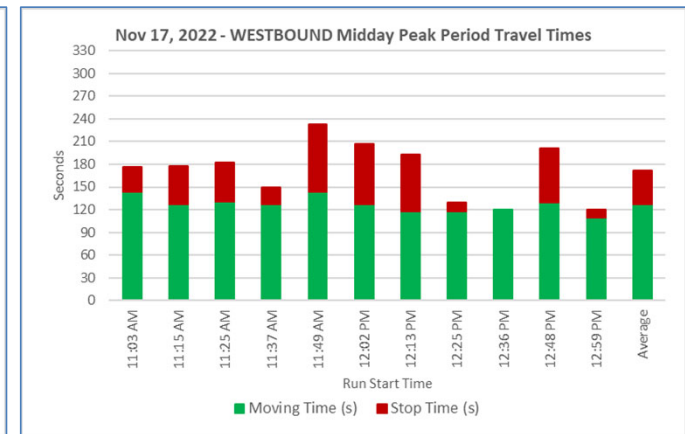
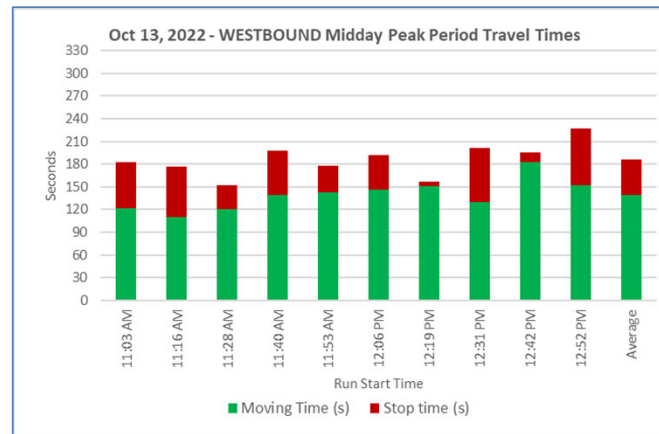
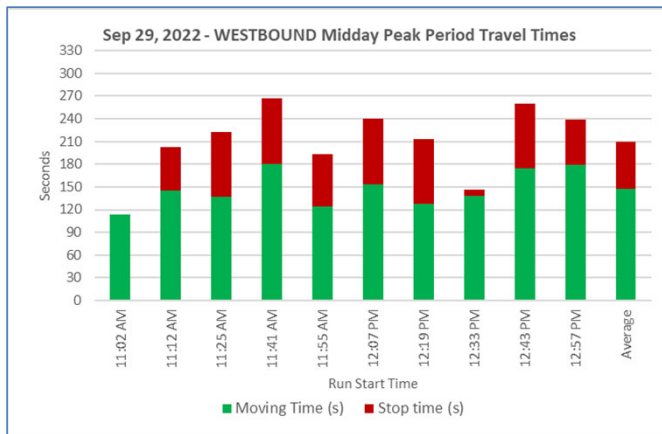
TRINITY DRIVE/NM 502 ROAD DIET

TRAVEL TIME DATA – Westbound Between 20th Street and Diamond Drive

September and October 2022 Travel Time Runs conducted during Canyon Road Closure

Trinity Drive - Average Midday Peak Period Travel Times WESTBOUND (20th St. to Diamond Dr.)

Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	3 min 30 sec	2 min 27 sec	1 min 2 sec	17.8 MPH	36 MPH
Oct 13, 2022	3 min 6 sec	2 min 20 sec	46 sec	20.1 MPH	36.5 MPH
Nov 17, 2022	2 min 52 sec	2 min 7 sec	45 sec	21.8 MPH	38.4 MPH



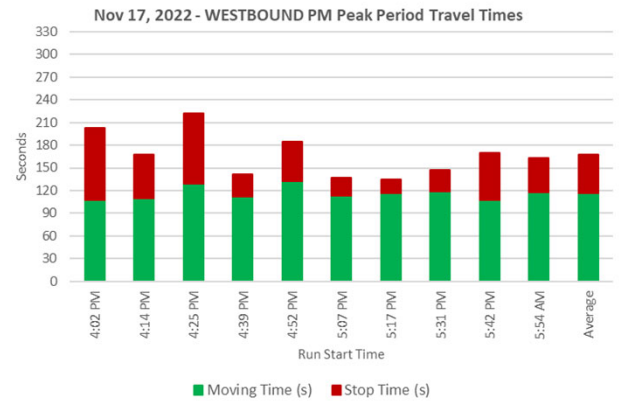
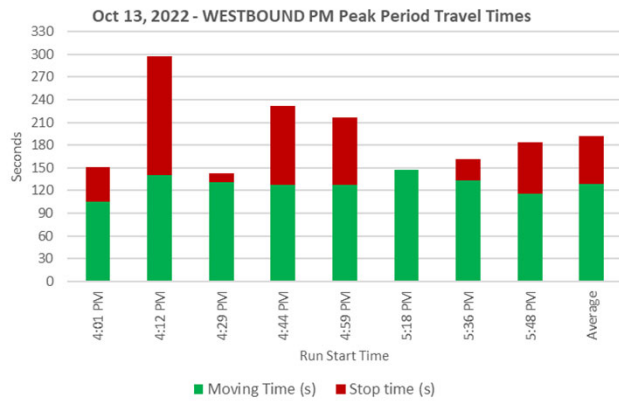
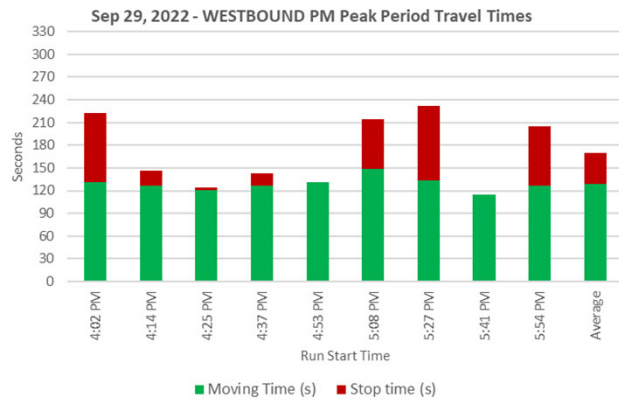
TRINITY DRIVE/NM 502 ROAD DIET

TRAVEL TIME DATA – Westbound Between 20th Street and Diamond Drive

September and October 2022 Travel Time Runs conducted during Canyon Road Closure

Trinity Drive - Average PM Peak Period Travel Times WESTBOUND (20th St. to Diamond Dr.)

