

Department of Public Utilities

FY2027-2028 Proposed Budget Packet



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LOS ALAMOS
Department of Public Utilities

DEPARTMENT OF PUBLIC UTILITIES
FY2027-2028 PROPOSED BUDGET PACKET
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Financial Statement Fund Flow



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LOS ALAMOS
Department of Public Utilities

Los Alamos County Utilities Department
 Fiscal Year 2027-2028 Budgets
 Summary Of Expenditure Budget

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Electric Production	45,607,979	48,745,903	61,010,331	62,261,544	56,351,924	(4,658,407)	-8%	88,927,088	58%
Electric Distribution	16,704,451	20,322,341	21,864,972	26,222,736	22,184,772	319,800	1%	32,865,323	48%
Less Interdivision Electric Sales	(8,966,804)	(11,534,782)	(11,110,992)	(11,110,992)	(10,415,541)	695,451	-6%	(12,527,744)	20%
Total Electric Fund	53,345,626	57,533,462	71,764,311	77,373,288	68,121,155	(3,643,156)	-5%	109,264,666	60%
Gas	\$ 5,553,848	\$ 6,474,613	\$ 7,738,714	\$ 7,936,105	\$ 6,625,735	\$ (1,112,979)	-14%	6,929,243	5%
Water Production	10,992,631	16,338,001	10,199,583	30,864,798	9,796,520	(403,063)	-4%	11,605,122	18%
Water Distribution	7,715,142	8,836,656	12,539,733	13,825,752	9,480,769	(3,058,964)	-24%	10,018,877	6%
Less Interdivision Water Sales	(4,675,871)	(4,553,886)	(4,200,000)	(4,200,000)	(4,588,272)	(388,272)	9%	(4,955,334)	8%
Total Water Fund	14,031,903	20,620,770	18,539,316	40,490,549	14,689,017	(3,850,299)	-21%	16,668,665	13%
Wastewater	\$ 18,003,469	\$ 10,699,221	\$ 10,697,494	\$ 13,978,649	\$ 10,636,084	\$ (61,410)	-1%	12,644,907	19%
Total Expenditure Budget	90,934,845	95,328,065	108,739,835	139,778,591	100,071,991	(8,667,844)	-8%	145,507,481	45%

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenues									
Wholesale Sales	37,021,956	38,272,301	53,008,007	52,244,849	47,234,508	(5,773,499)	-11%	77,779,056	65%
Retail Sales	35,427,083	36,694,058	42,515,988	39,465,001	43,240,217	724,229	2%	46,669,191	8%
Non Potable Sales	325,360	398,550	214,807	362,580	391,586	176,779	82%	422,913	8%
Bond Federal Subsidy	118,249	104,221	93,298	93,298	75,788	(17,510)	-19%	57,731	-24%
Other Revenues	964,038	252,476	246,000	246,000	266,472	20,472	8%	266,472	0%
Repayment of Intra Subfund Loan	93,784	-	-	-	-	-	0%	-	0%
Interest Income	2,094,317	5,253,944	2,663,795	2,663,795	2,132,949	(530,846)	-20%	2,102,503	-1%
Revenue on Recoverable Work	275,311	480,208	205,000	205,000	205,000	-	0%	205,000	0%
Total Revenues	\$ 76,320,098	\$ 81,455,759	\$ 98,946,895	\$ 95,280,523	\$ 93,546,521	\$ (5,400,374)	-5%	\$ 127,502,866	36%
Operating Expenses by Program									
Electric	51,386,836	55,849,110	68,909,311	69,073,466	65,436,155	(3,473,156)	-5%	98,764,666	51%
Gas	5,271,162	6,268,746	6,913,714	6,911,105	6,490,735	(422,979)	-6%	6,819,243	5%
Water	7,555,821	7,892,150	9,180,816	9,561,549	9,819,017	638,201	7%	10,148,665	3%
Wastewater	5,699,449	5,668,804	8,002,494	8,021,326	8,451,084	448,590	6%	8,494,907	1%
Total Operating Expenses by Program	\$ 69,913,268	\$ 75,678,811	\$ 93,006,335	\$ 93,567,446	\$ 90,196,991	\$ (2,809,344)	-3%	\$ 124,227,481	38%
Operating Income (Loss)	\$ 6,406,830	\$ 5,776,948	\$ 5,940,560	\$ 1,713,077	\$ 3,349,530	\$ (2,591,030)		\$ 3,275,385	
Capital Expenditures									
Capital Expenditures	21,021,577	19,649,255	15,733,500	46,211,145	9,875,000	(5,858,500)	-37%	21,280,000	115%
Other Financing									
Grants/Loan Proceeds	14,778,924	13,733,083	8,000,000	15,326,736	5,840,000	(2,160,000)	-27%	17,336,000	197%
County/External Reimbursement	1,176,296	736,958	-	5,050,000	-	-	0%	-	0%
Transfer from General Fund	394,892	3,050,000	100,000	3,150,000	-	(100,000)	-100%	-	0%
Transfer to Fleet	(48,066)	-	-	-	-	-	0%	-	0%
Revenue Transfer	(490,612)	-	(1,220,084)	(1,220,084)	(1,203,059)	17,025	-1%	(1,298,249)	8%
Revenue Transfer Council Redirect	1,095,598	-	-	-	-	-	0%	-	0%
Other Judgments/Settlements	58,112,113	23,390	-	-	-	-	0%	-	0%
Total Other Financing	75,019,147	17,543,430	6,879,916	22,306,652	4,636,941	(2,242,975)	-33%	16,037,751	246%
Net Income (Loss)	\$ 60,404,400	\$ 3,671,123	\$ (2,913,024)	\$ (22,191,416)	\$ (1,888,529)	\$ 1,024,495		\$ (1,966,864)	
Expenditures by Type:									
Salaries	7,224,254	7,972,740	8,068,128	8,068,128	8,924,878	856,750	11%	9,097,269	2%
Benefits	2,680,591	3,038,760	3,333,968	3,333,968	3,639,323	305,355	9%	3,685,202	1%
Professional/Contractual Services	65,161,098	68,092,232	77,551,550	108,427,820	67,190,495	(10,361,055)	-13%	110,481,013	64%
Materials/Supplies	2,274,793	2,357,002	2,058,914	2,109,002	2,345,073	286,159	14%	2,401,033	2%
Interfund Charges	9,948,833	10,471,979	12,336,946	12,376,946	12,368,954	32,008	0%	13,139,356	6%
Capital Outlay	720,170	397,737	621,796	694,194	950,633	328,837	53%	489,124	-49%
Fiscal Charges	2,925,107	2,997,614	4,768,533	4,768,533	4,652,635	(115,898)	-2%	6,214,484	34%
Total	90,934,845	95,328,065	108,739,835	139,778,591	100,071,991	(8,667,844)	-8%	145,507,481	45%

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Electric Production

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Mwh Sales - LANL	381,849	365,967	485,207	485,207	440,492	(44,715)	-9%	569,058	29%
Mwh Sales - LAC Distribution	118,952	118,484	123,455	123,455	123,401	(54.29)	0%	124,018	0%
Total Mwh Sales	500,801	484,451	608,662	608,662	563,893	(44,769)	-7%	693,076	23%
LAPP Revenue per Mwh	\$ 75.68	\$ 91.53	\$ 90.00	\$ 90.00	\$ 83.08	(6.92)	-8%	\$ 99.59	20%
Mwh Sales - SNL/KAFB Foxtail Flats	-	-	-	-	27,167	27,167	100%	82,394	203%
Mwh Sales - SNL/KAFB Economy Sales	-	-	-	-	136,911	136,911	100%	178,054	30%
DOE Sales - LANL	28,931,780	32,806,216	43,668,618	43,668,618	36,435,143	(7,233,475)	-17%	56,495,870	55%
Sales to Electric Distribution	8,966,804	11,534,782	11,110,992	11,110,992	\$ 10,415,541	(695,451)	-6%	12,527,744	20%
DOE Sales - SNL/KAFB Foxtail Flats PV	-	-	-	-	1,029,080	1,029,080	100%	3,121,070	203%
SNL/KAFB Foxtail Flats BESS Fixed Charge	-	-	-	-	-	-	0%	3,240,000	100%
Economy Sales	6,557,348	4,757,393	7,500,000	7,500,000	8,660,228	1,160,228.00	15%	13,723,254	58%
Interest Income	1,080,280	3,633,419	2,000,000	2,000,000	2,000,000	-	0%	2,000,000	0%
Bond Federal Subsidy	30,866	27,027	24,080	24,080	19,561	(4,519.00)	-19%	14,900	-24%
Total Revenue	\$ 45,567,079	\$ 52,758,837	\$ 64,303,690	\$ 64,303,690	\$ 58,559,553	\$ (5,744,137)	-9%	\$ 91,122,839	56%
Operating Expenses									
El Vado Generation	743,736	991,272	870,812	871,575	975,162	104,350	12%	994,052	2%
Abiquiu Generation	758,550	686,434	3,131,147	3,131,692	2,979,836	(151,311)	-5%	759,370	-75%
Contract Administration	61,901	11,257	89,755	89,755	68,969	(20,786)	-23%	71,038	3%
Load Control	2,037,401	2,102,113	2,699,178	2,699,178	2,867,688	168,510	6%	2,189,695	-24%
Transmission - PNM	3,444,480	3,106,142	3,577,249	3,577,249	3,761,111	183,862	5%	3,948,917	5%
Transmission - Other	3,094,458	3,236,801	3,700,528	3,700,528	3,885,554	185,026	5%	4,079,832	5%
Purchased Power	30,268,359	33,446,364	39,582,229	39,582,229	36,465,864	(3,116,365)	-8%	57,749,790	58%
Landfill Photovoltaic Array	20,346	979,383	1,450,050	1,450,050	258,500	(1,191,550)	-82%	8,500	-97%
Debt Service	441,377	432,136	577,462	577,462	416,362	(161,100)	-28%	413,957	-1%
Energy Storage Agreement	-	-	-	-	-	-	0%	12,960,000	100%
Laramie River Operations	2,445,121	2,028,682	2,067,858	2,067,858	2,100,000	32,142	2%	2,205,000	5%
SMR Project	321,127	-	-	-	-	-	0%	-	0%
Interdepartmental Charges	600,732	601,991	637,973	637,973	676,312	38,339	6%	743,946	10%
Administrative Allocation	730,941	858,209	1,846,090	1,846,090	1,696,566	(149,524)	-8%	1,752,991	3%
Total Operating Expenses	\$ 44,968,529	\$ 48,480,784	\$ 60,230,331	\$ 60,231,640	\$ 56,151,924	\$ (4,078,407)	-7%	\$ 87,877,088	56%
Operating Income (Loss)	\$ 598,550	\$ 4,278,053	\$ 4,073,359	\$ 4,072,050	\$ 2,407,629	\$ (1,665,730)		\$ 3,245,751	
Capital Expenditures									
Capital Expenditures	639,450	265,119	780,000	2,029,904	200,000	(580,000)	-74%	1,050,000	425%
Other Financing									
Other Judgments/Settlements	58,112,113	23,390	-	-	-	-	0%	-	0%
Transfer to ED for Capital Plan	-	-	(2,000,000)	(2,000,000)	(2,000,000)	-	0%	(2,000,000)	0%
Net Income (Loss)	\$ 58,071,213	\$ 4,036,324	\$ 1,293,359	\$ 42,146	\$ 207,629	\$ (1,085,730)		\$ 195,751	
Expenditures by Type:									
Salaries	1,720,337	1,816,713	1,781,619	1,781,619	1,658,342	(123,277)	-7%	1,722,485.00	4%
Benefits	655,986	697,458	707,228	707,228	663,246	(43,982)	-6%	681,713.00	3%
Professional/Contractual Services	41,269,738	43,981,933	55,169,646	56,420,859	50,866,052	(4,303,594)	-8%	83,239,713	64%
Materials/Supplies	123,759	221,257	225,952	225,952	248,944	22,992	10%	242,853	-2%
Interfund Charges	1,331,673	1,460,200	2,484,063	2,484,063	2,372,878	(111,185)	-4%	2,496,937	5%
Capital Outlay	65,108	136,205	64,361	64,361	126,100	61,739	96%	129,430	3%
Fiscal Charges	441,377	432,136	577,462	577,462	416,362	(161,100)	-28%	413,957	-1%
Total	\$ 45,607,979	\$ 48,745,903	\$ 61,010,331	\$ 62,261,544	\$ 56,351,924	\$ (4,658,407)	-8%	\$ 88,927,088	58%

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Electric Distribution

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
kWh Sales	118,952,361	118,484,231	123,455,462	120,815,751	123,401,169	(54,293)	0%	124,018,175	0%
Revenue per kWh	\$ 0.1241	\$ 0.1430	\$ 0.1562	\$ 0.1559	\$ 0.1683	\$ 0.0121	8%	\$ 0.1801	7%
Sales Revenue	14,758,522	16,942,566	19,288,456	18,830,797	20,772,471	1,484,015	8%	22,337,677	8%
Interest Income	264,540	819,599	166,894	166,894	-	(166,894)	-100%	-	0%
Bond Federal Subsidy	66,045	62,533	58,759	58,759	47,731	(11,028)	-19%	36,359	-24%
Miscellaneous/Pole Rentals	586,206	143,476	186,000	186,000	186,000	-	0%	186,000	0%
Revenue on Recoverable Work	164,445	480,231	150,000	150,000	150,000	-	0%	150,000	0%
EV Charge Stations	16	17,387	-	-	20,472	20,472	100%	20,472	0%
Total Revenue	\$ 15,839,774	\$ 18,465,792	\$ 19,850,109	\$ 19,392,450	\$ 21,176,674	\$ 1,326,565	7%	\$ 22,730,508	7%
Operating Expenses									
Operations Staffing Related	2,391,398	2,769,648	3,016,111	3,016,111	3,560,650	544,539	18%	3,630,939	2%
Substation Maintenance	1,715	1,608	95,300	95,300	91,350	(3,950)	-4%	94,133	3%
Switching Station Maintenance	10,661	16,314	90,760	90,760	88,300	(2,460)	-3%	90,950	3%
Overhead Maintenance	196,223	246,365	329,820	375,795	499,634	169,814	51%	514,624	3%
Underground Maintenance	144,082	208,390	333,788	341,345	357,396	23,608	7%	368,119	3%
Meter Maintenance	718	9,304	23,950	23,950	24,269	319	1%	25,015	3%
EV Charge Stations	-	17,041	-	39,313	33,780	33,780	100%	33,780	0%
Interdepartmental Charges	1,198,599	1,182,446	1,355,469	1,425,469	1,352,784	(2,685)	0%	1,488,066	10%
Eng. Cust Svc. MR and Admin	940,908	1,304,006	1,554,403	1,554,403	1,475,313	(79,090)	-5%	1,526,295	3%
In Lieu Taxes & Franchise fee	558,695	605,457	701,068	701,068	638,784	(62,284)	-9%	656,632	3%
Debt Service	975,308	1,007,749	1,178,311	1,178,311	1,161,971	(16,340)	-1%	2,459,026	112%
Cost of Power	8,966,804	11,534,782	11,110,992	11,110,992	10,415,541	(695,451)	-6%	12,527,744	20%
Total Operating Expenses	\$ 15,385,111	\$ 18,903,108	\$ 19,789,972	\$ 19,952,818	\$ 19,699,772	\$ (90,200)	\$	23,415,323	19%
Operating Income (Loss)	\$ 454,663	\$ (437,316)	\$ 60,137	\$ (560,368)	\$ 1,476,902	\$ 1,416,765	\$	(684,815)	
Capital Expenditures									
Capital Expenditures	1,319,340	1,419,233	2,075,000	6,269,918	2,485,000	410,000	20%	9,450,000	280%
Other Financing									
Grants/Loan/Bond Proceeds	-	-	-	-	-	-	0%	8,500,000	100%
Transfer from Electric Production	-	-	2,000,000	2,000,000	2,000,000	-	0%	2,000,000	0%
Transfer from General Fund	80,416	-	-	-	-	-	0%	0%	0%
Transfer to Fleet	(48,066)	-	-	-	-	-	0%	0%	0%
Revenue Transfer	-	-	(829,404)	(829,404)	(893,217)	(63,813.00)	8%	(960,521)	8%
Revenue Transfer Council Redirect	(563,200)	(615,309)	-	-	-	0	0%	0%	0%
Net Income (Loss)	\$ (1,395,528)	\$ (2,471,858)	\$ (844,267)	\$ (5,659,690)	\$ 98,685	\$ 942,952	\$	(595,336)	
Expenditures by Type:									
Salaries	1,744,103	1,951,435	1,913,867	1,913,867	2,333,844	419,977	22%	2,383,669	2%
Benefits	636,624	745,643	836,414	836,414	956,662	120,248	14%	970,353	1%
Professional/Contractual Services	1,077,740	1,767,851	3,079,568	7,288,714	3,468,500	388,932	13%	10,460,696	202%
Materials/Supplies	1,046,321	743,018	582,886	619,105	723,278	140,392	24%	744,141	3%
Interfund Charges	2,139,982	2,504,210	2,920,034	2,960,034	2,842,388	(77,646)	-3%	3,028,682	7%
Capital Outlay	64,585	67,653	242,900	315,298	282,588	39,688	16%	291,012	3%
Fiscal Charges	1,028,292	1,007,749	1,178,311	1,178,311	1,161,971	(16,340)	-1%	2,459,026	112%
Total	\$ 7,737,647	\$ 8,787,559	\$ 10,753,980	\$ 15,111,744	\$ 11,769,231	\$ 1,015,251	9%	\$ 20,337,579	73%

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Gas Distribution

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Therm Sales	7,533,515	7,378,988	8,400,000	6,600,000	6,800,000	(1,600,000)	-19%	6,800,000	0%
Revenue per Therm	\$ 1.0243	\$ 0.8485	\$ 0.9959	\$ 0.8951	\$ 0.9757	\$ (0.0202)	-2%	\$ 1.0635	9%
Sales Revenue	7,716,412	6,260,836	8,365,728	5,907,883	6,634,731	(1,730,997)	-21%	7,231,857	9%
Interest on Utility Reserves	3,281	45,076	37,825	37,825	-	(37,825)	-100%	-	0%
Revenue on Recoverable Work	35,199	42,248	20,000	20,000	20,000	-	0%	20,000	0%
Misc. Service Revenues	162,425	-	-	-	-	-	0%	-	0%
Total Revenue	\$ 7,917,318	\$ 6,348,159	\$ 8,423,553	\$ 5,965,708	\$ 6,654,731	\$ (1,768,822)	-21%	\$ 7,251,857	9%
Operating Expenses									
Operations Staffing Related	1,049,979	1,390,430	1,463,390	1,433,504	1,606,451	143,061	10%	1,625,709	1%
Gas Distribution	173,801	205,954	214,343	214,343	284,829	70,486	33%	293,415	3%
Gas Meters	55,876	272,095	64,476	64,476	66,411	1,935	3%	68,404	3%
Interdepartmental Charges	530,496	493,791	485,494	485,494	602,062	116,568	24%	612,771	2%
Eng. Cust Svc. MR and Admin	599,932	836,900	927,190	927,190	916,376	(10,814)	-1%	948,366	3%
In Lieu Taxes & Franchise fee	291,007	274,588	314,821	314,821	177,829	(136,992)	-44%	179,085	1%
Cost of Gas	2,570,071	2,794,989	3,444,000	3,471,278	2,836,777	(607,223)	-18%	3,091,493	9%
Total Operating Expenses	\$ 5,271,162	\$ 6,268,746	\$ 6,913,714	\$ 6,911,105	\$ 6,490,735	\$ (422,979)	-6%	\$ 6,819,243	5%
Operating Income (Loss)	\$ 2,646,156	\$ 79,413	\$ 1,509,839	\$ (945,398)	\$ 163,997	\$ (1,345,842)		\$ 432,614	
Capital Expenditures									
Capital Expenditures	282,686	205,866	825,000	1,025,000	135,000	(690,000)	-84%	110,000	-19%
Other Financing									
Revenue Transfer	(490,612)	-	(390,680)	(390,680)	(309,842)	80,838	-21%	(337,728)	9%
Revenue Transfer Council Redirect	178,235	(362,814)	-	-	-	-	0%	-	0%
Net Income (Loss)	\$ 2,051,093	\$ (489,267)	\$ 294,159	\$ (2,361,078)	\$ (280,845)	\$ (575,004)		\$ (15,114)	
Expenditures by Type:									
Salaries	648,632	912,919	918,856	918,856	1,050,318	131,462	14%	1,063,039	1%
Benefits	264,774	335,365	377,184	377,184	423,290	46,106	12%	425,962	1%
Professional/Contractual Services	3,252,352	3,421,649	4,831,633	5,029,024	3,385,342	(1,446,291)	-30%	3,623,320	7%
Materials/Supplies	197,036	442,194	198,357	198,357	224,424	26,067	13%	231,158	3%
Interfund Charges	1,127,577	1,332,690	1,412,684	1,412,684	1,475,536	62,852	4%	1,563,339	6%
Capital Outlay	63,476	29,796	-	-	66,825	66,825	100%	22,425	-66%
Fiscal Charges	-	-	-	-	-	-	0%	-	0%
Total	\$ 5,553,848	\$ 6,474,613	\$ 7,738,714	\$ 7,936,105	\$ 6,625,735	\$ (1,112,979)	-14%	\$ 6,929,243	5%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Water Distribution

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Sales in Thousand of Gallons	790,698	723,981	800,000	760,000	760,000	(40,000)	-5%	760,000	0%
Revenue per thousand gallons	\$ 8.2596	\$ 9.4154	\$ 9.5145	\$ 9.9803	\$ 10.7787	\$ 1.2642	13%	\$ 11.6410	8%
	1,092,326								
Sales Revenue	6,530,852	6,816,567	7,611,636	7,585,044	8,191,848	580,212	8%	8,847,196	8%
Interest on Utility Reserves	5,280	58,175	-	-	-	-	0%	-	0%
Revenue on Recoverable Work	56,053	(24,876)	25,000	25,000	25,000	-	0%	25,000	0%
Misc Service Revenues	80,203	91,612	60,000	60,000	60,000	-	0%	60,000	0%
Total Revenue	\$ 6,672,387	\$ 6,941,479	\$ 7,696,636	\$ 7,670,044	\$ 8,276,848	\$ 580,212	8%	\$ 8,932,196	8%
Operating Expenses									
Operations Staffing Related	1,116,772	1,220,438	1,269,796	1,269,910	1,243,681	(26,115)	-2%	1,259,379	1%
Water Distribution	235,519	408,006	501,278	716,320	706,980	205,702	41%	728,191	3%
Water Meters	210,631	57,102	283,250	286,253	74,311	(208,939)	-74%	76,540	3%
Interdepartmental Charges	417,792	372,567	354,361	354,361	596,902	242,541	68%	508,094	-15%
Eng. Cust Svc. MR and Admin	567,837	761,105	1,031,048	1,031,048	1,035,623	4,575	0%	1,072,674	4%
Debt Service	-	-	-	-	-	-	0%	118,665	100%
Cost of Water	4,675,871	4,553,886	4,200,000	4,200,000	4,588,272	388,272.00	9%	4,955,334	8%
Total Operating Expenses	\$ 7,224,421	\$ 7,373,104	\$ 7,639,733	\$ 7,857,892	\$ 8,245,769	\$ 606,036	8%	\$ 8,718,877	6%
Operating Income (Loss)	\$ (552,033)	\$ (431,625)	\$ 56,903	\$ (187,847)	\$ 31,079	\$ (25,824)		\$ 213,319	
Capital Expenditures									
Capital Expenditures	490,721	1,463,551	4,900,000	5,967,860	1,235,000	(3,665,000)	-75%	1,300,000	5%
Other Financing									
Grants/Loan Proceeds	-	-	3,500,000	3,500,000	1,200,000	(2,300,000)	-66%	1,000,000	-17%
Revenue Transfer Council Redirect	879,411	978,123	-	-	-	-	0%	-	0%
Net Income (Loss)	\$ (163,343)	\$ (917,054)	\$ (1,343,097)	\$ (2,655,707)	\$ (3,921)	\$ 1,339,176		\$ (86,681)	
Expenditures by Type:									
Salaries	798,303	816,942	790,528	790,528	828,214	37,686	5%	838,968	1%
Benefits	254,717	316,576	320,606	320,606	317,468	(3,138)	-1%	319,472	1%
Professional/Contractual Services	645,233	1,645,194	5,474,447	6,750,464	1,731,132	(3,743,315)	-68%	1,811,017	5%
Materials/Supplies	313,320	343,916	368,743	378,745	382,908	14,165	4%	394,395	3%
Interfund Charges	983,589	1,133,815	1,385,409	1,385,409	1,497,775	112,366	8%	1,581,026	6%
Capital Outlay	44,108	26,328	-	-	135,000	135,000	0%	-	-100%
Fiscal Charges	-	-	-	-	-	-	0%	118,665	100%
Total	\$ 3,039,271	\$ 4,282,770	\$ 8,339,733	\$ 9,625,752	\$ 4,892,497	\$ (3,447,236)	-41%	\$ 5,063,543	3%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Water Production

