

Jul 1, 2024 - Jun 30, 2025

ANNUAL REPORT FY25

 **LOS ALAMOS** 
Department of Public Utilities



WE
ARE
WHO

THE DPU IN A NUTSHELL

The Department of Public Utilities is county-owned. It provides Los Alamos County with electric, natural gas, water and wastewater services. Established under Article 5 of the 1968 Charter for the Incorporated County of Los Alamos, the DPU falls under the jurisdiction of the Board of Public Utilities.

Serving a population of 19,675 citizens with an authorized budget of approximately \$154 million, or 26.7% of the Los Alamos County budget, the DPU operates and maintains assets totaling \$217 million with about 100 employees.

Los Alamos is situated at the foot of the Jemez Mountains on the Pajarito Plateau with an elevation ranging from 6,200 to 9,200 feet. Because of this unique topography, DPU assets are incredibly complex for the population served. For example, Santa Fe serves its 88,000 citizens with four lift stations. Here in Los Alamos, our population is a fifth of that size but 25 lift stations are required to properly serve our citizens with wastewater services.



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**PHILO SHELTON /
UTILITIES MANAGER**

June 2019 through present

- Professional Engineer
- Master of Science, Civil Engineering
- Bachelor of Science, Civil Engineering
- Master of Public Administration
- Certified Public Manager

#RETROSPECT

This 2025 Annual Report lists many of the DPU’s operational performance metrics and accomplishments. However, its primary purpose is to report the DPU’s financial performance for fiscal year 2025 and understand the variances presented for each utility fund.

This information is helpful in preparing budgets for fiscal years 2027 and 2028 and it becomes the baseline for preparing our 10-year budget projections. In coordination with the Board of Public Utilities, the DPU updates its strategic plan annually to adapt to and align with our ever-changing business environment. For example, DPU customers are conserving their use of electricity, water, and gas even while DPU has experienced an increase in customer accounts in each utility.

Utility	Increase in accounts	Decrease in usage
Electric	2.5%	3.3%
Water	1.6%	12.7%
Gas	0.8%	2.0%

The increase in customer accounts is primarily due to new apartment units. We continue to see more units added to housing inventory as a result of the County’s housing initiatives. The apartments on DP Road are all-electric units, which explains why there is a larger increase in electric accounts over gas. Also, water at these apartments is not individually metered.

As we attempt to keep each respective utility fund healthy, the reduction in commodity usage challenges the rate setting models and practices we’ve used in the past. For the FY26 and FY27 electric rate increases approved in June 2025, the DPU shifted administration and interdepartmental fixed costs so that they are covered by the monthly service charge. We

will need to do the same with future water and gas rate increases as the department continues to implement the cost-of-service approach for rate setting.

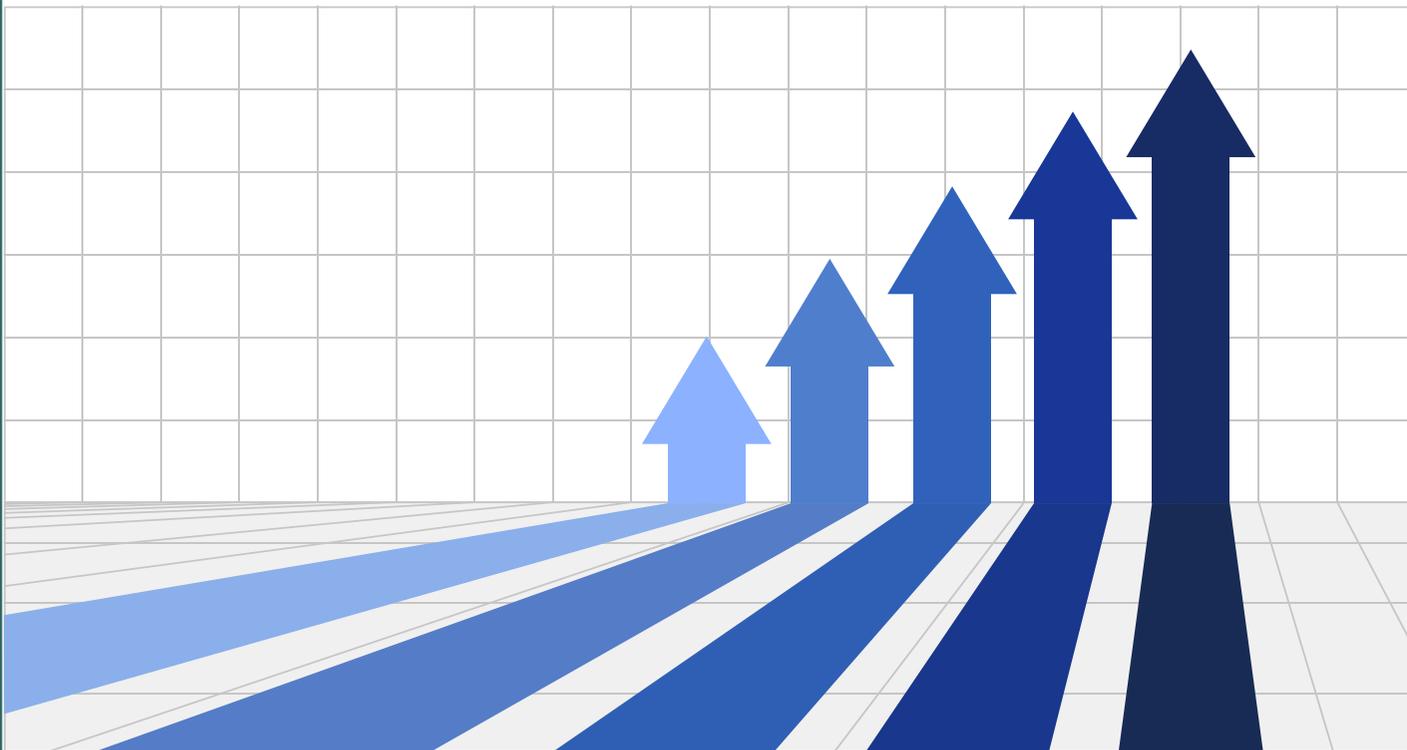
DPU completed a Distribution System and Electrification Plan to assist with our strategic plan's goals and objectives that relate to energy transition to electrification and carbon-free energy. This plan developed a long-term roadmap for the department to follow. It supported the implementation, through advanced metering infrastructure, of a residential time-of-use and demand rate structure, to take effect in FY27.

More challenges to the electric utility include renewing an Energy Coordination Agreement with LANL; implementing overhead make-ready designs prepared by the Los Alamos Community Broadband project (Atomic Fiber); bringing the Foxtail Flats Solar and Battery Project online; and planning for our participation in the Extended Day-Ahead Market (EDAM) that Public Service Company of New Mexico (PNM) will join in the fall of 2027. EDAM will transform how power is scheduled and sold across the west, creating a larger regional marketplace with new rules and operating practices. Over time, participation in EDAM should provide access

to more affordable resources and greater flexibility.

While I believe the state of the utility is strong, other issues that face the department for water, gas, and sewer include the following:

- 1) Another round of replacing corroded water valve bonnet hardware within the North Community neighborhoods where Burned Area Reconstruction efforts occurred in the early 2000s,
- 2) The chromium plume's continued impact on Water Production's Pajarito Well 3,
- 3) The impact of PFAS settlement litigation and new regulation on water and sewer operations,
- 4) The transition for Elk Ridge Park residents to a new gas distribution system,
- 5) Sewer backups that are frequently caused by the community's use of flushable wipes as well as the challenge of replacing the sewer system's vitrified clay pipes, and finally
- 6) Determining how to best meet the needs of the growing community and LANL's expanded mission.





STATS

SERVICE AREA	
Population	19,675
Footprint	109 sq mi

EMPLOYEES	
Full Time	104
Part Time	3.65

TOTAL REVISED BUDGET
\$146,549,308

AVG CUSTOMER COUNT	
Electric	8,888
Natural Gas	7,640
Water	7,196
Wastewater	7,323

TOTAL VALUE OF ASSETS	
Electric	125,750,378
Natural Gas	14,573,852
Water	104,428,487
Wastewater	74,532,790
Joint Utility Assets	\$319,285,507

OUR

ELECTRIC

PRODUCTION (renewable)

El Vado hydroelectric plant (8.9 MW)
Abiquiu hydroelectric plant (17 MW)
WAPA federal hydroelectric entitlement (1 MW)
Utility-scale photovoltaic array, landfill (1 MW)

PRODUCTION (non-renewable)

Laramie River Station entitlement (10 MW)
Mercuria contract (40 MW)
Market purchases (variable)

DISTRIBUTION

3 substations
236 miles of distribution lines (66%
underground, 34% overhead)
2,387 utility poles
2,010 transformers
9,000+ meters

NATURAL GAS

3 entry border stations
20 pressure regulating stations
131 miles of distribution lines
89 miles of delivery lines
8,275 meters

WATER

PRODUCTION

12 production wells
26 tanks
17 booster stations
37.5 MGal of storage
4 disinfection facilities
4 pressure regulating stations
52 miles of transmission lines

DISTRIBUTION

132 miles of distribution lines
71 pressure regulating valves
7,852 meters

NON POTABLE

Los Alamos Canyon Dam
Ski Hill Catchments
6 tanks/reservoirs/ponds
4 pressure regulating stations
14 miles of transmission lines
8 meters
4 booster pumping stations

WASTEWATER

COLLECTION

119 miles of collection mains
44 miles of delivery lines
25 lift stations
2,711 manholes

TREATMENT

LA treatment facility
WR treatment facility
Biosolids composting facility

#IMPACT

5
*Awards earned
 in Fiscal Year 2025*




15,750
 Incoming
 calls

14,847
 Outgoing
 calls




112,019
 bills produced

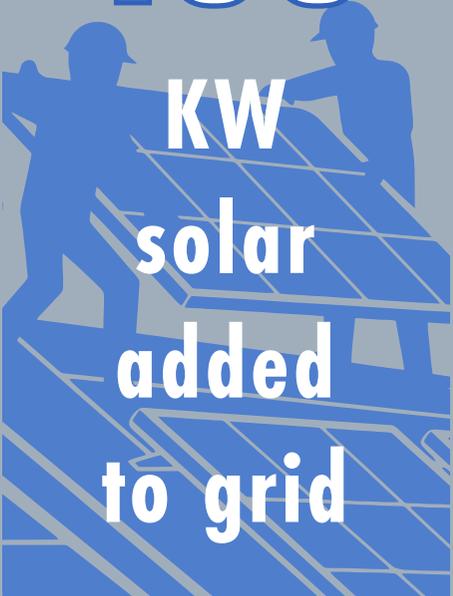
102,085
 payments
 processed



18
 capital
 projects
 completed



188
 KW
 solar
 added
 to grid



125
Library of Things
circulations*

* DPU items include thermal cameras, induction cooktops, and Kill-A-Watt meters



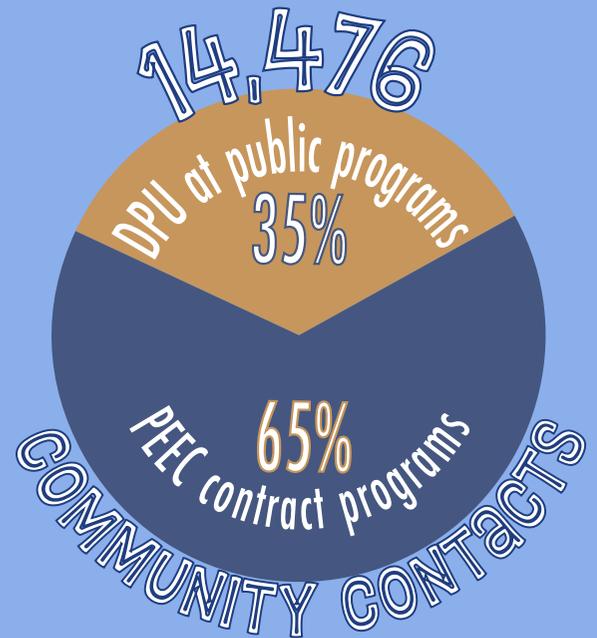
52

VIDEOS & REELS
ADDED TO DPU'S
YOUTUBE CHANNEL

\$27.9k
 given by customers
 to support
Utility Assistance Program



\$24.2k
 applied to utility
 accounts of customers
 in need



Los Alamos Now
App

7,059 logins



1,053 Paid utility bills

673 Checked utility usage

25% Total app usage

23,724

meters
 maintained



DPU SENIOR MANAGEMENT TEAM



PHILO SHELTON
Utilities Manager



JAMES ALARID
Deputy UM:
Engineering



JOANN GENTRY
Deputy UM:
Finance/Administration



CATHY D'ANNA
Public Relations Manager

With their diverse depth of knowledge in multi-service utilities, power systems and public works organizations, the DPU's management team brings a results-driven leadership style to our staff of 100 employees in power production, electric distribution, water production, gas and water distribution, wastewater collection and treatment services, engineering, administration, finance, public relations, conservation and customer service.