Run Date	Total Travel Time	Moving Time	Stop Time	Ave. Speed	Max Speed
Sept 29, 2022	2 min 50 sec	2 min 9 sec	42 sec	22 MPH	38.6 MPH
Oct 13, 2022	3 min 10 sec	2 min 11 sec	59 sec	19.7 MPH	38.3 MPH
Nov 17, 2022	2 min 47 sec	1 min 57 sec	51 sec	22.4 MPH	39.9 MPH



INCORPORATED COUNTY OF LOS ALAMOS RESOLUTION NO. 20-05

**A RESOLUTION OF SUPPORT FOR THE NEW MEXICO DEPARTMENT OF
TRANSPORTATION TO IMPLEMENT A ROAD DIET ON TRINITY DRIVE
FROM DIAMOND DRIVE TO OPPENHEIMER DRIVE**

WHEREAS, On November 14, 2017, the Council of the Incorporated County of Los Alamos ("Council") approved Ordinance No.673, authorizing the sale of County-owned real property within Site A-13-2 and A-12 to LAH Investors, LLC.; and

WHEREAS, on January 8, 2018, the Council approved a Purchase, Sale and Development Agreement ("Agreement") with LAH Investors, LLC to develop a Class A market rate apartment community to support the community's need for residential housing; and

WHEREAS, as part of the Agreement, the Incorporated County of Los Alamos ("County") is responsible for performing the engineering analysis and design associated with off-site improvements for the development that includes access improvements to the intersection of Trinity Drive and 35th/36th Streets; and

WHEREAS, on January 3, 2019, several intersection improvement alternatives were presented to and considered by the County Transportation Board ("Board"), whereby the Board recommended a Road Diet configuration also be considered as a "complete streets" alternative, a concept to improve the transportation system for all users; and

WHEREAS, a Road Diet is a concept that transforms a four lane road to a three lane road consisting of a center turn lane, two vehicular lanes and two bicycle lanes, which also enhances adjacent pedestrian facilities and provides for crossing opportunities; and

WHEREAS, on May 2, 2019, the Road Diet analysis and configuration was presented to the Board and recommended the Road Diet configuration be considered for consideration; and

WHEREAS, on June 25, 2019, staff presented the findings of the engineering analysis and proposed intersection and road improvements to Council; and

WHEREAS, County was awarded Fiscal Year 2020 Local Government Transportation Project Funds for pedestrian and ADA improvements to this portion of Trinity Drive scheduled for implementation in the Summer of 2020; and

WHEREAS, Trinity Drive, also known as NM 502, is a State Road and the New Mexico Department of Transportation (NMDOT) is scheduled to repave the roadway in 2020; and

WHEREAS, after roadway repaving is complete, NMDOT shall apply new pavement markings and lane striping, and requested a County resolution of support to implement the Road Diet configuration with this effort.

NOW, THEREFORE, BE IT RESOLVED by the Council of the Incorporated County of Los Alamos supports NMDOT's efforts to repave NM 502 and implement the Road Diet configuration from Diamond Drive to Oppenheimer Drive.

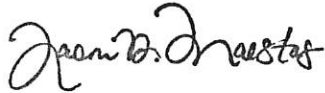
PASSED AND ADOPTED this 9th day of June, 2020.

COUNCIL OF THE INCORPORATED
COUNTY OF LOS ALAMOS



Sara C. Scott,
Council Chair

ATTEST:



Naomi D. Maestas,
Los Alamos County Clerk





County of Los Alamos

Staff Report

July 18, 2023

Los Alamos, NM 87544
www.losalamosnm.us

Agenda No.: A.

Index (Council Goals): Quality Governance - Fiscal Stewardship

Presenters: Steven Lynne, County Manager and Helen Perraglio, Chief Financial Officer

Legislative File: 17602-23

Title

Discussion Regarding Assumptions for the Long Range Financial Projection

Body

The purpose of this item is to discuss and re-examine the assumptions in the current Long Range Financial Projection (LRFP).

During the Fiscal Year (FY) 2024 budget hearings, Council considered and unanimously approved the budget and the LRFP. In addition, Council also directed staff to "...return with a proposed ordinance for Council consideration to increase the County's Gross Receipts Tax (GRT) rate by 0.5%, with 2 options, effective either Jan 1, 2024, or July 1, 2024." However, during the hearings to enact one of the GRT options, neither option was enacted. Having no new GRT option enacted contradicts the previous assumptions in the LRFP. In order for staff to operate effectively over the next year in accordance with our financial plan, this discussion is to examine this contradiction and all assumptions in the LRFP, with the goal of eventually having Council approved amended assumptions at a future meeting.

The FY 2024 Adopted LRFP assumptions are included as Attachment A. Since there are a large number of potential variables, staff is suggesting that for purposes of this discussion, the focus be on 3 areas:

1. Assumptions regarding future GRT revenue;
2. assumptions regarding new GRT increment; and
3. assumptions regarding expenditures.

For each of these areas, the current assumptions will be discussed, potential alternative assumptions will be outlined, and possible alternative financial outlooks associated with each potential alternative assumption will be demonstrated.

1. Future GRT Revenue

a. Current Assumptions - FY2024, +5%; FY2025, +5%; FY2026, +3%; FY2027, -10%; FY2028, -5%; FY2029, 0%; and then + 3% per year thereafter. The 15% decrease currently projected in FYs 2027 and 2028 was one of the factors driving a proposed new GRT.

b. Potential Alternative Assumptions

- i. Replace the -10% and -5% in FYs 2027 and 2028 with 0% (Attachment D)

ii. Other potential alternatives assumptions could be considered, such as different timing and different magnitude of changes.

2. New GRT Increment

a. FY 2024 Adopted Assumption - new 0.5% increment effective Jan 1, 2024. (Attachment B)

b. Potential Alternative Assumptions

- i. No new GRT - current status (Attachment C)
- ii. New 0.5% GRT increment effective July 1, 2024
- iii. New 0.5% GRT increment effective July 1, 2025 (Attachment E)
- iv. New 0.25% increment effective July 1, 2025 (Attachment F)
- v. Other potential alternative assumptions could be considered.

3. Expenditures

a. Current Assumptions - 3% projected inflation FY 2025 and all future years

b. Potential Alternative Assumptions - these potential alternative assumptions will, in part, be driven by the potential alternative revenue assumptions in items 1 and 2 above.

- i. Assume 0% growth for a number of specific years (Attachment G)
- ii. Assume -2% (or another %) decrease for a number of specific years
- iii. Defer or eliminate specific capital projects and / or alternatively increase capital related debt to replace some or all eliminated revenue.

Staff suggestion:

Given the prior Council discussion and actions to date, it appears that Council is comfortable enough with the assumptions regarding Lower GRT to approve the overall budget, but not yet comfortable enough to enact New GRT. So this could, in general, be characterized as an issue of timing. Therefore staff would suggest that the assumption "New 0.5% GRT increment effective January or July 1, 2025" might be an appropriate adjusted assumption. This would allow approximately 12-15 months to gain further insight to the Lower GRT assumption. If this is the selected assumption, this would represent a short-term or one-time loss of revenue, relative to the FY 2024 Adopted Budget assumptions. To offset the lower revenue, staff would recommend that a combination of adjusting unassigned fund balance downward (greater use of fund balance reserves), and considering either capital project deferral or elimination and / or higher capital debt be considered.

Attachments

A - FY 2024 Adopted LRFP Assumptions

B - FY 2024 Adopted 10-yr General Fund projection and alternatives summary

C - 10-yr General Fund projection - no new GRT

D - 10-yr General Fund projection - assume GRT decreases are 0%

E - 10-yr General Fund projection - new 0.5% GRT increase effective July 1, 2025

F - 10-yr General Fund projection - new 0.25% GRT increase effective July 1, 2025

G - 10-yr General Fund projection - 0% expenditure growth FYs 2025 - 2027 and no new GRT

LONG RANGE FINANCIAL PROJECTION

This Long Range Financial Projection (LRFP) is prepared in accordance with Financial Policies Section IX, Long Range Financial Projection. The purpose is to provide a longer-term context for the budget, to clarify and illustrate Council's long-range financial policy direction, and to integrate the estimated long-term operating impacts from capital projects into the operating budget projections.