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	% Variance FY2028 Projected	% Variance FY2028 vs FY2027
Revenue									
Potable 1000-gallon production	1,240,726	1,099,647	1,150,000	1,050,000	1,050,000	(100,000)	-9%	1,050,000	0%
Non-potable 1000-gallon production	99,521	112,300	136,500	97,300	97,300	(39,200)	-29%	97,300	0%
Revenue per 1000 gallons	\$ 4.88	\$ 4.67	\$ 4.86	\$ 4.91	\$ 5.31	0.45	9%	5.73	8%
Potable Sales to Water Distribution	4,675,871	4,553,886	4,200,000	4,200,000	4,588,272	388,272	9%	4,955,334	8%
Potable Sales Wholesale	1,532,828	708,692	1,839,389	1,076,231	1,110,057	(729,332)	-40%	1,198,861	8%
Repayment of InterUtility Loan	93,784	-	-	-	-	-	0%	-	0%
Interest on Utility Reserves	566,466	501,684	284,076	284,076	125,811	(158,265)	-56%	102,503	-19%
Bond Federal Subsidy	21,338	14,661	10,459	10,459	8,496	(1,963)	-19%	6,472	-24%
Non Potable	325,360	398,550	214,807	362,580	391,586	176,779	82%	422,913	8%
Miscellaneous	135,187	-	-	-	-	-	0%	-	0%
Total Revenue	\$ 7,350,834	\$ 6,177,473	\$ 6,548,731	\$ 5,933,346	\$ 6,224,222	(324,509)	-5%	\$ 6,686,084	7%
Operating Expenses									
Operations Staffing Related	1,989,299	1,978,357	1,803,108	1,803,108	1,900,337	97,229	5%	1,923,024	1%
Pumping Power	726,082	866,918	885,800	885,800	936,272	50,472	6%	1,001,811	7%
Wells	117,853	121,458	180,667	213,623	145,350	(35,317)	-20%	149,711	3%
Booster Pump Stations	148,110	94,239	382,246	499,665	231,364	(150,882)	-39%	238,305	3%
Treatment	15,038	59,110	8,863	12,730	58,288	49,425	558%	59,287	2%
Storage Tanks	11,461	17,617	21,218	21,218	326,855	305,637	1440%	336,661	3%
Transmission Lines	103,151	74,372	144,587	144,587	169,939	25,352	18%	175,038	3%
Non Potable System	175,656	98,873	204,830	213,163	128,105	(76,725)	-37%	135,996	6%
Interdepartmental Charges	413,058	469,276	441,292	441,292	547,362	106,070	24%	552,600	1%
Eng. Cust Svc. MR and Admin	1,070,774	733,448	731,944	731,944	742,645	10,701	1%	770,902	4%
State Water Tax	37,222	32,989	48,410	48,410	48,410	-	0%	49,863	3%
Debt Service	199,569	526,275	888,118	888,118	926,593	38,475	4%	991,924	7%
Total Operating Expenses	\$ 5,007,271	\$ 5,072,932	\$ 5,741,083	\$ 5,903,658	\$ 6,161,520	420,437	7%	\$ 6,385,122	4%
Operating Income (Loss)	\$ 2,343,563	\$ 1,104,540	\$ 807,648	\$ 29,688	\$ 62,702	(744,946)		\$ 300,962	
Capital Expenditures									
Capital Expenditures	5,985,360	11,265,069	4,458,500	24,961,140	3,635,000	(823,500)	-18%	5,220,000	44%
Other Financing									
Grants/Loan Proceeds	4,323,029	8,513,506	2,500,000	9,826,736	2,640,000	140,000	6%	4,116,000	56%
County/External Reimbursement	1,176,296	736,958	-	5,050,000	-	-	0%	-	0%
Transfer from General Fund/Econ Dev	314,477	3,050,000	100,000	3,150,000	-	(100,000)	-100%	-	0%
Revenue Transfer Council Redirect	339,234	-	-	-	-	-	0%	-	0%
Net Income (Loss)	\$ 2,511,238	\$ 2,139,936	\$ (1,050,852)	\$ (6,904,716)	\$ (932,298)	\$ 118,554		\$ (803,038)	
Expenditures by Type:									
Salaries	1,061,841	1,089,726	1,136,438	1,136,438	1,175,368	38,930	3%	1,188,227	1%
Benefits	393,888	406,865	474,938	474,938	515,163	40,225	8%	518,697	1%
Professional/Contractual Services	6,293,257	11,632,688	5,432,939	26,094,287	4,568,182	(864,757)	-16%	6,180,429	35%
Materials/Supplies	241,915	280,177	186,790	190,657	272,091	85,301	46%	280,255	3%
Interfund Charges	2,264,260	2,143,331	2,045,825	2,045,825	2,262,228	216,403	11%	2,412,738	7%
Capital Outlay	152,854	-	34,535	34,535	76,895	42,360	123%	32,852	-57%
Fiscal Charges	584,617	785,213	888,118	888,118	926,593	38,475	4%	991,924	7%
Total	\$ 10,992,631	\$ 16,338,001	\$ 10,199,583	\$ 30,864,798	\$ 9,796,520	(403,063)	-4%	\$ 11,605,122	18%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Wastewater Treatment - Collection

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027
REVENUE									
Thousands of Gallons Processed	369,475	368,333	400,000	368,333	368,333	(31,667)	-8%	368,333	0%
Sales Revenue	6,421,297	6,674,090	7,250,168	7,141,277	7,641,167	390,999	5%	8,252,461	8%
Interest on Utility Reserves	174,469	195,992	175,000	175,000	7,138	(167,861.51)	-96%	-	-100%
Revenue on Recoverable Work	19,615	(17,395)	10,000	10,000	10,000	-	0%	10,000	0%
TOTAL REVENUE	\$ 6,615,381	\$ 6,852,687	\$ 7,435,168	\$ 7,326,277	\$ 7,658,305	\$ 223,137	3%	8,262,461	8%
OPERATING EXPENSES									
Operations Staffing Related - Collections	781,795	815,380	1,005,493	1,005,639	1,182,079	176,586	18%	1,195,929	1%
Operations Staffing Related - Treatments	1,018,345	1,192,106	1,209,498	1,209,498	1,559,045	349,547	29%	1,575,761	1%
Wastewater Collection	97,409	431,629	270,684	270,684	290,455	19,771	7%	273,164	-6%
Lift Stations	117,120	62,753	175,769	189,488	190,235	14,466	8%	197,022	4%
Wastewater Treatment	629,921	598,872	1,069,347	1,074,313	1,123,440	54,093	5%	1,165,316	4%
Interdepartmental Charges	1,094,160	1,190,890	1,367,223	1,367,223	1,177,897	(189,326)	-14%	1,048,189	-11%
Eng. Cust Svc. MR and Admin	1,090,454	604,657	779,838	779,838	780,224	386	0%	808,614	4%
Debt Service	870,247	772,517	2,124,642	2,124,642	2,147,709	23,067	1%	2,230,912	4%
TOTAL OPERATING EXPENSES	\$ 5,699,449	\$ 5,668,804	\$ 8,002,494	\$ 8,021,326	\$ 8,451,084	\$ 448,590	6%	8,494,907	1%
OPERATING INCOME (LOSS)	\$ 915,932	\$ 1,183,883	\$ (567,326)	\$ (695,049)	\$ (792,779)	\$ (225,453)		\$ (232,446)	
CAPITAL EXPENDITURES									
Capital Expenditures	12,304,019	5,030,417	2,695,000	5,957,323	2,185,000	(510,000)	-19%	4,150,000	90%
OTHER FINANCING									
Grant/Loan Proceeds	10,455,896	5,219,576	2,000,000	2,000,000	2,000,000	-	0%	3,720,000	86%
Revenue Transfer Council Redirect	261,918	-	-	-	-	-	0%	0	0%
NET INCOME (LOSS)	\$ (670,274)	\$ 1,373,042	\$ (1,262,326)	\$ (4,652,372)	\$ (977,779)	\$ 284,547		\$ (662,446)	
Expenditures by Type:									
Salaries	1,251,037	1,385,005	1,526,820	1,526,820	1,878,792	351,972	23%	1,900,881	1%
Benefits	474,601	536,853	617,598	617,598	763,493	145,895	24%	769,005	1%
Professional/Contractual Services	12,622,779	5,642,917	3,563,317	6,844,472	3,171,288	(392,029)	-11%	5,165,839	63%
Materials/Supplies	352,442	326,440	496,186	496,186	493,428	(2,758)	-1%	508,231	3%
Interfund Charges	2,101,751	1,897,734	2,088,931	2,088,931	1,918,149	(170,782)	-8%	2,056,634	7%
Capital Outlay	330,039	137,755	280,000	280,000	263,225	(16,775)	-6%	13,405	-95%
Fiscal Charges	870,820	772,517	2,124,642	2,124,642	2,147,709	23,067	1%	2,230,912	4%
Total	\$ 18,003,469	\$ 10,699,221	\$ 10,697,494	\$ 13,978,649	\$ 10,636,084	\$ (61,410)	-1%	\$ 12,644,907	19%

Los Alamos County Utilities Department
Fiscal Year 2027-2028 Budgets
Administration

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	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	\$ Variance FY2027 vs FY2026	% Variance FY2027 vs FY2026	FY2028 Projected	% Variance FY2028 vs FY2027	
Meter Reading	\$ 281,258	\$ 282,286	\$ 309,670	\$ 309,670	\$ 322,225	\$ 12,555	4%	\$ 331,303	3%	
Salaries	164,690	\$ 171,078	167,867	167,867	179,404	11,537	7%	183,306	2%	
Benefits	67,923	\$ 70,064	74,851	74,851	77,737	2,886	4%	78,810	1%	
Professional/Contractual Services	4,694	\$ 3,282	42,210	42,210	39,358	(2,852)	-7%	41,326	5%	
Materials/Supplies	23,384	\$ 17,053	6,825	6,825	8,756	1,931	28%	9,194	5%	
Interfund Charges	20,568	\$ 20,809	17,917	17,917	16,970	(947)	-5%	18,667	10%	
Capital Outlay	-	\$ -	-	-	-	-	0%	-	0%	
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%	
Customer Service	\$ 883,049	\$ 920,665	\$ 1,053,628	\$ 1,057,153	\$ 1,073,941	\$ 20,313	2%	\$ 1,108,137	3%	
Salaries	433,770	\$ 456,162	525,632	525,632	518,640	(6,992)	-1%	536,704	3%	
Benefits	186,103	\$ 207,924	245,263	245,263	240,152	(5,111)	-2%	245,527	2%	
Professional/Contractual Services	256,555	\$ 252,105	266,983	270,508	294,149	27,166	10%	308,856	5%	
Materials/Supplies	6,620	\$ 4,474	15,750	15,750	21,000	5,250	33%	17,050	-19%	
Interfund Charges	-	\$ -	-	-	-	-	0%	-	0%	
Capital Outlay	-	\$ -	-	-	-	-	0%	-	0%	
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%	
Engineering	\$ 1,835,280	\$ 1,984,334	\$ 2,019,917	\$ 2,019,917	\$ 2,146,891	\$ 126,974	6%	\$ 2,228,735	4%	
Salaries	1,234,419	\$ 1,321,766	1,367,152	1,367,152	1,433,634	66,482	5%	1,489,550	4%	
Benefits	490,793	\$ 514,089	543,732	543,732	553,001	9,269	2%	570,253	3%	
Professional/Contractual Services	54,466	\$ 60,749	47,322	47,322	87,500	40,178	85%	91,875	5%	
Materials/Supplies	22,371	\$ 76,687	53,000	53,000	54,900	1,900	4%	57,415	5%	
Interfund Charges	13,643	\$ 11,043	8,711	8,711	17,856	9,145	105%	19,642	10%	
Capital Outlay	19,588	\$ -	-	-	-	-	0%	-	0%	
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%	
Administration	\$ 747,817	\$ 807,234	\$ 1,713,169	\$ 1,713,169	\$ 1,554,720	\$ (158,449)	-9%	\$ 1,601,989	3%	
Salaries	413,187	\$ 429,314	1,092,921	1,092,921	749,622	(343,299)	-31%	764,816	2%	
Benefits	185,823	\$ 192,749	194,440	194,440	326,288	131,848	68%	331,490	2%	
Professional/Contractual Services	102,070	\$ 130,703	348,448	348,448	393,966	45,518	13%	413,665	5%	
Materials/Supplies	9,021	\$ 5,578	25,200	25,200	25,725	525	2%	27,012	5%	
Interfund Charges	37,716	\$ 48,431	52,160	52,160	58,619	6,459	12%	64,481	10%	
Capital Outlay	-	\$ 459	-	-	500	500	0%	525	5%	
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%	
Finance	\$ 874,036	\$ 721,134	\$ 1,284,679	\$ 1,288,204	\$ 1,078,511	\$ (206,168)	-16%	\$ 1,114,918	3%	
Salaries	502,615	\$ 490,376	528,863	528,863	578,088	49,225	9%	596,076	3%	
Benefits	193,865	\$ 184,758	221,275	221,275	233,652	12,377	6%	239,057	2%	
Professional/Contractual Services	167,719	\$ 33,325	510,391	510,391	234,752	(275,639)	-54%	246,408	5%	
Materials/Supplies	4,655	\$ 4,590	24,150	24,150	27,133	2,983	12%	28,491	5%	
Interfund Charges	-	\$ -	-	-	-	-	0%	-	0%	
Capital Outlay	5,184	\$ 4,886	-	-	4,886	4,886	0%	4,886	0%	
Fiscal Charges	-	\$ 3,200	-	-	-	-	0%	-	0%	
Public Information	\$ 438,248	\$ 440,444	\$ 550,753	\$ 573,617	\$ 533,565	\$ (17,188)	-3%	\$ 555,863	4%	
Salaries	220,509	\$ 222,205	245,351	245,351	245,226	(125)	0%	254,789	4%	
Benefits	81,455	\$ 90,386	85,844	85,844	91,281	5,437	6%	94,161	3%	
Professional/Contractual Services	122,208	\$ 108,739	191,808	191,808	159,508	(32,300)	-17%	167,485	5%	
Materials/Supplies	14,075	\$ 18,734	27,750	27,750	36,650	8,900	32%	38,483	5%	
Interfund Charges	-	\$ -	-	-	-	-	0%	-	0%	
Capital Outlay	-	\$ 380	-	-	900	900	0%	945	5%	
Fiscal Charges	-	\$ -	-	-	-	-	0%	-	0%	
Total Administrative Division	\$ 5,059,687	\$ 5,156,096	\$ 6,931,816	\$ 6,961,730	\$ 6,709,853	\$ (221,963)	-3%	\$ 6,940,945	3%	
Expenditures by Type:										
Salaries	2,969,190	\$ 3,090,901	3,927,786	3,927,786	3,704,614	(223,172)	-6%	3,825,241	3%	
Benefits	1,205,962	\$ 1,259,969	1,365,405	1,365,405	1,522,111	156,706	11%	1,559,298	2%	
Professional/Contractual Services	707,712	\$ 588,903	1,407,162	1,407,162	1,437,076	1,209,233	(197,929)	-14%	1,269,615	5%
Materials/Supplies	80,125	\$ 127,115	152,675	152,675	174,164	21,489	14%	177,645	2%	
Interfund Charges	71,927	\$ 80,283	78,788	78,788	93,445	14,657	19%	102,790	10%	
Capital Outlay	24,772	\$ 5,725	-	-	6,286	6,286	0%	6,356	1%	
Fiscal Charges	-	\$ 3,200	-	-	-	-	0%	-	0%	
Total	\$ 5,059,687	\$ 5,156,096	\$ 6,931,816	\$ 6,961,730	\$ 6,709,853	\$ (221,963)	-3%	\$ 6,940,945	3%	

Full Time Equivalent (FTE) Summary



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Los Alamos County Department of Public Utilities
Fiscal Year 2027-2028 Budgets
FTE Summary

	FY2024 Actual	FY2025 Actual	FY2026 Adopted	FY2026 Projected	FY2027 Proposed	FY2028 Projected
FTE Summary:						
Regular (full & part time)	98.00	101.00	101.00	102.00	102.00	102.00
Overfill		3.00	3.00	2.00	2.00	2.00
Limited Term	2.00	0.00	0.00	0.00	0.00	0.00
Casual, student & temp.	3.65	3.65	3.65	3.65	3.65	3.65
	103.65	107.65	107.65	107.65	107.65	107.65
FTE by Division:						
Electric Production	14.00	13.40	13.40	13.40	13.40	13.40
Electric Distribution	13.00	14.60	14.60	15.60	15.60	15.60
Gas/Water/Sewer	23.45	23.45	23.45	23.45	23.45	23.45
Water Production	10.25	10.25	10.25	10.25	10.25	10.25
Wastewater Treatment	10.30	10.30	10.30	10.30	10.30	10.30
Administrative & General	32.65	35.65	35.65	34.65	34.65	34.65
	103.65	107.65	107.65	107.65	107.65	107.65

10-Year CIP and Budget Option Plans



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

FY27 (1 July 2026 - 30 June 2027)	Budget
ELECTRIC PRODUCTION	200,000
Abiquiu Wicket Gate Hydraulic Servo Motor Replacement	200,000
ELECTRIC DISTRIBUTION	2,485,000
White Rock URD Replacement: Aragon, Ridgecrest, Garver, Catherine	1,500,000
Overhead System Replacement (polex, xarms, transformers)	450,000
DP Road Staging Area	35,000
East Gate Substation Design	500,000
GAS DISTRIBUTION	135,000
Pipeline Repair & Replacement / Equipment	100,000
DP Road Staging Area	35,000
WATER DISTRIBUTION	1,235,000
Denver Steels Phase III (Public Works Road Project) (DWSRF Loan)	1,200,000
DP Road Staging Area	35,000
WATER PRODUCTION	3,635,000
Repaint Pajarito Tank 4A (WTB \$1,280,000 / CIP \$320K)	1,600,000
Pajarito Road Transmission Line Replacement Phase I (WTB \$1,360,000 / CIP \$340K)	1,700,000
Pajarito Well No. 3 Replacement Well Design	300,000
DP Road Staging Area	35,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	2,185,000
SEWER COLLECTION	1,885,000
Denver Steels Phase III (Public Works Road Project)	150,000
Sewer Line Rehabilitation (RIP Loan)	
Fairway Street	800,000
Sycamore Street	600,000
North Community/Western Area Sewer Mains & Services R&R - Phase 2	300,000
DP Road Staging Area	35,000
WASTEWATER TREATMENT	300,000
Convert Effluent Washwater to Gravity System (RIP Loan)	300,000

FY28 (1 July 2027 - 30 June 2028)	Budget
ELECTRIC PRODUCTION	1,050,000
El Vado Shaft Seal Repair	250,000
El Vado Controls Upgrade	650,000
El Vado Synchronizer Replacement	150,000
ELECTRIC DISTRIBUTION	9,450,000
Los Alamos URD Replacement ; Sandia, 41st,thru 47th,Ridgeway Tie (Bond)	1,000,000
White Rock URD Replacement: Grand Canyon, Bryce, Richard CT, Rover (Bond)	2,000,000
Overhead System Replacement (polex, xarms, transformers)	450,000
Townsite Circuit 16, 1 PHASE	
White Rock Circuit1, Wire 1 PHASE	
EA-4 Power Line Replacement (Bond or State Grant)	4,000,000
La Senda (Bond)	1,500,000
Los Pueblos Phase I	500,000
GAS DISTRIBUTION	110,000
Pipeline Repair & Replacement / Equipment	110,000
WATER DISTRIBUTION	1,300,000
34th & Little Urban Street Waterline Replacement (WTB \$1,000,000 / CIP \$300K)	1,300,000
WATER PRODUCTION	5,220,000
North Mesa Tank Altitude Valve (WTB \$536k / CIP \$134K)	670,000
Pajarito Road Transmission Line Replacement Phase II (WTB \$1,800,000 / CIP \$400K)	2,200,000
Booster Station Mech. and Elec. Upgrades Phase I - Design (WTB \$280k / CIP \$70k)	350,000
Booster Station Building Renovations Phase II	500,000
Pajarito Well No. 3 Replacement Test Well Drilling/Hydrogeology (Federal Allocation)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	4,150,000
SEWER COLLECTION	4,150,000
Old Pueblo Plant Canyon Drop Replacement (WTB \$640 / CIP \$160k)	800,000
Cooper Road Sewer Canyon Drop Repl. (WTB \$1,080,000 /CIP \$270k)	1,350,000
Sewer Line Rehabilitation (RIP Loan)	
Refurbish or Eliminate Pueblo Canyon Pipe Bridge	1,100,000
Aspen School Area Pipeline - Phase 2 (Public Works Project)	200,000
Sandia Drive	700,000
WASTEWATER TREATMENT	0

FY29 (1 July 2028 - 30 June 2029)	Budget
ELECTRIC PRODUCTION	1,100,000
Abiquiu Excitation System Replacement Units 1 & 2	1,100,000
ELECTRIC DISTRIBUTION	2,250,000
Los Alamos URD Replacement: Tewa, Otowi, Nambe Loop, Santa Clara,	1,000,000
Overhead System Replacement (polex, xarms, transformers)	250,000
Townsitc Circuit 16, 1 PHASE	
White Rock Circuit1, Wire 1 PHASE	
Los Pueblos Phase II	750,000
SCADA	250,000
GAS DISTRIBUTION	295,000
Pipeline Repair & Replacement / Equipment	120,000
Central Avenue - 9th St to Roundabout (Public Works Road Project)	175,000
WATER DISTRIBUTION	520,000
Central Avenue - 9th St to Roundabout (WTB \$416k / CIP \$104k)	520,000
WATER PRODUCTION	4,075,000
Booster Station Mech. and Elec. Upgrades Phase I (WTB \$1,600,000 / CIP \$400K)	2,000,000
Townsitc 14" Pipeline Replacement - Phase 2 (WTB \$1,700,000 / CIP \$375K)	2,075,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,700,000
SEWER COLLECTION	1,700,000
Sewer Line Rehabilitation (RIP Loan)	
Eastern Area Phase 1 Renewal & Replacement	1,000,000
Aspen School Area Pipeline - Phase 3 (Public Works Project)	300,000
Kimberly Sewer Lift Station & Wet Well	400,000
WASTEWATER TREATMENT	0

FY30 (1 July 2029 - 30 June 2030)	Budget
ELECTRIC PRODUCTION	1,305,000
El Vado Excitation System Replacement	600,000
Abiquiu Runner Repair /Replacement	530,000
Abiquiu Propane Storage Tank \$175K	175,000
ELECTRIC DISTRIBUTION	11,700,000
LA URD Replacement: Oakwood Loop, Nugget, Opal , Pinon,Sage,Spruce,Nectar	1,800,000
White Rock URD Replacement : Rover and Ridgecrest (Bond)	1,900,000
East Gate Substation Construction (Bond)	6,000,000
East Gate Substation Feeders (Bond)	2,000,000
GAS DISTRIBUTION	130,000
Pipeline Repair & Replacement / Equipment	130,000
WATER DISTRIBUTION	600,000
Waterline Replacements (WTB \$480k / CIP \$120k)	600,000
WATER PRODUCTION	2,900,000
Repaint Guaje Booster Station 1 Tank 1 (WTB \$440k / CIP \$110k)	550,000
Repaint Guaje Booster Station 2 Tanks 1 & 2 (WTB \$720k / CIP \$180k)	900,000
Repaint Guaje Booster Station 3 Tanks 1 & 2 (WTB \$860k / CIP \$215k)	1,075,000
Booster Station Mech. and Elec Upgrades Phase II - Design (WTB \$300k / CIP \$75k)	375,000
Pajarito Well No. 3 Replacement Well Construction (Federal Allocation)	TBD
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	2,000,000
SEWER COLLECTION	2,000,000
Sewer Line Rehabilitation (RIP Loan)	
Airport Canyon Sewer Drop Replacement	1,000,000
Eastern Area Phase 2 Renewal & Replacement	750,000
Orange and Nickel Streets (Public Works Project)	250,000
WASTEWATER TREATMENT	0

FY31 (1 July 2030 - 30 June 2031)	Budget
ELECTRIC PRODUCTION	350,000
Abiquiu Fiber Optic Line to Substation Replacement	350,000
ELECTRIC DISTRIBUTION	2,000,000
Los Alamos URD Replacement: Sage Loop	1,000,000
White Rock URD Replacement :Kimberly Loop	1,000,000
GAS DISTRIBUTION	130,000
Pipeline Repair & Replacement / Equipment	130,000
WATER DISTRIBUTION	700,000
Waterline Replacements (WTB \$560k / CIP \$140k)	700,000
WATER PRODUCTION	3,500,000
Repaint Otowi Booster 2 Tanks 1 & 2 (WTB \$700,000/CIP \$200,000)	900,000
Repaint Western Area Tank (WTB \$450,000 / CIP \$150,000)	600,000
Booster Station Mechanical and Electrical Upgrades Phase II (WTB \$1,6M / CIP \$400K)	2,000,000
	2,000,000
SEWER COLLECTION	2,000,000
Sewer Line Rehabilitation (RIP Loan)	
Laguna Sewer Canyon Drop Replacement	1,400,000
Range Road Lift Station Refurbishment	350,000
40th, 41st & 42nd South of Urban (Public Works Project)	250,000
WASTEWATER TREATMENT	0

FY32 (1 July 2031 - 30 June 2032)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	2,200,000
Los Alamos URD Replacement: Trinity Drive Diamond to Oppenheimer	1,000,000
White Rock URD Replacement: Briston Pl, Brighton, Paul Place, Todd Loop	600,000
Overhead System Replacement (polex, xarms, transformers)	600,000
GAS DISTRIBUTION	175,000
Pipeline Repair & Replacement / Equipment	175,000
WATER DISTRIBUTION	1,515,000
41st, 43rd & 44th Streets North of Urban (WTB \$1,212,000 / CIP \$303k)	1,515,000
WATER PRODUCTION	550,000
Diamond Drive NP Connections (RIP Loan)	550,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	7,235,000
SEWER COLLECTION	935,000
Sewer Line Rehabilitation (RIP Loan)	
41st, 43rd & 44th Streets North of Urban	450,000
Fairway Lift Station Upgrades	200,000
Eastern Area Phase 3 Sewer Ren. & Rep	285,000
WASTEWATER TREATMENT	6,300,000
LA WWTP - Miscellaneous Upgrades (CWSRF Loan)	6,300,000

FY33 (1 July 2032 - 30 June 2033)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	4,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Guaje Canyon Primary Replacement (Bond)	2,500,000
GAS DISTRIBUTION	175,000
Pipeline Repair & Replacement / Equipment	175,000
WATER DISTRIBUTION	800,000
Waterline Replacements (WTB \$640k / CIP 160k)	800,000
WATER PRODUCTION	1,500,000
Transmission Line Replacements (WTB \$1,200,000 / CIP \$300,000)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	2,000,000
SEWER COLLECTION	2,000,000
Sewer Line Rehabilitation (RIP Loan)	
Vitrified Clay Sewer Replacements	1,000,000
Camino Cereza Sewer Canyon Drop Replacement	1,000,000
WASTEWATER TREATMENT	0

FY34 (1 July 2033 - 30 June 2034)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	2,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Overhead System Replacement (polex, xarms, transformers)	500,000
GAS DISTRIBUTION	175,000
Pipeline Repair & Replacement / Equipment	175,000
WATER DISTRIBUTION	900,000
Waterline Replacements (WTB \$720k / CIP \$180k)	900,000
WATER PRODUCTION	2,000,000
Transmission Line Replacements (WTB \$1,600,000 / CIP \$400k)	2,000,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,000,000
SEWER COLLECTION	1,000,000
Sewer line Rehabilitation (RIP Loan)	1,000,000
WASTEWATER TREATMENT	0

FY35 (1 July 2034 - 30 June 2035)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	2,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Overhead System Replacement (polex, xarms, transformers)	500,000
GAS DISTRIBUTION	200,000
Pipeline Repair & Replacement / Equipment	200,000
WATER DISTRIBUTION	1,200,000
Waterline Replacements (WTB \$900,000 / CIP \$300k)	1,200,000
WATER PRODUCTION	1,500,000
Transmission Line Replacements (WTB \$1,200,000 / CIP \$300k)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,000,000
SEWER COLLECTION	1,000,000
Sewer line Rehabilitation (RIP Loan)	1,000,000
WASTEWATER TREATMENT	0

FY36 (1 July 2035 - 30 June 2036)	Budget
ELECTRIC PRODUCTION	0
ELECTRIC DISTRIBUTION	2,500,000
Los Alamos URD Replacement	1,000,000
White Rock URD Replacement	1,000,000
Overhead System Replacement (polex, xarms, transformers)	500,000
GAS DISTRIBUTION	220,000
Pipeline Repair & Replacement / Equipment	220,000
WATER DISTRIBUTION	1,200,000
Waterline Replacements (WTB \$900,000 / CIP \$300k)	1,200,000
WATER PRODUCTION	1,500,000
Transmission Line Replacements (WTB \$1,200,000 / CIP \$300,000)	1,500,000
WASTEWATER TREATMENT AND SEWER COLLECTION TOTAL	1,000,000
SEWER COLLECTION	1,000,000
Sewer line Rehabilitation(RIP Loan)	1,000,000
WASTEWATER TREATMENT	0

ELECTRIC PRODUCTION

FY27: Abiquiu Wicket Gate Hydraulic Servo Motor Replacement

Project Scope: The hydroelectric plan in Abiquiu, NM. has two identical 6.9MW turbine/generators that were installed in 1987 and manufactured by ORENCO (Chinese). Each unit has 2 servos per turbine that operate the wicket gates. Los Alamos County had all four servos rehabilitated approximately 10 years ago. The servos are leaking hydraulic oil again and will be replaced. Four new servos will be purchased in FY26'. These funds will be applied to the installation in FY27'.