STEPHEN MAREZ
Deputy UM:
Electric Distribution



CLAY MOSELEY
Deputy UM:
Gas, Water & Sewer

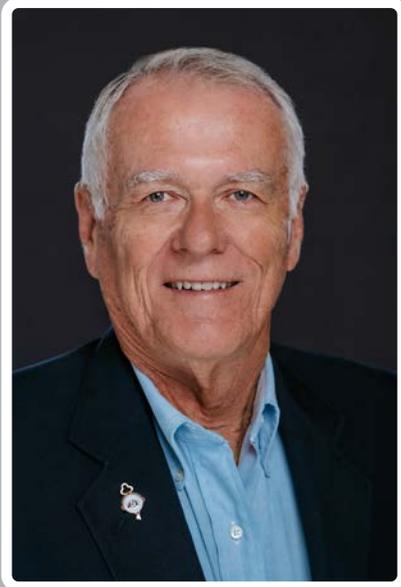


BEN OLBRICH
Deputy UM:
Electric Production



KATHY CASADOS
Executive Assistant

BOARD OF PUBLIC UTILITIES FY2025



ROBERT GIBSON
Chair

Appointed: July 2023

1st Term: July '23 - June '28

Chair: 2024, 2025

Council Liaison to BPU: 2008

Previous term: 2001-2006

Chair: 2 years

Vice Chair: 2 years



ERIC STROMBERG
Vice Chair

Appointed: July 2020

1st Term: July '20 - June '25

Vice Chair: 2024, 2025



CHARLES NAKHLEH
Member

Appointed: July 2022

1st Term: July '22 - June '27

Consisting of five voting members and appointed by the Los Alamos County Council, the Board of Public Utilities is the governing body for the DPU. Members reside in Los Alamos and are customers of the department. For calendars, policies and procedures, agendas, minutes and videos of meetings, visit LADPU.com/BPU.



MATT HEAVNER
Member

Appointed: January 2024

1st Term: Feb '24 - June '26



JENNIFER HOLLINGSWORTH
Member

Appointed: July 2024

1st Term: July '24 - June '29

The BPU normally holds work sessions on the first Wednesday and regular sessions on the third Wednesday of each month. Meetings begin at 5:30 p.m. in Council Chambers. Agendas are published at least 72 hours prior to each meeting. Members of the public are encouraged to attend and can participate either in person or via Zoom. Proceedings are also streamed online at LADPU.com/BPUliveproceedings. The BPU calendar is available online at LADPU.com/BPU.

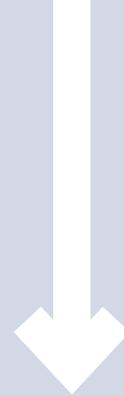
OUR BOARD

#MISSION



To provide safe, reliable, economical, and environmentally responsible utility services

#VISION



Continually earn community trust through exceptional utility services

#ETHICS

Our Customers place their trust in the Department to fulfill our Mission. To promote and maintain the highest ethical standards of personal and professional conduct, we are committed to our Values.

#VALUES



WE VALUE

community, employees, partners and the environment through:



Safety



Trust



Professionalism



Customer Service



Fiscal Responsibility



Ethical Behavior



Communication



Collaboration



Innovation



Fairness

STRATEGIC FOCUS AREAS

O OPERATIONS & PERFORMANCE

GOAL: Provide utility services safely, reliably and efficiently

- Efficiently implement and maintain secure and reliable business systems
- Ensure utility control and mapping systems and processes are accurate, safe and secure
- Establish a plan to upgrade electric supply and distribution systems that replaces aging assets, meets the needs of all-electric buildings and electric vehicles, and maximizes the benefits of distributed energy resources
- Develop a culture of continuous improvement
- Be flexible and adaptable in delivering all utility operations

F FINANCIAL PERFORMANCE

GOAL: Achieve and maintain excellence in financial performance

- Control costs and maintain adequate revenue to provide a high level of service, now and into the future, while keeping rates competitive with similar utilities
- Take advantage of favorable loan/grant opportunities
- Meet financial reserve targets within our 10-year financial policy, with a debt coverage ratio of 1.3 or greater every fiscal year
- Conduct cost of service studies for each utility at least every 5 years

C CUSTOMERS & COMMUNITY

GOAL: Be a customer service-oriented organization that is approachable, communicative, efficient and transparent

- Customer service processes and systems are efficient, secure and user-friendly
- Inform customers about Utilities operations and plans affecting the community and create opportunities for constituents to engage
- Utilize customer feedback to improve utility plans and operations
- Educate Board Members on markets, contracts and production options for all utility resources

#GOALS

W WORKFORCE

GOAL: Sustain a capable, satisfied, engaged, ethical and safe workforce focused on customer service

- Sustain an environment where employees are empowered, engaged, satisfied and fairly compensated
- Promote a culture aligned with the DPU's Mission, Vision and Values
- Promote workforce retention by investing in employee training and professional development

E ENVIRONMENTAL SUSTAINABILITY

GOAL: Continuously, conscientiously, work toward environmental sustainability

- Promote utility efficiency through targeted conservation programs
- Be a net carbon neutral electric provider by 2040
- Support phase-out of natural gas service by 2070 with at least a 10% reduction in usage by 2030 as measured by annual therms per heating degree day compared to a 2016-2020 average
- Reduce potable water use by 12% from 143 gallons per capita per day (GPCPD, 2020 calendar baseline) to 126 GPCPD by 2030
- Expand use of Class 1A effluent water
- Support customer electrification and other sustainability efforts with education and technical support

P PARTNERSHIPS

GOAL: Develop and strengthen partnerships

- Strengthen existing partnerships (e.g. community members, LANL, DOE, pueblos, NM and federal government, neighboring municipalities, LAC schools, County Council) and identify new potential partnering opportunities
- Collaborate with other Los Alamos County departments on implementation of County sustainability goals including the Climate Action Plan
- Continue to coordinate infrastructure construction projects as early as possible between DOE, San Ildefonso Pueblo, DPU and Public Works, especially for communications infrastructure
- Pursue timely renewal of the Energy Coordination Agreement

ACCOMPLISHMENTS 2025

by Strategic Focus Area

OPERATIONS & PERFORMANCE

- The DPU earned an award of accreditation from the American Public Works Association after scoring a 100% rating and full compliance with all applicable practices. The DPU and LANL are the only two agencies in New Mexico with this accreditation.
- The construction of the non-potable Bayo Booster Tank was selected as the Best Municipal & Utilities Project of the Year for 2025 by the Associated General Contractors of America.
- About 18,000 feet of 16" concrete cylinder waterline along NM-4 was replaced between White Rock and the NM-502/NM-4 intersection. Additionally, a conduit and manhole system for installation of a future middle mile fiber line was constructed within the same space in coordination with San Ildefonso Pueblo.
- Several celebrations were hosted by the DPU, including the Los Alamos Canyon Reservoir Grand Re-opening, the EV Fast Charger Ribbon Cutting, and the White Rock Water Resource Reclamation Facility (WRRF) Ribbon Cutting.



FINANCIAL PERFORMANCE

- A Distribution System and Electrification Plan was developed to guide long-term infrastructure investment. It included analysis of current infrastructure and modeling to forecast future electric demand. Results were shared in a public town hall.
- The department achieved its goal to stay at or above a debt coverage ratio of 1.3.
- The NMMEA agreement for the County's wholesale natural gas supply includes a negotiated discount. In Q3, this discount was re-established at a much higher rate than ever before. In the last quarter, this increase saved Los Alamos up to 37% off the monthly cost of gas.
- A new time-of-use and residential demand rate structure for electricity was approved by the BPU and County Council.



CUSTOMERS & COMMUNITY

- In October 2024, the DPU received two awards from the American Public Power Association. One was a Public Power Customer Satisfaction Bronze-Level Award and the other was an Excellence in Communications Award.
- Inspired by positive response to the ribbon cutting for the WRRF, the DPU launched public tours of the facility, a.k.a. Sewer Tours. Four public tours were held between March and June with 20 spaces filled for each one.
- The DPU's Facebook following increased significantly, from 2,425 followers on July 1, 2024, to 4,258 followers on June 30, 2025. During the same period, content interactions increased by 193.3% to 12,700. Interactions include likes or other reactions, saves, comments, shares and replies.
- The DPU and UAMPS sent high school junior Mila Moseley to the ICUA Youth Rally in Idaho where she learned about government, consumer-owned utilities, and the energy industry.



WORKFORCE

- Of the DPU's 100 employees, 29 were promoted in FY2025, and six of them were promoted twice. Most of these promotions resulted from the successful completion of additional education and industry certifications.
- GWS crews replaced corroded water valve hardware at 72 locations in the Quemazon and North Community neighborhoods. Installed during the Burned Area Reconstruction period in the early 2000s, the valves required coordinated weekend and evening work over three months, demonstrating strong teamwork and commitment to maintaining reliable water service.
- The DPU's list of staff with Registered Professional Engineer (PE) certificates grew to six and the number of Project Management Professional (PMP) certificates grew to two with additional staff working toward the certification.
- The department now has a certified Electric Coach, earned through a program sponsored by Rewiring America.



ENVIRONMENTAL SUSTAINABILITY

- DPU conducted focus groups in preparation for a large survey to better understand community sentiment regarding the eventual phase out of natural gas and transition to all-electric appliances, furnaces and water heaters.
- DPU presented the C-PACE resolution to the BPU and County Council. The Commercial Property Assessed Clean Energy program offers alternative sources of financing for improvements to commercial properties. Because County Council accepted the resolution, local business owners in Los Alamos County can now participate in and benefit from this state-authorized program.
- The department received the 2025 Sustainable Los Alamos award from the Los Alamos Chamber of Commerce.
- The tertiary filtration system at the LA-WWTP was completed, allowing for production of Class-1A effluent. The value of this achievement was immediately evident with a massive decrease in total suspended solids and turbidity index numbers.



PARTNERSHIPS

- The department continued its membership in Utah Associated Municipal Power Systems (UAMPS). Through this association, the DPU explored long-term energy resource options for our community.
- The Board of Public Utilities solidified its presence at local farmers markets in scheduled coordination at the Los Alamos County Council booth.
- In partnership with the Los Alamos Fire Department, the annual fire hydrant testing and replacement program resumed after a hiatus caused by staffing shortages in previous years. The program identified 20 hydrants needing replacement.
- The DPU partnered with Emergency Management and Social Services to provide cooling stations around the county.
- EP staff coordinated with PNM, LANL utilities, and NM state emergency management staff to develop a shared understanding of PNM's new initiative, Public Safety Power Shutoffs, which affects all parties and potentially impacts the DPU's customers.



SAFETY



Safety Culture Vision

The DPU seeks to create a safety culture where employees practice safety every hour on the job, while no one is watching, because they want to and not because they have to. To create this safety culture, DPU employees believe in:

- Putting safety first
- Leading by example
- Establishing and enforcing a high standard of work performance
- Briefing or tailgating before every job
- Making work and safety suggestions

Safety Committee

DPU employees representing each utility division comprise the 13-person Safety Committee. They hold a committee meeting quarterly to review and share best practices. They also analyze accidents, incidents and near misses, and discuss and implement appropriate prevention measures.

Each member of the Safety Committee is responsible for moving that discussion forward to the rest of the staff at the next weekly group meeting and sharing agreed-upon prevention measures.

Safety Employee

The Safety Employee of the Quarter program was developed by the Safety Committee with an intent to reward those who most clearly and effectively demonstrate DPU's Safety Culture Vision.

DPU employees may nominate fellow employees who exemplify the Safety Culture Vision at any time. Safety Committee members review the nominations each quarter and select one person to recognize and reward with an extra day of administrative leave.

FY2025 SAFETY EMPLOYEES OF THE QUARTER

The most fundamental reason to focus on a safe work environment is simple. We must protect our most valuable resource: PEOPLE. We care about the safety of employees, contractors and customers. Furthermore, a focus on safety is proven to improve productivity, quality of product, and even the financial position.

DIEGO MIRAMONTES champions safety for Water Production. Under his own initiative, Diego is researching a new type of pipe cutter for transmission pipe that does not require staff to enter trenches with a demo saw, which would be a great safety improvement for WP.

JOSH RODRIGUEZ was nominated for Safety Employee of the Quarter by his supervisor because, among other things, he persistently speaks up to remind his fellow coworkers to wear appropriate PPE, especially for hot work. His attention to safety detail at job sites is top notch!

GARY TRUJILLO was recognized by a community member for going above and beyond to help a senior citizen in distress, first when the man had car trouble and then by calling 911 when the man began to experience physical distress. Gary kept him calm and safe and was greatly appreciated by those who witnessed the situation.

TRACEY ALARID proved safety matters even in the administrative environment when she held a pre-setup meeting for the Customer Service Fair to ensure everyone was aware of their responsibilities to set up and break down their tables and exhibits safely and in consideration of a potential crowd.