The focus of the LRFP is on the general governmental operations of the County. The Joint Utilities and other proprietary funds are excluded from this analysis.

Baseline Scenario

The key assumptions built into the baseline LRFP are the following:

Revenue Assumptions:

1. Charges for services, franchise taxes and interfund/interdepartmental charges are estimated using a simple forecast based upon past history. The primary assumptions for each of these lines was that the specific mix of revenues would remain stable over time and that there were no significant plans or other revenue interrelationships that would require a more refined projection model.
2. Grants – The detail for FY2024 was reviewed and those items that were one time in nature or declining were reduced in future years. The base estimate for expected recurring revenues in the General fund is an estimated \$1,346,000 in FY2024. The inflation rate was set at 3% thereafter.
3. Land Sales – The County has future plans that would involve sale of County land parcels. Land sales revenue totaling approximately \$1,500,000 is included in the CIP Fund for FY2024, and \$2,200,000 for FY2025. Any land sales will be subject to future development plans and subject to Council approval. Any land sales will be subject to future development plans and subject to Council approval.
4. GRT revenue – The two primary sources of input for GRT revenue projections are the federal budget projections and input from LANL regarding projected spending. While the first input drives the other, it is the spending subject to tax that generates GRT. There have been discussions with LANL about the timing of tax credits when their spending is subject to manufacturing tax exemptions which would decrease GRT received by the County. This is primarily reflected in projected declines starting in FY26. This is a partial driver for a proposed one-half cent (1/2) GRT increment.

The GRT revenues are estimated to change as follows (in \$millions):

Actual			Projected									
<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>
59	69	72	83	94	105	108	98	93	93	95	98	101
1.7%	17.0%	4.4%	15.3%	13.3%	11.7%	2.9%	-9.3%	-5.1%	0.0%	2.2%	3.2%	3.1%

The increase projected beginning in FY2022 is consistent with higher LANL budgets, increased hiring and spending at LANL, and with YTD receipts in FY2023.

LONG RANGE FINANCIAL PROJECTION

5. There are no specific property tax rate adjustments projected. However, if the County chooses to pursue General Obligation Debt for certain purposes, then the associated property tax rate adjustments would be discussed and proposed at that time. **NOTE** – the state's yield control formula will impact the calculated levied rate, so Council and the public should expect to see some minor rate changes from the state calculation when the rates are certified from the state in September and presented to the Council for adoption.
6. If not specifically addressed, revenues are projected to follow either historical trends or historical averages.

Operating Expenditure Assumptions:

1. In FY2025 and beyond, General Fund Expenditures are estimated to inflate annually at an average of 3%.
2. Expenditures in other special revenue funds inflate at varying rates of 1% to 3% annually, or match projected revenues for specifically required spending by law.
3. The total of \$1,600,000 per year transfer from the General Fund to the Economic Development Fund is comprised of \$400,000 per year for the housing loan programs and \$1,200,000 in grants for the Los Alamos Public Schools and University of New Mexico – Los Alamos. Both transfers are projected to continue until 2033.
4. FY2024 and forward includes planned operational costs within Community Services and Public Works in the General Fund for capital projects under construction and for planned future projects.

GENERAL FUND BUDGET 10-YEAR Projection

	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
Beginning Fund Balance										
Nonspendable	\$ 1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	6,501,358	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	40,583,504	45,263,443	51,253,656	55,630,100	57,003,061	54,117,094	48,628,545	43,022,531	37,545,230	32,216,537
Total beginning fund balance	56,964,361	62,535,582	68,826,422	73,476,651	75,115,112	72,507,989	67,290,742	61,965,580	56,757,894	51,704,979
Revenues										
Gross Receipts Taxes	85,601,000	96,729,000	99,634,000	89,660,000	85,157,000	85,157,000	87,714,000	90,343,000	93,056,000	95,846,000
Property Taxes	8,865,961	9,131,940	9,405,898	9,688,075	9,978,717	10,278,079	10,586,421	10,904,014	11,231,134	11,568,068
Interdepartmental Charges	13,600,525	14,008,541	14,428,797	14,861,661	15,307,511	15,766,736	16,239,738	16,726,930	17,228,738	17,745,600
Investment Income	1,870,000	1,291,000	1,417,000	1,510,000	1,542,000	1,490,000	1,386,000	1,279,000	1,175,000	1,074,000
Grants	1,346,422	1,386,815	1,428,419	1,471,272	1,515,410	1,560,872	1,607,698	1,655,929	1,705,607	1,756,775
User Charges	2,365,105	2,415,105	2,465,105	2,515,105	2,565,105	2,615,105	2,665,105	2,715,105	2,765,105	2,815,105
Other	1,192,561	1,228,338	1,265,188	1,303,144	1,342,238	1,382,505	1,423,980	1,466,699	1,510,700	1,556,021
Total Revenues	114,841,574	126,190,739	130,044,407	121,009,257	117,407,981	118,250,297	121,622,942	125,090,677	128,672,284	132,361,569
Transfers from other funds	4,846,934	3,426,000	3,529,000	3,176,000	3,016,000	3,016,000	3,107,000	3,200,000	3,296,000	3,395,000
Total sources of funds	\$ 176,652,869	192,152,321	202,399,829	197,661,908	195,539,093	193,774,286	192,020,684	190,256,257	188,726,178	187,461,548
Expenditures										
County Council	\$ 421,189	433,825	446,840	460,245	474,052	488,274	502,922	518,010	533,550	549,557
County Assessor	677,507	697,832	718,767	740,330	762,540	785,416	808,978	833,247	858,244	883,991
County Clerk	1,099,135	1,132,109	1,166,072	1,201,054	1,237,086	1,274,199	1,312,425	1,351,798	1,392,352	1,434,123
County Sheriff	17,242	17,759	18,292	18,841	19,406	19,988	20,588	21,206	21,842	22,497
Municipal Court	736,164	758,249	780,996	804,426	828,559	853,416	879,018	905,389	932,551	960,528
Probate Court	6,436	6,629	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398
County Manager	6,922,321	7,129,991	7,343,891	7,564,208	7,791,134	8,024,868	8,265,614	8,513,582	8,768,989	9,032,059
County Attorney	1,458,677	1,502,437	1,547,510	1,593,935	1,641,753	1,691,006	1,741,736	1,793,988	1,847,808	1,903,242
Administrative Services	13,143,066	13,537,358	13,943,479	14,361,783	14,792,636	15,236,415	15,693,507	16,164,312	16,649,241	17,148,718
Community Development	5,605,614	5,773,782	5,946,995	6,125,405	6,309,167	6,498,442	6,693,395	6,894,197	7,101,023	7,314,054
Community Services	16,998,933	17,515,901	18,041,378	18,582,619	19,140,098	19,714,301	20,305,730	20,914,902	21,542,349	22,188,619
Fire	9,507,440	10,018,833	10,835,250	11,478,170	12,204,922	12,762,594	13,353,919	13,727,041	14,088,243	14,629,031
Police	14,194,039	14,619,860	15,058,456	15,510,210	15,975,516	16,454,781	16,948,424	17,456,877	17,980,583	18,520,000
Public Works	17,923,917	19,174,635	19,749,874	20,342,370	20,952,641	21,581,220	22,228,657	22,895,517	23,582,383	24,289,854
Total Expenditures	88,711,680	92,319,200	95,604,628	98,790,629	102,136,754	105,392,381	108,762,598	111,997,982	115,307,311	118,884,671
Transfers to other funds	25,405,607	31,006,699	33,318,550	23,756,167	20,894,350	21,091,163	21,292,506	21,500,381	21,713,888	21,933,928
Ending fund balance										
Nonspendable	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943	9,907,056
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	45,263,443	51,253,656	55,630,100	57,003,061	54,117,094	48,628,545	43,022,531	37,545,230	32,216,537	26,856,394
Ending fund balance	62,535,582	68,826,422	73,476,651	75,115,112	72,507,989	67,290,742	61,965,580	56,757,894	51,704,979	46,642,949
Total uses of funds	\$ 176,652,869	192,152,321	202,399,829	197,661,908	195,539,093	193,774,286	192,020,684	190,256,257	188,726,178	187,461,548
ADOPTED BUDGET:										
Operating Surplus / (Shortfall)	\$ 5,571,221	6,290,840	4,650,229	1,638,461	(2,607,123)	(5,217,247)	(5,325,162)	(5,207,686)	(5,052,915)	(5,062,030)
Unassigned as a % of Revenue	39.41%	40.62%	42.78%	47.11%	46.09%	41.12%	35.37%	30.01%	25.04%	20.29%
Unassigned Target (20% of Rev)	22,968,315	25,238,148	26,008,881	24,201,851	23,481,596	23,650,059	24,324,588	25,018,135	25,734,457	26,472,314
\$ over (under) target	22,295,128	26,015,508	29,621,219	32,801,210	30,635,498	24,978,486	18,697,943	12,527,095	6,482,080	384,080