Budget: \$200,000

Schedule: Winter FY27'



ELECTRIC DISTRIBUTION

FY27: URD (UG Residential Distribution) Replacements

Project Scope: The underground system contains 1970s infrastructure, which was direct-buried and in direct contact with the earth. Portions or segments of the underground system that have experienced 3 or more failures are targeted for replacement because they will fail again. Areas to be included are:

White Rock: Aragon, Ridgecrest, Garver, and Catherine

Budget: \$ 1,500,000

Schedule: Year-round design and construction



ELECTRIC DISTRIBUTION

FY27: Overhead System Replacement

Project Scope: Many components of the utilities' overhead infrastructure operate near or past their useful life, greater than 50 years. The department's Asset Management Program (AMP) prioritizes O&M projects on (a) root cause analysis after power outages, (b) quarterly line patrols, and (c) year-end assessments. The O&M program includes replacement of power poles, cross-arms, and revamps (wire & transformer upgrades).

Townsite & White Rock: \$450,000

Budget: \$ 450,000

Schedule: Year-round design and construction



ELECTRIC DISTRIBUTION

GAS DISTRIBUTION

WATER DISTRIBUTION

WATER PRODUCTION

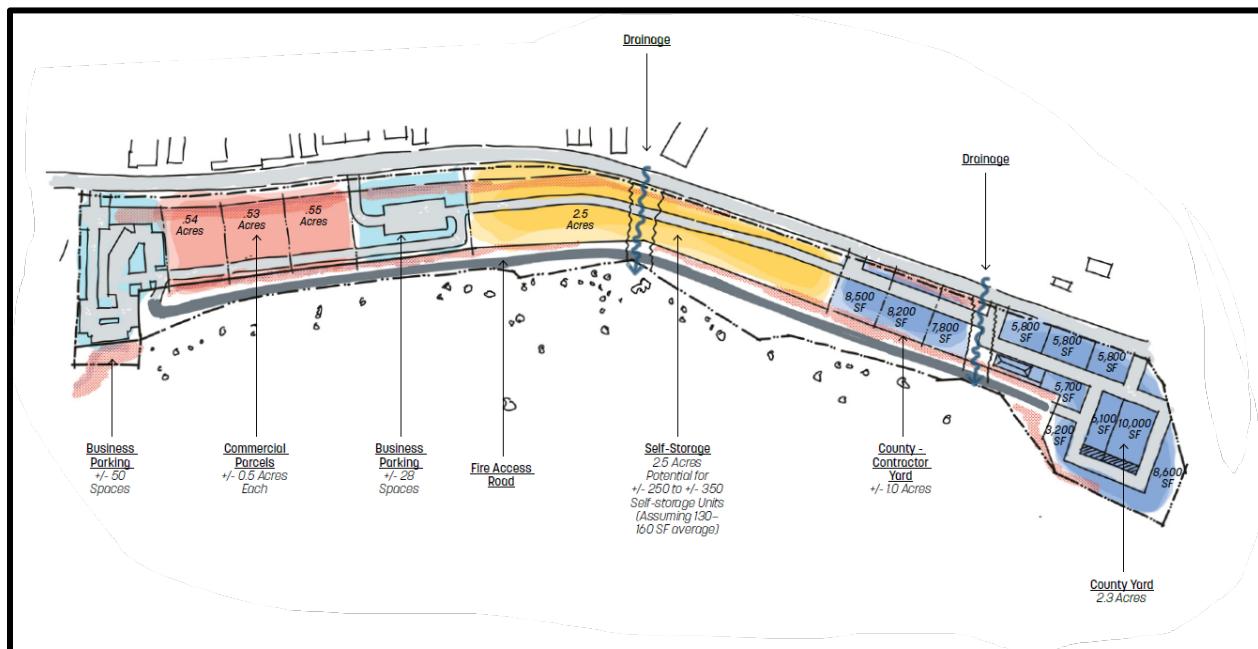
WASTEWATER COLLECTION

FY27: DP Road Staging Area

Project Scope: Due to limited available space in the Los Alamos townsite during active construction, this project will establish a properly sized staging area primarily for DPU and Public Works field crews. The staging area will also provide contractors with a dedicated, fenced location to safely store equipment and materials while performing work for Los Alamos County. Project costs will be shared between DPU, the participating departments, and Public Works field crews.

Budget: \$ 35,000/EA (\$175,000 Total)

Schedule: Summer FY27'



ELECTRIC DISTRIBUTION

FY27: East Gate Substation Design

Project Scope: The need for a new electric substation in Los Alamos County was identified in the Los Alamos County Electrification Study (2025). Consultants found that a new "Eastgate Substation" would be needed to serve increased demand from electric vehicles and building electrification over the next 30 years. The U.S. Department of Energy's Electrical Power Capacity Upgrade (EPCU) Environmental Assessment also identified the need for broader electrical infrastructure upgrades by 2027 to meet Los Alamos National Laboratory's operational needs and provide redundancy.

Budget: \$ 500,000

Schedule: Spring FY27



GAS DISTRIBUTION

FY27 & FY28: Pipeline Repair & Replacement / Equipment

Project Scope: These funds will be used for miscellaneous system improvements throughout the year. The nature of work includes leak repairs, pressure regulating station improvements, valve replacements, and other unforeseen occurrences that occur throughout the year and require contractor support.

Budget:	FY27'	\$100,000
	FY28'	\$ 110,000

Schedule: All year



WATER DISTRIBUTION

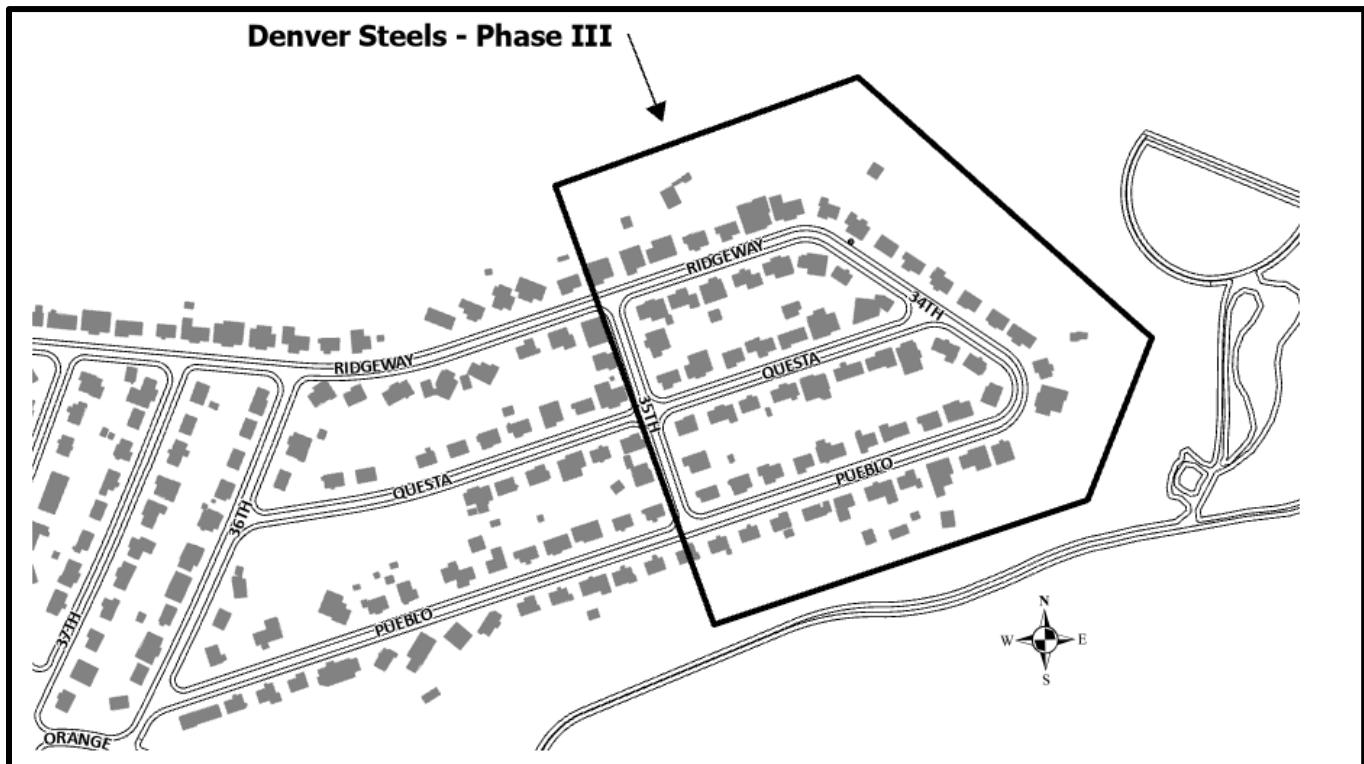
WASTEWATER COLLECTION

FY27: Denver Steels Phase III (Public Works Road Project)

Project Scope: This project will be a joint project between DPU and the Public Works Department to re-pave the roadway and replace utility infrastructure beneath the new road. The project will be in the Denver Steels Neighborhood. The remaining 1950's vintage section of waterlines will be replaced. Clay sewer lines that cross the roads will also be replaced. The water distribution portion of the project will be funded by Drinking Water State Revolving Loan (DWSRL).

Budget:	Phase III FY27' Water Distribution (DWSRL)	\$ 1,200,000
	Phase III FY27' Wastewater Collection	\$ 150,000

Schedule: Phase III Summer FY27'



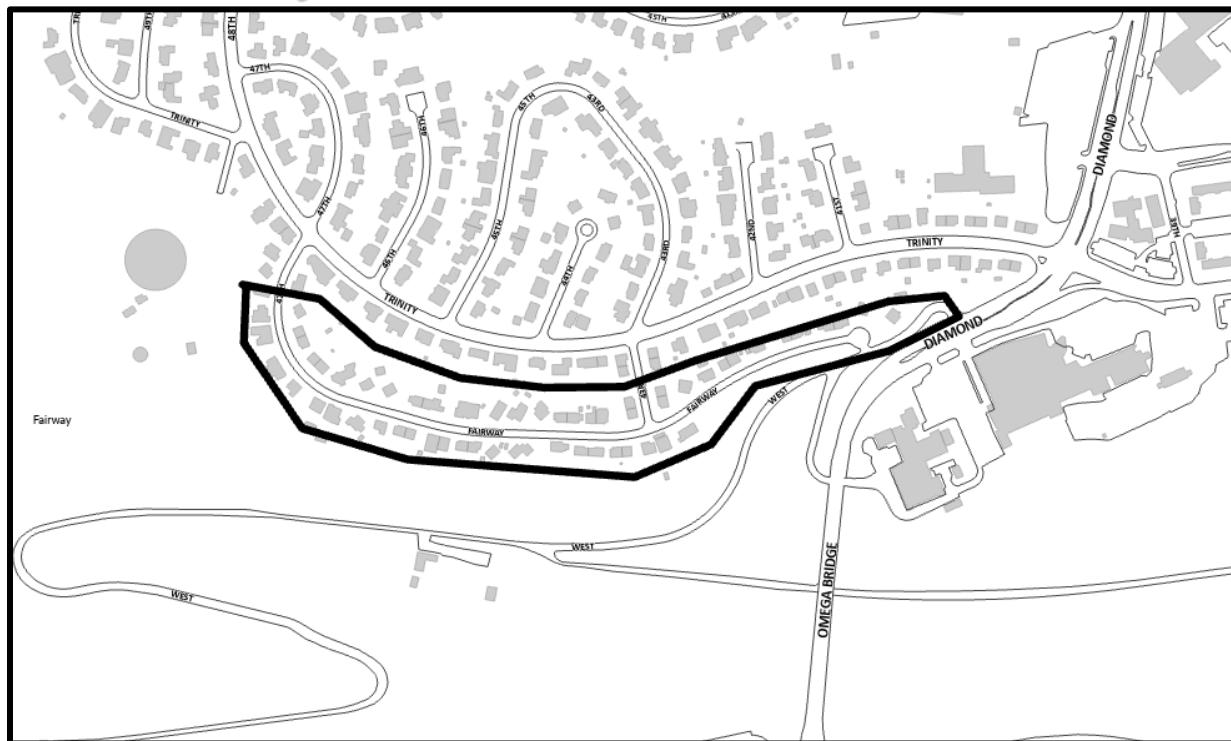
WATER DISTRIBUTION (PROFIT TRANSFER) WASTEWATER COLLECTION FY27: Fairway (Public Works Road Project)

Project Scope: This project will be a joint project between DPU and the Public Works Department to re-pave the roadway and replace utility infrastructure. The project will be on Fairway in the Western Area of Los Alamos that contains vintage sections of waterlines. The aged cast iron waterlines will be replaced with new ductile iron pipes along with replacing segments of vitrified clay sewer lines that have reoccurring problems prior to roadway being paved. The water distribution portion of the project will be funded by profit transfer monies allocated to the DPU by the County Council.

Budget:	Water Distribution (Profit Transfer)	\$ 900,000
	Wastewater Collection	\$ 800,000
		\$1,700,000

Schedule: Summer FY27'

Fairway



WATER PRODUCTION

FY27: Repaint Pajarito Tank 4A

Project Scope: The Pajarito Tank 4A is a 4-million-gallon tank. It was constructed in 1982 and is located on Anchor Ranch Road on LANL Property that serves Los Alamos National Laboratory. The tank coating has deteriorated over the years, and the tank is in need of repainting. The tank interior and exterior will have some repairs and then be re-painted. The new paint will protect the tank for the next thirty years.

Budget: \$1,600,000 (WTB \$1,280 / CIP \$320,000)

Schedule: Fall FY27'



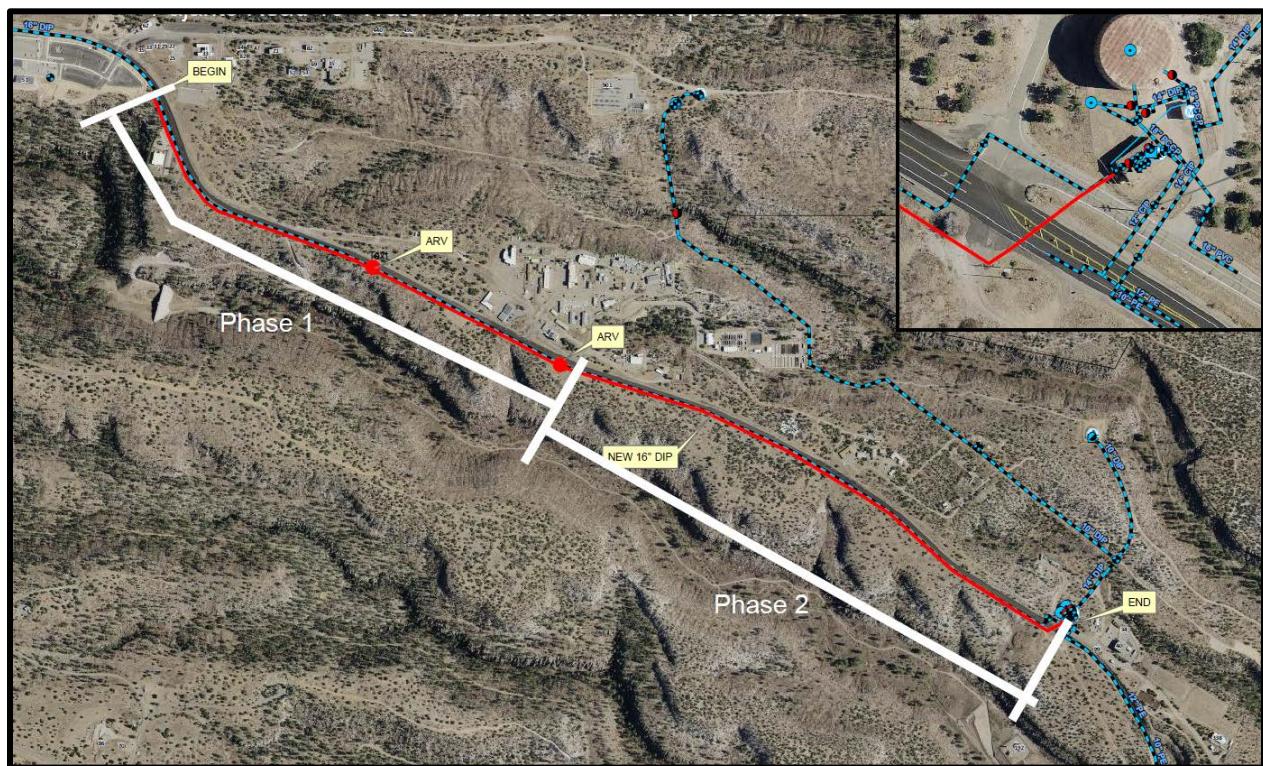
WATER PRODUCTION

FY27: Pajarito Road Transmission Line Replacement Phase I

Project Scope: The Pajarito 16" Transmission line was installed in the early 1960's and is a concrete cylinder (CCP) pipe that is experiencing frequent failures. The root cause of the failures is consistently found to be corrosion of the bottom of the pipe where moisture and road salts deposit, where the trench is in rock or volcanic tuff. The majority of this 2.3-mile corridor is trenched in rock. The asset management team has identified this pipeline segment as one of the highest risk for failure, with a large consequence when it fails. Three water wells are cut off when the line fails, which serve the Los Alamos National Laboratory. This first phase will be to install approximately 4,500 linear feet of new ductile iron pipe along this corridor.

Budget: \$1,700,000 (WTB \$1,360,000 / CIP \$340K)

Schedule: Summer FY27'



WATER PRODUCTION

FY27/28: Pajarito Well No.3 Replacement Well Design

Project Scope: Due to the loss of water supply from Pajarito Well No. 3 which has been taken offline due to groundwater contamination and the need to plan for projected increases in water use by Los Alamos National Laboratory and Los Alamos County, preparation to permit and construct a new water supply well is necessary. This project will fund the engineering and hydrologist services to design a new exploratory well and perform the analysis necessary to harvest the County's San Juan Chama water right from a water supply well located at Overlook Park in White Rock. In 2012, the DPU commissioned an engineering study to evaluate the alternatives to develop the San Juan Chama water allocation of 1,200 acre-feet annually. This is a surface water right and must be drawn from the Rio Grande. The recommended alternative was to drill conventional water wells in close proximity to the Rio Grande to harvest the surface water from the Rio Grande. The Pajarito Well No. 3 replacement will need to drill and test it for capacity at the Overlook Park Area. Hydrogeological studies, modeling, and environmental assessments will be needed to move forward with permitting the well through the Office of the State Engineer.

Budget: FY27 \$300,000 (CIP)
 FY28 \$1,500,000 (Federal Allocation)

Schedule: Summer FY27'



WASTEWATER COLLECTION

FY27: Fairway Street, Sycamore Street, North Community/Western Area Sewer Line Rehabilitation

Project Scope: The project will repair and replace segments of vitrified clay sewer lines in Fairway Street and Sycamore Street in areas where collection lines are located in back of homes where it is difficult to access with equipment and have had recurring problems and threats of overflowing. The North Community/Western Area Sewer Mains Project will be the second phase of multiple phases over two fiscal years.

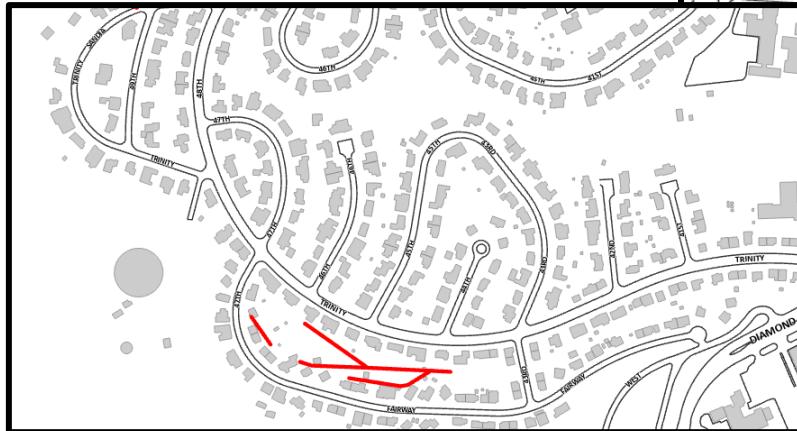
Budget:

- Fairway Street \$800,000
 - Sycamore Street \$600,000
 - North Community/Western Area \$300,000

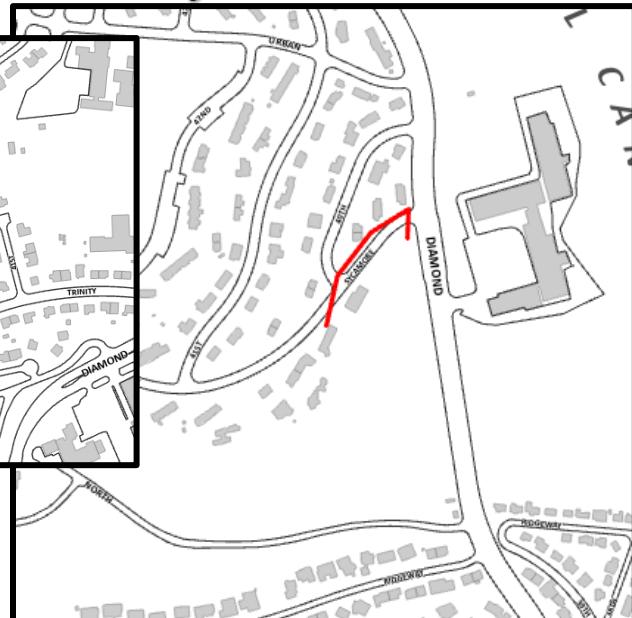
Sewer Mains & Services R&R – Phase 2 **\$1,700,000 (RIP Loan)**

Schedule: Construction Spring FY27'

Fairway



Sycamore



WASTEWATER TREATMENT

FY27: Convert Effluent Wash-Water to Gravity

Project Scope: Treated effluent is currently used for wash-water at the Los Alamos Wastewater Treatment Plant to conserve potable water. A booster station pressurizes the effluent and distributes it throughout the plant. The booster station requires a high amount of maintenance and will soon require refurbishment. This project will pipe effluent water to the plant via gravity and eliminate the need for the booster station. This will save energy to pump the water and operate maintenance-free.

Budget: \$300,000 (RIP Loan)

Schedule: Construction FY27'



ELECTRIC PRODUCTION

FY28: El Vado Shaft Seal Repair

Project Scope: This is to purchase and install replacement parts to repair the El Vado Shaft Seal, to remove and replace the existing seal ring, O-rings, compression springs, etc., with new ones on the turbine shaft. The new equipment will likely be a new design.

Budget: \$250,0000

Schedule: Winter FY28'



ELECTRIC PRODUCTION

FY28: El Vado Control Upgrade & El Vado Synchronizer Replacement

Project Scope: The controls system at the El Vado hydroelectric plant is now 20 years old and was upgraded in 2006. The software and hardware will be upgraded with new components and programmed with some operational efficiencies. The upgrade will replace hardware and instrumentation that is at the end of its service life to provide continued reliable operation of the plant.

Budget:	El Vado Controls Upgrade	\$650,000
	El Vado Synchronizer Replacement	\$150,000

Schedule: Winter FY28'



ELECTRIC DISTRIBUTION

FY28: URD (UG Residential Distribution) Replacements

Project Scope: The underground system contains 1970s infrastructure, which was direct-buried and in direct contact with the earth. Portions or segments of the underground system that have experienced 3 or more failures are targeted for replacement because they will fail again. Areas to be included are:

Los Alamos: Sandia, 41 st – 47 th , Ridgeway Tie	\$1,000,000 (CIP)
White Rock: Grand Canyon, Bryce, Richard CT, Rover	\$2,000,000 (Bond)

Budget: \$1,000,000 (CIP), \$2,000,000 (Bond)

Schedule: Year-round design and construction



ELECTRIC DISTRIBUTION

FY28: Overhead System Replacement

Project Scope: Many components of the utilities' overhead infrastructure operate near or past their useful life, greater than 50 years. The department's Asset Management Program (AMP) prioritizes O&M projects on (a) root cause analysis after power outages, (b) quarterly line patrols, and (c) year-end assessments. The O&M program includes replacement of power poles, cross-arms, and revamps (wire & transformer upgrades).

Townsite Circuit 16, 1 PHASE
White Rock Circuit 1, Wire 1 PHASE

Budget: \$ 450,000
Schedule: Year-round design and construction



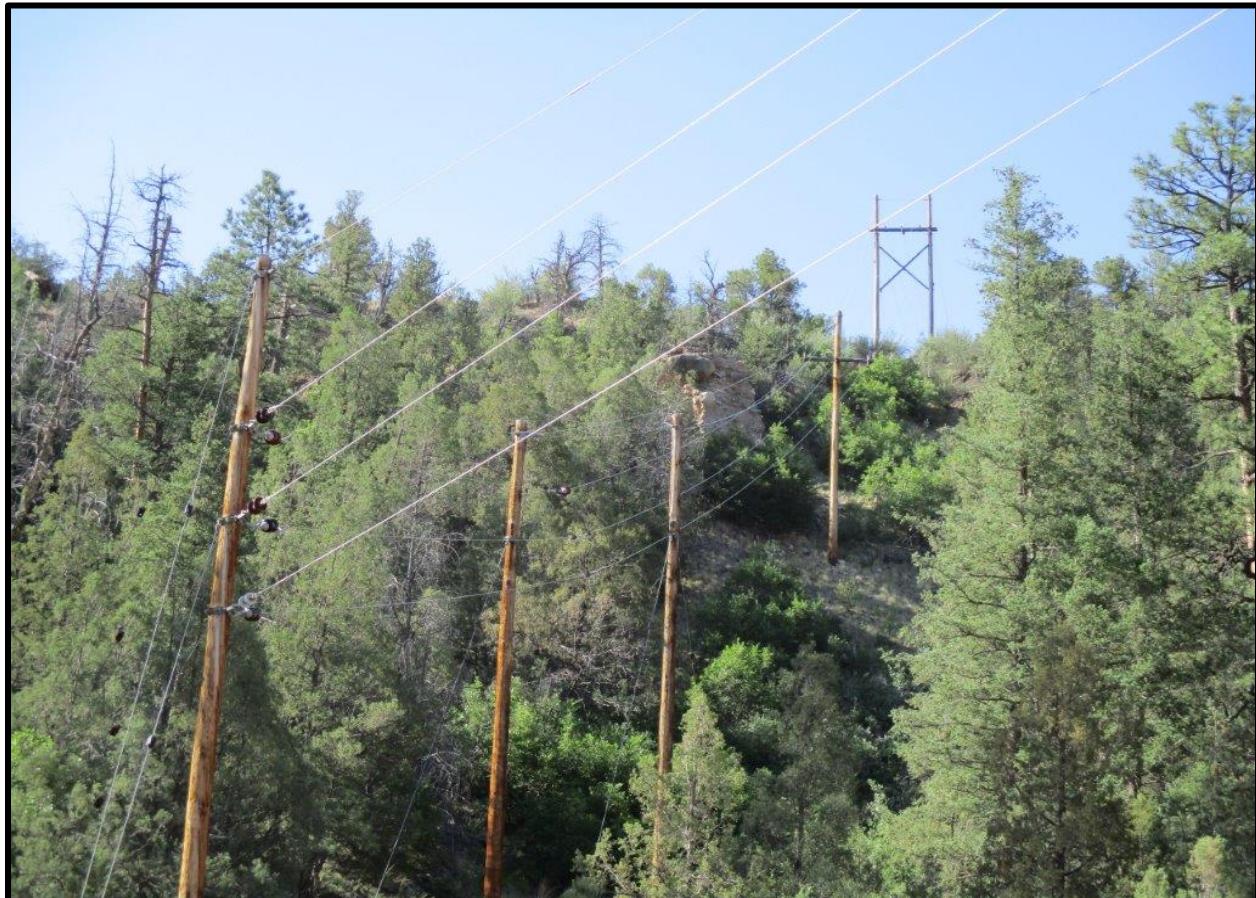
ELECTRIC DISTRIBUTION

FY28: EA-4 Power Line Replacement

Project Scope: The EA4 line is a separate feeder supplied by LANL to the County. The line enters the service area at NM502 and East Gate and crosses 5 canyons to Feed the Townsite Sewer Plant, East Gate Business area, Townsite water wells in Guaje Canyon and the Totavi gas station. The line has no access over much of its length. The line was constructed in the 60's and has reached its useful life expectancy.