Q4 / FY25



DIEGO MIRAMONTES
Water Sys Apprentice 1
Water Production

Q3 / FY25



JOSH RODRIGUEZ
Journeyman Lineman
Electric Distribution

Q2 / FY25



GARY TRUJILLO
Water Sys Electric Tech
Water Production

Q1 / FY25



TRACEY ALARID
Management Analyst
Finance & Admin

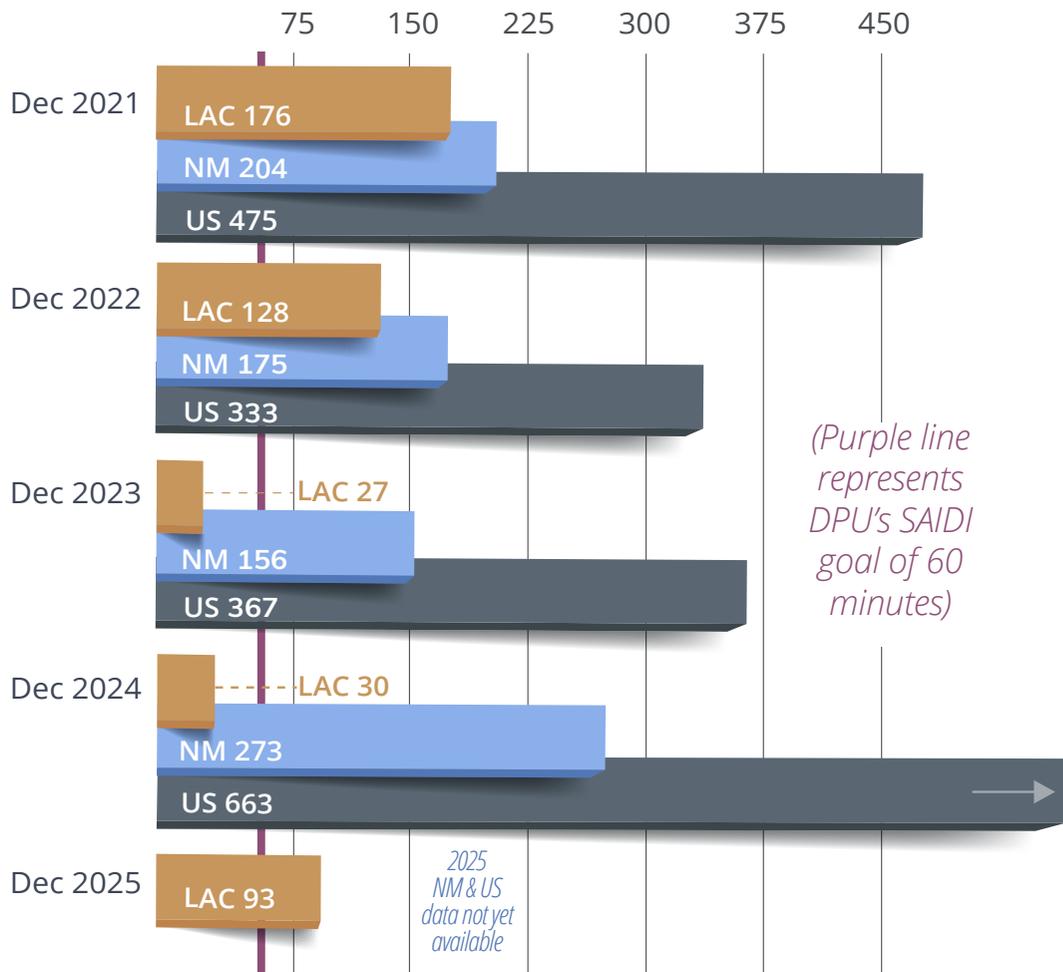
PUBLIC POWER
CUSTOMER
SATISFACTION
AWARD
BRONZE
LOS ALAMOS COUNTY
DEPARTMENT OF PUBLIC UTILITIES

DATA ANALYSIS



#ELECTRIC

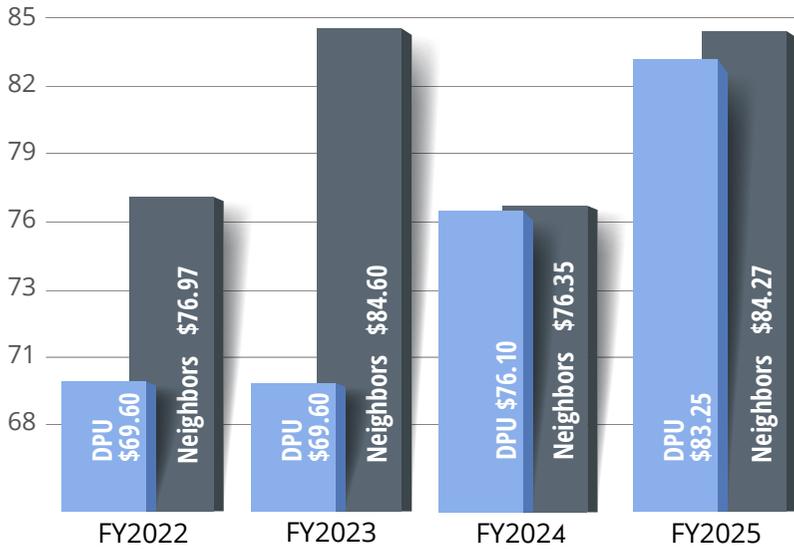
System Average Interruption Duration Index



Overall reliability performance is measured using the System Average Interruption Duration Index (SAIDI). This measure represents the average outage duration for each customer served in a year, so lower is better. DPU's SAIDI goal for the measure is to be under 60 minutes. Just one outage can cause the SAIDI to rise quickly if it affects many customers and isn't resolved quickly. As a rolling average, any outage impacts the SAIDI for an entire year before it can roll away. After a series of large outages in FY2022, DPU's SAIDI began trending downward, dropping below 60 in the fall of 2023. It ranged from 10 to 47 minutes throughout all of FY2025. This success can be attributed to aggressive tree trimming and system maintenance efforts. In August 2025, a backup transformer in White Rock failed while the main transformer was down for maintenance and the SAIDI spiked as a result. Still, DPU's SAIDI has stayed well below the average for New Mexico utilities and utilities across the U.S. These comparables include not only municipally-owned utilities, but also cooperatives and investor-owned operations.

SAIDI information from New Mexico and U.S. utilities comes from the U.S. Energy Information Administration website: <https://www.eia.gov/electricity>. Calendar year 2025 data for NM and US will be updated in fall 2026. The reported numbers include major events, however, local numbers exclude outages caused by LANL's distribution system and the transmission line belonging to PNM.

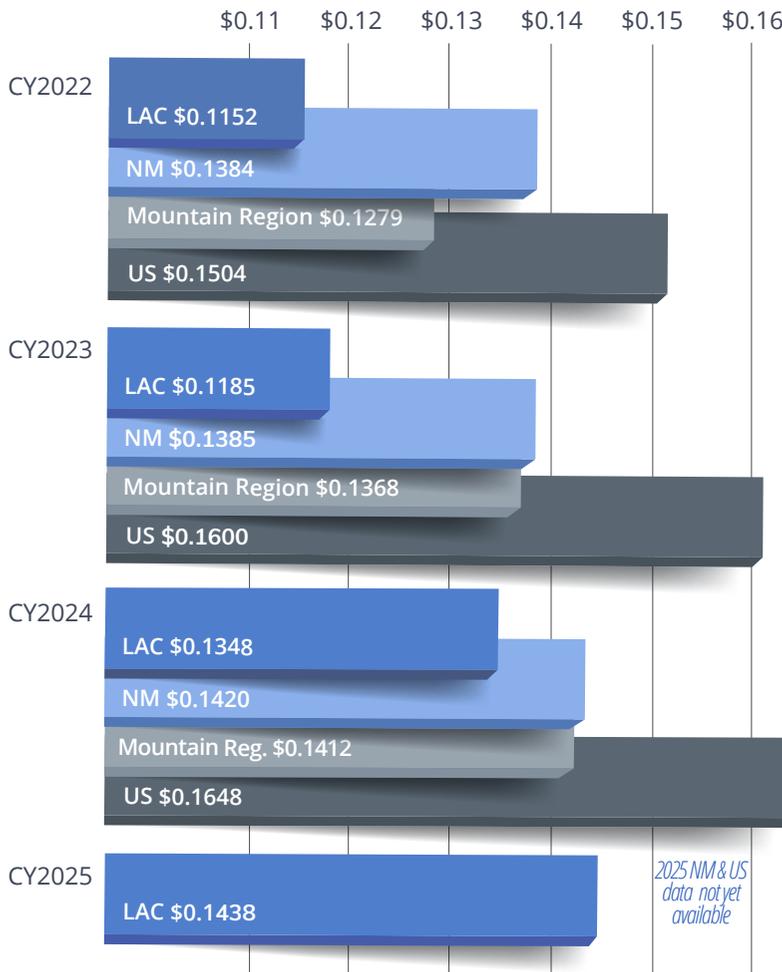
Typical Residential Bill for 500 kWh Electricity



DPU measures its marketplace performance by assessing the typical monthly residential bill for 500 kWh with its neighbors: PNM, Kit Carson Electric and Jemez Mountain Electric Cooperatives. In FY24 and FY25, DPU implemented rate increases necessary to continue covering the costs incurred while providing electricity to the community. At the end of FY25, DPU's typical monthly electric bill for 500 kWh was \$83.25, just shy of the average of our neighbors.

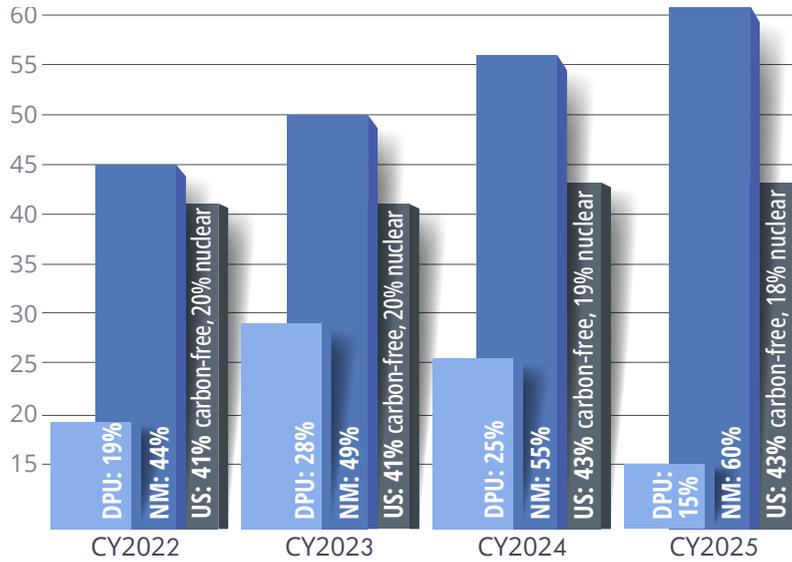
Please note, the 500 kWh bill for Kit Carson Electric dropped significantly in FY2024 due to a reduced fuel adjustment factor, affecting the Neighbors' average. It went back up in FY2025.

Average Price of Residential Electricity per kWh



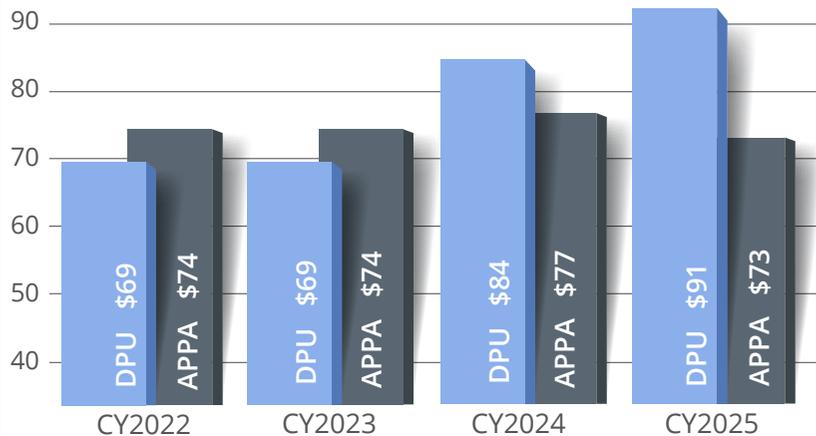
Another way that DPU assesses the fairness of its electric rates is by comparing against other utilities as listed by the U.S. Energy Information Administration (EIA). After rate increases in October 2023 and July 2024, DPU's average price per KWH moved closer to the averages for the state of New Mexico, the Mountain Region, and the whole country. A steady annual increase can be seen not only for the County, but also for the Mountain Region and the whole Country. The following states are in the Mountain Region: Arizona, Colorado, Idaho, Nevada, New Mexico, Utah and Wyoming. The 2025 data from EIA will be updated in fall 2026.

Percent of Energy Generated by Renewable Energy Resources



The national average for carbon-free electrical energy is about 43%, with just under half coming from nuclear power facilities. In CY2025, 15% of DPU's energy was generated from renewable energy. DPU's renewable energy generation came from two county-owned hydroelectric plants and federal hydroelectric entitlement. DPU's renewable source total has dropped because an additional resource, a power purchase agreement with Uniper Global for 15 MW of New Mexico wind and solar, was terminated in March 2024. DPU's goal is to have 100% carbon-free power by 2040.