GENERAL FUND 10 YEAR LONG RANGE FINANCIAL PLAN AS ADOPTED FY2024

Adopted Budget and Alternatives Compared										
	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
ADOPTED BUDGET:										
Operating Surplus / (Shortfall)	\$ 5,571,221	6,290,840	4,650,229	1,638,461	(2,607,123)	(5,217,247)	(5,325,162)	(5,207,686)	(5,052,915)	(5,062,030)
Unassigned as a % of Revenue	39.41%	40.62%	42.78%	47.11%	46.09%	41.12%	35.37%	30.01%	25.04%	20.29%
Unassigned Target (20% of Rev)	22,968,315	25,238,148	26,008,881	24,201,851	23,481,596	23,650,059	24,324,588	25,018,135	25,734,457	26,472,314
\$ over (under) target	22,295,128	26,015,508	29,621,219	32,801,210	30,635,498	24,978,486	18,697,943	12,527,095	6,482,080	384,080
ATTACHMENT C - SCENARIO: NO GRT										
Operating Surplus / (Shortfall)	\$ 5,571,221	(7,413,160)	(9,740,771)	(11,627,539)	(15,498,123)	(18,366,247)	(19,101,162)	(19,630,686)	(20,148,915)	(20,856,030)
Unassigned as a % of Revenue	39.41%	33.38%	23.81%	14.52%	-0.13%	-17.86%	-35.38%	-52.46%	-69.10%	-85.47%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	23,130,681	21,548,651	20,903,396	21,020,259	21,569,388	22,133,535	22,715,257	23,313,514
\$ over (under) target	22,295,128	15,052,308	4,404,419	(5,906,590)	(21,038,302)	(39,792,714)	(59,723,857)	(80,188,305)	(101,194,720)	(122,947,120)
ATTACHMENT D - SCENARIO: ASSUME GRT DECREASES ARE 0% (MOST UNLIKELY SCENARIO)										
Operating Surplus / (Shortfall)	\$ 5,571,221	(7,413,160)	(9,740,771)	(3,065,539)	(2,902,123)	(5,518,247)	(5,623,162)	(5,503,686)	(5,348,915)	(5,352,030)
Unassigned as a % of Revenue	39.41%	33.38%	23.81%	20.81%	17.95%	12.92%	7.69%	2.85%	-1.61%	-5.84%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	23,130,681	23,261,051	23,422,596	23,589,859	24,264,988	24,958,935	25,675,257	26,414,314
\$ over (under) target	22,295,128	15,052,308	4,404,419	943,010	(2,399,502)	(8,356,314)	(14,935,457)	(21,402,705)	(27,743,720)	(34,132,920)
ATTACHMENT E - SCENARIO: DELAYED GRT ENACTMENT TO JULY 1, 2025										
Operating Surplus / (Shortfall)	\$ 5,571,221	(7,413,160)	4,375,229	1,358,461	(2,892,123)	(5,508,247)	(5,622,162)	(5,509,686)	(5,361,915)	(5,377,030)
Unassigned as a % of Revenue	39.41%	33.38%	32.10%	35.40%	33.79%	28.65%	22.99%	17.72%	12.83%	8.18%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	25,953,881	24,145,851	23,424,596	23,591,859	24,265,188	24,957,735	25,672,657	26,409,314
\$ over (under) target	22,295,128	15,052,308	15,697,219	18,598,210	16,148,498	10,201,686	3,625,343	(2,846,505)	(9,199,120)	(15,610,920)
ATTACHMENT F - SCENARIO: DELAYED GRT JULY 1, 2025 & .25 (1/4) % INCREMENT										
Operating Surplus / (Shortfall)	\$ 5,571,221	(7,413,160)	(2,682,771)	(5,134,539)	(9,195,123)	(11,937,247)	(12,362,162)	(12,570,686)	(12,754,915)	(13,116,030)
Unassigned as a % of Revenue	39.41%	33.38%	28.19%	25.55%	17.79%	6.73%	-4.48%	-15.27%	-25.63%	-35.73%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	24,542,281	22,847,251	22,163,996	22,306,059	22,917,188	23,545,535	24,194,057	24,861,514
\$ over (under) target	22,295,128	15,052,308	10,050,819	6,345,810	(2,444,902)	(14,795,514)	(28,049,657)	(41,518,305)	(55,197,520)	(69,279,120)
ATTACHMENT G - SCENARIO: FLAT (0%) EXPENDITURES FOR NEXT 3 YEARS & NO NEW GRT										
Operating Surplus / (Shortfall)	\$ 5,571,221	(4,317,033)	(4,113,633)	(3,345,320)	(6,806,658)	(9,250,238)	(9,545,095)	(9,617,814)	(9,661,268)	(9,876,392)
Unassigned as a % of Revenue	39.41%	36.36%	31.73%	30.88%	25.04%	15.87%	6.41%	-2.61%	-11.19%	-19.49%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	23,143,081	21,583,451	20,971,396	21,123,059	21,708,588	22,310,935	22,932,857	23,573,114

GENERAL FUND BUDGET 10-YEAR Projection
C - (NO GRT INCREASE)