Budget: \$ 4,000,000 (Bond)

Schedule: Year-round design and construction

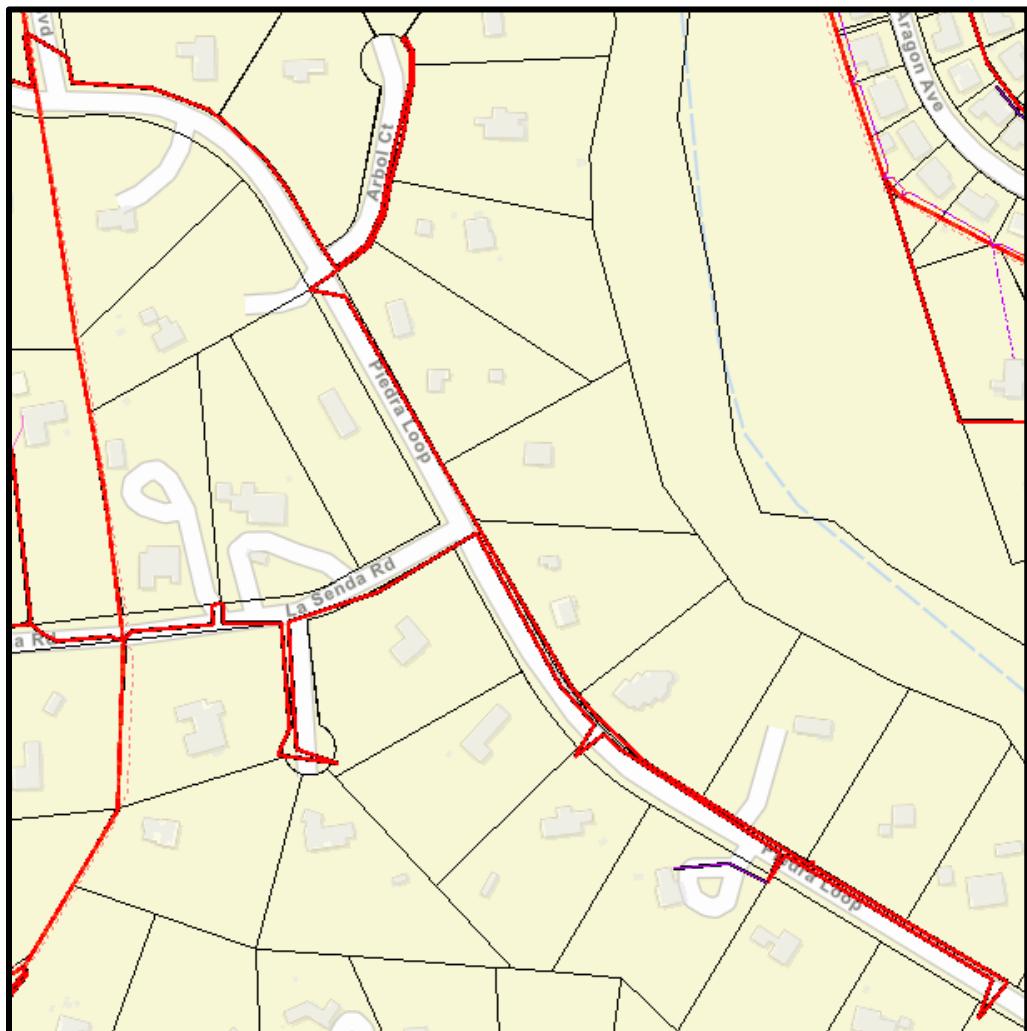


ELECTRIC DISTRIBUTION

FY28: La Senda Road

Project Scope: This project will be the continuation of an upgrade of the conductor on Piedra Loop that was scheduled in 2026. The existing conductor is beyond its useful life, direct buried and prone to failures. The line will be replaced with conductor in conduit that can be removed and replaced in the event of a failure.

Budget: \$ 1,500,000 (Bond)
Schedule: Summer FY28'



ELECTRIC DISTRIBUTION

FY28: Los Pueblos Phase 1

Project Scope: The underground system contains 1970s infrastructure which was direct-buried and in direct contact with the earth. Portions or segments of the underground system which have experienced 3 or more failures are targeted for replacement because they will fail again.

Budget: \$ 500,000

Schedule: Summer FY28'



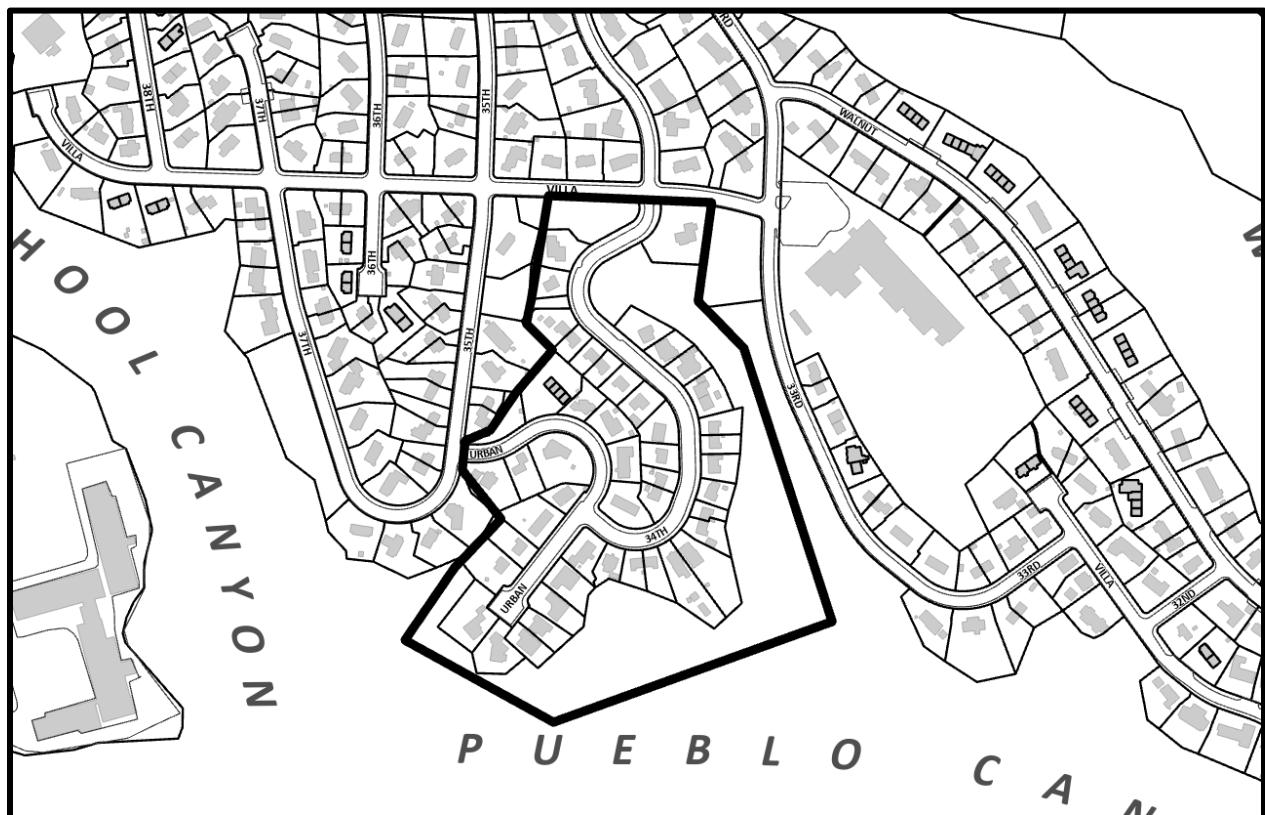
WATER DISTRIBUTION

FY28: 34th & Little Urban Street Waterline Replacement

Project Scope: The project will be in the 34th and Little Urban Street neighborhood in the vicinity of Aspen Elementary School. The failures have been increasing in frequency in recent years. The waterline is a 1950's vintage sections of cast iron pipe that will be replaced. The water distribution portion of the project will apply for Water Trust Board Funding (WTB)

Budget: \$1,300,000 (WTB \$1,000,000 / CIP \$300K)

Schedule: Summer FY28'

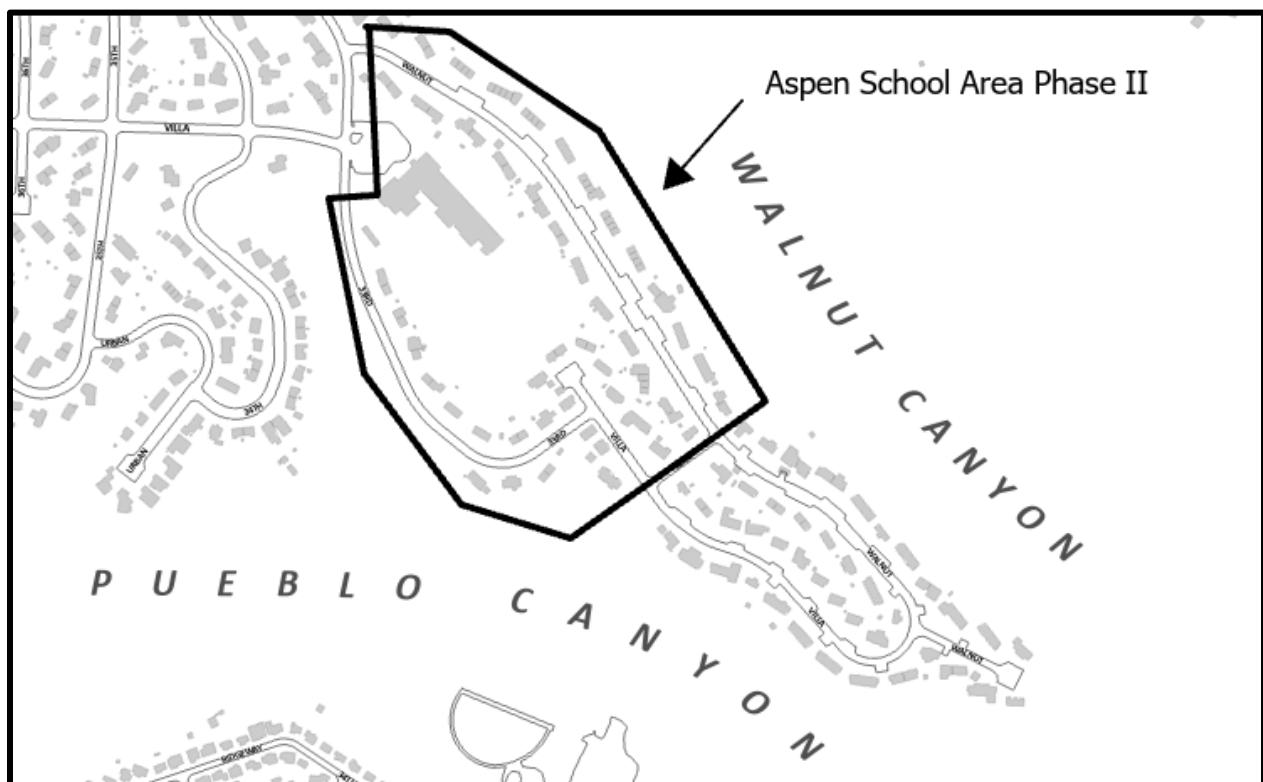


WATER DISTRIBUTION (PROFIT TRANSFER) WASTEWATER COLLECTION FY28: Aspen School Area Phase II (Public Works Road Project)

Project Scope: This project will be a joint project between DPU and the Public Works Department to replace another area of 1950's vintage sections of cast iron pipe. This pipe network is an undersized cast iron water distribution pipe that has repeated failures in recent years. This project will also look at repairing and replacing segments of vitrified clay sewer lines within the area located in back of homes where it is difficult to access with equipment and have had recurring problems and threats of overflowing. The water distribution portion of the project will be funded by profit transfer monies allocated to the DPU by the County Council.

Budget:	Water Distribution	\$987,000 (Profit Transfer)
	<u>Wastewater Collection</u>	<u>\$200,000</u>
		\$1,187,000

Schedule: Summer FY28'



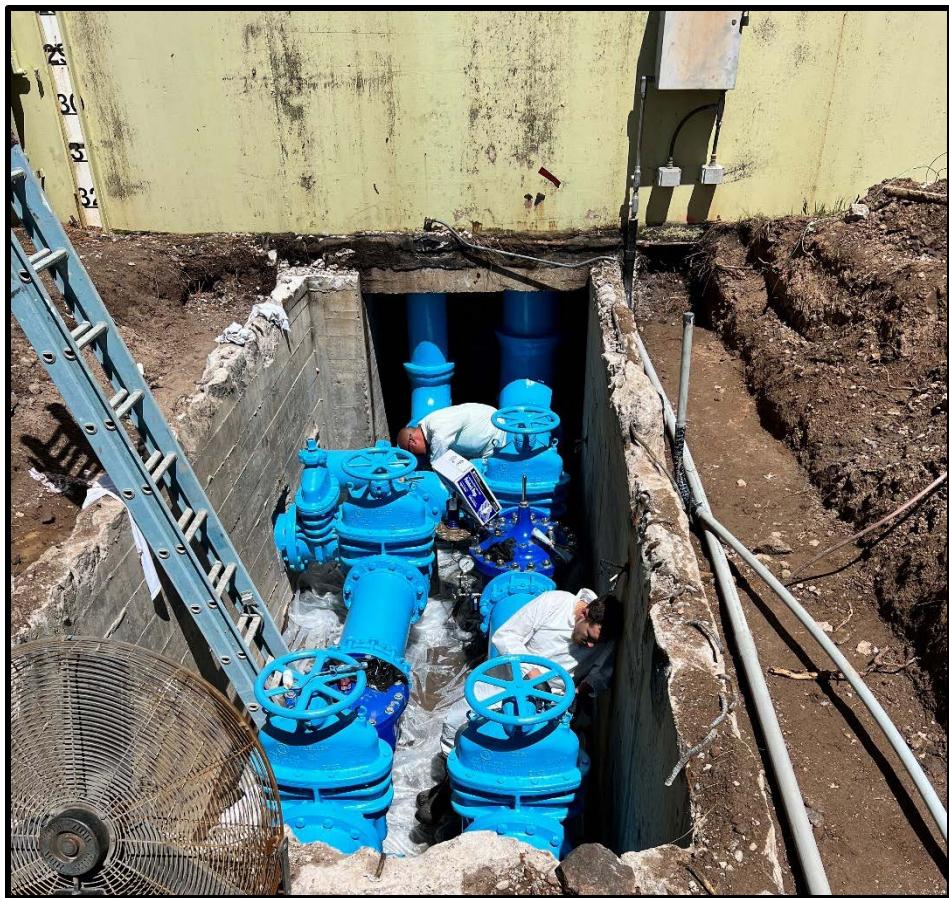
WATER PRODUCTION

FY28: North Mesa Tank Altitude Valve

Project Scope: This project would be to install an Altitude Valve on the Water Transmission line that fills the Hawk tank. The altitude valve will replace the offsite pressure reducing valve that currently fills the tank. The new altitude valve will be placed at the base of the tank.

Budget: \$670,000 (WTB \$536k / CIP \$134K)

Schedule: Fall FY28'



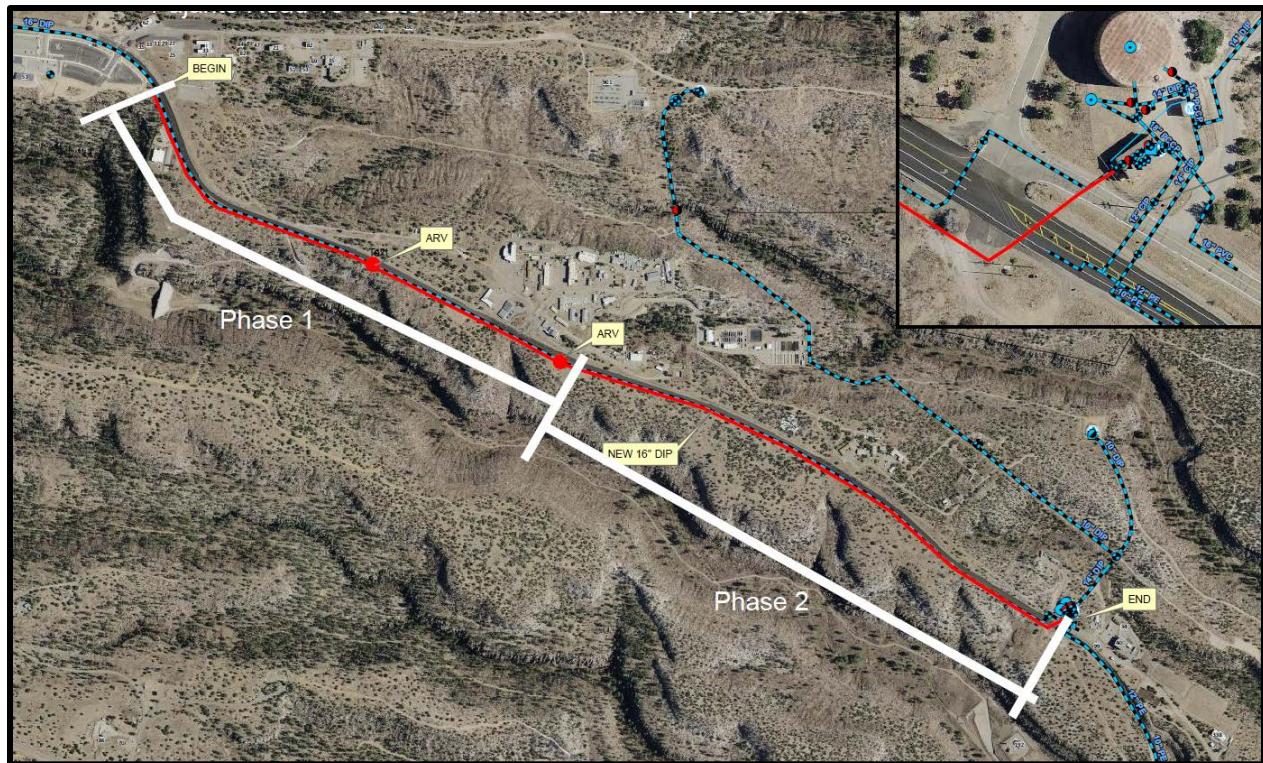
WATER PRODUCTION

FY28: Pajarito Road Transmission Line Replacement Phase II

Project Scope: This is a continuation from Phase 1. The Pajarito 16" Transmission line was installed in the early 1960's and is a concrete cylinder (CCP) pipe through the Pajarito Road corridor. The root cause of the failures is consistently found to be corrosion of the bottom of the pipe where moisture and road salts deposit, where the trench is in rock or volcanic tuff. The majority of this 2.3-mile corridor is trenched in rock. has identified this pipeline segment as one of the highest risk for failure, with a large consequence when it fails. Three water wells are cut off when the line fails, which serve the Los Alamos National Laboratory. This second phase will be to install approximately 4,500 linear feet of new ductile iron pipe along this corridor.

Budget: \$2,200,000 (WTB \$1,800,000 / CIP \$400,000)

Schedule: Summer FY28'



WATER PRODUCTION

FY28: Booster Station Mech. and Elec. Upgrades

Phase I Design

Project Scope: Following the condition assessment completed by Molzin & Corbin in 2022, it listed specific improvement items for each of our Booster Stations in regard to Mechanical and Electrical needs. The upgrades at each Booster location will follow a list based on priority.

Budget: \$350,000 (WTB \$280k / CIP \$70k)

Schedule: Fall FY28'



WATER PRODUCTION

FY28: Booster Station Building Renovations Phase II

Project Scope: Several buildings housing wells and booster stations in our Water Production system are in need of roof, floor, HVAC and structural repairs. This project will identify the most urgent needs and address them. The majority of these facilities in the system were constructed in the 1950s and 1960s.

Budget: \$500,000

Schedule: Summer FY28'



WASTEWATER COLLECTION

FY28: Old Pueblo Sewer Canyon Drop Replacement

Project Scope: The above ground 12" steel sewer line drops 100 feet in elevation into Pueblo Canyon attached to the rock face walls of the canyon. The steel line has required multiple repairs to replace sections which have rusted through the pipe walls. The line continues to degrade and the majority of the pipe is inaccessible. This project will replace the compromised pipe by installing a new polyethylene pipe installed by horizontal directional drilling.

Budget: \$800,000 (WTB \$640 / CIP \$160k)

Schedule: Summer FY28'



WASTEWATER COLLECTION

FY28: Cooper Road Sewer Drop Replacement

Project Scope: A study completed by Wilson & Company looked at the infrastructure capacity within the North Mesa Area. The study looked at all infrastructure from Transportation and Utilities and identified items that need improvement in order to support the new development in the area. Deficiencies noted for the wastewater collection was the two sewer drops that will be affected by the new development. The Cooper Road Sewer Drop is located at the end of a cul-de-sac and behind a resident's home. Camera inspection footage showed the need for repairs.

Budget: \$1,350,000 (WTB \$1,080,000 / CIP \$270k)

Schedule: Summer FY28'



WASTEWATER COLLECTION

FY28: Refurbish or Eliminate Pueblo Canyon Pipe Bridge

Project Scope: Further evaluation is ongoing to determine if the bridge will undergo rehabilitation or look at other alternatives to reroute the sewer and gas utilities on this structure and eliminate the bridge in its entirety.

Budget: \$1,100,000 (RIP Loan)

Schedule: Summer FY28'



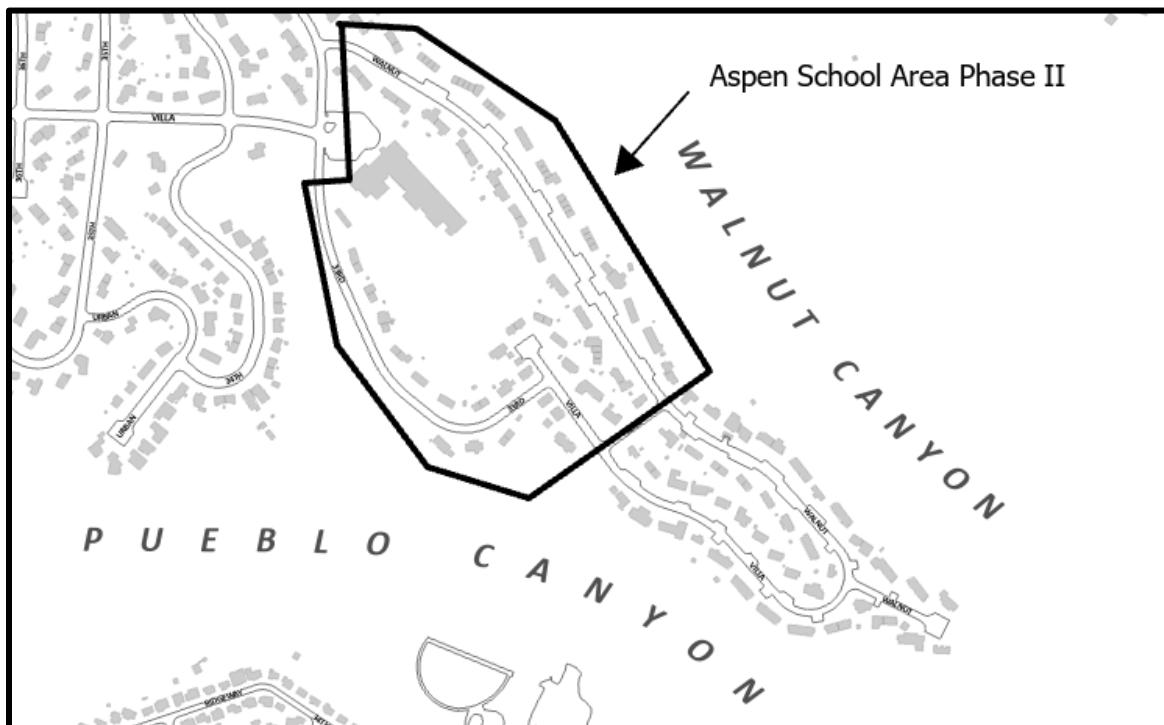
WASTEWATER COLLECTION

FY28: Fairway Street, Sycamore Street, North Community/Western Area Sewer Line Rehabilitation

Project Scope: The Aspen School Area portion of work will be a joint project between DPU and the Public Works Department. This project will be to repair and replace segments of vitrified clay lines in the Aspen School area where sewer lines are located in back of homes where it is difficult to access with equipment and have had recurring problems and threats of overflowing.