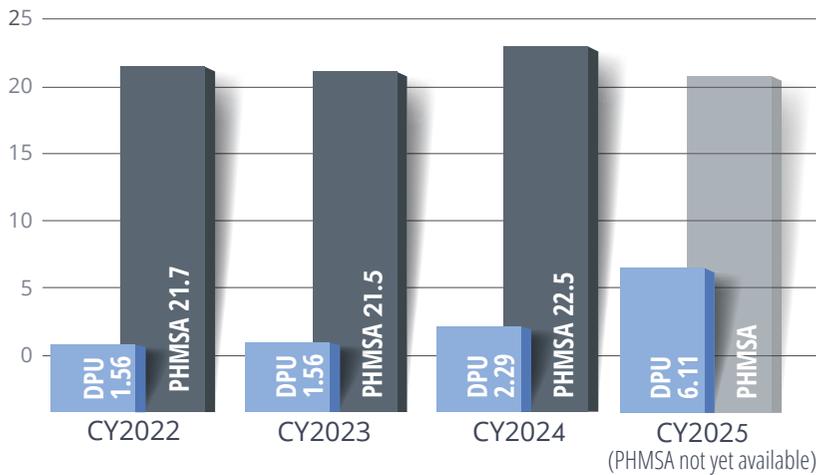
Total Energy Supply Expense per MWh Sold



DPU strives to efficiently supply energy to customers to meet energy demands. We compare our total energy supply expense per MWh sold (which includes generation and purchased energy associated with the sale of each megawatt hour) to the APPA as an industry standard. In 2025, DPU exceeded the APPA's third quartile value for total energy supply costs. Our CY2025 total energy supply expense per MWh sold was \$91. DPU's increase in cost is a consequence of the termination of the Uniper contract.

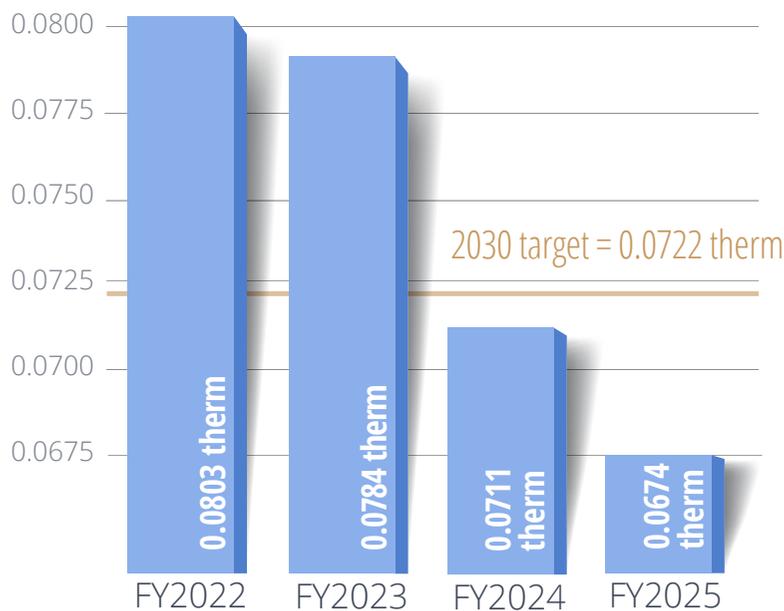
#NATURALGAS

PHMSA Reportable Main Pipeline Leaks
per 100 miles of Pipeline



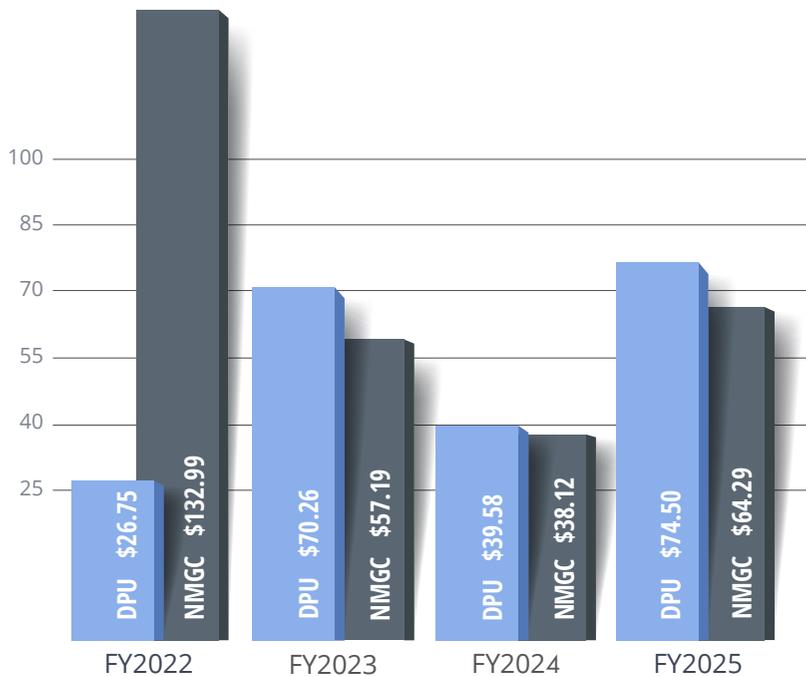
Pipeline and Hazardous Materials Safety Administration (PHMSA) is a U.S. Department of Transportation agency, responsible for developing and enforcing regulations for the safe, reliable, and environmentally sound operation of natural gas. Comparing the leak total to the average number of PHMSA reportable gas leaks is a useful measure of DPU's overall quality and reliability of the gas distribution system. PHMSA factors in reported data for all natural gas pipeline operators. Fewer gas leaks are desirable and speak to the overall operation and maintenance of the distribution system. DPU aims to stay below the PHMSA measure reported for the previous calendar year.

Therms per Capita
per Heating Degree Day

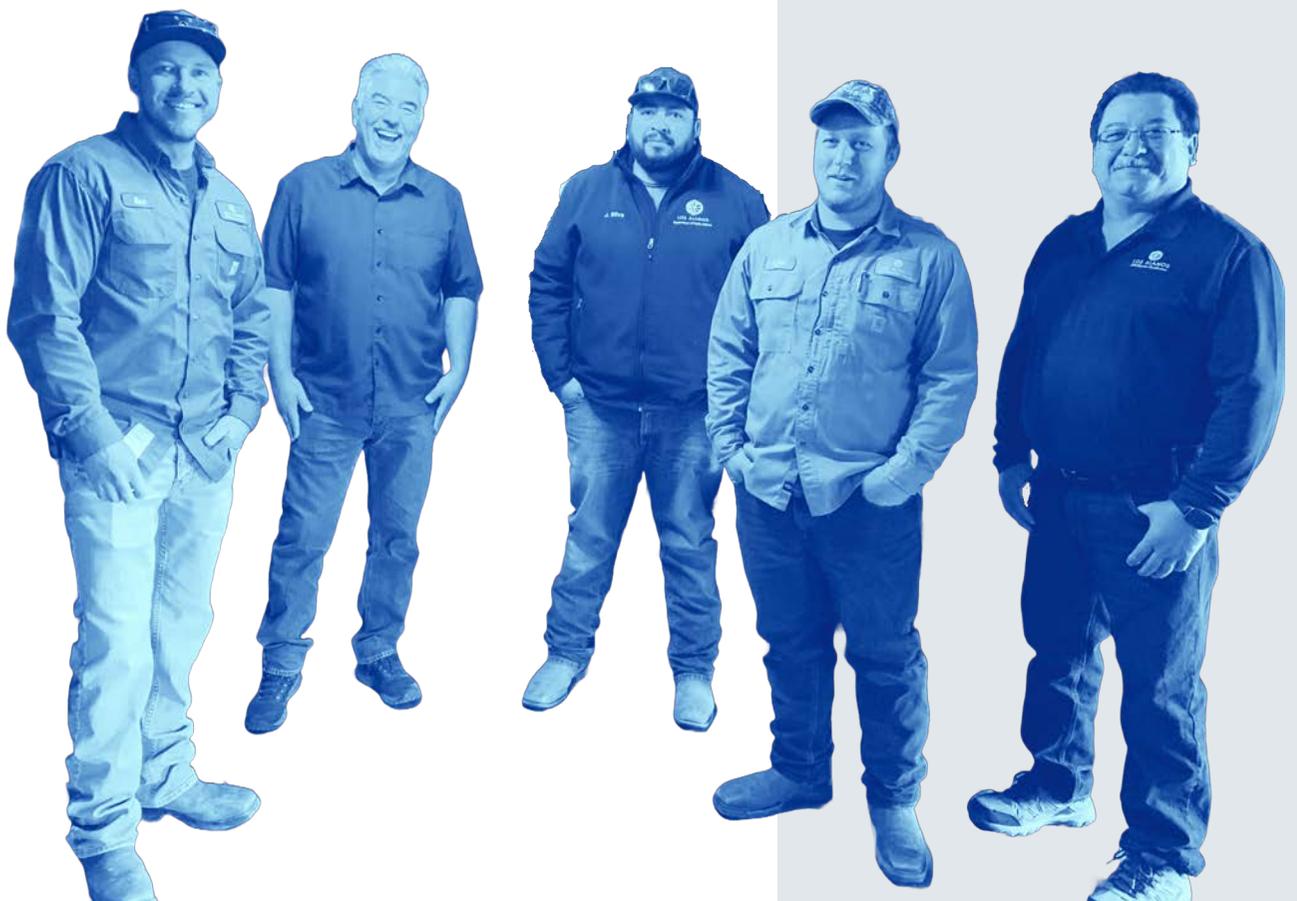


DPU has a goal to phase out natural gas service by 2070 with a reduction in usage of at least 10% by 2030. This reduction is measured by annual therms per heating degree day compared to a 2016-2020 baseline per capita average of 0.0802 therm, which gives us a per capita goal of 0.0722 therm. In FY2024, DPU's measure fell below that target and in FY2025, it continued dropping.

Average Monthly Residential Gas Bill based on 75 Therms

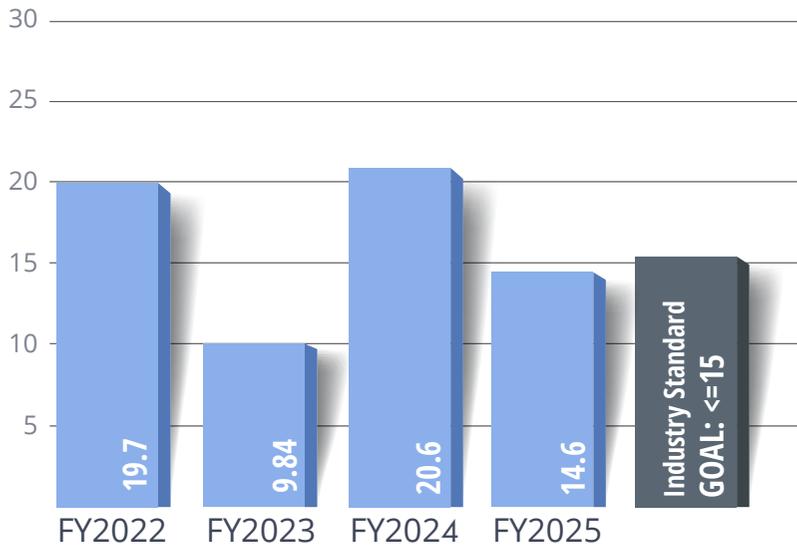


DPU measures its marketplace performance by assessing the Average Monthly Residential Gas Bill with its neighbor: New Mexico Gas Company (NMGC). The graph to the left demonstrates DPU's commitment to providing a high-level of customer service while keeping rates competitive with comparable utilities. In June 2022, NMGC had a cost of gas rate of \$1.33 per therm—a rate that was about triple from the year before. DPU's variable rate per therm was \$0.00. Meanwhile, DPU's total consumption charge per therm was down about 50% from the previous year. DPU then passed the ordinance setting the minimum variable cost of gas at \$0.11 per therm. Also, when unprecedented cost-of-gas increases occurred in FY2023, a temporary recovery charge of \$0.44 per therm was added to the rate. This charge enabled DPU to recover costs that weren't previously captured under the pass-through rate, and was discontinued in February 2024.



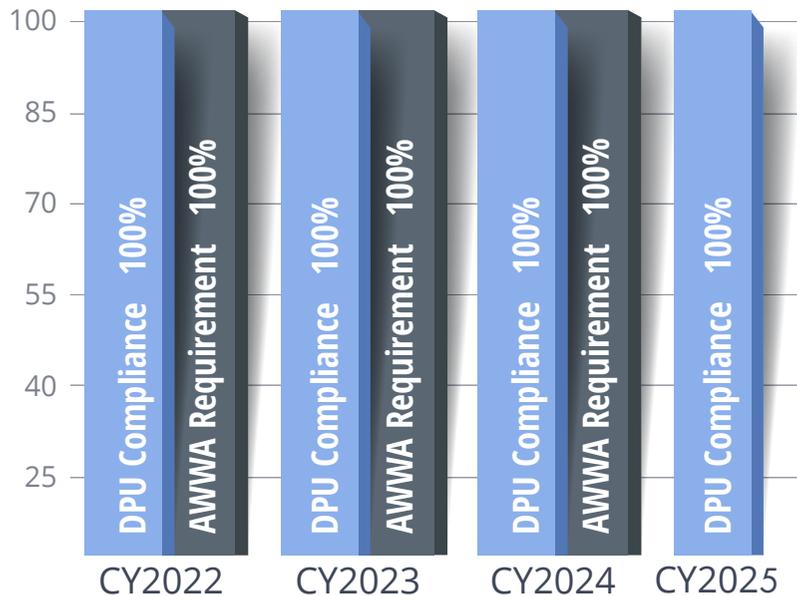
#WATER

Water Main Leaks & Breaks
per 100 Miles of Main Pipeline
(Water Distribution Division)



DPU evaluates annual trends when it comes to water main leaks and breaks. Additionally, a goal of no more than 15 leaks/breaks per 100 miles of main pipeline has been established by the Partnership for Safe Water Distribution System Optimization Program under the American Water Works Association (AWWA). This industry standard is a useful way to assess the overall quality and reliability of the water distribution system. In FY2024, DPU learned that a specific type and brand of water valves were prone to failure when they caused cascading breaks. An immediate plan to replace these valves was put in place to prevent the same type of situation in future years and that seems to have made a difference in FY2025.