	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
Beginning Fund Balance										
Nonspendable	\$ 1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	6,501,358	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	40,583,504	45,263,443	37,549,656	27,535,100	15,642,061	(134,906)	(18,772,455)	(38,154,469)	(58,054,770)	(78,479,463)
Total beginning fund balance	56,964,361	62,535,582	55,122,422	45,381,651	33,754,112	18,255,989	(110,258)	(19,211,420)	(38,842,106)	(58,991,021)
Revenues										
Gross Receipts Taxes	85,601,000	83,025,000	85,518,000	76,956,000	73,093,000	73,093,000	75,286,000	77,543,000	79,872,000	82,266,000
Property Taxes	8,865,961	9,131,940	9,405,898	9,688,075	9,978,717	10,278,079	10,586,421	10,904,014	11,231,134	11,568,068
Interdepartmental Charges	13,600,525	14,008,541	14,428,797	14,861,661	15,307,511	15,766,736	16,239,738	16,726,930	17,228,738	17,745,600
Investment Income	1,870,000	1,291,000	1,142,000	948,000	715,000	405,000	38,000	(344,000)	(737,000)	(1,140,000)
Grants	1,346,422	1,386,815	1,428,419	1,471,272	1,515,410	1,560,872	1,607,698	1,655,929	1,705,607	1,756,775
User Charges	2,365,105	2,415,105	2,465,105	2,515,105	2,565,105	2,615,105	2,665,105	2,715,105	2,765,105	2,815,105
Other	1,192,561	1,228,338	1,265,188	1,303,144	1,342,238	1,382,505	1,423,980	1,466,699	1,510,700	1,556,021
Total Revenues	114,841,574	112,486,739	115,653,407	107,743,257	104,516,981	105,101,297	107,846,942	110,667,677	113,576,284	116,567,569
Transfers from other funds	4,846,934	3,426,000	3,529,000	3,176,000	3,016,000	3,016,000	3,107,000	3,200,000	3,296,000	3,395,000
Total sources of funds	\$ 176,652,869	178,448,321	174,304,829	156,300,908	141,287,093	126,373,286	110,843,684	94,656,257	78,030,178	60,971,548
Expenditures										
County Council	\$ 421,189	433,825	446,840	460,245	474,052	488,274	502,922	518,010	533,550	549,557
County Assessor	677,507	697,832	718,767	740,330	762,540	785,416	808,978	833,247	858,244	883,991
County Clerk	1,099,135	1,132,109	1,166,072	1,201,054	1,237,086	1,274,199	1,312,425	1,351,798	1,392,352	1,434,123
County Sheriff	17,242	17,759	18,292	18,841	19,406	19,988	20,588	21,206	21,842	22,497
Municipal Court	736,164	758,249	780,996	804,426	828,559	853,416	879,018	905,389	932,551	960,528
Probate Court	6,436	6,629	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398
County Manager	6,922,321	7,129,991	7,343,891	7,564,208	7,791,134	8,024,868	8,265,614	8,513,582	8,768,989	9,032,059
County Attorney	1,458,677	1,502,437	1,547,510	1,593,935	1,641,753	1,691,006	1,741,736	1,793,988	1,847,808	1,903,242
Administrative Services	13,143,066	13,537,358	13,943,479	14,361,783	14,792,636	15,236,415	15,693,507	16,164,312	16,649,241	17,148,718
Community Development	5,605,614	5,773,782	5,946,995	6,125,405	6,309,167	6,498,442	6,693,395	6,894,197	7,101,023	7,314,054
Community Services	16,998,933	17,515,901	18,041,378	18,582,619	19,140,098	19,714,301	20,305,730	20,914,902	21,542,349	22,188,619
Fire	9,507,440	10,018,833	10,835,250	11,478,170	12,204,922	12,762,594	13,353,919	13,727,041	14,088,243	14,629,031
Police	14,194,039	14,619,860	15,058,456	15,510,210	15,975,516	16,454,781	16,948,424	17,456,877	17,980,583	18,520,000
Public Works	17,923,917	19,174,635	19,749,874	20,342,370	20,952,641	21,581,220	22,228,657	22,895,517	23,582,383	24,289,854
Total Expenditures	88,711,680	92,319,200	95,604,628	98,790,629	102,136,754	105,392,381	108,762,598	111,997,982	115,307,311	118,884,671
Transfers to other funds	25,405,607	31,006,699	33,318,550	23,756,167	20,894,350	21,091,163	21,292,506	21,500,381	21,713,888	21,933,928
Ending fund balance										
Nonspendable	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943	9,907,056
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	45,263,443	37,549,656	27,535,100	15,642,061	(134,906)	(18,772,455)	(38,154,469)	(58,054,770)	(78,479,463)	(99,633,606)
Ending fund balance	62,535,582	55,122,422	45,381,651	33,754,112	18,255,989	(110,258)	(19,211,420)	(38,842,106)	(58,991,021)	(79,847,051)
Total uses of funds	\$ 176,652,869	178,448,321	174,304,829	156,300,908	141,287,093	126,373,286	110,843,684	94,656,257	78,030,178	60,971,548
Operating Surplus / (Shortfall)	\$ 5,571,221	(7,413,160)	(9,740,771)	(11,627,539)	(15,498,123)	(18,366,247)	(19,101,162)	(19,630,686)	(20,148,915)	(20,856,030)
Unassigned as a % of Revenue	39.41%	33.38%	23.81%	14.52%	-0.13%	-17.86%	-35.38%	-52.46%	-69.10%	-85.47%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	23,130,681	21,548,651	20,903,396	21,020,259	21,569,388	22,133,535	22,715,257	23,313,514
\$ over (under) target	22,295,128	15,052,308	4,404,419	(5,906,590)	(21,038,302)	(39,792,714)	(59,723,857)	(80,188,305)	(101,194,720)	(122,947,120)

GENERAL FUND BUDGET 10-YEAR Projection

D - (NO GRT INCREASE & ASSUME NO DECREASE)