Budget: Aspen School Area Pipeline \$200,000 (Public Works Project)

Schedule: Spring FY28'



WASTEWATER COLLECTION

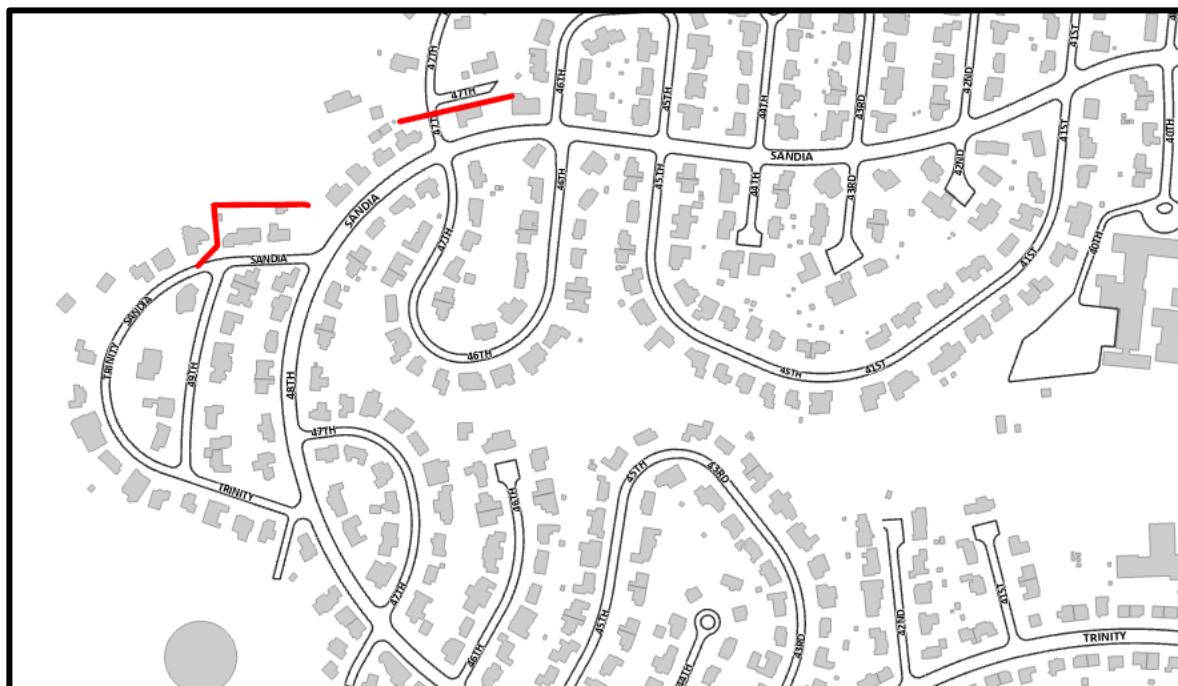
FY28: Fairway Street, Sycamore Street, North Community/Western Area Sewer Line Rehabilitation

Project Scope: The project will repair and replace segments of vitrified clay sewer lines in Sandia drive where the collection lines are located in back homes where it is difficult to access with equipment and have had recurring problems and threats of overflowing.

Budget: Sandia Drive \$700,000 (RIP Loan)

Schedule: Spring FY28'

Sandia Drive



DEPARTMENT OF PUBLIC UTILITIES
REVENUE TRANSFER
BUDGET OPTION
5 YEAR PLAN

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FY27 (1 July 2026 - 30 June 2027)

WATER DISTRIBUTION	900,000
Fairway (Public Works Project)	900,000

FY28 (1 July 2027 - 30 June 2028)

WATER DISTRIBUTION	987,000
Aspen School Area Pipeline - Phase 2 (Public Works Project)	987,000

FY29 (1 July 2028 - 30 June 2029)

WATER DISTRIBUTION	900,000
Aspen School Area Pipeline - Phase 3 (Public Works Project)	900,000

FY30 (1 July 2029 - 30 June 2030)

WATER DISTRIBUTION	1,100,000
Orange and Nickel Streets (Public Works Project)	1,100,000

FY31 (1 July 2030 - 30 June 2031)

WATER DISTRIBUTION	1,388,000
40th, 41st & 42nd South of Urban (Public Works Project)	1,388,000

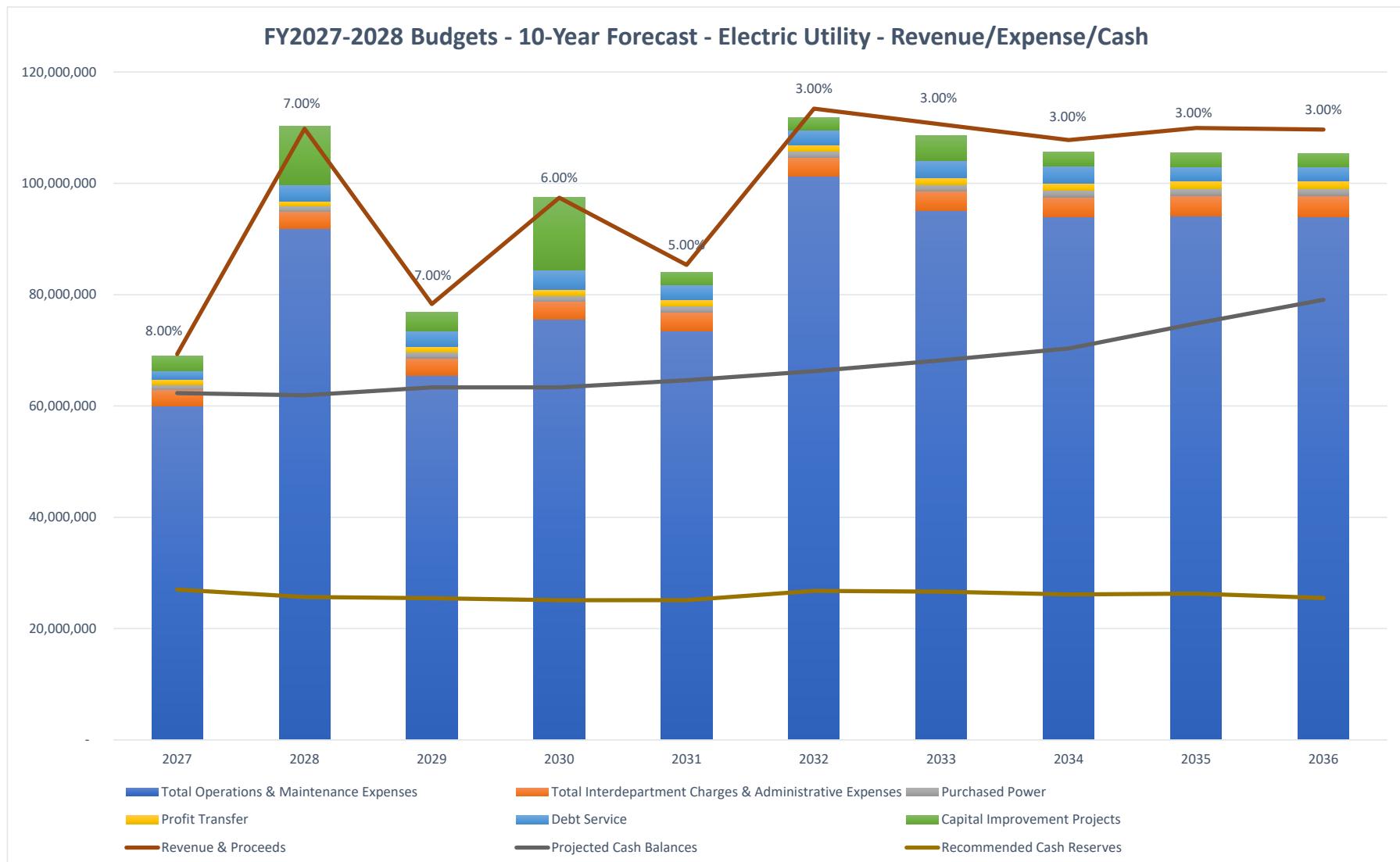
10-Year Forecast Graphs for Revenue, Expense and Cash

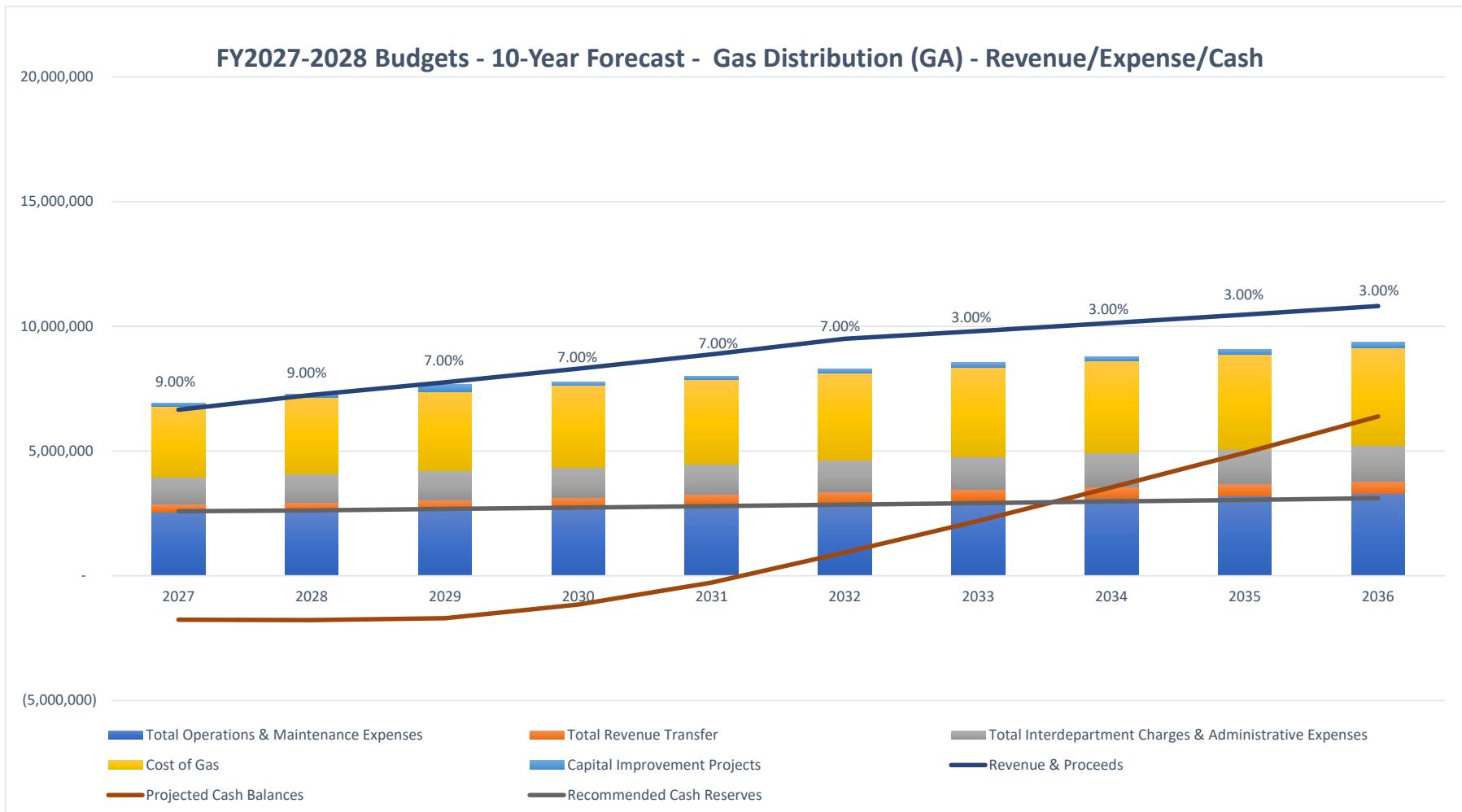


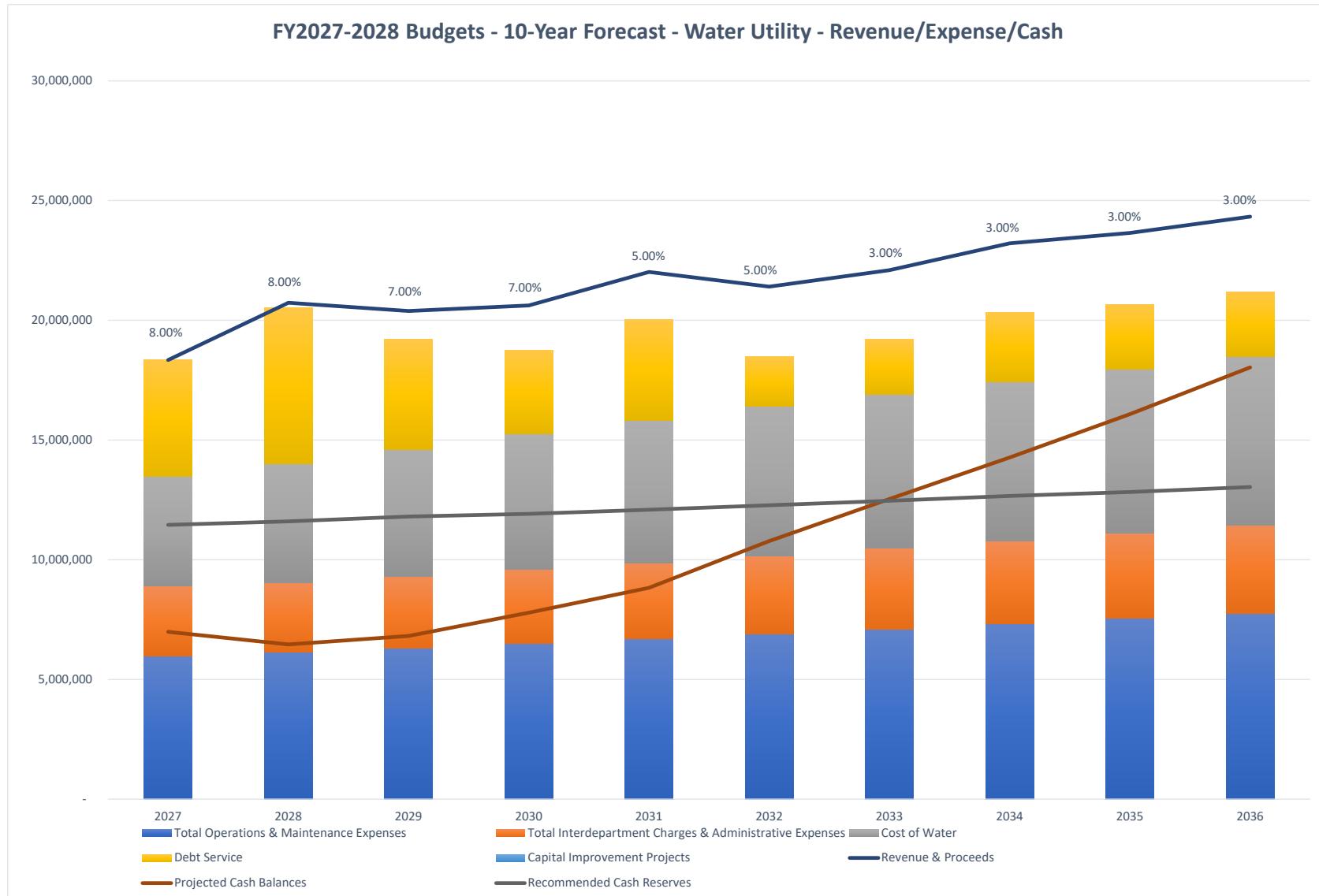
LADPU.com/DPU

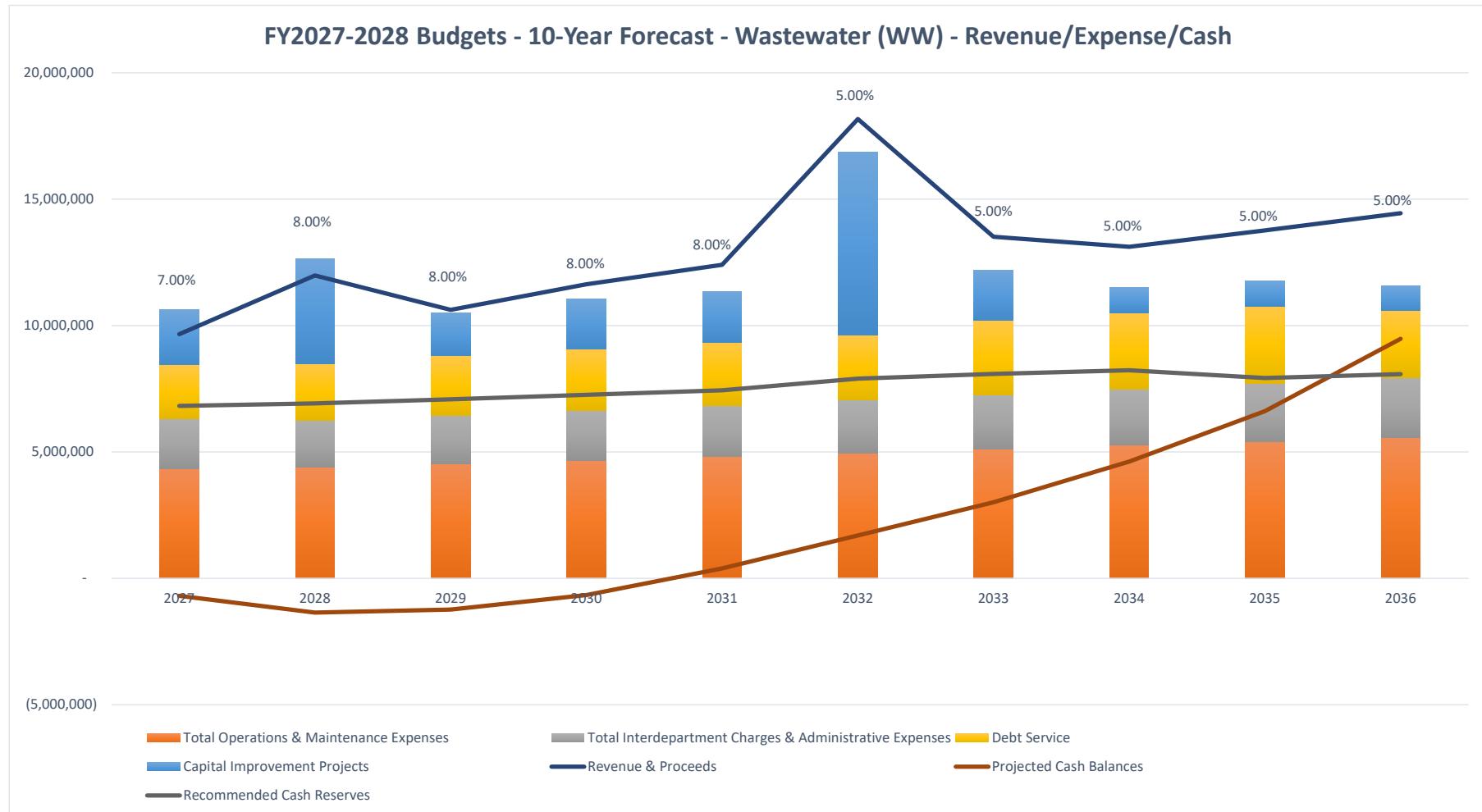


LOS ALAMOS
Department of Public Utilities









Customer Impact (Rates)



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Los Alamos County Department of Public Utilities

Historical & Projected Typical Monthly Bill for Residential

	ELECTRIC 500 kwh	GAS 75 therms	WATER 6,000 gal	SEWER	Total (excludes refuse)	Total \$\$ change	Total % change
FY2018	\$69.60	\$42.50	\$39.06	\$47.45	\$198.61	\$5.24	2.71%
FY2019	\$69.60	\$44.00	\$39.91	\$51.24	\$204.75	\$6.14	3.09%
FY2020	\$69.60	\$42.50	\$43.12	\$54.32	\$209.54	\$4.79	2.34%
FY2021	\$69.60	\$53.75	\$45.23	\$55.95	\$224.53	\$14.99	7.15%
FY2022	\$69.60	\$59.75	\$47.07	\$57.07	\$233.49	\$8.96	3.99%
FY2023**	\$69.60	\$87.51	\$50.20	\$57.93	\$265.24	\$31.75	13.60%
FY2024	\$76.10	\$59.83	\$53.96	\$59.08	\$248.97	(\$16.27)	-6.13%
FY2025	\$83.25	\$61.75	\$58.19	\$60.56	\$263.75	\$14.78	5.94%
FY2026	\$90.75	\$71.25	\$61.87	\$64.80	\$288.67	\$24.92	9.45%
FY2027	\$98.01	\$74.78	\$66.82	\$69.33	\$308.94	\$20.27	7.02%
FY2028	\$97.10	\$78.43	\$71.77	\$74.88	\$322.18	\$13.24	4.29%

TOTAL CHANGE IN MONTHLY BILL FY2018 TO FY2027

\$110.33

** FY2023 gas includes the \$0.44 revenue recovery rate

FY2018 to FY2027 total Change in Monthly Bill **55.6%****FY2016 to FY2025 Change in CPI** **34.1%**

10-Year Financial Forecast



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

TEN-YEAR FINANCIAL FORECAST
ELECTRIC PRODUCTION FUND
FY2027 to FY2036

ELECTRIC PRODUCTION	PROPOSED	PROJECTED	FORECAST							
	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
MWh Sales - LANL	440,492	569,058	554,882	516,282	481,815	743,132	681,925	668,836	659,528	664,547
MWh Sales - LAC Distribution	123,401	124,018	124,638	125,261	125,888	126,517	127,150	127,786	136,850	129,067
Total MWh Sales	563,893	693,076	679,520	641,543	607,703	869,649	809,075	796,622	796,378	793,614
Revenue per MWh	136,911.00	178,054.00	84.79	103.83	103.83	103.83	103.83	103.83	103.83	103.83
REVENUE/CASH INFLOW										
DOE Revenues	37,464,223	\$ 62,856,940	\$ 47,046,319	\$ 53,606,024	\$ 50,027,285	\$ 77,160,064	\$ 70,804,886	\$ 69,445,843	\$ 68,479,385	\$ 68,999,915
Sales to Electric Distribution	10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
Economy Sales	8,660,228	13,723,254	4,851,056	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152
Interest on Cash & Reserves	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Other Judgments/Settlements	-	-	-	-	-	-	-	-	-	-
Bond Federal Subsidy	19,561	14,900	10,063	5,120	-	-	-	-	-	-
TOTAL REV - CASH INFLOWS	58,559,553	91,122,839	64,475,016	74,574,258	71,055,501	98,253,589	91,964,136	90,671,130	90,645,795	90,358,093
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	55,735,562	87,463,131	60,967,123	70,868,566	68,705,501	96,253,589	89,964,136	88,671,130	88,645,795	88,358,093
Debt Service	416,362	413,957	407,893	400,692	-	-	-	-	-	-
Capital	200,000	1,050,000	1,100,000	1,305,000	350,000	-	-	-	-	-
Capital Paid with Debt/Grants	-	-	-	-	-	-	-	-	-	-
TOTAL EXP-CASH OUTFLOWS	56,351,924	88,927,088	62,475,016	72,574,258	69,055,501	96,253,589	89,964,136	88,671,130	88,645,795	88,358,093
NET CASH FLOW	2,207,629	2,195,751	2,000,000							
BEGIN UNRESTRICTED CASH/INV	50,759,570	50,928,199	51,084,950	51,045,950	51,006,950	50,967,950	50,928,950	50,889,950	50,850,950	50,811,950
TRANSFER TO/FROM ELEC DIST	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
TRANSFER TO/FROM RESERVES	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)
END UNRESTRICTED CASH/INV	50,928,199	51,084,950	51,045,950	51,006,950	50,967,950	50,928,950	50,889,950	50,850,950	50,811,950	50,772,950
BEG RESERVE BALANCES	13,724,633	13,763,633	13,802,633	13,841,633	13,880,633	13,919,633	13,958,633	13,997,633	14,036,633	14,075,633
TRANSFER TO/FROM RESERVES	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
END RESERVE BALANCES	13,763,633	13,802,633	13,841,633	13,880,633	13,919,633	13,958,633	13,997,633	14,036,633	14,075,633	14,114,633
RESERVE TARGET	15,051,000	13,578,203	12,558,057	12,544,321	12,412,989	13,441,864	13,193,800	13,167,033	13,174,322	13,181,794

TEN-YEAR FINANCIAL FORECAST
ELECTRIC FUND (EP AND ED)
FY2027 to FY2036

	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
MWh Sales - LANL	440,492	569,058	554,882	516,282	481,815	743,132	681,925	668,836	659,528	664,547
MWh Sales - LAC Distribution	123,401	124,018	124,638	125,261	125,888	126,517	127,150	127,786	136,850	129,067
Total MWh Sales	563,893	693,076	679,520	641,543	607,703	869,649	809,075	796,622	796,378	793,614
Revenue per MWh	136,911.00	178,054.00	84.79	103.83	103.83	103.83	103.83	103.83	103.83	103.83
KWh Sales	123,401,169	124,018,175	124,638,000	125,261,000	125,888,000	126,517,000	127,150,000	127,786,000	136,850,000	129,067,000
Revenue per KWh	0.1683	0.1801	0.1927	0.2043	0.2145	0.2209	0.2276	0.2344	0.2414	0.2487
Rate Increase Percentage	8.0%	7.0%	7.0%	6.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW										
DOE Revenues	37,464,223	62,856,940	47,046,319	53,606,024	50,027,285	77,160,064	70,804,886	69,445,843	68,479,385	68,999,915
Retail Sales Revenue	20,772,471	22,337,677	24,020,769	25,589,287	27,003,244	27,952,311	28,934,929	29,952,050	33,038,879	32,094,672
Economy Sales	8,660,228	13,723,254	4,851,056	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152	5,957,152
Miscellaneous Revenue	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472
Revenue on Recoverable Work	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Grant/Loan/Bond Proceeds	-	8,500,000	-	9,900,000	-	-	2,500,000	-	-	-
Interest on Cash & Reserves	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,033,830	2,082,702	2,135,889	2,249,106
Other Judgments/Settlements	-	-	-	-	-	-	-	-	-	-
Bond Federal Subsidy	67,292	51,259	34,618	17,613	-	-	-	-	-	-
TOTAL REV - CASH INFLOWS	69,320,686	109,825,602	78,309,233	97,426,548	85,344,152	113,425,998	110,587,268	107,794,219	109,967,777	109,657,317
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	63,857,822	95,891,683	69,648,533	79,810,419	77,915,610	105,740,002	99,735,142	98,735,267	99,011,857	99,035,137
Debt Service	1,578,333	2,872,983	2,846,495	3,533,431	2,649,490	2,649,040	3,153,024	3,143,547	2,506,549	2,510,906
Revenue Transfer	893,217	960,521	1,032,894	1,100,340	1,161,140	1,201,950	1,244,202	1,287,939	1,420,672	1,380,071
Capital	2,685,000	2,000,000	3,350,000	3,105,000	2,350,000	2,200,000	2,000,000	2,500,000	2,500,000	2,500,000
Capital Paid with Debt/Grants	-	8,500,000	-	9,900,000	-	-	2,500,000	-	-	-
TOTAL EXP-CASH OUTFLOWS	69,014,372	110,225,187	76,877,922	97,449,190	84,075,240	111,790,992	108,632,368	105,666,753	105,439,078	105,426,114
NET CASH FLOW	306,314	(399,585)	1,431,311	(22,642)	1,268,913	1,635,007	1,954,900	2,127,466	4,528,698	4,231,203
BEGIN UNRESTRICTED CASH/INV TRANSFER TO/FROM RESERVES	40,861,245	41,128,559	40,689,974	42,082,285	42,020,643	43,250,556	44,846,563	46,762,462	48,850,928	51,840,626
END UNRESTRICTED CASH/INV	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(1,539,000)	(3,539,000)
BEG RESERVE BALANCES	41,128,559	40,689,974	42,082,285	42,020,643	43,250,556	44,846,563	46,762,462	48,850,928	51,840,626	52,532,829
TRANSFER TO/FROM RESERVES	21,160,201	21,199,201	21,238,201	21,277,201	21,316,201	21,355,201	21,394,201	21,433,201	21,472,201	23,011,201
END RESERVE BALANCES	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	1,539,000	3,539,000
RESERVE TARGET	21,199,201	21,238,201	21,277,201	21,316,201	21,355,201	21,394,201	21,433,201	21,472,201	23,011,201	26,550,201
	27,016,285	25,673,149	25,471,039	25,100,671	25,101,334	26,769,583	26,651,492	26,131,362	26,290,951	25,492,990