Drinking Water Compliance
(Water Production Division)



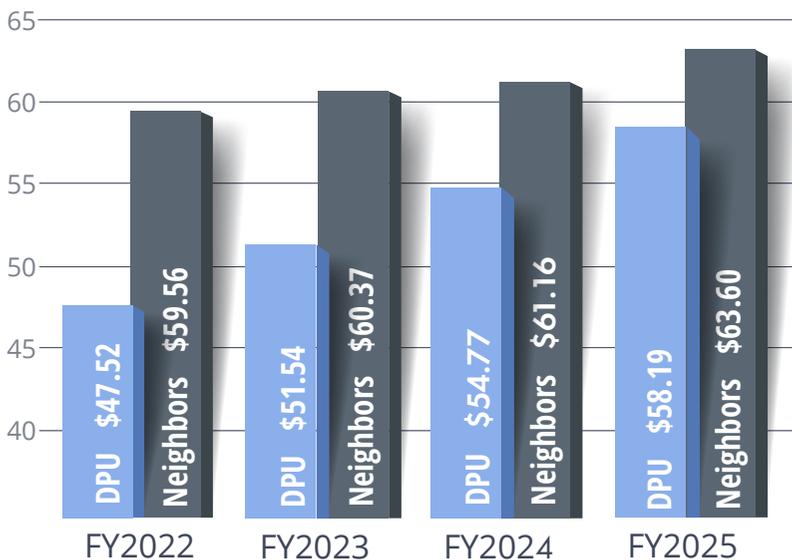
Results for meeting our legal and regulatory requirements in water treatment are included in the graph to the left. Drinking Water Compliance is measured by the number of days in full regulatory compliance as a percent of all days for the potable water system. DPU has historically performed very well in this area with 100% compliance with regulatory requirements, demonstrating a strong commitment to safety. This measure is compared to the previous year's measure from AWWA.

Gallons per Capita Daily (Water Consumption)



The BPU previously adopted an environmental goal to reduce the gallons per capita per day by 12 percent using 2006 fiscal year data as the baseline. After considerable progress toward the goal, the original target of 143 GPCD annually was updated to include an additional 12% reduction in consumption by 2030 using 2020 calendar year data as a baseline. The updated goal is equivalent to consumption of no more 126 GPCD annually. In FY2025, DPU exceeded again the goal. The AWWA median daily per capita consumption dropped from 111.7 to 107.5 as reported in its annual benchmarking performance report.

Average Residential Water Bill based on 6,000 Gallons per Month



DPU measures its marketplace performance by comparing the residential bill for 6,000 gallons per month with those of its neighbors: Española and Santa Fe. The graph to the left demonstrates DPU's commitment to providing a high-level of customer service while keeping rates competitive with similar comparable utilities. In FY25, DPU's monthly residential water bill based on 6,000 gallons of consumption was \$58.19. While DPU has raised water rates annually for several years, the cost to customers still remains below neighboring rates.

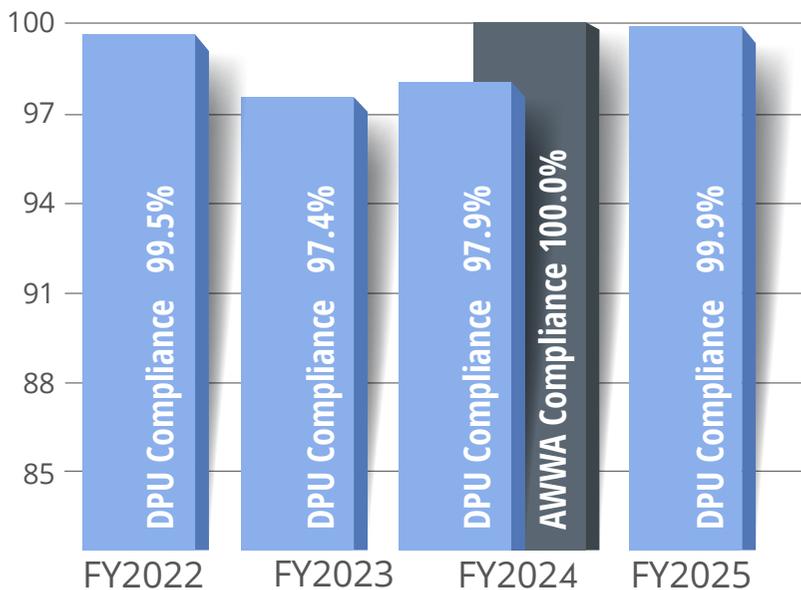
#WASTEWATER

Sludge to Compost
Dry Metric Tons Treated



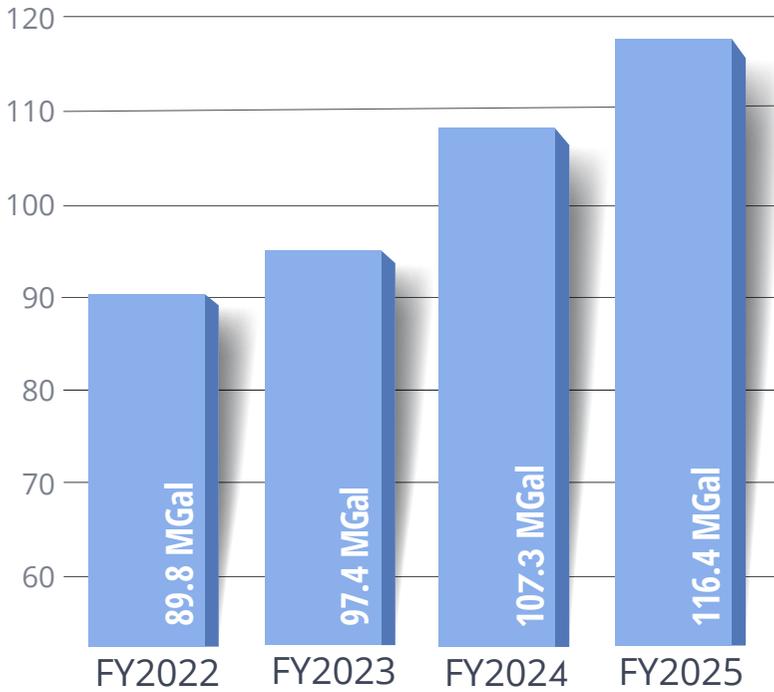
At the Los Alamos Wastewater Treatment Plant, sludge is dewatered and treated so that the resulting biosolids may be used as a component in the composting operation. The treatment stabilizes these biosolids so that they are safe to use as soil amendments or mulch in landscaping, horticulture, and agriculture. These biosolids are measured in dry metric tons, and must meet the Environmental Protection Agency's (EPA) pollutant and pathogen requirements for land application and surface disposal. DPU is required to report dry metric tons treated to the EPA and the New Mexico Environment Department (NMED).

Wastewater Treatment Compliance



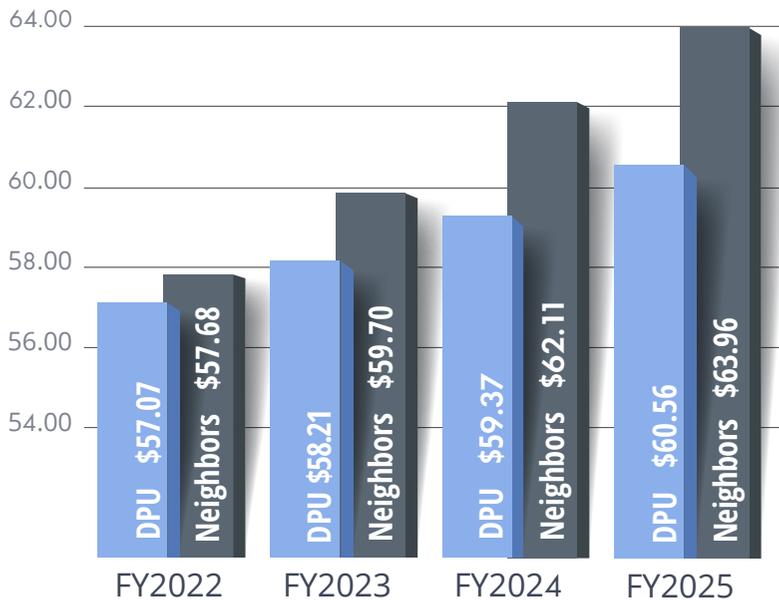
Tracking wastewater treatment compliance results ensures that DPU protects our surrounding environs and natural resources. The measure is defined as the number of permit parameter test results found in compliance as a percentage of all permit parameter tests required. Because the DPU aims to stay at or above the AWWA median compliance rate, we set our target at the previous year's AWWA result. In Los Alamos, there are 50 to 55 permit parameter tests required each month at both plants. An example of a permit parameter test is the requirement that the daily pH is between 6.6 and 9.0. In FY25, the DPU's wastewater treatment compliance was 99.9%. We have seen improvement in this number since the White Rock wastewater plant was replaced with the Water Resource Reclamation Facility in 2024.

Reclaimed Wastewater in Millions of Gallons



The department tracks the use of reclaimed wastewater, which is treated wastewater used to irrigate public green spaces, such as the golf course, ball fields and Overlook Park. Using reclaimed wastewater for irrigation helps conserve the county’s drinking water and save money for the County Parks Division as this non-potable water is offered at a reduced rate. In FY25, DPU provided 116 million gallons of reclaimed wastewater for irrigation.

Typical Residential Bill for Wastewater used on 4,000 Gallons of Water/Month



DPU measures its marketplace performance by assessing the average residential bill to collect and treat wastewater (based on 4 kgals of water per month) with its neighbors and similar communities: Angel Fire, Silver City, Ruidoso and Aztec. Billing practices for sewer vary, which should be considered when pondering this chart. DPU charges customers a flat rate while two of our neighbors bill customers based on winter water usage.

#RATES

ELECTRIC

	FY2025	FY2024	% CHANGE
SALES IN KILOWATT HOURS	484,451,288	500,801,496	(3.3%)
# OF CUSTOMERS			
Residential	8,030	7,829	
Commercial	629	623	
Municipal	172	160	
Educational	57	55	
TOTAL	8,888	8,667	2.5%
RATE STRUCTURE			
Residential rate per kilowatt hour	\$0.1413	\$0.1282	
Residential monthly flat service fee	\$12.60	\$12.00	
Commercial rate per kilowatt hour	\$0.0985-0.1351	\$0.0899-0.1229	
Commercial monthly flat service fee	\$23.10 - 68.25	\$22.00 - 65.00	
Commercial demand rate	\$12.60 - \$13.20	\$11.50 - \$12.05	

NATURAL GAS

	FY2025	FY2024	% CHANGE
SALES IN THERMS	7,379,299	7,533,515	(2.1%)
# OF CUSTOMERS			
Residential	7,214	7,148	
Commercial	360	366	
Municipal	44	42	
Educational	22	21	
TOTAL	7,640	7,578	0.8%
RATE STRUCTURE			
Residential rate per therm	\$0.32-\$4.00	\$0.27- \$4.00	
Residential monthly flat service fee	\$13.00	\$11.08	
Commercial rate per therm	\$0.32-\$4.00	\$0.27- \$4.00	
Commercial monthly flat service fee	\$13.00-\$39.00	\$11.08-\$33.24	

WATER

	FY2025	FY2024	% CHANGE
SALES IN KGALLONS	953,583	1,092,326	(12.7%)
# OF CUSTOMERS			
Residential	6,778	6,670	
Commercial	311	300	
Municipal	83	87	
Educational	24	23	
TOTAL	7,196	7,080	1.6%

RATE STRUCTURE			
Residential rate per kgallon	\$7.17-\$8.67	\$6.83-\$8.26	
Residential monthly flat service fee	\$15.17	\$13.79	
Commercial rate per kgallon	\$7.17	\$6.83	
Commercial monthly flat service fee	\$15.17-\$840.58	\$13.79-\$764.16	

WASTEWATER

	FY2025	FY2024	% CHANGE
# OF CUSTOMERS			
Residential	7,030	7,004	
Commercial	236	233	
Municipal	35	35	
Educational	21	21	
TOTAL	7,323	7,293	0.4%
RATE STRUCTURE			
Residential rate per kgallon	\$0	\$0	
Residential monthly flat service fee	\$52.65-\$60.56	\$51.61-\$59.37	
Commercial rate per kgallon	\$22.33	\$21.89	
Commercial monthly flat service fee	\$13.11	\$12.85	



#FINANCIALS



Per Article V, Section 505, of the Charter for the Incorporated County of Los Alamos, “The Department of Public Utilities shall, not later than forty-five (45) days or other time set by ordinance after receipt of the report of the annual audit required by this Charter, furnish the Board of Public Utilities and the Council its annual report which shall include balance sheets, prepared according to generally accepted accounting principals, showing the financial condition, as of the end of the previous fiscal year of each utility in the Department and of the Department as a whole.”