	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
Beginning Fund Balance										
Nonspendable	\$ 1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	6,501,358	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	40,583,504	45,263,443	37,549,656	27,535,100	24,204,061	21,023,094	15,233,545	9,329,531	3,556,230	(2,068,463)
Total beginning fund balance	56,964,361	62,535,582	55,122,422	45,381,651	42,316,112	39,413,989	33,895,742	28,272,580	22,768,894	17,419,979
Revenues										
Gross Receipts Taxes	85,601,000	83,025,000	85,518,000	85,518,000	85,518,000	85,518,000	88,084,000	90,721,000	93,440,000	96,242,000
Property Taxes	8,865,961	9,131,940	9,405,898	9,688,075	9,978,717	10,278,079	10,586,421	10,904,014	11,231,134	11,568,068
Interdepartmental Charges	13,600,525	14,008,541	14,428,797	14,861,661	15,307,511	15,766,736	16,239,738	16,726,930	17,228,738	17,745,600
Investment Income	1,870,000	1,291,000	1,142,000	948,000	886,000	828,000	718,000	605,000	495,000	388,000
Grants	1,346,422	1,386,815	1,428,419	1,471,272	1,515,410	1,560,872	1,607,698	1,655,929	1,705,607	1,756,775
User Charges	2,365,105	2,415,105	2,465,105	2,515,105	2,565,105	2,615,105	2,665,105	2,715,105	2,765,105	2,815,105
Other	1,192,561	1,228,338	1,265,188	1,303,144	1,342,238	1,382,505	1,423,980	1,466,699	1,510,700	1,556,021
Total Revenues	114,841,574	112,486,739	115,653,407	116,305,257	117,112,981	117,949,297	121,324,942	124,794,677	128,376,284	132,071,569
Transfers from other funds	4,846,934	3,426,000	3,529,000	3,176,000	3,016,000	3,016,000	3,107,000	3,200,000	3,296,000	3,395,000
Total sources of funds	\$ 176,652,869	178,448,321	174,304,829	164,862,908	162,445,093	160,379,286	158,327,684	156,267,257	154,441,178	152,886,548
Expenditures										
County Council	\$ 421,189	433,825	446,840	460,245	474,052	488,274	502,922	518,010	533,550	549,557
County Assessor	677,507	697,832	718,767	740,330	762,540	785,416	808,978	833,247	858,244	883,991
County Clerk	1,099,135	1,132,109	1,166,072	1,201,054	1,237,086	1,274,199	1,312,425	1,351,798	1,392,352	1,434,123
County Sheriff	17,242	17,759	18,292	18,841	19,406	19,988	20,588	21,206	21,842	22,497
Municipal Court	736,164	758,249	780,996	804,426	828,559	853,416	879,018	905,389	932,551	960,528
Probate Court	6,436	6,629	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398
County Manager	6,922,321	7,129,991	7,343,891	7,564,208	7,791,134	8,024,868	8,265,614	8,513,582	8,768,989	9,032,059
County Attorney	1,458,677	1,502,437	1,547,510	1,593,935	1,641,753	1,691,006	1,741,736	1,793,988	1,847,808	1,903,242
Administrative Services	13,143,066	13,537,358	13,943,479	14,361,783	14,792,636	15,236,415	15,693,507	16,164,312	16,649,241	17,148,718
Community Development	5,605,614	5,773,782	5,946,995	6,125,405	6,309,167	6,498,442	6,693,395	6,894,197	7,101,023	7,314,054
Community Services	16,998,933	17,515,901	18,041,378	18,582,619	19,140,098	19,714,301	20,305,730	20,914,902	21,542,349	22,188,619
Fire	9,507,440	10,018,833	10,835,250	11,478,170	12,204,922	12,762,594	13,353,919	13,727,041	14,088,243	14,629,031
Police	14,194,039	14,619,860	15,058,456	15,510,210	15,975,516	16,454,781	16,948,424	17,456,877	17,980,583	18,520,000
Public Works	17,923,917	19,174,635	19,749,874	20,342,370	20,952,641	21,581,220	22,228,657	22,895,517	23,582,383	24,289,854
Total Expenditures	88,711,680	92,319,200	95,604,628	98,790,629	102,136,754	105,392,381	108,762,598	111,997,982	115,307,311	118,884,671
Transfers to other funds	25,405,607	31,006,699	33,318,550	23,756,167	20,894,350	21,091,163	21,292,506	21,500,381	21,713,888	21,933,928
Ending fund balance										
Nonspendable	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943	9,907,056
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	45,263,443	37,549,656	27,535,100	24,204,061	21,023,094	15,233,545	9,329,531	3,556,230	(2,068,463)	(7,718,606)
Ending fund balance	62,535,582	55,122,422	45,381,651	42,316,112	39,413,989	33,895,742	28,272,580	22,768,894	17,419,979	12,067,949
Total uses of funds	\$ 176,652,869	178,448,321	174,304,829	164,862,908	162,445,093	160,379,286	158,327,684	156,267,257	154,441,178	152,886,548
Operating Surplus / (Shortfall)	\$ 5,571,221	(7,413,160)	(9,740,771)	(3,065,539)	(2,902,123)	(5,518,247)	(5,623,162)	(5,503,686)	(5,348,915)	(5,352,030)
Unassigned as a % of Revenue	39.41%	33.38%	23.81%	20.81%	17.95%	12.92%	7.69%	2.85%	-1.61%	-5.84%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	23,130,681	23,261,051	23,422,596	23,589,859	24,264,988	24,958,935	25,675,257	26,414,314
\$ over (under) target	22,295,128	15,052,308	4,404,419	943,010	(2,399,502)	(8,356,314)	(14,935,457)	(21,402,705)	(27,743,720)	(34,132,920)

GENERAL FUND BUDGET 10-YEAR Projection
E - (DELAYED GRT INCREASE - 7/1/2025)

	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
Beginning Fund Balance										
Nonspendable	\$ 1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	6,501,358	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	40,583,504	45,263,443	37,549,656	41,651,100	42,744,061	39,573,094	33,793,545	27,890,531	22,111,230	16,473,537
Total beginning fund balance	56,964,361	62,535,582	55,122,422	59,497,651	60,856,112	57,963,989	52,455,742	46,833,580	41,323,894	35,961,979
Revenues										
Gross Receipts Taxes	85,601,000	83,025,000	99,634,000	89,660,000	85,157,000	85,157,000	87,714,000	90,343,000	93,056,000	95,846,000
Property Taxes	8,865,961	9,131,940	9,405,898	9,688,075	9,978,717	10,278,079	10,586,421	10,904,014	11,231,134	11,568,068
Interdepartmental Charges	13,600,525	14,008,541	14,428,797	14,861,661	15,307,511	15,766,736	16,239,738	16,726,930	17,228,738	17,745,600
Investment Income	1,870,000	1,291,000	1,142,000	1,230,000	1,257,000	1,199,000	1,089,000	977,000	866,000	759,000
Grants	1,346,422	1,386,815	1,428,419	1,471,272	1,515,410	1,560,872	1,607,698	1,655,929	1,705,607	1,756,775
User Charges	2,365,105	2,415,105	2,465,105	2,515,105	2,565,105	2,615,105	2,665,105	2,715,105	2,765,105	2,815,105
Other	1,192,561	1,228,338	1,265,188	1,303,144	1,342,238	1,382,505	1,423,980	1,466,699	1,510,700	1,556,021
Total Revenues	114,841,574	112,486,739	129,769,407	120,729,257	117,122,981	117,959,297	121,325,942	124,788,677	128,363,284	132,046,569
Transfers from other funds	4,846,934	3,426,000	3,529,000	3,176,000	3,016,000	3,016,000	3,107,000	3,200,000	3,296,000	3,395,000
Total sources of funds	\$ 176,652,869	178,448,321	188,420,829	183,402,908	180,995,093	178,939,286	176,888,684	174,822,257	172,983,178	171,403,548
Expenditures										
County Council	\$ 421,189	433,825	446,840	460,245	474,052	488,274	502,922	518,010	533,550	549,557
County Assessor	677,507	697,832	718,767	740,330	762,540	785,416	808,978	833,247	858,244	883,991
County Clerk	1,099,135	1,132,109	1,166,072	1,201,054	1,237,086	1,274,199	1,312,425	1,351,798	1,392,352	1,434,123
County Sheriff	17,242	17,759	18,292	18,841	19,406	19,988	20,588	21,206	21,842	22,497
Municipal Court	736,164	758,249	780,996	804,426	828,559	853,416	879,018	905,389	932,551	960,528
Probate Court	6,436	6,629	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398
County Manager	6,922,321	7,129,991	7,343,891	7,564,208	7,791,134	8,024,868	8,265,614	8,513,582	8,768,989	9,032,059
County Attorney	1,458,677	1,502,437	1,547,510	1,593,935	1,641,753	1,691,006	1,741,736	1,793,988	1,847,808	1,903,242
Administrative Services	13,143,066	13,537,358	13,943,479	14,361,783	14,792,636	15,236,415	15,693,507	16,164,312	16,649,241	17,148,718
Community Development	5,605,614	5,773,782	5,946,995	6,125,405	6,309,167	6,498,442	6,693,395	6,894,197	7,101,023	7,314,054
Community Services	16,998,933	17,515,901	18,041,378	18,582,619	19,140,098	19,714,301	20,305,730	20,914,902	21,542,349	22,188,619
Fire	9,507,440	10,018,833	10,835,250	11,478,170	12,204,922	12,762,594	13,353,919	13,727,041	14,088,243	14,629,031
Police	14,194,039	14,619,860	15,058,456	15,510,210	15,975,516	16,454,781	16,948,424	17,456,877	17,980,583	18,520,000
Public Works	17,923,917	19,174,635	19,749,874	20,342,370	20,952,641	21,581,220	22,228,657	22,895,517	23,582,383	24,289,854
Total Expenditures	88,711,680	92,319,200	95,604,628	98,790,629	102,136,754	105,392,381	108,762,598	111,997,982	115,307,311	118,884,671
Transfers to other funds	25,405,607	31,006,699	33,318,550	23,756,167	20,894,350	21,091,163	21,292,506	21,500,381	21,713,888	21,933,928
Ending fund balance										
Nonspendable	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943	9,907,056
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	45,263,443	37,549,656	41,651,100	42,744,061	39,573,094	33,793,545	27,890,531	22,111,230	16,473,537	10,798,394
Ending fund balance	62,535,582	55,122,422	59,497,651	60,856,112	57,963,989	52,455,742	46,833,580	41,323,894	35,961,979	30,584,949
Total uses of funds	\$ 176,652,869	178,448,321	188,420,829	183,402,908	180,995,093	178,939,286	176,888,684	174,822,257	172,983,178	171,403,548
Operating Surplus / (Shortfall)	\$ -	(7,413,160)	4,375,229	1,358,461	(2,892,123)	(5,508,247)	(5,622,162)	(5,509,686)	(5,361,915)	(5,377,030)
Unassigned as a % of Revenue	39.41%	33.38%	32.10%	35.40%	33.79%	28.65%	22.99%	17.72%	12.83%	8.18%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	25,953,881	24,145,851	23,424,596	23,591,859	24,265,188	24,957,735	25,672,657	26,409,314
\$ over (under) target	22,295,128	15,052,308	15,697,219	18,598,210	16,148,498	10,201,686	3,625,343	(2,846,505)	(9,199,120)	(15,610,920)