TEN-YEAR FINANCIAL FORECAST
ELECTRIC DISTRIBUTION FUND
FY2027 to FY2036

ELECTRIC DISTRIBUTION	0.03	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
KWh Sales	123,401,169	124,018,175	124,638,000	125,261,000	125,888,000	126,517,000	127,150,000	127,786,000	136,850,000	129,067,000	
Revenue per KWh	0.1683	0.1801	0.1927	0.2043	0.2145	0.2209	0.2276	0.2344	0.2414	0.2487	
Rate Increase Percentage	8.0%	7.0%	7.0%	6.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
<u>REVENUE/CASH INFLOW</u>											
Sales Revenue	\$ 20,772,471	\$ 22,337,677	\$ 24,020,769	\$ 25,589,287	\$ 27,003,244	\$ 27,952,311	\$ 28,934,929	\$ 29,952,050	\$ 33,038,879	\$ 32,094,672	
Bond Federal Subsidy	47,731	36,359	24,555	12,493	-	-	-	-	-	-	-
Interest on Cash & Reserves	-	-	-	-	-	-	33,830	82,702	135,889	249,106	
Miscellaneous Revenue	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	
Revenue on Recoverable Work	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	
Grant/Loan/Bond Proceeds	-	8,500,000	-	9,900,000	-	2,500,000	-	-	-	-	-
Transfers In	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TOTAL REV - CASH INFLOWS	23,176,674	33,230,508	26,401,796	37,858,252	29,359,716	30,308,783	33,825,231	32,391,224	35,531,240	34,700,250	
<u>EXPENSES/CASH OUTFLOWS</u>											
Operational Expenditures	8,122,260	8,428,553	8,681,410	8,941,853	9,210,109	9,486,413	9,771,006	10,064,137	10,366,062	10,677,044	
Debt Service	1,161,971	2,459,026	2,438,602	3,132,739	2,648,490	2,649,040	3,153,024	3,143,547	2,506,549	2,510,906	
Cost of Power	10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027	
Capital	2,485,000	950,000	2,250,000	1,800,000	2,000,000	2,200,000	2,000,000	2,500,000	2,500,000	2,500,000	
Capital Paid with Debt/Grants	-	8,500,000	-	9,900,000	-	2,500,000	-	-	-	-	-
Revenue Transfer	893,217	960,521	1,032,894	1,100,340	1,161,140	1,201,950	1,244,202	1,287,939	1,420,672	1,380,071	
TOTAL EXP-CASH OUTFLOWS	23,077,989	33,825,844	24,970,485	37,880,894	28,090,803	28,673,776	31,870,331	30,263,758	31,002,542	30,469,048	
NET CASH FLOW	98,685	(595,336)	1,431,311	(22,642)	1,268,913	1,635,007	1,954,900	2,127,466	4,528,698	4,231,203	
BEGIN UNRESTRICTED CASH/INV	(9,898,325)	(9,799,640)	(10,394,976)	(8,963,665)	(8,986,307)	(7,717,394)	(6,082,388)	(4,127,488)	(2,000,022)	1,028,676	
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	-	(1,500,000)	(3,500,000)	
END UNRESTRICTED CASH/INV	(9,799,640)	(10,394,976)	(8,963,665)	(8,986,307)	(7,717,394)	(6,082,388)	(4,127,488)	(2,000,022)	1,028,676	1,759,879	
BEG RESERVE BALANCES	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	-	-	1,500,000	3,500,000	
END RESERVE BALANCES	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	12,435,568	
RESERVE TARGET	11,965,286	12,094,946	12,912,982	12,556,351	12,688,345	13,327,719	13,457,693	12,964,329	13,116,629	12,311,196	

TEN-YEAR FINANCIAL FORECAST
GAS FUND
FY2027 to FY2036

GAS	0.03	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Therm Sales		6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000	6,800,000
Revenue per Therm		0.9757	1.0635	1.1380	1.2176	1.3028	1.3940	1.4359	1.4789	1.5233	1.5690
Rate Increase Percentage		9.0%	9.0%	7.0%	7.0%	7.0%	7.0%	3.0%	3.0%	3.0%	3.0%
<u>REVENUE/CASH INFLOW</u>											
Sales Revenue		\$ 6,634,731	\$ 7,231,857	\$ 7,738,087	\$ 8,279,753	\$ 8,859,336	\$ 9,479,490	\$ 9,763,874	\$ 10,056,791	\$ 10,358,494	\$ 10,669,249
Interest on Cash & Reserves		-	-	-	-	-	-	23,323	55,016	88,542	123,357
Miscellaneous Revenue		-	-	-	-	-	-	-	-	-	-
Revenue on Recoverable Work		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfers In		-	-	-	-	-	-	-	-	-	-
TOTAL REV - CASH INFLOWS		6,654,731	7,251,857	7,758,087	8,299,753	8,879,336	9,499,490	9,807,197	10,131,807	10,467,036	10,812,607
<u>EXPENSES/CASH OUTFLOWS</u>											
Operational Expenditures		3,653,958	3,727,750	3,839,583	3,954,771	4,073,415	4,195,618	4,321,487	4,451,132	4,584,666	4,722,206
Cost of Gas		2,836,777	3,091,493	3,185,000	3,281,000	3,380,000	3,482,000	3,587,000	3,695,000	3,806,000	3,921,000
Capital		135,000	110,000	295,000	130,000	130,000	175,000	175,000	175,000	200,000	220,000
Capital Paid with Debt/Grants		-	-	-	-	-	-	-	-	-	-
Revenue Transfer		309,842	337,728	361,369	386,665	413,731	442,693	455,973	469,653	483,742	498,254
TOTAL EXP-CASH OUTFLOWS		6,935,577	7,266,971	7,680,952	7,752,436	7,997,146	8,295,311	8,539,460	8,790,785	9,074,408	9,361,460
NET CASH FLOW		(280,845)	(15,114)	77,135	547,317	882,190	1,204,179	1,267,737	1,341,022	1,392,628	1,451,147
BEGIN UNRESTRICTED CASH/INV		(2,481,950)	(2,762,795)	(2,777,909)	(2,700,774)	(2,153,456)	(1,271,266)	(67,088)	700,649	1,541,671	2,434,299
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	(500,000)	(500,000)	(500,000)	(650,000)
END UNRESTRICTED CASH/INV		(2,762,795)	(2,777,909)	(2,700,774)	(2,153,456)	(1,271,266)	(67,088)	700,649	1,541,671	2,434,299	3,235,446
BEG RESERVE BALANCES		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	500,000	500,000	500,000	650,000
END RESERVE BALANCES		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000	3,150,000
RESERVE TARGET - 180 Days		2,585,524	2,621,682	2,676,481	2,732,923	2,791,058	2,850,938	2,912,614	2,976,140	3,041,571	3,108,966

TEN-YEAR FINANCIAL FORECAST
WATER FUND (DW AND WP)
FY2027 to FY2036

	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
Potable Kgal Sales	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Revenue per Kgal	5.4270	5.8611	6.2714	6.7104	7.0459	7.3982	7.6202	7.8488	8.0843	8.3268
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
Non-Potable Kgal Sales	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300
Revenue per Kgal	4.0245	4.3465	4.6507	4.9763	5.2251	5.4864	5.6510	5.8205	5.9951	6.1750
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
Kgal Retail Sales	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000
Revenue per Kgal	10.7787	11.6410	12.4559	13.3278	13.9942	14.6939	15.1348	15.5888	16.0565	16.5382
Rate Increase Percentage	8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
<u>REVENUE/CASH INFLOW</u>										
Potable Sales Revenue	\$ 5,698,329	\$ 6,154,195	\$ 6,584,989	\$ 7,045,938	\$ 7,398,235	\$ 7,768,147	\$ 8,001,191	\$ 8,241,227	\$ 8,488,464	\$ 8,743,118
Non-Potable Sales Revenue	391,586	422,913	452,517	484,193	508,403	533,823	549,838	566,333	583,323	600,823
Retail Sales Revenue	8,191,848	8,847,196	9,466,500	10,129,155	10,635,612	11,167,393	11,502,415	11,847,487	12,202,912	12,568,999
Interest on Cash & Reserves	125,811	102,503	82,427	76,219	81,182	88,050	118,683	152,351	190,917	231,177
Bond Federal Subsidy	8,496	6,472	4,371	2,224	-	-	-	-	-	-
Miscellaneous Revenue	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Revenue on Recoverable Work	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grant/Loan/Bond Proceeds	3,840,000	5,116,000	3,716,000	2,800,000	3,310,000	1,762,000	1,840,000	2,320,000	2,100,000	2,100,000
TOTAL REV - CASH INFLOWS	18,341,070	20,734,280	20,391,804	20,622,729	22,018,433	21,404,413	22,097,127	23,212,398	23,650,616	24,329,116
<u>EXPENSES/CASH OUTFLOWS</u>										
Operational Expenditures	8,892,424	9,038,076	9,309,219	9,588,496	9,876,152	10,172,437	10,477,611	10,791,940	11,115,699	11,449,171
Debt Service	926,593	1,110,589	1,181,831	1,256,143	1,227,410	1,263,682	1,304,238	1,342,012	1,389,639	1,394,026
Capital	1,030,000	1,404,000	879,000	700,000	890,000	303,000	460,000	580,000	600,000	600,000
Capital Paid with Debt/Grants	3,840,000	5,116,000	3,716,000	2,800,000	3,310,000	1,762,000	1,840,000	2,320,000	2,100,000	2,100,000
TOTAL EXP-CASH OUTFLOWS	14,689,017	16,668,665	15,086,050	14,344,639	15,303,562	13,501,119	14,081,849	15,033,952	15,205,338	15,543,197
NET CASH FLOW	3,652,053	4,065,615	5,305,754	6,278,090	6,714,870	7,903,294	8,015,278	8,178,446	8,445,278	8,785,920
BEGIN UNRESTRICTED CASH/INV	(1,268,079)	(2,204,298)	(3,094,017)	(3,090,471)	(2,485,742)	(1,727,902)	(79,490)	993,261	1,335,903	1,646,303
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	(500,000)	(1,200,000)	(1,300,000)	(1,000,000)
END UNRESTRICTED CASH/INV	2,383,974	1,861,317	2,211,737	3,187,619	4,229,128	6,175,392	7,435,789	7,971,707	8,481,181	9,432,222
BEG RESERVE BALANCES	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	6,300,762	7,600,762
TRANSFER TO/FROM RESERVES	-	-	-	-	-	-	500,000	1,200,000	1,300,000	1,000,000
END RESERVE BALANCES	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	6,300,762	7,600,762	8,600,762
RESERVE TARGET	11,456,162	11,598,773	11,805,946	11,914,059	12,091,282	12,277,017	12,464,326	12,665,975	12,829,004	13,035,515

TEN-YEAR FINANCIAL FORECAST
WATER DISTRIBUTION FUND
FY2027 to FY2036

WATER DISTRIBUTION	0.03	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Kgal Retail Sales		760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000
Revenue per Kgal		10.7787	11.6410	12.4559	13.3278	13.9942	14.6939	15.1348	15.5888	16.0565	16.5382
Rate Increase Percentage		8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
<u>REVENUE/CASH INFLOW</u>											
Sales Revenue		\$ 8,191,848	\$ 8,847,196	\$ 9,466,500	\$ 10,129,155	\$ 10,635,612	\$ 11,167,393	\$ 11,502,415	\$ 11,847,487	\$ 12,202,912	\$ 12,568,999
Interest on Cash & Reserves		-	-	-	-	-	-	-	8,487	22,634	34,410
Miscellaneous Revenue		60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Revenue on Recoverable Work		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grant/Loan/Bond Proceeds		1,200,000	1,000,000	416,000	480,000	560,000	1,212,000	640,000	720,000	900,000	900,000
TOTAL REV - CASH INFLOWS		9,476,848	9,932,196	9,967,500	10,694,155	11,280,612	12,464,393	12,227,415	12,660,974	13,210,546	13,588,409
<u>EXPENSES/CASH OUTFLOWS</u>											
Operational Expenditures		3,657,497	3,644,878	3,754,225	3,866,852	3,982,858	4,102,344	4,225,415	4,352,178	4,482,744	4,617,227
Cost of Water		4,588,272	4,955,334	5,302,207	5,673,362	5,957,030	6,254,881	6,442,528	6,635,804	6,834,878	7,039,924
Debt Service		0	118,665	139,193	147,733	157,587	169,083	193,965	207,104	221,884	240,361
Capital		35,000	300,000	104,000	120,000	140,000	303,000	160,000	180,000	300,000	300,000
Capital Paid with Debt/Grants		1,200,000	1,000,000	416,000	480,000	560,000	1,212,000	640,000	720,000	900,000	900,000
TOTAL EXP-CASH OUTFLOWS		9,480,769	10,018,877	9,715,626	10,287,947	10,797,475	12,041,309	11,661,908	12,095,086	12,739,506	13,097,512
<u>NET CASH FLOW</u>		(3,921)	(86,681)	251,874	406,208	483,137	423,084	565,506	565,888	471,040	490,897
BEGIN UNRESTRICTED CASH/INV		(1,699,740)	(1,703,661)	(1,790,342)	(1,538,468)	(1,132,260)	(649,123)	(226,039)	(339,468)	(405,356)	(376,396)
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	-	(500,000)	(500,000)	(500,000)
END UNRESTRICTED CASH/INV		(1,703,661)	(1,790,342)	(1,538,468)	(1,132,260)	(649,123)	(226,039)	(339,468)	405,356	376,396	367,292
BEG RESERVE BALANCES		-	-	-	-	-	-	-	500,000	1,000,000	
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	-	500,000	500,000	500,000
END RESERVE BALANCES		-	-	-	-	-	-	-	500,000	1,000,000	1,500,000
RESERVE TARGET - 180 Days		5,461,400	5,475,745	5,537,865	5,602,906	5,671,246	5,754,676	5,828,119	5,905,013	5,987,467	6,071,840

TEN-YEAR FINANCIAL FORECAST
WATER PRODUCTION FUND
FY2027 to FY2036

WATER PRODUCTION	0.03	PROPOSED	PROJECTED	FORECAST							
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Potable Kgal Sales		1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Revenue per Kgal		5.4270	5.8611	6.2714	6.7104	7.0459	7.3982	7.6202	7.8488	8.0843	8.3268
Rate Increase Percentage		8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
Non-Potable Kgal Sales		97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300	97,300
Revenue per Kgal		4.0245	4.3465	4.6507	4.9763	5.2251	5.4864	5.6510	5.8205	5.9951	6.1750
Rate Increase Percentage		8.0%	8.0%	7.0%	7.0%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%
REVENUE/CASH INFLOW											
Potable Sales Revenue		\$ 5,698,329	\$ 6,154,195	\$ 6,584,989	\$ 7,045,938	\$ 7,398,235	\$ 7,768,147	\$ 8,001,191	\$ 8,241,227	\$ 8,488,464	\$ 8,743,118
Non-Potable Sales Revenue		\$ 391,586	\$ 422,913	\$ 452,517	\$ 484,193	\$ 508,403	\$ 533,823	\$ 549,838	\$ 566,333	\$ 583,323	\$ 600,823
Interest on Cash & Reserves		125,811	102,503	82,427	76,219	81,182	88,050	118,683	143,864	168,283	196,767
Bond Federal Subsidy		8,496	6,472	4,371	2,224	-	-	-	-	-	-
Miscellaneous Revenue		-	-	-	-	-	-	-	-	-	-
Grant/Loan/Bond Proceeds		2,640,000	4,116,000	3,300,000	2,320,000	2,750,000	550,000	1,200,000	1,600,000	1,200,000	1,200,000
TOTAL REV - CASH INFLOWS		8,864,222	10,802,084	10,424,305	9,928,575	10,737,820	8,940,020	9,869,712	10,551,424	10,440,070	10,740,708
EXPENSES/CASH OUTFLOWS											
Operational Expenditures		5,234,927	5,393,198	5,554,994	5,721,644	5,893,294	6,070,093	6,252,196	6,439,762	6,632,955	6,831,944
Debt Service		926,593	991,924	1,042,638	1,108,410	1,069,824	1,094,599	1,110,272	1,134,908	1,167,755	1,153,665
Capital		995,000	1,104,000	775,000	580,000	750,000	-	300,000	400,000	300,000	300,000
Capital Paid with Debt/Grants		2,640,000	4,116,000	3,300,000	2,320,000	2,750,000	550,000	1,200,000	1,600,000	1,200,000	1,200,000
TOTAL EXP-CASH OUTFLOWS		9,796,520	11,605,122	10,672,632	9,730,054	10,463,118	7,714,692	8,862,468	9,574,670	9,300,710	9,485,609
NET CASH FLOW		(932,298)	(803,038)	(248,327)	198,520	274,703	1,225,328	1,007,244	976,754	1,139,360	1,255,099
BEGIN UNRESTRICTED CASH/INV		431,660	(500,638)	(1,303,676)	(1,552,003)	(1,353,482)	(1,078,780)	146,549	653,793	930,547	1,269,907
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	(500,000)	(700,000)	(800,000)	(500,000)
END UNRESTRICTED CASH/INV		(500,638)	(1,303,676)	(1,552,003)	(1,353,482)	(1,078,780)	146,549	653,793	930,547	1,269,907	2,025,006
BEG RESERVE BALANCES		4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	500,000	700,000	800,000	500,000
END RESERVE BALANCES		4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762	7,100,762
RESERVE TARGET - 180 Days		5,994,762	6,123,028	6,268,081	6,311,153	6,420,036	6,522,341	6,636,207	6,760,962	6,841,536	6,963,675

TEN-YEAR FINANCIAL FORECAST
WASTEWATER FUND
FY2027 to FY2036

WASTEWATER	PROPOSED 2027	PROJECTED 2028	FORECAST 2029	FORECAST 2030	FORECAST 2031	FORECAST 2032	FORECAST 2033	FORECAST 2034	FORECAST 2035	FORECAST 2036
REVENUE/CASH INFLOW										
Thousands of Gallons Processed	368,333	368,333	368,333	368,333	368,333	368,333	368,333	368,333	368,333	368,333
Sewer Rate Increase	7%	8%	8%	8%	8%	5%	5%	5%	5%	5%
Sales Revenue	\$ 7,641,167	\$ 8,252,461	\$ 8,912,658	\$ 9,625,671	\$ 10,395,725	\$ 10,915,512	\$ 11,461,288	\$ 12,034,353	\$ 12,636,071	\$ 13,267,875
Interest on Cash & Reserves	7,138	-	-	-	-	9,867	42,341	75,128	115,538	165,352
Revenue on Recoverable Work	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Grant/Loan/Bond Proceeds	2,000,000	3,720,000	1,700,000	2,000,000	2,000,000	7,235,000	2,000,000	1,000,000	1,000,000	1,000,000
Net Transfers In/Out										
TOTAL REV - CASH INFLOWS	9,658,305	11,982,461	10,622,658	11,635,671	12,405,725	18,170,379	13,513,629	13,119,481	13,761,609	14,443,227
EXPENSES/CASH OUTFLOWS										
Operational Expenditures	6,303,375	6,263,995	6,451,915	6,645,473	6,844,838	7,050,184	7,261,690	7,479,541	7,703,928	7,935,046
Debt Service	2,147,709	2,230,912	2,349,344	2,419,999	2,503,122	2,586,245	2,940,436	3,023,559	3,065,120	2,646,528
Capital	185,000	430,000	-	-	-	-	-	-	-	-
Capital Paid with Debt/Grants	2,000,000	3,720,000	1,700,000	2,000,000	2,000,000	7,235,000	2,000,000	1,000,000	1,000,000	1,000,000
TOTAL EXP-CASH OUTFLOWS	10,636,084	12,644,907	10,501,259	11,065,472	11,347,960	16,871,429	12,202,126	11,503,100	11,769,048	11,581,574
NET CASH FLOW	(977,779)	(662,446)	121,399	570,199	1,057,765	1,298,950	1,311,503	1,616,381	1,992,560	2,861,652
BEGIN UNRESTRICTED CASH/INV	(367,074)	(1,344,852)	(2,007,298)	(1,885,900)	(1,315,701)	(257,936)	541,014	852,517	968,899	961,459
TRANSFER TO/FROM RESERVES	-	-	-	-	-	(500,000)	(1,000,000)	(1,500,000)	(2,000,000)	(2,500,000)
END UNRESTRICTED CASH/INV	(1,344,852)	(2,007,298)	(1,885,900)	(1,315,701)	(257,936)	541,014	852,517	968,899	961,459	1,323,111
BEG RESERVE BALANCES	652,613	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613
TRANSFER TO/FROM RESERVES	-	-	-	-	-	500,000	1,000,000	1,500,000	2,000,000	2,500,000
END RESERVE BALANCES	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613	8,152,613
RESERVE TARGET	6,820,668	6,919,804	7,082,539	7,260,506	7,441,318	7,896,128	8,082,889	8,231,198	7,922,555	8,077,364

Debt Coverage Ratio Projection

Los Alamos County Department of Public Utilities

Debt Profile - Current & Proposed

Net System Revenue of the Joint Utility System

Fiscal Year	Senior Lien Tier	Subordinate Lien Tier	Super Subordinate Lien Tier	Total Debt Service	Total Operating Net Revenue	Debt Service Coverage Ratio
2027	1,034,901	1,064,035	2,553,696	4,652,631	5,349,530	1.15
2028	1,021,300	2,478,989	2,714,189	6,214,479	5,275,385	0.85
2029	995,484	2,475,333	2,906,854	6,377,670	9,551,655	1.50
2030	975,204	3,180,579	3,053,791	7,209,573	9,121,607	1.27
2031	-	3,184,630	3,194,393	6,379,022	10,911,579	1.71
2032	-	3,185,178	3,313,788	6,498,966	12,109,191	1.86
2033	-	3,689,163	3,708,534	7,397,697	12,442,065	1.68
2034	-	3,679,687	3,829,431	7,509,118	13,640,104	1.82
2035	-	3,042,688	3,918,620	6,961,308	16,728,700	2.40
2036	-	3,047,046	3,504,414	6,551,460	17,488,322	2.67
Total	4,026,890	29,027,327	32,697,709	65,751,926	112,618,138	

2.3 Objective - Meet financial reserve targets within our 10-year financial policy, with a debt coverage ratio of 1.3 or greater every fiscal year.

Schedule of Funds



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LOS ALAMOS
Department of Public Utilities

Cash Projection by Priority of Budgeted Expenditures Schedule**FY2027 Budget**

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Beginning Cash - Unrestricted per FY25 ACFR	\$ 4,543,935	\$ (4,238,636)	\$ (120,873)	\$ 7,336,376	\$ 955,968	\$ 4,285,298	\$ 12,762,069
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 59,898,122	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 73,587,065
Total Cash Per FY25 ACFR	\$ 64,442,057	\$ 3,196,933	\$ 879,127	\$ 11,937,138	\$ 955,968	\$ 4,937,911	\$ 86,349,135
Beginning Cash - Unrestricted per FY26 Projected	\$ 50,759,570	\$ (9,898,325)	\$ (2,481,950)	\$ 431,660	\$ (1,699,740)	\$ (367,074)	\$ 36,744,142
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 13,724,633	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 27,413,576
Total Cash Per FY26 Projected	\$ 64,484,203	\$ (2,462,757)	\$ (1,481,950)	\$ 5,032,422	\$ (1,699,740)	\$ 285,539	\$ 64,157,718
Total Budgeted Revenue (<i>including transfers-in/grants/loans</i>) FY27	48,144,012	23,176,674	6,654,731	4,275,950	9,476,848	9,658,305	101,386,521
Intrafund Charges/Commodities FY27	10,415,541	(10,415,541)	(2,836,777)	4,588,272	(4,588,272)	-	(2,836,777)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>							
1. Current Operations Budget (Including Normal Maintenance) Expense	(55,727,062)	(7,483,476)	(3,476,129)	(5,234,927)	(3,657,497)	(6,303,375)	(81,882,466)
2. Bond & Other Debt Service Expense	(416,362)	(1,161,971)	-	(926,593)	-	(2,147,709)	(4,652,635)
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense		(502,784)	(115,829)	-	-	-	(618,613)
4b. In Lieu Taxes (paid to the General Fund) Expense	(8,500)	(136,000)	(62,000)	-	-	-	(206,500)
5. Capital Additions and Improvements for FY2027 - Capital Expense	(200,000)	(2,485,000)	(135,000)	(3,635,000)	(1,235,000)	(2,185,000)	(9,875,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds							
3a. Replacement Reserve (<i>Capital Expenditures Reserve</i>) Net Addition/Reduction							
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve							
w. Net Add/Reduction - Util Operating Reserve							
x. Net Add/Reduction - Util Retirement/Reclamation Reserve							
y. Net Add/Reduction - Util Rate Stabilization Reserve							
z. Net Add/Reduction - Util Contingency Reserve							
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	-	-	-	-	-	-	-
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(56,351,924)	(22,184,772)	(6,625,735)	(9,796,520)	(9,480,769)	(10,636,084)	(115,075,804)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 2,207,629	\$ 991,902	\$ 28,997	\$ (932,298)	\$ (3,921)	\$ (977,779)	\$ 1,314,530
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools)	-	(893,217)	(309,842)	-	-	-	(1,203,059)
Transfers to Other Funds	(2,000,000)						(2,000,000)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ 207,629	\$ 98,685	\$ (280,845)	\$ (932,298)	\$ (3,921)	\$ (977,779)	\$ (1,888,529)
Projected Ending Cash - Unrestricted FY27 Proposed	\$ 52,367,199	\$ (9,799,640)	\$ (2,762,795)	\$ (500,638)	\$ (1,703,661)	\$ (1,344,852)	\$ 36,255,613
Projected Ending Cash - Restricted FY27 Proposed	\$ 12,324,633	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 26,013,576

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 Budget

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Total Projected Ending Cash FY27 Proposed	\$ 64,691,832	\$ (2,364,072)	\$ (1,762,795)	\$ 4,100,125	\$ (1,703,661)	\$ (692,239)	\$ 62,269,189
Funded Reserve Balances	\$ 12,324,633	\$ 7,435,568	\$ 1,000,000	\$ 4,600,762	\$ -	\$ 652,613	\$ 25,974,576
Reserve Targets	\$ 15,051,000	\$ 11,965,286	\$ 2,585,524	\$ 5,994,762	\$ 5,461,400	\$ 6,820,668	\$ 47,878,640
Total Reserves Over<Under> Target	\$ (2,726,367)	\$ (4,529,717)	\$ (1,585,524)	\$ (1,394,000)	\$ (5,461,400)	\$ (6,168,055)	\$ (21,904,063)