The following financial statements are taken from the Incorporated County of Los Alamos, New Mexico Annual Comprehensive Financial Report (ACFR) “Enterprise Funds” section. Please refer to the complete reports, including the notes to the financial statements for the complete financial picture. Copies of the ACFRs are available at ladpu.com/LAC-ACFRs.



**JOANN GENTRY /
DEPUTY UTILITY MANAGER**

Bachelor of Business Administration -
Finance

Master of Business Administration

Memberships:
Government Finance Officers Assn.

#HIGHLIGHTS

OVERVIEW OF FINANCIAL STATEMENTS

This discussion and analysis provide an overview of the Los Alamos County Department of Public Utilities (DPU) financial statements. The DPU's financial activities are maintained in separate enterprise funds—government funds that finance operations primarily through revenues generated from the sale of goods and services to the public. The financial statements presented in this report reflect only the activities of the DPU and include comparative data from the prior fiscal year. For information on county-wide financials, please refer to the FY2025 Los Alamos County Annual Comprehensive Financial Report (ACFR).

Financial reports included are for fiscal years 2024 and 2025, which cover the periods from July 1, 2023, through June 30, 2024, and July 1, 2024, through June 30, 2025.

The *Combined Statement of Net Position* summarizes the assets, liabilities, deferred inflows and outflows of resources, and net position for all four utilities—electric, natural gas, water and wastewater. This statement provides a snapshot of DPU's

financial standing at a specific point in time, detailing the nature and amounts of its resources and obligations.

The *Combined Schedule of Revenues & Expenses* presents all revenues and expenses for the two fiscal years. This schedule follows an industry-standard format, distinguishing operating and non-operating activities, and reporting operating income or loss, non-operating revenues and expenses, as well as capital contributions.

The *Credit Analysis of Net System Revenues of the Joint Utility* reports on the debt coverage ratio of the joint utility system. This ratio is a measure of the cash available to pay current debt obligations. It is calculated by taking the net operating income divided by the current year's debt service amount. A ratio of 1 or above indicates that the utility is generating enough income to sufficiently cover annual debt and interest payments. As of June 30, 2025, the debt coverage ratio for the Joint Utilities Fund is 10.36.

FINANCIAL HIGHLIGHTS

Management of Los Alamos County and the DPU are pleased that the FY2025 Los Alamos County ACFR once

again received an unmodified or “clean” audit opinion with no findings. The audit this year was conducted by the auditors of Hinkle + Landers, P.C. The following is a brief discussion of some of the Utility Department’s fiscal year 2025 financial results as they pertain to the DPU’s financial statements.

The Joint Utilities Fund in

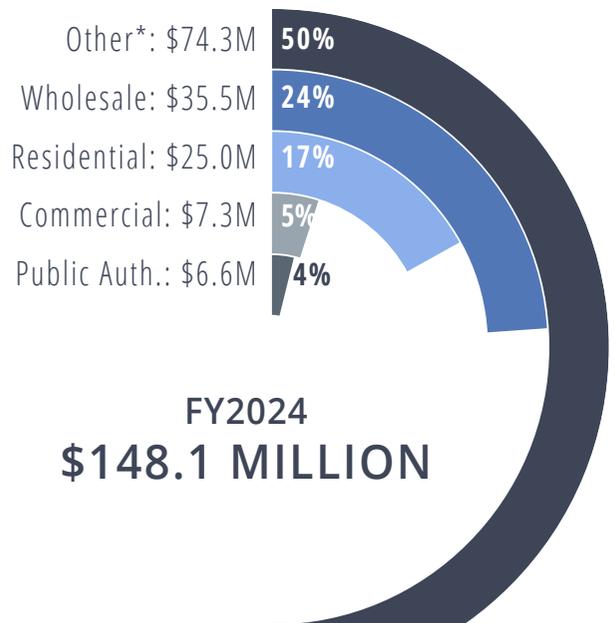
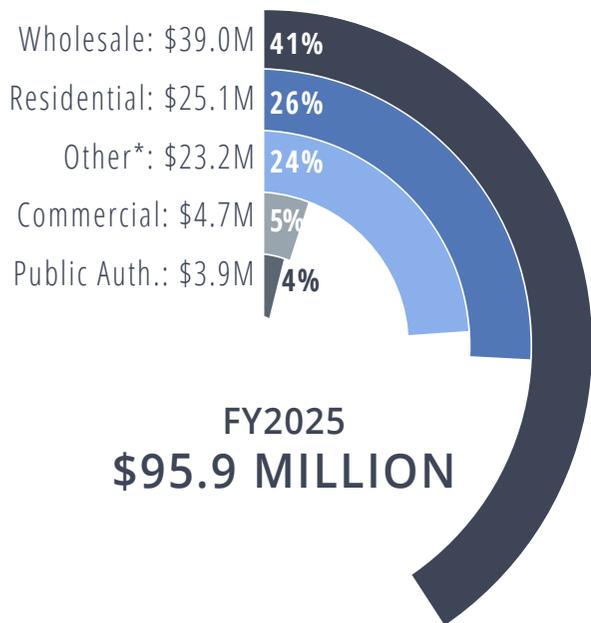
FY2025 generated \$16.9 million on operating revenues of approximately \$96 million, compared to a net gain of approximately \$15.3 million on revenues of approximately \$90.1 million in the previous year.

The Joint Utilities Fund equity in pooled cash & investment as of June 30, 2025, decreased by \$1 million over the prior year

due primarily to losses in the Gas and Water funds.

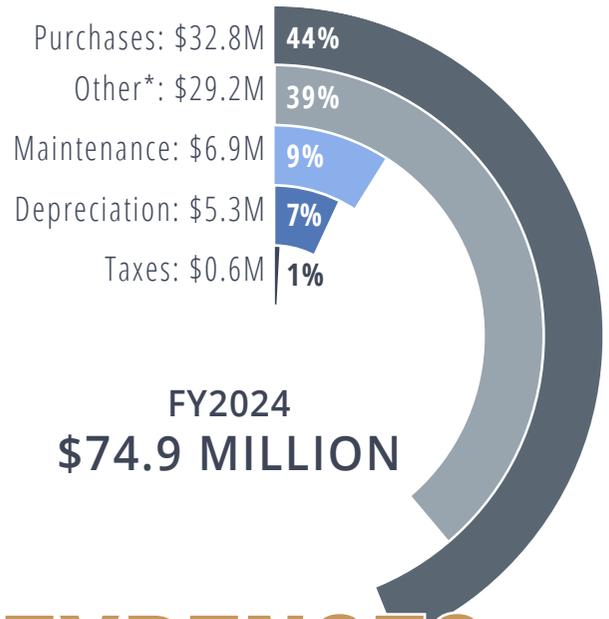
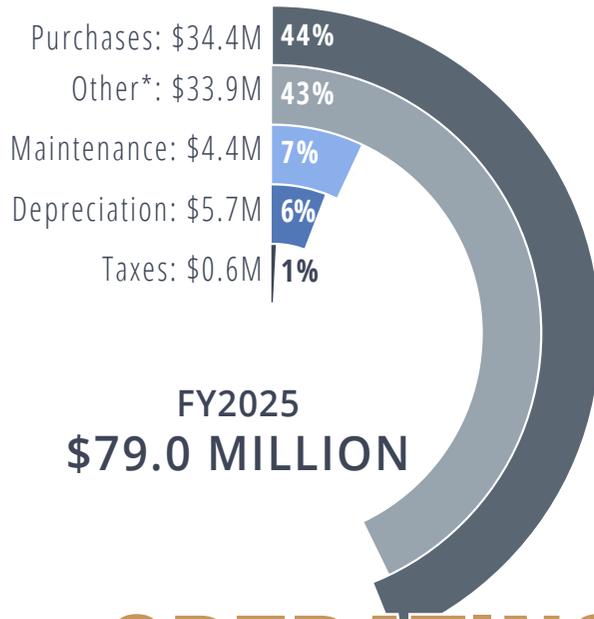
Electric Operations

Electric revenues were \$37.5 million for wholesale, \$13.6 million for retail and \$4.9 million for other operating revenue for a total of \$56.2 million for FY2025. Operating expenditures were \$21.6 million and the cost of



OPERATING REVENUES

*Other typically includes revenues from street lighting, miscellaneous charges, pole rentals and federal subsidies. In FY2024, it also included grant/loan proceeds of \$13.1 million and other judgments/settlements of \$58 million.



OPERATING EXPENSES

*Other includes expenses under distribution, admin and general, customer accounts, steam power generation, transmission, hydraulic power generation and other production expenses.

purchased power was \$34.4 million. Net operating gain was \$92k compared to the prior year loss of \$2.2 million. Wholesale sales revenue was higher, but retail sales revenue was lower in FY2025 compared to FY2024. Sales in KWh were 3.3% lower the prior year.

Gas Operations

Gas revenues were \$7.1 million for FY2025. Operating expenditures were \$4.4 million and the cost of gas was \$2.7 million. The net operating loss was \$79k. Sales in therms were 2% below the prior year.

DPU has included a “pass-through” cost of natural gas in its rate structure since the end of 2013. This model includes a monthly service fee and a

commodity (or consumption) rate that is made up of two components: 1) a fixed cost recovery charge and 2) a variable cost of gas charge. The commodity rate is charged per therm consumed.

DPU’s actual cost to purchase the natural gas commodity is passed directly to the customer in the variable portion of the commodity rate. This cost is calculated each month based on the San Juan Index and then adjusted based on the actual cost from the prior month. The benefit of this approach for customers is that DPU does not need to maintain a substantial rate stabilization fund to absorb volatile, fluctuating gas prices. Each month DPU posts the new variable cost of gas portion of

the commodity rate online at <https://ladpu.com/rates>.

Water Operations

Water operating revenues were \$19.1 million or \$4.9 million above the prior year. This is due to additional funding in grants and loans, reimbursement for the TA-50 waterline replacement project and funding from the County for the Jemez Mountain Fire Protection Project. Operating expenditures were \$9.7 million for operating net revenues of \$9.5 million. Sales in thousand gallons were 14.5% lower than the prior year.

Wastewater Operations

Wastewater operating revenues were \$13.5 million or \$3.5 million less than the prior year.

Operating expenditures were \$6.1 million compared to \$5.7 million in the prior year. Net operating income was \$7.4 million. The construction of the White Rock Water Resource Reclamation Facility (WRRF) was funded by a state loan that included reimbursement basis terms. These terms only recently kicked in after the plant became operational.

Utility Assistance Program

In FY2025, continuing to run a strong Utility Assistance Program (UAP) was a priority for the department. We were thrilled with the positive

response to our outreach efforts. Thanks to the voluntary contributions from our generous community and customers, we continue to provide financial assistance to eligible individuals through the UAP. During FY2025, the UAP fund received \$27,861 in donations and provided \$24,179 in assistance to 86 households. The balance in the UAP fund on June 30, 2025, was \$26,014. Thank you to all the generous donors who provide this critical assistance. If you are interested in donating to the UAP fund, you can call the Customer Care

Center at 505-662-8333. More information is also available online at ladpu.com/assist, where an online form gives UAP donors the opportunity to set up regular monthly donations through their utility bills.

COMBINED SCHEDULE OF REVENUES & EXPENSES

	fy25	fy24	% Change
OPERATING REVENUES			
Wholesale	37,563,609	\$35,489,128	9.0%
Residential	25,074,601	24,495,408	2.3%
Commercial and Industrial	4,678,676	7,305,861	-56.2%
Sales to Public Authorities	5,387,100	6,557,064	-66.4%
Street Lighting	117,288	103,235	12.0%
Other Operating Revenues	23,104,763	74,189,559	-221.1%
TOTAL OPERATING REVENUES	95,926,037	148,140,255	-54.4%
OPERATING EXPENSES			
Purchased Commodity	34,425,747	32,843,420	4.6%
Maintenance Expenses	4,386,551	6,905,066	-57.4%
Depreciation Expense	5,734,426	5,338,669	6.9%
Taxes	605,457	558,695	7.7%
Other operating expenses	33,889,652	29,243,822	13.7%
TOTAL OPERATING EXPENSES	79,041,833	74,889,672	5.3%
ALL UTILITIES OPERATING INCOME	16,884,204	\$73,250,583	-333.8%

* "Other" revenues include non-service-related income, such as interest, loan/grant proceeds, settlement funds and federal subsidies..