GENERAL FUND BUDGET 10-YEAR Projection
F - (DELAYED GRT INCREASE - 7/1/2025 and .25 (1/4)% GRT INCREMENT INCREASE)

	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
Beginning Fund Balance										
Nonspendable	\$ 1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	6,501,358	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	40,583,504	45,263,443	37,549,656	34,593,100	29,193,061	19,719,094	7,510,545	(5,132,469)	(17,972,770)	(31,003,463)
Total beginning fund balance	56,964,361	62,535,582	55,122,422	52,439,651	47,305,112	38,109,989	26,172,742	13,810,580	1,239,894	(11,515,021)
Revenues										
Gross Receipts Taxes	85,601,000	83,025,000	92,576,000	83,308,000	79,125,000	79,125,000	81,500,000	83,943,000	86,464,000	89,056,000
Property Taxes	8,865,961	9,131,940	9,405,898	9,688,075	9,978,717	10,278,079	10,586,421	10,904,014	11,231,134	11,568,068
Interdepartmental Charges	13,600,525	14,008,541	14,428,797	14,861,661	15,307,511	15,766,736	16,239,738	16,726,930	17,228,738	17,745,600
Investment Income	1,870,000	1,291,000	1,142,000	1,089,000	986,000	802,000	563,000	316,000	65,000	(190,000)
Grants	1,346,422	1,386,815	1,428,419	1,471,272	1,515,410	1,560,872	1,607,698	1,655,929	1,705,607	1,756,775
User Charges	2,365,105	2,415,105	2,465,105	2,515,105	2,565,105	2,615,105	2,665,105	2,715,105	2,765,105	2,815,105
Other	1,192,561	1,228,338	1,265,188	1,303,144	1,342,238	1,382,505	1,423,980	1,466,699	1,510,700	1,556,021
Total Revenues	114,841,574	112,486,739	122,711,407	114,236,257	110,819,981	111,530,297	114,585,942	117,727,677	120,970,284	124,307,569
Transfers from other funds	4,846,934	3,426,000	3,529,000	3,176,000	3,016,000	3,016,000	3,107,000	3,200,000	3,296,000	3,395,000
Total sources of funds	\$ 176,652,869	178,448,321	181,362,829	169,851,908	161,141,093	152,656,286	143,865,684	134,738,257	125,506,178	116,187,548
Expenditures										
County Council	\$ 421,189	433,825	446,840	460,245	474,052	488,274	502,922	518,010	533,550	549,557
County Assessor	677,507	697,832	718,767	740,330	762,540	785,416	808,978	833,247	858,244	883,991
County Clerk	1,099,135	1,132,109	1,166,072	1,201,054	1,237,086	1,274,199	1,312,425	1,351,798	1,392,352	1,434,123
County Sheriff	17,242	17,759	18,292	18,841	19,406	19,988	20,588	21,206	21,842	22,497
Municipal Court	736,164	758,249	780,996	804,426	828,559	853,416	879,018	905,389	932,551	960,528
Probate Court	6,436	6,629	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398
County Manager	6,922,321	7,129,991	7,343,891	7,564,208	7,791,134	8,024,868	8,265,614	8,513,582	8,768,989	9,032,059
County Attorney	1,458,677	1,502,437	1,547,510	1,593,935	1,641,753	1,691,006	1,741,736	1,793,988	1,847,808	1,903,242
Administrative Services	13,143,066	13,537,358	13,943,479	14,361,783	14,792,636	15,236,415	15,693,507	16,164,312	16,649,241	17,148,718
Community Development	5,605,614	5,773,782	5,946,995	6,125,405	6,309,167	6,498,442	6,693,395	6,894,197	7,101,023	7,314,054
Community Services	16,998,933	17,515,901	18,041,378	18,582,619	19,140,098	19,714,301	20,305,730	20,914,902	21,542,349	22,188,619
Fire	9,507,440	10,018,833	10,835,250	11,478,170	12,204,922	12,762,594	13,353,919	13,727,041	14,088,243	14,629,031
Police	14,194,039	14,619,860	15,058,456	15,510,210	15,975,516	16,454,781	16,948,424	17,456,877	17,980,583	18,520,000
Public Works	17,923,917	19,174,635	19,749,874	20,342,370	20,952,641	21,581,220	22,228,657	22,895,517	23,582,383	24,289,854
Total Expenditures	88,711,680	92,319,200	95,604,628	98,790,629	102,136,754	105,392,381	108,762,598	111,997,982	115,307,311	118,884,671
Transfers to other funds	25,405,607	31,006,699	33,318,550	23,756,167	20,894,350	21,091,163	21,292,506	21,500,381	21,713,888	21,933,928
Ending fund balance										
Nonspendable	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	7,392,640	7,693,267	7,967,052	8,232,552	8,511,396	8,782,698	9,063,550	9,333,165	9,608,943	9,907,056
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	45,263,443	37,549,656	34,593,100	29,193,061	19,719,094	7,510,545	(5,132,469)	(17,972,770)	(31,003,463)	(44,417,606)
Ending fund balance	62,535,582	55,122,422	52,439,651	47,305,112	38,109,989	26,172,742	13,810,580	1,239,894	(11,515,021)	(24,631,051)
Total uses of funds	\$ 176,652,869	178,448,321	181,362,829	169,851,908	161,141,093	152,656,286	143,865,684	134,738,257	125,506,178	116,187,548
Operating Surplus / (Shortfall)	\$ -	(7,413,160)	(2,682,771)	(5,134,539)	(9,195,123)	(11,937,247)	(12,362,162)	(12,570,686)	(12,754,915)	(13,116,030)
Unassigned as a % of Revenue	39.41%	33.38%	28.19%	25.55%	17.79%	6.73%	-4.48%	-15.27%	-25.63%	-35.73%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	24,542,281	22,847,251	22,163,996	22,306,059	22,917,188	23,545,535	24,194,057	24,861,514
\$ over (under) target	22,295,128	15,052,308	10,050,819	6,345,810	(2,444,902)	(14,795,514)	(28,049,657)	(41,518,305)	(55,197,520)	(69,279,120)