Schedule of Funds
FY2027 Budget

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Operations Reserve (180 days of bud operations and maint, excluding commodities)							
Beginning Balance FY2025 ACFR	1,829,600	4,142,300	1,000,000	2,246,500	-	313,313	9,531,713
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	1,829,600	4,142,300	1,000,000	2,246,500	-	313,313	
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	1,829,600	4,142,300	1,000,000	2,246,500	-	313,313	9,531,713
TARGET FY2027	4,870,304	3,979,907	1,790,439	2,565,114	1,792,173	3,088,654	18,086,592
Debt Service Reserve (as required by loan docs)							
Beginning Balance FY2025 ACFR	626,194	1,435,568	-	158,531	-	-	2,220,293
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	626,194	1,435,568	-	158,531	-	-	
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	626,194	1,435,568	-	158,531	-	-	2,220,293
TARGET FY2027	413,957	2,459,026	-	991,924	118,665	2,230,912	6,214,484
Retirement/Reclamation Reserve (per agreements)							
Beginning Balance FY2025 ACFR	9,521,439	-	-	-	-	-	9,521,439
Net Change in Reserve FY2026 to be booked June 30	39,000	-	-	-	-	-	-
Projected Balance FY2026	9,560,439	-	-	-	-	-	
Budgeted Additions to the Reserve FY2027	39,000	-	-	-	-	-	39,000
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	9,599,439	-	-	-	-	-	9,560,439
TARGET FY2027	9,521,439	-	-	-	-	-	9,521,439
Capital Expenditures Reserve							
Beginning Balance FY2025 ACFR	308,400	1,257,700	-	1,745,731	-	-	3,311,831
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	308,400	1,257,700	-	1,745,731	-	-	
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	308,400	1,257,700	-	1,745,731	-	-	3,311,831
TARGET FY2027 (annual deprec + 2.5%)	245,300	1,384,184	525,085	1,937,724	655,087	1,001,102	5,748,481
Rate Stabilization Reserve (where pass-through rate for commodities not in place)							
Beginning Balance FY2025 ACFR	-	-	-	-	-	-	-
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	-	-	-	-	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	-	-	-	-	-	-	-
TARGET FY2027	-	3,524,169	-	-	2,695,475	-	6,219,644

Schedule of Funds
FY2027 Budget

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)							
Beginning Balance FY2025 ACFR	-	600,000	-	450,000	-	339,300	1,389,300
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	-	600,000	-	450,000	-	339,300	
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	-	600,000	-	450,000	-	339,300	1,389,300
TARGET FY2027	-	618,000	270,000	500,000	200,000	500,000	2,088,000
Bond Proceeds Restricted							
Beginning Balance FY2025 ACFR	-	-	-	-	-	-	-
Net Change in Reserve FY2026 to be booked June 30	-	-	-	-	-	-	-
Projected Balance FY2026	-	-	-	-	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	-	-	-	-	-	-	-
TARGET FY2027	-	-	-	-	-	-	-
TOTAL RESERVES/RESTRICTED CASH							
Beginning Balance FY2025 ACFR	12,285,633	7,435,568	1,000,000	4,600,762	-	652,613	25,974,576
Net Change in Reserve FY2026 to be booked June 30	12,324,633	7,435,568	1,000,000	4,600,762	-	652,613	-
Projected Balance FY2026	-	-	-	-	-	-	-
Budgeted Additions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve FY2027	-	-	-	-	-	-	-
Budgeted Balance FY2027	12,324,633	7,435,568	1,000,000	4,600,762	-	652,613	25,974,576
TARGET FY2027	15,051,000	11,965,286	2,585,524	5,994,762	5,461,400	6,820,668	47,878,640
Total Reserves Over<Under> Target	(2,726,367)	(4,529,717)	(1,585,524)	(1,394,000)	(5,461,400)	(6,168,055)	(21,904,063)

Capital Plan with Funding Sources Schedule**FY2027 Budget**

See 10-Year Capital Plan for Detailed Listing of Projects

	Electric Prod	Elec Dist	Gas	Water Prod	Water Dist	Wastewater	TOTAL
Capital Projects Funded through Reserve or Unrestricted Cash	200,000	2,485,000	135,000	995,000	35,000	185,000	4,035,000
Capital Projects Funded through Debt	-	-	-	1,056,000	924,000	1,500,000	3,480,000
Capital Projects Funded through Grants	-	-	-	1,584,000	276,000	500,000	2,360,000
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-
Total Capital Projects	200,000	2,485,000	135,000	3,635,000	1,235,000	2,185,000	9,875,000

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036

ELECTRIC PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 4,543,935									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 59,898,122									
Total Cash Per FY25 ACFR	\$ 64,442,057									
Beginning Cash - Unrestricted per FY26 Projected	\$ 50,759,570	\$ 52,355,212	\$ 52,511,963	\$ 52,472,963	\$ 52,433,963	\$ 52,394,963	\$ 52,355,963	\$ 52,316,963	\$ 52,277,963	\$ 52,238,963
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 13,724,633	\$ 12,336,620	\$ 12,375,620	\$ 12,414,620	\$ 12,453,620	\$ 12,492,620	\$ 12,531,620	\$ 12,570,620	\$ 12,609,620	\$ 12,648,620
Total Cash Per FY26 Projected	\$ 64,484,203	\$ 64,691,832	\$ 64,887,583							
Total Budgeted Revenue (<i>including transfers-in/grants/loans</i>)	48,144,012	78,595,094	53,907,437	61,568,296	57,984,436	85,117,215	78,762,038	77,402,995	76,436,537	76,957,067
Intrafund Charges/Commodities	10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(55,727,062)	(87,454,631)	(60,958,623)	(70,860,066)	(68,697,001)	(96,245,089)	(89,955,636)	(88,662,630)	(88,637,295)	(88,349,593)
2. Bond & Other Debt Service Expense	(416,362)	(413,957)	(407,893)	(400,692)	-	-	-	-	-	-
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(200,000)	(1,050,000)	(1,100,000)	(1,305,000)	(350,000)	-	-	-	-	-
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (<i>Capital Expenditures Reserve</i>) Net Addition/Reduction A	-	-	-	-	-	-	-	-	-	-
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	-
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	-	-	-	-
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	-
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves A	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)	(39,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	2,207,629	2,195,751	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 2,207,629	\$ 2,195,751	\$ 2,000,000							
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Projected Ending Cash - Unrestricted	\$ 52,355,212	\$ 52,511,963	\$ 52,472,963	\$ 52,433,963	\$ 52,394,963	\$ 52,355,963	\$ 52,316,963	\$ 52,277,963	\$ 52,238,963	\$ 52,199,963
Projected Ending Cash - Restricted	\$ 12,336,620	\$ 12,375,620	\$ 12,414,620	\$ 12,453,620	\$ 12,492,620	\$ 12,531,620	\$ 12,570,620	\$ 12,609,620	\$ 12,648,620	\$ 12,687,620
Total Projected Ending Cash	\$ 64,691,832	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583	\$ 64,887,583
Funded Reserve Balances	\$ 12,336,620	\$ 12,375,620	\$ 12,414,620	\$ 12,453,620	\$ 12,492,620	\$ 12,531,620	\$ 12,570,620	\$ 12,609,620	\$ 12,648,620	\$ 12,687,620
Reserve Targets	\$ 15,051,000	\$ 13,578,203	\$ 12,558,057	\$ 12,544,321	\$ 12,412,989	\$ 13,441,864	\$ 13,193,800	\$ 13,167,033	\$ 13,174,322	\$ 13,181,794
Total Reserves Over<Under> Target	\$ (2,714,380)	\$ (1,202,583)	\$ (143,437)	\$ (90,701)	\$ 79,631	\$ (910,244)	\$ (623,180)	\$ (557,413)	\$ (525,702)	\$ (494,174)

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds

FY2027 to FY2036

ELECTRIC PRODUCTION

Schedule of Funds
FY2027 to FY2036
ELECTRIC PRODUCTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-	-	-	-	-	-	-	-	-
Bond Proceeds Restricted										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-	-	-	-	-	-	-	-	-
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	12,297,620	12,336,620	12,375,620	12,414,620	12,453,620	12,492,620	12,531,620	12,570,620	12,609,620	12,648,620
Budgeted Additions to the Reserve	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000	39,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	12,336,620	12,375,620	12,414,620	12,453,620	12,492,620	12,531,620	12,570,620	12,609,620	12,648,620	12,687,620
TARGET	15,051,000	13,578,203	12,558,057	12,544,321	12,412,989	13,441,864	13,193,800	13,167,033	13,174,322	13,181,794
Total Reserves Over<Under> Target	(2,714,380)	(1,202,583)	(143,437)	(90,701)	79,631	(910,244)	(623,180)	(557,413)	(525,702)	(494,174)

Capital Plan with Funding Sources Schedule**FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

ELECTRIC PRODUCTION

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	200,000	1,050,000	1,100,000	1,305,000	350,000	-	-	-	-	-
Capital Projects Funded through Debt	-	-	-	-	-	-	-	-	-	-
Capital Projects Funded through Grants										
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	200,000	1,050,000	1,100,000	1,305,000	350,000	-	-	-	-	-

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036

ELECTRIC DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ (4,238,636)									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 7,435,568									
Total Cash Per FY25 ACFR	\$ 3,196,933									
Beginning Cash - Unrestricted per FY26 Projected	\$ (9,898,325)	\$ (9,799,640)	\$ (10,394,976)	\$ (8,963,665)	\$ (8,986,307)	\$ (7,717,394)	\$ (6,082,388)	\$ (4,127,488)	\$ (2,000,022)	\$ 1,028,676
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 8,935,568
Total Cash Per FY26 Projected	\$ (2,462,757)	\$ (2,364,072)	\$ (2,959,408)	\$ (1,528,096)	\$ (1,550,739)	\$ (281,826)	\$ 1,353,181	\$ 3,308,081	\$ 5,435,546	\$ 9,964,244
Total Budgeted Revenue (including transfers-in/grants/loans)	23,176,674	33,230,508	26,401,796	37,858,252	29,359,716	30,308,783	33,825,231	32,391,224	35,531,240	34,700,250
Intrafund Charges/Commodities	(10,415,541)	(12,527,744)	(10,567,578)	(13,005,962)	(13,071,064)	(13,136,374)	(13,202,099)	(13,268,135)	(14,209,259)	(13,401,027)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(7,483,476)	(7,789,769)	(8,042,626)	(8,303,069)	(8,571,325)	(8,847,629)	(9,132,222)	(9,425,353)	(9,727,278)	(10,038,260)
2. Bond & Other Debt Service Expense	(1,161,971)	(2,459,026)	(2,438,602)	(3,132,739)	(2,648,490)	(2,649,040)	(3,153,024)	(3,143,547)	(2,506,549)	(2,510,906)
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)	(502,784)
4b. In Lieu Taxes (paid to the General Fund) Expense	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)	(136,000)
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(2,485,000)	(9,450,000)	(2,250,000)	(11,700,000)	(2,000,000)	(2,200,000)	(4,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A	-	-	-	-	-	-	-	-	200,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	(200,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	-	-	1,000,000	-
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	3,300,000
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	-
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A	-	-	-	-	-	-	-	(1,000,000)	(3,300,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(22,184,772)	(32,865,323)	(23,937,591)	(36,780,554)	(26,929,663)	(27,471,826)	(30,626,129)	(28,975,819)	(29,581,870)	(29,088,977)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 991,902	\$ 365,185	\$ 2,464,205	\$ 1,077,698	\$ 2,430,053	\$ 2,836,957	\$ 3,199,102	\$ 3,415,405	\$ 5,949,370	\$ 5,611,274
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	(893,217)	(960,521)	(1,032,894)	(1,100,340)	(1,161,140)	(1,201,950)	(1,244,202)	(1,287,939)	(1,420,672)	(1,380,071)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ 98,685	\$ (595,336)	\$ 1,431,311	\$ (22,642)	\$ 1,268,913	\$ 1,635,007	\$ 1,954,900	\$ 2,127,466	\$ 4,528,698	\$ 4,231,203
Projected Ending Cash - Unrestricted	\$ (9,799,640)	\$ (10,394,976)	\$ (8,963,665)	\$ (8,986,307)	\$ (7,717,394)	\$ (6,082,388)	\$ (4,127,488)	\$ (2,000,022)	\$ 1,028,676	\$ 1,759,879
Projected Ending Cash - Restricted	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 8,935,568	\$ 12,435,568
Total Projected Ending Cash	\$ (2,364,072)	\$ (2,959,408)	\$ (1,528,096)	\$ (1,550,739)	\$ (281,826)	\$ 1,353,181	\$ 3,308,081	\$ 5,435,546	\$ 9,964,244	\$ 14,195,447
Funded Reserve Balances	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 7,435,568	\$ 8,935,568	\$ 12,435,568
Reserve Targets	\$ 11,965,286	\$ 12,094,946	\$ 12,912,982	\$ 12,556,351	\$ 12,688,345	\$ 13,327,719	\$ 13,457,693	\$ 12,964,329	\$ 13,116,629	\$ 12,311,196
Total Reserves Over<Under> Target	\$ (4,529,717)	\$ (4,659,377)	\$ (5,477,414)	\$ (5,120,782)	\$ (5,252,777)	\$ (5,892,151)	\$ (6,022,124)	\$ (5,528,760)	\$ (4,181,061)	\$ 124,372

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds FY2027 to FY2036

Schedule of Funds
FY2027 to FY2036

ELECTRIC DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
TARGET	618,000									
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	1,500,000	3,500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	12,435,568
TARGET	11,965,286	12,094,946	12,912,982	12,556,351	12,688,345	13,327,719	13,457,693	12,964,329	13,116,629	12,311,196
Total Reserves Over<Under> Target	(4,529,717)	(4,659,377)	(5,477,414)	(5,120,782)	(5,252,777)	(5,892,151)	(6,022,124)	(5,528,760)	(4,181,061)	124,372

Capital Plan with Funding Sources Schedule**FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

ELECTRIC DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	\$ 2,485,000	\$ 950,000	2250000	\$ 1,800,000	\$ 2,000,000	\$ 2,200,000	\$ 2,000,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Capital Projects Funded through Debt	-	8,500,000		9,900,000			2,500,000	-	-	-
Capital Projects Funded through Grants										
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	\$ 2,485,000	\$ 9,450,000	\$ 2,250,000	\$ 11,700,000	\$ 2,000,000	\$ 2,200,000	\$ 4,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036

GAS DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ (120,873)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cash Per FY25 ACFR	\$ 879,127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Cash - Unrestricted per FY26 Projected	\$ (2,481,950)	\$ (2,762,795)	\$ (2,777,909)	\$ (2,700,774)	\$ (2,153,456)	\$ (1,271,266)	\$ (67,088)	\$ 700,649	\$ 1,541,671	\$ 2,434,299
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000
Total Cash Per FY26 Projected	\$ (1,481,950)	\$ (1,762,795)	\$ (1,777,909)	\$ (1,700,774)	\$ (1,153,456)	\$ (271,266)	\$ 932,912	\$ 2,200,649	\$ 3,541,671	\$ 4,934,299
Total Budgeted Revenue (<i>including transfers-in/grants/loans</i>)	6,654,731	7,251,857	7,758,087	8,299,753	8,879,336	9,499,490	9,807,197	10,131,807	10,467,036	10,812,607
Intrafund Charges/Commodities	(2,836,777)	(3,091,493)	(3,185,000)	(3,281,000)	(3,380,000)	(3,482,000)	(3,587,000)	(3,695,000)	(3,806,000)	(3,921,000)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(3,476,129)	(3,549,921)	(3,661,754)	(3,776,942)	(3,895,586)	(4,017,789)	(4,143,658)	(4,273,303)	(4,406,837)	(4,544,377)
2. Bond & Other Debt Service Expense	-	-	-	-	-	-	-	-	-	-
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)	(115,829)
4b. In Lieu Taxes (paid to the General Fund) Expense	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)	(62,000)
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(135,000)	(110,000)	(295,000)	(130,000)	(130,000)	(175,000)	(175,000)	(175,000)	(200,000)	(220,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (<i>Capital Expenditures Reserve</i>) Net Addition/Reduction A	-	-	-	-	-	-	-	-	300,000	250,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	(300,000)	(250,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	500,000	500,000	-	150,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	250,000
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves A	-	-	-	-	-	-	(500,000)	(500,000)	-	(400,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(6,625,735)	(6,929,243)	(7,319,583)	(7,365,771)	(7,583,415)	(7,852,618)	(8,083,487)	(8,321,132)	(8,590,666)	(8,863,206)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ 28,997	\$ 322,614	\$ 438,504	\$ 933,982	\$ 1,295,921	\$ 1,646,872	\$ 1,723,710	\$ 1,810,675	\$ 1,876,370	\$ 1,949,401
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	(309,842)	(337,728)	(361,369)	(386,665)	(413,731)	(442,693)	(455,973)	(469,653)	(483,742)	(498,254)
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (280,845)	\$ (15,114)	\$ 77,135	\$ 547,317	\$ 882,190	\$ 1,204,179	\$ 1,267,737	\$ 1,341,022	\$ 1,392,628	\$ 1,451,147
Projected Ending Cash - Unrestricted	\$ (2,762,795)	\$ (2,777,909)	\$ (2,700,774)	\$ (2,153,456)	\$ (1,271,266)	\$ (67,088)	\$ 700,649	\$ 1,541,671	\$ 2,434,299	\$ 3,235,446
Projected Ending Cash - Restricted	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000	\$ 3,150,000				
Total Projected Ending Cash	\$ (1,762,795)	\$ (1,777,909)	\$ (1,700,774)	\$ (1,153,456)	\$ (271,266)	\$ 932,912	\$ 2,200,649	\$ 3,541,671	\$ 4,934,299	\$ 6,385,446
Funded Reserve Balances	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000	\$ 3,150,000
Reserve Targets	\$ 2,585,524	\$ 2,621,682	\$ 2,676,481	\$ 2,732,923	\$ 2,791,058	\$ 2,850,938	\$ 2,912,614	\$ 2,976,140	\$ 3,041,571	\$ 3,108,966
Total Reserves Over<Under> Target	\$ (1,585,524)	\$ (1,621,682)	\$ (1,676,481)	\$ (1,732,923)	\$ (1,791,058)	\$ (1,850,938)	\$ (1,412,614)	\$ (976,140)	\$ (541,571)	\$ 41,034

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds FY2027 to FY2036

Schedule of Funds
FY2027 to FY2036

GAS DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										250,000
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	250,000
TARGET	270,000	270,000	270,000	270,000						
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET										
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	500,000	500,000	500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	2,000,000	2,500,000	3,150,000
TARGET	2,585,524	2,621,682	2,676,481	2,732,923	2,791,058	2,850,938	2,912,614	2,976,140	3,041,571	3,108,966
Total Reserves Over<Under> Target	(1,585,524)	(1,621,682)	(1,676,481)	(1,732,923)	(1,791,058)	(1,850,938)	(1,412,614)	(976,140)	(541,571)	41,034

Capital Plan with Funding Sources Schedule**FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

GAS DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	135,000	110,000	295,000	130,000	130,000	175,000	175,000	175,000	200,000	220,000
Capital Projects Funded through Debt	-	-	-	-	-	-	-	-	-	-
Capital Projects Funded through Grants										
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	135,000	110,000	295,000	130,000	130,000	175,000	175,000	175,000	200,000	220,000

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 7,336,376									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 4,600,762									
Total Cash Per FY25 ACFR	\$ 11,937,138									
Beginning Cash - Unrestricted per FY26 Projected	\$ 431,660	\$ (500,638)	\$ (1,303,676)	\$ (1,552,003)	\$ (1,353,482)	\$ (1,078,780)	\$ 146,549	\$ 653,793	\$ 930,547	\$ 1,269,907
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 5,100,762	\$ 5,800,762	\$ 6,600,762
Total Cash Per FY26 Projected	\$ 5,032,422	\$ 4,100,125	\$ 3,297,086	\$ 3,048,759	\$ 3,247,280	\$ 3,521,982	\$ 4,747,311	\$ 5,754,555	\$ 6,731,309	\$ 7,870,669
Total Budgeted Revenue (<i>including transfers-in/grants/loans</i>)	4,275,950	5,846,750	5,122,097	4,255,213	4,780,790	2,685,138	3,427,184	3,915,620	3,605,192	3,700,783
Intrafund Charges/Commodities	4,588,272	4,955,334	5,302,207	5,673,362	5,957,030	6,254,881	6,442,528	6,635,804	6,834,878	7,039,924
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(5,234,927)	(5,393,198)	(5,554,994)	(5,721,644)	(5,893,294)	(6,070,093)	(6,252,196)	(6,439,762)	(6,632,955)	(6,831,944)
2. Bond & Other Debt Service Expense	(926,593)	(991,924)	(1,042,638)	(1,108,410)	(1,069,824)	(1,094,599)	(1,110,272)	(1,134,908)	(1,167,755)	(1,153,665)
3b. Capital Plan for FY2027 - Replacement Expense	-									
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(3,635,000)	(5,220,000)	(4,075,000)	(2,900,000)	(3,500,000)	(550,000)	(1,500,000)	(2,000,000)	(1,500,000)	(1,500,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (<i>Capital Expenditures Reserve</i>) Net Addition/Reduction	A	-	-	-	-	-	-	-	-	200,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	(200,000)
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	500,000	500,000	-	250,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	50,000
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A	-	-	-	-	-	(500,000)	(500,000)	-	(300,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(9,796,520)	(11,605,122)	(10,672,632)	(9,730,054)	(10,463,118)	(7,714,692)	(8,862,468)	(9,574,670)	(9,300,710)	(9,485,609)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ (932,298)	\$ (803,038)	\$ (248,327)	\$ 198,520	\$ 274,703	\$ 1,225,328	\$ 1,007,244	\$ 976,754	\$ 1,139,360	\$ 1,255,099
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools)	-	-	-	-	-	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (932,298)	\$ (803,038)	\$ (248,327)	\$ 198,520	\$ 274,703	\$ 1,225,328	\$ 1,007,244	\$ 976,754	\$ 1,139,360	\$ 1,255,099
Projected Ending Cash - Unrestricted	\$ (500,638)	\$ (1,303,676)	\$ (1,552,003)	\$ (1,353,482)	\$ (1,078,780)	\$ 146,549	\$ 653,793	\$ 930,547	\$ 1,269,907	\$ 2,025,006
Projected Ending Cash - Restricted	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 5,100,762	\$ 5,800,762	\$ 6,600,762	\$ 7,100,762
Total Projected Ending Cash	\$ 4,100,125	\$ 3,297,086	\$ 3,048,759	\$ 3,247,280	\$ 3,521,982	\$ 4,747,311	\$ 5,754,555	\$ 6,731,309	\$ 7,870,669	\$ 9,125,768
Funded Reserve Balances	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 4,600,762	\$ 5,100,762	\$ 5,800,762	\$ 6,600,762	\$ 7,100,762
Reserve Targets	\$ 5,994,762	\$ 6,123,028	\$ 6,268,081	\$ 6,311,153	\$ 6,420,036	\$ 6,522,341	\$ 6,636,207	\$ 6,760,962	\$ 6,841,536	\$ 6,963,675
Total Reserves Over<Under> Target	\$ (1,394,000)	\$ (1,522,266)	\$ (1,667,319)	\$ (1,710,391)	\$ (1,819,274)	\$ (1,921,579)	\$ (1,535,445)	\$ (960,200)	\$ (240,774)	\$ 137,087

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds FY2027 to FY2036

Schedule of Funds
FY2027 to FY2036

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Budgeted Additions to the Reserve										50,000
Budgeted Reductions to the Reserve										
Budgeted Balance	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	500,000
TARGET	500,000	500,000	500,000	500,000						
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-	-	-						
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	500,000	700,000	800,000
Budgeted Reductions to the Reserve										
Budgeted Balance	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	4,600,762	5,100,762	5,800,762	6,600,762	7,100,762
TARGET	5,994,762	6,123,028	6,268,081	6,311,153	6,420,036	6,522,341	6,636,207	6,760,962	6,841,536	6,963,675
Total Reserves Over<Under> Target	(1,394,000)	(1,522,266)	(1,667,319)	(1,710,391)	(1,819,274)	(1,921,579)	(1,535,445)	(960,200)	(240,774)	137,087

Capital Plan with Funding Sources Schedule**FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

WATER PRODUCTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	995,000	1,104,000	775,000	580,000	750,000	-	300,000	400,000	300,000	300,000
Capital Projects Funded through Debt	1,056,000	1,046,400	1,320,000	928,000	1,100,000	412,500	480,000	640,000	480,000	480,000
Capital Projects Funded through Grants	1,584,000	3,069,600	1,980,000	1,392,000	1,650,000	137,500	720,000	960,000	720,000	720,000
Capital Projects Funded through Other Sources	-									
Total Capital Projects	3,635,000	5,220,000	4,075,000	2,900,000	3,500,000	550,000	1,500,000	2,000,000	1,500,000	1,500,000

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 955,968									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ -									
Total Cash Per FY25 ACFR	\$ 955,968									
Beginning Cash - Unrestricted per FY26 Projected	\$ (1,699,740)	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 405,356	\$ 376,396
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000
Total Cash Per FY26 Projected	\$ (1,699,740)	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 905,356	\$ 1,376,396
Total Budgeted Revenue (<i>including transfers-in/grants/loans</i>)	9,476,848	9,932,196	9,967,500	10,694,155	11,280,612	12,464,393	12,227,415	12,660,974	13,210,546	13,588,409
Intrafund Charges/Commodities	(4,588,272)	(4,955,334)	(5,302,207)	(5,673,362)	(5,957,030)	(6,254,881)	(6,442,528)	(6,635,804)	(6,834,878)	(7,039,924)
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(3,657,497)	(3,644,878)	(3,754,225)	(3,866,852)	(3,982,858)	(4,102,344)	(4,225,415)	(4,352,178)	(4,482,744)	(4,617,227)
2. Bond & Other Debt Service Expense	-	(118,665)	(139,193)	(147,733)	(157,587)	(169,083)	(193,965)	(207,104)	(221,884)	(240,361)
3b. Capital Plan for FY2027 - Replacement Expense	-			-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
4b. In Lieu Taxes (paid to the General Fund) Expense	-	-	-	-	-	-	-	-	-	-
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(1,235,000)	(1,300,000)	(520,000)	(600,000)	(700,000)	(1,515,000)	(800,000)	(900,000)	(1,200,000)	(1,200,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (<i>Capital Expenditures Reserve</i>) Net Addition/Reduction	A	-	-	-	-	-	-	-	-	-
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve	-	-	-	-	-	-	-	-	-	-
w. Net Add/Reduction - Util Operating Reserve	-	-	-	-	-	-	-	500,000	500,000	500,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve	-	-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve	-	-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve	-	-	-	-	-	-	-	-	-	-
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A	-	-	-	-	-	-	(500,000)	(500,000)	(500,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(9,480,769)	(10,018,877)	(9,715,626)	(10,287,947)	(10,797,475)	(12,041,309)	(11,661,908)	(12,095,086)	(12,739,506)	(13,097,512)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ (3,921)	\$ (86,681)	\$ 251,874	\$ 406,208	\$ 483,137	\$ 423,084	\$ 565,506	\$ 565,888	\$ 471,040	\$ 490,897
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (3,921)	\$ (86,681)	\$ 251,874	\$ 406,208	\$ 483,137	\$ 423,084	\$ 565,506	\$ 565,888	\$ 471,040	\$ 490,897
Projected Ending Cash - Unrestricted	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 405,356	\$ 376,396	\$ 367,292
Projected Ending Cash - Restricted	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000
Total Projected Ending Cash	\$ (1,703,661)	\$ (1,790,342)	\$ (1,538,468)	\$ (1,132,260)	\$ (649,123)	\$ (226,039)	\$ 339,468	\$ 905,356	\$ 1,376,396	\$ 1,867,292
Funded Reserve Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000
Reserve Targets	\$ 5,461,400	\$ 5,475,745	\$ 5,537,865	\$ 5,602,906	\$ 5,671,246	\$ 5,754,676	\$ 5,828,119	\$ 5,905,013	\$ 5,987,467	\$ 6,071,840
Total Reserves Over<Under> Target	\$ (5,461,400)	\$ (5,475,745)	\$ (5,537,865)	\$ (5,602,906)	\$ (5,671,246)	\$ (5,754,676)	\$ (5,828,119)	\$ (5,405,013)	\$ (4,987,467)	\$ (4,571,840)