ELECTRIC REVENUES & EXPENSES

	fy25	fy24	% Change
OPERATING REVENUES			
Sale for Resale	\$37,563,609	\$35,489,128	5.8%
Residential	9,052,581	7,897,646	14.6%
Commercial and Industrial	1,706,203	4,408,527	-61.3%
Sales to Public Authorities	2,785,902	2,349,114	18.6%
Street Lighting	117,288	103,235	13.6%
Other Operating Revenues	4,986,794	58,895,336	-91.5%
TOTAL OPERATING REVENUES	56,212,377	109,142,986	-48.5%
OPERATING EXPENSES			
Purchased Commodity	\$34,425,747	\$30,293,536	13.6%
Maintenance Expenses	2,960,447	3,187,169	-7.1%
Depreciation Expense	1,667,686	1,677,430	-0.6%
Taxes	605,457	558,695	8.4%
Other operating expenses	16,460,916	17,721,559	-7.1%
TOTAL OPERATING EXPENSES	56,120,253	53,438,389	5.0%
ELECTRIC OPERATING INCOME	\$92,124	\$55,704,597	-99.8%

NATURAL GAS REVENUES & EXPENSES

	fy25	fy24	% Change
OPERATING REVENUES			
Sale for Resale	-	-	-
Residential	\$4,827,711	\$5,860,232	-17.6%
Commerical and Industrial	1,070,501	1,396,048	-23.3%
Sales to Public Authorities	362,624	460,133	-21.2%
Other Operating Revenues	879,534	197,623	345.1%
TOTAL OPERATING REVENUES	7,140,370	7,914,036	-9.8%
OPERATING EXPENSES			
Purchased Commodity	-	\$2,549,884.00	-100.0%
Maintenance Expenses	-	550,894	-100.0%
Depreciation Expense	\$512,278	482,160	6.2%
Taxes	-	-	-
Other operating expenses	6,707,340	2,790,570	140.4%
TOTAL OPERATING EXPENSES	7,219,618	6,373,508	13.3%
NATURAL GAS OPERATING INCOME	-\$79,248	\$1,540,528	-105.1%

* "Other" revenues include non-service-related income, such as interest, loan/grant proceeds, settlement funds and federal subsidies..

WATER REVENUES & EXPENSES

	fy25	fy24	% Change
OPERATING REVENUES			
Sale for Resale	-	-	-
Residential	\$5,338,265	\$5,156,944	3.5%
Commerical and Industrial	1,083,927	660,575	64.1%
Sales to Public Authorities	2,238,574	3,747,817	-78.8%
Other Operating Revenues	10,463,068	4,621,090	126.4%
TOTAL OPERATING REVENUES	19,123,834	14,186,426	34.8%
OPERATING EXPENSES			
Purchased Commodity	-	-	-
Maintenance Expenses	\$715,692	\$1,312,293	-45.5%
Depreciation Expense	2,565,584	2,299,616	11.6%
Taxes	-	-	0.0%
Other operating expenses	6,372,448	5,709,829	11.6%
TOTAL OPERATING EXPENSES	9,653,724	9,321,738	3.6%
WATER OPERATING INCOME	\$9,470,110	\$4,864,688	94.7%

WASTEWATER REVENUES & EXPENSES

	fy25	fy24	% Change
OPERATING REVENUES			
Sale for Resale	-	-	-
Residential	\$5,856,044	\$5,580,586	4.9%
Commerical and Industrial	818,045	840,711	-2.7%
Sales to Public Authorities	-	-	0.0%
Other Operating Revenues	6,775,367	10,475,510	-35.3%
TOTAL OPERATING REVENUES	13,449,456	16,896,807	-20.4%
OPERATING EXPENSES			
Purchased Commodity	-	-	-
Maintenance Expenses	\$710,412	\$1,854,710	-61.7%
Depreciation Expense	988,878	879,463	12.4%
Taxes	-	-	-
Other operating expenses	4,348,948	3,021,864	43.9%
TOTAL OPERATING EXPENSES	6,048,238	5,756,037	5.1%
WASTEWATER OPERATING INCOME	\$7,401,218	\$11,140,770	-34%

#CREDITANALYSIS

NET SYSTEM REVENUES OF THE JOINT UTILITY

	ELECTRIC		GAS	
	fy25	fy24	fy25	fy24
OPERATING REVENUES				
Utility sales and service	\$51,225,583	\$50,247,650	\$6,260,836	\$7,716,413
Miscellaneous revenue	4,986,794	58,895,336	879,534	197,623
Total Operating Revenue	56,212,377	109,142,986	7,140,370	7,914,036
OPERATING EXPENSES				
Employee salaries and benefits	10,228,084	9,009,034	1,325,496	991,787
Contractual services	42,545,093	40,485,749	4,536,148	4,218,656
Materials and supplies	1,056,306	371,884	442,194	197,036
Other	3,919	24,225	18,320	-
Net Operating Expenditures	53,833,402	49,890,892	6,322,158	5,407,479
 NET REVENUE AVAILABLE FOR DEBT SERVICE	 2,378,975	 59,252,094	 818,212	 2,506,557
 Total Debt Service	 \$1,443,085	 \$1,469,669	 -	 -
TOTAL DEBT SERVICE COVERAGE	1.65	40.32		

The natural gas fund currently has no outstanding debt service.



WATER		WASTEWATER		TOTAL JOINT UTILITY SYSTEM	
fy25	fy24	fy25	fy24	fy25	fy24
\$8,660,766	\$9,565,336	\$6,674,089	\$6,421,297	\$72,821,274	\$73,950,696
10,463,068	4,621,090	6,775,367	10,475,510	23,104,763	74,189,559
19,123,834	14,186,426	13,449,456	16,896,807	95,926,037	148,140,255
2,827,724	2,540,885	2,109,268	1,779,731	16,490,572	14,321,437
3,776,132	3,855,669	2,525,869	2,438,790	53,383,242	50,998,864
618,879	554,957	326,440	336,329	2,443,819	1,460,206
3,706	28,003	5,900	8,596	31,845	60,824
7,226,441	6,979,514	4,967,477	4,563,446	72,349,478	66,841,331
11,897,393	7,206,912	8,481,979	12,333,361	23,576,559	81,298,924
\$785,213	\$584,617	\$47,352	\$870,820	\$2,275,650	\$2,925,106
15.15	12.33	179.13	14.16	10.36	27.79

Notes: The Utility has a number of debt issuances outstanding that are collateralized by the pledging of utility revenues. The amount per subfund and FY presented in the table above is indicated as total debt service. The purpose of the debt issuances was for the financing of various Utility capital improvement projects. For June 30, 2025, and 2024, debt service payments as a percentage of the pledged gross revenue, net of certain expenses where so required by the debt agreement, are indicated in the table above. The debt service coverage ratios also approximate the relationship of the debt service to pledged revenue for the remainder of the term of the commitment. Operating revenues include revenues for utility services, interest, and other operating revenues. The department has a goal to meet financial reserve targets within our 10-year financial policy, with a debt coverage ratio of 1.3 or greater for the joint utility system every fiscal year.

COMBINING STATEMENT OF NET POSITION

ASSETS	FY25	FY24
CURRENT ASSETS		
Equity (deficit) in pooled cash & investments	\$12,659,764	\$13,653,944
Investments	47,714,794	45,216,425
Receivables, net of allowance for uncollectibles		
Accounts	7,971,871	8,093,338
Interest	625,688	585,687
Unbilled	1,844,012	1,517,022
Leases	21,521	191,110
Due from other governments	3,628,167	591,574
Inventories and prepayments		
Inventories	2,800,232	2,705,660
Power plant inventories	83,700	83,700
Prepayments	-	663,446
TOTAL CURRENT ASSETS	\$77,349,749	\$73,301,906
NON CURRENT ASSETS		
Cash and cash equivalents		
Debt reserve & debt service	6,662,524	2,059,434
Operations & maintenance	11,174,052	12,834,667
Receivables, net of allowance for uncollectibles		
Leases	149,369	
Investments		
Operations & maintenance	8,138,000	12,138,000
TOTAL RESTRICTED ASSETS	\$26,123,945	\$27,032,101
PROPERTY, PLANT & EQUIPMENT		
Land	2,959,328	2,959,328
Utility plant in service	331,811,492	316,386,226
Machinery & equipment	3,413,425	3,381,868
Less accumulated depreciation	(161,693,028)	(156,484,073)
Construction in progress	37,477,166	28,291,816
Right-to-use assets		
Subscription-based IT arrangements, net of amortization	1,843,430	1,624,590
TOTAL PROPERTY, PLANT & EQUIPMENT	\$215,811,813	\$196,159,755
DEFERRED CHARGES AND OTHER ASSETS		
Advances to other subfunds (not included in total column)	-	-
TOTAL ASSETS	\$319,285,507	\$296,493,762
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amounts from refunding of debt (debits)	164,838	180,340
Deferred other post employment benefits	1,065,109	831,384
Deferred pensions	4,252,216	3,212,111
Deferred decommissioning costs	1,237,445	1,856,168
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$6,719,608	\$6,080,003

..... TOTAL JOINT UTILITY

LIABILITIES	FY25	FY24
CURRENT LIABILITIES		
Accounts Payable	\$10,824,432	\$5,385,540
Accrued salaries including benefits payable	266,562	207,935
Customer deposits payable	690,093	661,748
Due to other governments	143,563	134,095
Current portion of long term liabilities		
Compensated absences	997,187	917,619
Revenue bonds payable	1,375,000	1,325,000
Contracts and intergovernmental debt payable	1,138,123	1,026,150
Subscription based IT arrangements liability	196,934	-
Interest payable on revenue bonds and other debt	60,447	77,211
Interest payable on subscription-based IT arrangements	36,236	-
TOTAL CURRENT LIABILITIES	\$15,728,577	\$9,735,298
NON-CURRENT LIABILITIES		
Due in more than one year		
Compensated absences	779,315	413,205
Revenue bonds payable	8,569,471	9,963,816
Contracts and intergovernmental debt payable	41,474,496	36,732,414
Special closure costs	7,880,385	10,777,612
Net other post employment benefits liability	2,430,152	2,187,498
Net pension liability	17,280,905	14,669,670
Subscription based IT arrangements liability	1,528,796	1,485,727
TOTAL NON-CURRENT LIABILITIES	\$79,943,520	\$76,229,942
TOTAL LIABILITIES	\$95,672,097	\$85,965,240
DEFERRED INFLOWS OF RESOURCES		
Deferred other post employment benefits	1,871,787	2,449,638
Deferred pensions	12,570	49,010
Deferred leases	159,333	183,233
TOTAL DEFERRED INFLOWS OF RESOURCES	\$2,043,690	\$2,681,881
NET POSITION		
Net investment in capital assets	161,693,831	145,662,145
Restricted assets for, net of related liabilities:		
Debt Service	17,997,508	16,177,278
Unrestricted	48,597,989	51,942,378
TOTAL NET POSITION	\$228,289,328	\$213,781,801

COMBINING STATEMENT OF NET POSITION.....

ASSETS	FY25	FY24
CURRENT ASSETS		
Equity (deficit) in pooled cash & investments	\$202,995	\$(2,761,829)
Investments	47,714,794	45,216,425
Receivables, net of allowance for uncollectibles		
Accounts	6,738,146	6,123,142
Interest	625,312	468,213
Unbilled	898,436	747,417
Due from other governments	-	135,600
Inventories and prepayments		
Inventories	2,346,420	2,215,850
Power plant inventories	83,700	83,700
Prepayments	-	663,446
TOTAL CURRENT ASSETS	\$58,609,803	\$52,891,964
NON CURRENT ASSETS		
Cash and cash equivalents		
Debt reserve & debt service	2,061,762	1,904,873
Operations & maintenance	9,521,439	10,777,612
Investments		
Debt reserve & debt service	8,138,000	12,138,000
TOTAL RESTRICTED ASSETS	\$19,721,201	\$24,820,485
PROPERTY, PLANT & EQUIPMENT		
Utility plant in service	134,297,259	132,802,889
Machinery & equipment	1,882,858	1,870,324
Less accumulated depreciation	(93,684,596)	(92,191,904)
Construction in progress	3,502,706	2,357,142
Right-to-use assets		
Subscription-based IT arrangements, net of amortization	1,421,147	1,596,140
TOTAL PROPERTY, PLANT & EQUIPMENT	\$47,419,374	\$46,434,591
DEFERRED CHARGES AND OTHER ASSETS		
Advances to other subfunds (not included in total column)	-	-
TOTAL ASSETS	\$125,750,378	\$124,147,040
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amounts from refunding of debt (debits)	164,838	180,340
Deferred other post employment benefits	691,128	542,150
Deferred pensions	2,776,143	2,091,413
Deferred decommissioning costs	1,237,445	1,856,168
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$4,869,554	\$4,670,071

ELECTRIC

LIABILITIES	FY25	FY24
CURRENT LIABILITIES		
Accounts Payable	\$3,795,915	\$2,490,088
Accrued salaries including benefits payable	147,090	130,268
Customer deposits payable	264,555	250,587
Due to other governments	69,466	63,040
Current portion of long term liabilities		
Compensated absences	645,153	633,347
Revenue bonds payable	1,303,256	1,100,704
Subscription based IT arrangements liability	142,939	-
Interest payable on revenue bonds and other debt	37,710	60,646
Interest payable on subscription-based IT arrangements	34,401	133,078
TOTAL CURRENT LIABILITIES	\$6,440,485	\$4,861,758
NON-CURRENT LIABILITIES		
Due in more than one year		
Compensated absences	488,845	248,075
Revenue bonds payable	8,258,954	9,581,655
Special closure costs	7,880,385	10,777,612
Net other post employment benefits liability	1,457,402	1,302,732
Net pension liability	11,367,586	9,642,954
Subscription based IT arrangements liability	1,330,600	1,473,539
TOTAL NON-CURRENT LIABILITIES	\$30,783,772	\$33,026,567
TOTAL LIABILITIES	\$37,224,257	\$37,888,325
DEFERRED INFLOWS OF RESOURCES		
Deferred other post employment benefits	1,200,048	1,568,374
Deferred pensions	-	26,292
TOTAL DEFERRED INFLOWS OF RESOURCES	\$1,200,048	\$1,594,666
NET POSITION		
Net investment in capital assets	36,548,463	34,325,955
Restricted assets for, net of related liabilities:		
Debt Service	11,768,705	13,982,227
Unrestricted	43,878,459	41,025,938
TOTAL NET POSITION	\$92,195,627	\$89,334,120

COMBINING STATEMENT OF NET POSITION.....

