# **FOCUS AREA - FINANCIAL PERFORMANCE**

•	<b>→</b>	2.1 OBJECTIVE - Utilize revenues to provide a high level of service while keeping rates
•		competitive with similar utilities.
	<b>→</b>	2.2 OBJECTIVE - Conduct cost of service studies for each utility at least every 5 years.
•		2.3 OBJECTIVE - Meet financial plan targets by 2025, water by 2028.
•	$\rightarrow$	2.4 OBJECTIVE – Achieve workplans while operating within budget.

### **FOCUS AREA - CUSTOMERS & COMMUNITY**

•	<b>→ ~</b>	3.1 OBJECTIVE - Customer service processes and systems are efficient, secure and
		user-friendly.
		3.2 OBJECTIVE - Stakeholders are engaged in and informed about Utilities operations
		affecting the community.
		3.2.1 OBJECTIVE - Conduct a community survey of the new conservation objectives.

#### FOCUS AREA - WORKFORCE

~	4.1 OBJECTIVE - Leaders invest in employee training and professional development.
$\rightarrow$	4.2 OBJECTIVE - Employees promote a culture of safe, ethical and customer focused behavior.
•	4.3 OBJECTIVE - Employees are engaged, satisfied and fairly compensated.

### FOCUS AREA - ENVIRONMENTAL SUSTAINABILITY

×	* XX	5.1 OBJECTIVE - ELECTRIC (EP & ED) Be a carbon neutral electric provider by 2040.
	**	5.2 OBJECTIVE - Electric efficiency is promoted through targeted electric conservation programs. Increase local solar peak production to 6 MW by 2040. (This is 30% of local solar produced based on LAC peak load of 18 MW)
	*	5.3 OBJECTIVE - WATER (DW) – Reduce potable water use by 12% per capita per day by 2030 using a 2020 calendar year-end baseline.
	<b>★★</b> ××	5.4 OBJECTIVE - GAS – Reduce natural gas usage by 5% per capita per heating degree day by 2030 using a 2020 calendar year-end baseline and support elimination of natural gas usage by 2070.
	→ XX	5.5 OBJECTIVE - SEWER (WT) – Provide Class 1A effluent water in LAC

# FOCUS AREA - PARTNERSHIPS

 6.1 OBJECTIVE - Communicate with stakeholders to strengthen existing partnerships and identify new potential mutually beneficial partnering opportunities