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds FY2027 to FY2036

Schedule of Funds
FY2027 to FY2036

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	200,000									
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-									
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	-	-	-	-	-	-	-	-	500,000	1,000,000
Budgeted Additions to the Reserve	-	-	-	-	-	-	-	500,000	500,000	500,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	-	-	-	-	-	-	-	500,000	1,000,000	1,500,000
TARGET	5,461,400	5,475,745	5,537,865	5,602,906	5,671,246	5,754,676	5,828,119	5,905,013	5,987,467	6,071,840
Total Reserves Over<Under> Target	(5,461,400)	(5,475,745)	(5,537,865)	(5,602,906)	(5,671,246)	(5,754,676)	(5,828,119)	(5,405,013)	(4,987,467)	(4,571,840)

Capital Plan with Funding Sources Schedule**FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

WATER DISTRIBUTION	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	35,000	300,000	104,000	120,000	140,000	303,000	160,000	180,000	300,000	300,000
Capital Projects Funded through Debt	924,000	400,000	166,400	192,000	224,000	484,800	256,000	288,000	360,000	360,000
Capital Projects Funded through Grants	276,000	600,000	249,600	288,000	336,000	727,200	384,000	432,000	540,000	540,000
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	1,235,000	1,300,000	520,000	600,000	700,000	1,515,000	800,000	900,000	1,200,000	1,200,000

Cash Projection by Priority of Budgeted Expenditures Schedule
FY2027 to FY2036

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Beginning Cash - Unrestricted per FY25 ACFR	\$ 4,285,298									
Beginning Cash - Restricted Including Reserves per FY25 ACFR	\$ 652,613									
Total Cash Per FY25 ACFR	\$ 4,937,911									
Beginning Cash - Unrestricted per FY26 Projected	\$ (367,074)	\$ (1,344,852)	\$ (2,007,298)	\$ (1,885,900)	\$ (1,315,701)	\$ (257,936)	\$ 541,014	\$ 852,517	\$ 968,899	\$ 961,459
Beginning Cash - Restricted Including Reserves per FY26 Projected	\$ 652,613	\$ 652,613	\$ 652,613	\$ 652,613	\$ 652,613	\$ 652,613	\$ 1,152,613	\$ 2,152,613	\$ 3,652,613	\$ 5,652,613
Total Cash Per FY26 Projected	\$ 285,539	\$ (692,239)	\$ (1,354,685)	\$ (1,233,287)	\$ (663,088)	\$ 394,677	\$ 1,693,627	\$ 3,005,130	\$ 4,621,512	\$ 6,614,072
Total Budgeted Revenue (including transfers-in/grants/loans)	9,658,305	11,982,461	10,622,658	11,635,671	12,405,725	18,170,379	13,513,629	13,119,481	13,761,609	14,443,227
Intrafund Charges/Commodities	-	-	-	-	-	-	-	-	-	-
<i>Budgeted Expenditures by Priority per Charter or Utilities Financial Policies</i>										
1. Current Operations Budget (Including Normal Maintenance) Expense	(6,303,375)	(6,263,995)	(6,451,915)	(6,645,473)	(6,844,838)	(7,050,184)	(7,261,690)	(7,479,541)	(7,703,928)	(7,935,046)
2. Bond & Other Debt Service Expense	(2,147,709)	(2,230,912)	(2,349,344)	(2,419,999)	(2,503,122)	(2,586,245)	(2,940,436)	(3,023,559)	(3,065,120)	(2,646,528)
3b. Capital Plan for FY2027 - Replacement Expense	-	-	-	-	-	-	-	-	-	-
4a. Franchise Fee (paid to the General Fund) Expense										
4b. In Lieu Taxes (paid to the General Fund) Expense										
5a. Capital Additions and Improvements for FY2027 - Capital Expense	(2,185,000)	(4,150,000)	(1,700,000)	(2,000,000)	(2,000,000)	(7,235,000)	(2,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Cash Projection for Other Utilities Reserves per Schedule of Funds										
3a. Replacement Reserve (Capital Expenditures Reserve) Net Addition/Reduction	A	-	-	-	-	-	-	-	-	1,000,000
3a. Move unrestricted cash to restricted cash to fund Replacement Reserve		-	-	-	-	-	-	-	-	(1,000,000)
w. Net Add/Reduction - Util Operating Reserve		-	-	-	-	500,000	1,000,000	1,500,000	400,000	300,000
x. Net Add/Reduction - Util Retirement/Reclamation Reserve		-	-	-	-	-	-	-	-	-
y. Net Add/Reduction - Util Rate Stabilization Reserve		-	-	-	-	-	-	-	-	-
z. Net Add/Reduction - Util Contingency Reserve		-	-	-	-	-	-	-	-	200,000
w-z Move unrestricted cash to restricted cash to fund Other Utilities Reserves	A	-	-	-	-	(500,000)	(1,000,000)	(1,500,000)	(400,000)	(500,000)
Total Projected Cash Use (excluding transfers from Unrestricted to Restricted - items 3a. and w through x.)	(10,636,084)	(12,644,907)	(10,501,259)	(11,065,472)	(11,347,960)	(16,871,429)	(12,202,126)	(11,503,100)	(11,769,048)	(11,581,574)
Net Cash Budgeted Sources and Uses (Operating Profit)	\$ (977,779)	\$ (662,446)	\$ 121,399	\$ 570,199	\$ 1,057,765	\$ 1,298,950	\$ 1,311,503	\$ 1,616,381	\$ 1,992,560	\$ 2,861,652
6a. Budgeted Revenue Transfer (5% ED & GA Retail Sales excluding County/Schools) Transfers to Other Funds	-	-	-	-	-	-	-	-	-	-
6b. All Remaining Operating Profits (after initial 5% Revenue Transfer) prior to funding reserve targets. See unfunded reserves balances below.	\$ (977,779)	\$ (662,446)	\$ 121,399	\$ 570,199	\$ 1,057,765	\$ 1,298,950	\$ 1,311,503	\$ 1,616,381	\$ 1,992,560	\$ 2,861,652
Projected Ending Cash - Unrestricted	\$ (1,344,852)	\$ (2,007,298)	\$ (1,885,900)	\$ (1,315,701)	\$ (257,936)	\$ 541,014	\$ 852,517	\$ 968,899	\$ 961,459	\$ 1,323,111
Projected Ending Cash - Restricted	\$ 652,613	\$ 1,152,613	\$ 2,152,613	\$ 3,652,613	\$ 5,652,613	\$ 8,152,613				
Total Projected Ending Cash	\$ (692,239)	\$ (1,354,685)	\$ (1,233,287)	\$ (663,088)	\$ 394,677	\$ 1,693,627	\$ 3,005,130	\$ 4,621,512	\$ 6,614,072	\$ 9,475,724
Funded Reserve Balances	\$ 652,613	\$ 1,152,613	\$ 2,152,613	\$ 3,652,613	\$ 5,652,613	\$ 8,152,613				
Reserve Targets	\$ 6,820,668	\$ 6,919,804	\$ 7,082,539	\$ 7,260,506	\$ 7,441,318	\$ 7,896,128	\$ 8,082,889	\$ 8,231,198	\$ 7,922,555	\$ 8,077,364
Total Reserves Over<Under> Target	\$ (6,168,055)	\$ (6,267,191)	\$ (6,429,926)	\$ (6,607,893)	\$ (6,788,705)	\$ (6,743,515)	\$ (5,930,276)	\$ (4,578,585)	\$ (2,269,942)	\$ 75,249

A - Transfer and recording in the G/L moving cash from unrestricted to restricted for established Reserves

Schedule of Funds FY2027 to FY2036

Schedule of Funds
FY2027 to FY2036

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Contingency Reserve (single largest equipment with potential for failure DPU Asset Team)										
Beginning Balance	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300
Budgeted Additions to the Reserve	-									200,000
Budgeted Reductions to the Reserve										
Budgeted Balance	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	339,300	539,300
TARGET	500,000	500,000								
Bond Proceeds Restricted (no outstanding bond proceeds at this time)										
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Budgeted Additions to the Reserve										
Budgeted Reductions to the Reserve										
Budgeted Balance	-	-	-	-	-	-	-	-	-	-
TARGET	-	-								
TOTAL RESERVES/RESTRICTED CASH										
Beginning Balance	652,613	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613
Budgeted Additions to the Reserve	-	-	-	-	-	-	500,000	1,000,000	1,500,000	2,000,000
Budgeted Reductions to the Reserve	-	-	-	-	-	-	-	-	-	-
Budgeted Balance	652,613	652,613	652,613	652,613	652,613	1,152,613	2,152,613	3,652,613	5,652,613	8,152,613
TARGET	6,820,668	6,919,804	7,082,539	7,260,506	7,441,318	7,896,128	8,082,889	8,231,198	7,922,555	8,077,364
Total Reserves Over<Under> Target	(6,168,055)	(6,267,191)	(6,429,926)	(6,607,893)	(6,788,705)	(6,743,515)	(5,930,276)	(4,578,585)	(2,269,942)	75,249

Capital Plan with Funding Sources Schedule**FY2027 to FY2036**

See 10-Year Capital Plan for Detailed Listing of Projects

WASTEWATER (COLLECTION & TREATMENT)	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
Capital Projects Funded through Reserve or Unrestricted Cash	185,000	430,000	-	-	-	-	-	-	-	-
Capital Projects Funded through Debt	1,500,000	2,188,000	1,275,000	1,500,000	1,500,000	7,001,250	1,500,000	750,000	750,000	750,000
Capital Projects Funded through Grants	500,000	1,532,000	425,000	500,000	500,000	233,750	500,000	250,000	250,000	250,000
Capital Projects Funded through Other Sources	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	2,185,000	4,150,000	1,700,000	2,000,000	2,000,000	7,235,000	2,000,000	1,000,000	1,000,000	1,000,000

Electric Distribution Debt Option 2



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LOS ALAMOS
Department of Public Utilities

TEN-YEAR FINANCIAL FORECAST
ELECTRIC DISTRIBUTION FUND - OPTION 2 WITH EA-4 GRANT AND DELAYED BOND ISSUE TO FY2029
FY2027 to FY2036

ELECTRIC DISTRIBUTION	0.03	PROPOSED	PROJECTED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
KWh Sales		123,401,169	124,018,175	124,638,000	125,261,000	125,888,000	126,517,000	127,150,000	127,786,000	136,850,000	129,067,000
Revenue per KWh		0.1683	0.1801	0.1927	0.2043	0.2145	0.2209	0.2276	0.2344	0.2414	0.2487
Rate Increase Percentage		8.0%	7.0%	7.0%	6.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%
<u>REVENUE/CASH INFLOW</u>											
Sales Revenue		\$ 20,772,471	\$ 22,337,677	\$ 24,020,769	\$ 25,589,287	\$ 27,003,244	\$ 27,952,311	\$ 28,934,929	\$ 29,952,050	\$ 33,038,879	\$ 32,094,672
Bond Federal Subsidy		47,731	36,359	24,555	12,493	-	-	-	-	-	-
Interest on Cash & Reserves		-	-	-	18,348	42,161	98,906	166,246	248,679	336,235	484,619
Miscellaneous Revenue		206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472	206,472
Revenue on Recoverable Work		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Grant/Loan/Bond Proceeds		-	4,000,000	4,500,000	9,900,000	-	2,500,000	-	-	-	-
Transfers In		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TOTAL REV - CASH INFLOWS		23,176,674	28,730,508	30,901,796	37,876,600	29,401,877	30,407,689	33,957,647	32,557,201	35,731,586	34,935,763
<u>EXPENSES/CASH OUTFLOWS</u>											
Operational Expenditures		8,122,260	8,428,553	8,681,410	8,941,853	9,210,109	9,486,413	9,771,006	10,064,137	10,366,062	10,677,044
Debt Service		1,161,971	1,155,372	1,480,230	2,175,938	1,689,772	1,689,358	1,943,005	1,934,749	1,300,225	1,303,432
Cost of Power		10,415,541	12,527,744	10,567,578	13,005,962	13,071,064	13,136,374	13,202,099	13,268,135	14,209,259	13,401,027
Capital		2,485,000	950,000	2,250,000	1,800,000	2,000,000	2,200,000	2,000,000	2,500,000	2,500,000	2,500,000
Capital Paid with Debt/Grants		-	4,000,000	4,500,000	9,900,000	-	2,500,000	-	-	-	-
Revenue Transfer		893,217	960,521	1,032,894	1,100,340	1,161,140	1,201,950	1,244,202	1,287,939	1,420,672	1,380,071
TOTAL EXP-CASH OUTFLOWS		23,077,989	28,022,190	28,512,112	36,924,094	27,132,086	27,714,095	30,660,312	29,054,961	29,796,218	29,261,574
NET CASH FLOW		98,685	708,318	2,389,684	952,507	2,269,791	2,693,594	3,297,334	3,502,240	5,935,368	5,674,189
BEGIN UNRESTRICTED CASH/INV		(9,898,325)	(9,799,640)	(9,091,322)	(6,701,638)	(5,749,132)	(3,479,340)	(785,746)	2,511,588	6,013,828	10,449,196
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	-	-	(1,500,000)	(3,500,000)
END UNRESTRICTED CASH/INV		(9,799,640)	(9,091,322)	(6,701,638)	(5,749,132)	(3,479,340)	(785,746)	2,511,588	6,013,828	10,449,196	12,623,385
BEG RESERVE BALANCES		7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568
TRANSFER TO/FROM RESERVES		-	-	-	-	-	-	-	-	1,500,000	3,500,000
END RESERVE BALANCES		7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	7,435,568	8,935,568	12,435,568
RESERVE TARGET		11,965,286	12,094,946	12,912,982	12,556,351	12,688,345	13,327,719	13,457,693	12,964,329	13,116,629	12,311,196

Los Alamos County Department of Public Utilities

Debt Profile - Current & Proposed - Option 2 with EA-4 Grant and Delayed Bond Issue to FY2029

Net System Revenue of the Joint Utility System

Fiscal Year	Senior Lien Tier	Subordinate Lien Tier	Super Subordinate Lien Tier	Total Debt Service	Total Operating Net Revenue	Debt Service Coverage Ratio
2027	1,034,901	1,064,035	2,553,696	4,652,631	5,349,530	1.15
2028	1,021,300	1,175,335	2,714,189	4,910,825	6,579,039	1.34
2029	995,484	1,516,960	2,906,854	5,419,298	10,510,028	1.94
2030	975,204	2,223,778	3,053,791	6,252,773	10,096,756	1.61
2031	-	2,225,912	3,194,393	5,420,305	11,912,458	2.20
2032	-	2,225,496	3,313,788	5,539,285	13,167,778	2.38
2033	-	2,479,145	3,708,534	6,187,679	13,784,500	2.23
2034	-	2,470,889	3,829,431	6,300,320	15,014,878	2.38
2035	-	1,836,365	3,918,620	5,754,985	18,135,370	3.15
2036	-	1,839,573	3,504,414	5,343,987	18,931,308	3.54
Total	4,026,890	19,057,488	32,697,709	55,782,087	123,481,645	

2.3 Objective - Meet financial reserve targets within our 10-year financial policy, with a debt coverage ratio of 1.3 or greater every fiscal year.

Utilities Financial Guidelines



LADPU.com/DPU



LOS ALAMOS
Department of Public Utilities

Utilities Financial Guidelines
 Department of Public Utilities, Los Alamos County
 Approved by Board of Public Utilities on Aug 17, 2016

I. Purpose

The Department of Public Utilities (DPU) operates the Los Alamos County-owned electric, gas, water, and sewer utility systems under jurisdiction and control of the Board of Public Utilities. This policy is intended to ensure adequate cash is available for effective and efficient operations of all County-owned utilities. For budgeting, rate-setting, and operational planning purposes, DPU shall adhere to the following guidance in regard to cash reserves. DPU shall first consider the terms of the Los Alamos County Charter (LAC Charter) and the Los Alamos County, NM Code of County Ordinances (County Code) in managing these cash reserves.

II. Background

- A. The LAC Charter, Article V, Section 509 Priority of Budgeted Expenditures states: "In order that the Department of Public Utilities can plan and utilize its proceeds for the maintenance, improvement and extension of the utilities system before any part of such proceeds is diverted to general County purposes, all funds derived from the operation of the utilities shall be managed and expended in accordance with the following policies. From the proceeds of the operation of the Department:
 - 1. There shall first be set aside the funds required for current operation.
 - 2. There shall next be set aside the funds required to redeem and pay interest on any bond issue for the utility which shall become due and payable during the next fiscal year.
 - 3. There shall next be provided an adequate reserve to finance replacements required by normal depreciation of the utility plant or equipment as provided in the Schedule of Funds. These reserves may not be used by the County for financing County operations.
 - 4. There shall be paid to the General fund those amounts set forth in the budget as payment to be made to the County in lieu of franchise fees and taxes that would be normally assessed against privately owned gas and electric utilities.
 - 5. There shall next be a provision for additions and improvements foreseen as necessary to meet future requirements for the utility systems as provided in the Schedule of Funds.
 - 6. All remaining operating profits shall be transferred to the County General Fund."
- B. The County Code, Chapter 40, Article II, Division 2., Section 40-65, Schedule of Funds states, "The schedule of funds, and any amendment of the schedule, as proposed by the board, shall be referred to the council for consideration for adoption. The schedule of funds shall prescribe the necessary yearly funding of reserves for replacements, additions and improvements, and other reserves authorized by Charter, bond

ordinances and bond indentures or other governing instrument and shall be consistent with the needs of the utilities systems. The replacement reserve shall cover (among other things) tools, equipment, vehicles and system replacements. The schedule of funds shall reflect separate reserve allocations for separate utility systems.” Currently vehicle replacement reserves are handled by the LAC Fleet Fund.

C. Fundamental Considerations

1. Operations and maintenance should be budgeted and covered through operating revenues.
2. DPU should have adequate cash reserves, achieved through operating revenues, to cover most unplanned or corrective maintenance that may be required for continued operations.
3. With the adoption of this policy, the users benefitting from a major utility system or plant replacement shall bear the costs of that system or plant. This is a shift from historical DPU practice in which customers did not contribute to major system replacement reserves when existing utility systems were transferred from the Department of Energy (DOE) to Los Alamos County (LAC). As a result of this shift in practice, large system replacements should be funded through debt financing. Customers benefitting from the new facilities will contribute to the cost through debt service. Examples of major utility system or plant replacements include wastewater treatment plants, replacements of large segments of the water distribution or wastewater collection systems, or electric substations.
4. For smaller capital projects, a capital replacement reserve should be funded. Examples of such projects include replacement of a single section of water line, and replacement of a motor control or switchgear. If the urgency or magnitude of a capital project or group of projects exceeds available reserves, and if funding through rates would result in unacceptable rate fluctuations, debt financing will be considered.
5. Rates should be just, reasonable and comparable to those in neighboring communities [LAC Charter, Article V, Section 504]. In determining comparability, consideration will be given to topography, age and complexity of systems.
6. Rates should also be non-discriminatory with consideration given to social necessity. The goal is to serve the interests of DPU, LAC, and utility customers. While rates can be used and designed to achieve specific conservation or other social goals, they should be carefully evaluated to avoid undesired consequences.
7. All debt must be funded with adequate coverage to achieve or maintain the best credit rating available to a public utility with the operational characteristics of DPU.
8. All statutory, contractual or prudent retirement obligations must be funded on a planned schedule to achieve appropriate funding levels at obligatory due dates.

III. Cash Reserve Guidelines

- A. For purposes of this policy, cash is defined as both unrestricted and restricted equity in pooled cash and investments, cash and cash equivalents, and investments.

- B. Rates will be established to cover budgeted operations and maintenance costs, projected commodities costs when and if a pass-through rate structure is not in place, and reserve requirements. To the extent practical, rates will be designed to recover costs according to cost drivers, with consideration for other political or social objectives identified in rate analysis.
- C. Rates will be just, reasonable and comparable to those in neighboring communities. [LAC Charter, Article V, Section 504.] In determining comparability, consideration will be given to topography, age and complexity of systems.
- D. Immediate implementation of this policy upon adoption may not be practical due to pre-existing deviations from the targets specified. Upon adoption by the Board of Public Utilities, DPU management will assess current cash balances, develop a plan and determine a time frame for implementation. The plan will be presented to the Board no later than the third regular Board meeting from the policy adoption date.
- E. In each of the utility sub funds:
 - 1. Operations Reserve: A target cash balance for operations will be established. This balance should equal 180 days of budgeted operations and maintenance expenditures as identified in the annual LAC budget book. A floor, or lowest acceptable balance, will also be established, equaling 90 days of budgeted operations and maintenance expenditures as identified in the annual LAC budget book.
 - a. This reserve may be utilized for correcting deposits to or from other reserves.
 - b. If the cash balance falls below target, DPU will initiate corrective action and determine the following:
 - i. Can the balance be expected to recover by the end of the subsequent fiscal year through the normal course of business?
 - ii. Is the curtailment of expenditures warranted?
 - iii. Is immediate rate action required?
 - c. If the cash balance falls below the floor, immediate action must be taken to first curtail expenditures and then, if necessary, adjust rates to restore cash to the floor level within 180 days.
 - 2. Capital Expenditures Reserve: A 10-year capital plan for projects not financed through debt will be maintained. An annuity will be included in the annual budget to ensure availability of funds for the capital plan. Through this capital plan and associated annuity, funds will accrue toward future planned capital expenditures, with a target minimum reserve in each sub fund equal to annual depreciation plus 2.5 percent to provide for inflationary or technology evolution pressures. Due to the long-term, future-focused nature of the capital plan as well as the opportunity for periodic adjustments as warranted, no funding floor is necessary.

3. **Contingency Reserve:** A contingency reserve will be established and maintained for each sub fund. The reserve will be equal to the replacement cost of the single largest piece of equipment with potential for failure, as defined by DPU's asset management team for that sub fund. In the event that a contingency reserve is used, the reserve amount will be restored from insurance, grant, or disaster recovery funds, if applicable, as soon as those funds become available. Otherwise DPU will establish a plan within 90 days to reestablish contingency reserves by the end of the subsequent fiscal year through curtailment of other expenditures or through rate actions.
4. **Debt Service Reserve:** Debt service reserves will be established to sufficiently fund all debt service requirements as required by the Charter, bond ordinances and bond indentures, or any other debt agreement (County Code, Chapter 40, Article II, Division 2., Section 40-63,(c)(2). The debt coverage ratio, based on total debt, is a key bond rating criteria. If the balance of this required reserve falls below required amounts, the reserve will be restored immediately by transfer of funds from the Operations Reserve [Cash Reserve Guidelines, Section III.E.1.a].
5. **Retirement/Reclamation Reserve:** Retirement/reclamation reserves will be funded to meet all statutory and contractual requirements and schedules and to satisfy prudent utility practices. If required by contractual agreements, reserves will be placed in trust funds set up for specified purposes. Otherwise, reserves will be accounted for as restricted and will not be available to supplement other reserves. When funding targets are based on future dates, monthly annuities designed to accumulate the required future fund balances will be established. When project cost analysis necessitates an adjustment to reserve requirements, funds will be transferred to or from the Operations Reserve [Cash Reserve Guidelines, Section III.E.1.a] to adjust the reserve accordingly.
6. **Rate Stabilization Reserve:** A rate stabilization reserve will be maintained when a pass-through rate mechanism for commodities is not in place. The rate stabilization reserve will be maintained with a target balance equal to the 10-year historical average cost of the commodity per unit times 12 months average projected consumption. A funding floor will be established equal to the 10-year historical average cost of the commodity per unit times 180 days average projected consumption. Should the cash balance drop below the target, DPU will initiate corrective action by determining the following:
 - a. Can the balance be expected to recover by the end of the subsequent fiscal year through the normal course of business?
 - b. Is the curtailment of expenditures warranted?
 - c. Is immediate rate action required?

- d. If the cash balance of the rate stabilization reserve falls below the floor, immediate action must be taken to first curtail expenditures and then, if necessary, adjust rates to restore cash to the floor level within 180 days.
 - 7. Consideration of the funding of these reserves, as projected in the Schedule of Funds, should take into account the following priority order:
 - a. Operating Reserve
 - b. Debt Service Reserve
 - c. Retirement/Reclamation Reserve
 - d. Capital Expenditure Reserve
 - e. Rate Stabilization Reserve
 - f. Contingency Reserve
 - 8. If excess cash balances exist in relation to targets, DPU will establish plans to spend down or adjust the excess cash within three fiscal years. The plans may include rate reductions, acceleration of the 10-year capital plan, or prudent increase in maintenance activities. When necessary, use of cash in one sub-fund may include transfer to another sub-fund only as a loan subject to a market rate of interest and with approval of both the Board of Public Utilities and the Los Alamos County Council.
 - 9. Rates will be established to cover budgeted operations and maintenance costs, projected commodities costs in the absence of a pass-through rate structure, and all reserve requirements. Rates will, to the extent possible, be designed to recover costs according to cost drivers, with consideration for other political or social objectives identified in rate analysis.
- F. Financing for each of the utility sub funds will adhere to the following:
- 1. Improvements to the system will be scheduled and budgeted with consideration of any rate impacts that may result. DPU will avail itself of below-market-rate loans or financing when available. DPU management will evaluate financing alternatives including phasing, deferral, or debt financing as project funding methods.
 - 2. Replacement projects of smaller subsystems will normally be funded from the capital annuity and replacement reserve. If the inclusion of the capital annuity in the annual budget would result in rate impacts that would force rates beyond pre-determined standards [Cash Reserve Guidelines, Section II.C.5-6; III, E, 9], DPU management will evaluate alternatives to total rate financing, including phasing or deferral of projects or debt financing.
 - 3. Large system replacements will be funded through debt financing. Examples of such replacements include a new wastewater treatment plant, a large segment of the

water distribution or wastewater collection system, or an electric substation. When cash reserves have already been established and are supported through rates, such as for water well replacements, those funding mechanisms for future plant replacements will be continued. This determination and funding method will be reviewed by the Board of Public Utilities and the Los Alamos County Council as part of the normal budget review process.

A handwritten signature in blue ink that reads "Karen Kendall". The signature is fluid and cursive, with "Karen" on the first line and "Kendall" on the second line.

**Reviewed by Karen Kendall, Deputy Utility Manager - Finance & Administration
7-18-2024**