ASSETS	FY25	FY24
CURRENT ASSETS		
Equity (deficit) in pooled cash & investments	\$(120,873)	\$512,995
Receivables, net of allowance for uncollectibles		
Accounts	225,253	208,289
Unbilled	134,186	85,417
Inventories and prepayments		
Inventories	83,720	137,278
TOTAL CURRENT ASSETS	\$322,286	\$943,979
NON CURRENT ASSETS		
Cash and cash equivalents		
Operations & maintenance	1,000,000	1,000,000
TOTAL RESTRICTED ASSETS	\$1,000,000	\$1,000,000
PROPERTY, PLANT & EQUIPMENT		
Utility plant in service	21,001,758	19,981,951
Machinery & equipment	194,879	194,879
Less accumulated depreciation	(7,977,416)	(7,515,403)
Construction in progress	32,345	32,345
TOTAL PROPERTY, PLANT & EQUIPMENT	\$13,251,566	\$12,693,772
DEFERRED CHARGES AND OTHER ASSETS		
Advances to other subfunds (not included in total column)	-	-
TOTAL ASSETS	\$14,573,852	\$14,637,751
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amounts from refunding of debt (debits)	-	-
Deferred other post employment benefits	107,200	90,258
Deferred pensions	635,272	578,146
Deferred decommissioning costs	-	-
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$742,472	\$668,404

NATURAL GAS

LIABILITIES	FY25	FY24
CURRENT LIABILITIES		
Accounts Payable	\$92,108	\$210,507
Accrued salaries including benefits payable	34,575	13,454
Customer deposits payable	206,547	202,134
Due to other governments	15,523	12,864
Current portion of long term liabilities		
Compensated absences	141,396	106,061
TOTAL CURRENT LIABILITIES	\$490,149	\$545,020
NON-CURRENT LIABILITIES		
Due in more than one year		
Compensated absences	73,720	79,291
Net other post employment benefits liability	921,269	903,680
Net pension liability	2,446,941	2,283,763
Subscription based IT arrangements liability		
TOTAL NON-CURRENT LIABILITIES	\$3,441,930	\$3,266,734
TOTAL LIABILITIES	\$3,932,079	\$3,811,754
DEFERRED INFLOWS OF RESOURCES		
Deferred other post employment benefits	322,949	364,835
Deferred pensions	12,570	22,718
TOTAL DEFERRED INFLOWS OF RESOURCES	\$335,519	\$387,553
NET POSITION		
Net investment in capital assets	13,251,566	12,693,772
Restricted assets for, net of related liabilities:		
Debt Service	1,000,000	1,000,000
Unrestricted	(3,202,840)	(2,586,924)
TOTAL NET POSITION	\$11,048,726	\$11,106,848

COMBINING STATEMENT OF NET POSITION.....

ASSETS	FY25	FY24
CURRENT ASSETS		
Equity (deficit) in pooled cash & investments	\$8,292,344	\$11,782,119
Receivables, net of allowance for uncollectibles		
Accounts	619,208	1,337,798
Interest	376	117,474
Unbilled	468,502	398,740
Leases	21,521	191,110
Due from other governments	3,628,167	455,974
Inventories and prepayments		
Inventories	363,161	341,743
TOTAL CURRENT ASSETS	\$13,393,279	\$14,624,958
NON CURRENT ASSETS		
Cash and cash equivalents		
Debt reserve & debt service	4,600,762	154,561
Receivables, net of allowance for uncollectibles		
Leases	149,369	-
TOTAL RESTRICTED ASSETS	\$4,750,131	\$154,561
PROPERTY, PLANT & EQUIPMENT		
Utility plant in service	121,902,223	111,705,067
Machinery & equipment	837,093	837,093
Less accumulated depreciation	(41,469,351)	(39,080,110)
Construction in progress	4,609,086	347,286
Right-to-use assets		
Subscription-based IT arrangements, net of amortization	406,026	-
TOTAL PROPERTY, PLANT & EQUIPMENT	\$86,285,077	\$73,809,336
DEFERRED CHARGES AND OTHER ASSETS		
Advances to other subfunds (not included in total column)	-	-
TOTAL ASSETS	\$104,428,487	\$88,588,855
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amounts from refunding of debt (debits)	-	-
Deferred other post employment benefits	146,325	106,904
Deferred pensions	458,657	281,549
Deferred decommissioning costs	-	-
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$604,982	\$388,453

WATER

LIABILITIES	FY25	FY24
CURRENT LIABILITIES		
Accounts Payable	\$6,160,072	\$393,275
Accrued salaries including benefits payable	63,480	37,684
Customer deposits payable	218,991	209,027
Due to other governments	34,412	35,129
Current portion of long term liabilities		
Compensated absences	96,587	99,180
Revenue bonds payable	71,744	224,296
Contracts and intergovernmental debt payable	408,803	300,986
Subscription based IT arrangements liability	41,808	-
Interest payable on revenue bonds and other debt	12,111	4,417
Interest payable on subscription-based IT arrangements	970	-
TOTAL CURRENT LIABILITIES	\$7,108,978	\$1,303,994
NON-CURRENT LIABILITIES		
Due in more than one year		
Compensated absences	159,494	66,423
Revenue bonds payable	310,517	382,161
Contracts and intergovernmental debt payable	7,595,837	7,277,507
Net other post employment benefits liability	(5,038)	(45,965)
Net pension liability	1,921,312	1,491,723
Subscription based IT arrangements liability	198,196	-
TOTAL NON-CURRENT LIABILITIES	10,180,318	9,171,849
TOTAL LIABILITIES	\$17,289,296	\$10,475,843
DEFERRED INFLOWS OF RESOURCES		
Deferred other post employment benefits	186,679	284,143
Deferred leases	159,333	183,233
TOTAL DEFERRED INFLOWS OF RESOURCES	\$346,012	\$467,376
NET POSITION		
Net investment in capital assets	77,658,172	65,624,386
Restricted assets for, net of related liabilities:		
Debt Service	4,587,681	150,144
Unrestricted	5,152,308	12,259,559
TOTAL NET POSITION	\$87,398,161	\$78,034,089

COMBINING STATEMENT OF NET POSITION.....

ASSETS	FY25	FY24
CURRENT ASSETS		
Equity (deficit) in pooled cash & investments	\$4,285,298	\$4,120,659
Receivables, net of allowance for uncollectibles		
Accounts	389,264	424,109
Unbilled	342,888	285,448
Inventories and prepayments		
Inventories	6,931	10,789
TOTAL CURRENT ASSETS	\$5,024,381	\$4,841,005
NON CURRENT ASSETS		
Cash and cash equivalents		
Operations & maintenance	652,613	1,057,055
TOTAL RESTRICTED ASSETS	\$652,613	\$1,057,055
PROPERTY, PLANT & EQUIPMENT		
Land	2,959,328	2,959,328
Utility plant in service	54,610,252	51,896,319
Machinery & equipment	498,595	479,572
Less accumulated depreciation	(18,561,665)	(17,696,656)
Construction in progress	29,333,029	25,555,043
Right-to-use assets		
Subscription-based IT arrangements, net of amortization	16,257	28,450
TOTAL PROPERTY, PLANT & EQUIPMENT	\$68,855,796	\$63,222,056
DEFERRED CHARGES AND OTHER ASSETS		
Advances to other subfunds (not included in total column)	-	-
TOTAL ASSETS	\$74,532,790	\$69,120,116
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amounts from refunding of debt (debits)	-	-
Deferred other post employment benefits	120,456	92,072
Deferred pensions	382,144	261,003
Deferred decommissioning costs	-	-
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$502,600	\$353,075

WASTEWATER

LIABILITIES	FY25	FY24
CURRENT LIABILITIES		
Accounts Payable	\$776,337	\$2,291,670
Accrued salaries including benefits payable	21,417	26,529
Due to other governments	24,162	23,062
Current portion of long term liabilities		
Compensated absences	114,051	79,031
Contracts and intergovernmental debt payable	729,320	725,164
Subscription based IT arrangements liability	12,187	11,765
Interest payable on revenue bonds and other debt	10,626	12,148
Interest payable on subscription-based IT arrangements	865	-
TOTAL CURRENT LIABILITIES	\$1,688,965	\$3,169,369
NON-CURRENT LIABILITIES		
Due in more than one year		
Compensated absences	57,256	19,416
Contracts and intergovernmental debt payable	33,878,659	29,454,907
Net other post employment benefits liability	56,519	27,051
Net pension liability	1,545,066	1,251,230
Subscription based IT arrangements liability	-	12,188
TOTAL NON-CURRENT LIABILITIES	\$35,537,500	\$30,764,792
TOTAL LIABILITIES	\$37,226,465	\$33,934,161
DEFERRED INFLOWS OF RESOURCES		
Deferred other post employment benefits	162,111	232,286
TOTAL DEFERRED INFLOWS OF RESOURCES	\$162,111	\$232,286
NET POSITION		
Net investment in capital assets	34,235,630	33,018,032
Restricted assets for, net of related liabilities:		
Debt Service	641,122	1,044,907
Unrestricted	2,770,062	1,243,805
TOTAL NET POSITION	\$37,646,814	\$35,306,744

A

ABBREVIATIONS USED IN DPU REPORTS

ACFR	Annual Comprehensive Financial Report
AMI	Automated Metering Infrastructure
APPA	American Public Power Association
AWWA	American Water Works Association
ATC	Around the Clock
BGAL	Billions of Gallons
BPU	Board of Public Utilities
CAISO	California Independent System Operator
CAP	Climate Action Plan
CGTG	Combustion Gas Turbine Generator
DG	Distributed Generation
DOE	Department of Energy
DOT	Department of Transportation
DPU	Department of Public Utilities
DW	Water Distribution
DWSRL	Drinking Water State Revolving Loan
ECA	Electric Coordination Agreement
ED	Electric Distribution
EIA	Energy Information Administration
EP	Electric Production
EPA	Environmental Protection Agency
EV	Electric Vehicle
FERC	Federal Energy Regulatory Commission
FER	Future Energy Resources Committee
FTF	Foxtail Flats Solar and Storage Power Project
FY	Fiscal Year
GPCD	Gallons Per Capita Daily
GWS	Gas, Water, & Sewer Division*
HVAC	Heating, Ventilation and Cooling
IRP	Integrated Resource Plan
KGAL	Thousands of Gallons
KWH	Kilowatt Hours
LAC	Los Alamos County
LANL	Los Alamos National Laboratory
LAPP	Los Alamos Power Pool
LASS	Los Alamos Switch Station
LARES	Los Alamos Resiliency, Energy & Sustainability Task Force
LRS	Laramie River Station

#ABBR

MCC	Motor Control Center
MCM	Thousands of Circular Mills (wire gauge measurement)
MGAL	Millions of Gallons
MWH	Megawatt Hours
NMED	New Mexico Environment Department
NMGC	New Mexico Gas Company
NMMEA	New Mexico Municipal Energy Acquisition Authority
NNSA	National Nuclear Security Administration
NP	Non-Potable
NPV	Net Present Value
NPDES	National Pollutant Discharge Elimination System
O&M	Operations & Maintenance
PEEC	Pajarito Environmental Education Center
PHMSA	Pipeline & Hazardous Materials Safety Administration
PPA	Power Purchase Agreement
PRV	Pressure Regulating Valve
PV	Photovoltaic
RFP	Request for Proposals
SAIDI	System Average Interruption Duration Index
SCADA	Supervisory Control and Data Acquisition
SLS	Sewer Lift Station
TOU	Time of Use
UAP	Utility Assistance Program
UAMPS	Utah Associated Municipal Power Systems
UM	Utilities Manager
USBR	United States Bureau of Reclamation
USFS	United States Forest Service
WAPA	Western Area Power Administration
WWC	Wastewater Collection
WP	Water Production
WR	White Rock
WRRF	Water Resource Reclamation Facility
WWT	Wastewater Treatment
WWTP	Wastewater Treatment Plant

*Sewer = Wastewater Collection

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