GENERAL FUND BUDGET 10-YEAR Projection
G - (NO GRT INCREASE & FLAT (0%) INCREASE IN EXPENDITURES 3YRS)

	FY2024 Adopted	FY2025 Projected	FY2026 Projected	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected	FY2032 Projected	FY2033 Projected
Beginning Fund Balance										
Nonspendable	\$ 1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	6,501,358	7,392,640	7,435,256	7,503,291	7,556,868	7,815,441	8,065,864	8,325,211	8,572,676	8,825,639
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	40,583,504	45,263,443	40,903,794	36,722,126	33,323,229	26,257,998	16,757,337	6,952,895	(2,912,384)	(12,826,615)
Total beginning fund balance	56,964,361	62,535,582	58,218,549	54,104,916	50,759,596	43,952,938	34,702,700	25,157,605	15,539,791	5,878,523
Revenues										
Gross Receipts Taxes	85,601,000	83,025,000	85,518,000	76,956,000	73,093,000	73,093,000	75,286,000	77,543,000	79,872,000	82,266,000
Property Taxes	8,865,961	9,131,940	9,405,898	9,688,075	9,978,717	10,278,079	10,586,421	10,904,014	11,231,134	11,568,068
Interdepartmental Charges	13,600,525	14,008,541	14,428,797	14,861,661	15,307,511	15,766,736	16,239,738	16,726,930	17,228,738	17,745,600
Investment Income	1,870,000	1,291,000	1,204,000	1,122,000	1,055,000	919,000	734,000	543,000	351,000	158,000
Grants	1,346,422	1,386,815	1,428,419	1,471,272	1,515,410	1,560,872	1,607,698	1,655,929	1,705,607	1,756,775
User Charges	2,365,105	2,415,105	2,465,105	2,515,105	2,565,105	2,615,105	2,665,105	2,715,105	2,765,105	2,815,105
Other	1,192,561	1,228,338	1,265,188	1,303,144	1,342,238	1,382,505	1,423,980	1,466,699	1,510,700	1,556,021
Total Revenues	114,841,574	112,486,739	115,715,407	107,917,257	104,856,981	105,615,297	108,542,942	111,554,677	114,664,284	117,865,569
Transfers from other funds	4,846,934	3,426,000	3,529,000	3,176,000	3,016,000	3,016,000	3,107,000	3,200,000	3,296,000	3,395,000
Total sources of funds	\$ 176,652,869	178,448,321	177,462,956	165,198,173	158,632,577	152,584,235	146,352,642	139,912,282	133,500,075	127,139,092
Expenditures										
County Council	\$ 421,189	421,189	421,189	421,189	433,825	446,840	460,245	474,052	488,274	502,922
County Assessor	677,507	677,507	677,507	677,507	697,832	718,767	740,330	762,540	785,416	808,978
County Clerk	1,099,135	1,099,135	1,099,135	1,099,135	1,132,109	1,166,072	1,201,054	1,237,086	1,274,199	1,312,425
County Sheriff	17,242	17,242	17,242	17,242	17,759	18,292	18,841	19,406	19,988	20,588
Municipal Court	736,164	736,164	736,164	736,164	758,249	780,996	804,426	828,559	853,416	879,018
Probate Court	6,436	6,436	6,436	6,436	6,629	6,828	7,033	7,244	7,461	7,685
County Manager	6,922,321	6,922,321	6,922,321	6,922,321	7,129,991	7,343,891	7,564,208	7,791,134	8,024,868	8,265,614
County Attorney	1,458,677	1,458,677	1,458,677	1,458,677	1,502,437	1,547,510	1,593,935	1,641,753	1,691,006	1,741,736
Administrative Services	13,143,066	13,143,066	13,143,066	13,143,066	13,537,358	13,943,479	14,361,783	14,792,636	15,236,415	15,693,507
Community Development	5,605,614	5,605,614	5,605,614	5,605,614	5,773,782	5,946,995	6,125,405	6,309,167	6,498,442	6,693,395
Community Services	16,998,933	16,998,933	16,998,933	16,998,933	17,508,901	18,034,168	18,575,193	19,132,449	19,706,422	20,297,615
Fire	9,507,440	10,018,833	10,835,250	11,478,170	12,204,922	12,762,594	13,353,919	13,727,041	14,088,243	14,629,031
Police	14,194,039	14,194,039	14,194,039	14,194,039	14,619,860	15,058,456	15,510,210	15,975,516	16,454,781	16,948,424
Public Works	17,923,917	17,923,917	17,923,917	17,923,917	18,461,635	19,015,484	19,585,949	20,173,527	20,778,733	21,402,095
Total Expenditures	88,711,680	89,223,073	90,039,490	90,682,410	93,785,289	96,790,372	99,902,531	102,872,110	105,907,664	109,203,033
Transfers to other funds	25,405,607	31,006,699	33,318,550	23,756,167	20,894,350	21,091,163	21,292,506	21,500,381	21,713,888	21,933,928
Ending fund balance										
Nonspendable	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299	1,739,299
Restricted for Cash Requirements	7,392,640	7,435,256	7,503,291	7,556,868	7,815,441	8,065,864	8,325,211	8,572,676	8,825,639	9,100,253
Other Restricted/Assigned	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200	8,140,200
Unassigned	45,263,443	40,903,794	36,722,126	33,323,229	26,257,998	16,757,337	6,952,895	(2,912,384)	(12,826,615)	(22,977,621)
Ending fund balance	62,535,582	58,218,549	54,104,916	50,759,596	43,952,938	34,702,700	25,157,605	15,539,791	5,878,523	(3,997,869)
Total uses of funds	\$ 176,652,869	178,448,321	177,462,956	165,198,173	158,632,577	152,584,235	146,352,642	139,912,282	133,500,075	127,139,092
Operating Surplus / (Shortfall)	\$ 5,571,221	(4,317,033)	(4,113,633)	(3,345,320)	(6,806,658)	(9,250,238)	(9,545,095)	(9,617,814)	(9,661,268)	(9,876,392)
Unassigned as a % of Revenue	39.41%	36.36%	31.73%	30.88%	25.04%	15.87%	6.41%	-2.61%	-11.19%	-19.49%
Unassigned Target (20% of Rev)	22,968,315	22,497,348	23,143,081	21,583,451	20,971,396	21,123,059	21,708,588	22,310,935	22,932,857	23,573,114
\$ over (under) target	22,295,128	18,406,446	13,579,045	11,739,778	5,286,602	(4,365,722)	(14,755,693)	(25,223,319)	(35,759,472)	(46,550,735)